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BEFORE THE CALIFORNIA ENERGY COMMISSION AND  
CALIFORNIA PUBLIC UTILITIES COMMISSION

In the Matter of: )  
 ) Docket No. 16-IEPR-05  
2016 Integrated Energy Policy )  
Report Joint Agency Workshop on )  
Energy Demand Forecast and )  
and Doubling of Energy Efficiency )  
- Doubling and Analytical Needs )  
\_\_\_\_\_ )

CALIFORNIA ENERGY COMMISSION  
FIRST FLOOR  
ART ROSENFELD HEARING ROOM  
1516 NINTH STREET  
SACRAMENTO, CALIFORNIA

MONDAY, JULY 11, 2016

10:00 A.M.

Reported by:  
Kent Odell

APPEARANCES

JOINT AGENCY PARTICIPANTS

CARB

California Energy Commission

Robert B. Weisenmiller, Chair

Karen Douglas, Lead Commissioner

Andrew McAllister, Commissioner

California Public Utilities Commission (CPUC)

Michael Picker, President

Carla Peterman, Commissioner

California Independent System Operator

Steve Berberich, Chief Executive Officer

California Air Resources Board

Michael Gibbs, Assistant Executive Officer

PRESENTERS

Sylvia Bender, Deputy Director, Energy Assessment Division,  
California Energy Commission

Simon Baker, Branch Manager - Demand response, Customer  
Generation and Retail Rates, California Public Utilities  
Commission

Delphine Hou, External Affairs Manager - State Regulatory  
Strategy, California Independent System Operator

APPEARANCESPRESENTERS

Chris Kavalec, Technical Lead - Energy Demand Forecast,  
California Energy Commission

Carmen Best, Supervisor - Energy Efficiency Commercial  
Programs and Evaluation, California Public Utilities  
Commission

Gary Cullen, Director - Navigant

Mike Jaske, Energy Assessments Division

Gary Cullen, Navigant

Greg Wikler, Navigant

Hillard Huntington, Executive Director - Energy Modeling  
Forum, Stanford, and a Member of the Energy Demand  
Forecast Independent Expert Panel

Cary Garcia, Chief Forecaster - Energy Assessments Division,  
California Energy Commission

Luke Nickerman, Principle Strategic Analyst - Customer  
Energy Solutions, Pacific Gas & Electric

Lisa Alexander, Vice President - Customer Solutions and  
Communications, Southern California Gas Company

Rachel Huang, Director - Distributed Energy Strategy,  
Sacramento Municipal Utility District

Mark Nelson, Director - Planning Analysis and Forecasting,  
Southern California Edison

Jonathan Changus, Member Services Manager and Regulatory  
Affairs - Northern California Power Agency

Bryan Cope, Program Development Manager - Southern  
California Public Power Agency

Peter Miller, Senior Scientist - Energy and Transportation  
Program, Natural Resources Defense Council

Margie Gardner, Executive Director - California Energy  
Efficiency Industry Council

APPEARANCES

PRESENTERS

Malachi Weng-Gutierrez, Demand Analysis Office - Energy  
Assessments Division, California Energy Commission

Jason Harville, Supply Analysis Office - Energy Assessment  
Division, California Energy Commission

Aram Shumavon, Co-Founder and Chief Executive Officer -  
Kevala Analytics

Stephanie Pincetl, Director - California Center for  
Sustainable Communities, University of California,  
Los Angeles

Jessica Granderson, Scientist and Deputy of Research  
Programs - Building Technology and Urban Systems Division,  
Lawrence Berkeley National Laboratory

Siddartha Patel, Department of Civil and Environmental  
Engineering, Stanford University

PUBLIC COMMENT

Steve Uhler

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P R O C E E D I N G S

10:05 A.M.

SACRAMENTO, CALIFORNIA, MONDAY, JULY 11, 2016

MS. RAITT: So welcome to today's workshop. This is a Joint Agency IEPR Workshop on Energy Demand Forecast and Doubling Energy Efficiency, Data and Analytical Needs. This workshop is part of the 2016 Integrated Policy Report Update process. I'm Heather Raitt, the Project Manager for the IEPR.

I'll quickly go over the usual housekeeping items. Restrooms are out the door in the hall. There's a snack room on the second floor. If there's an emergency and we need to evacuate the building, please follow Staff across the street to Roosevelt Park.

Today's workshop is being broadcast throughout WebEx conferencing system, so parties should be aware you're being recorded. We'll post an audio recording on the Energy Commission's website in a couple of days, and a written transcript in about a month.

I want to thank you, to our presenters, for being here. We're trying to please limit your remarks to the time allotted, and I'll be reminding people about our time constraints as we go along.

At the end of the day there will be an opportunity

1 for public comments. We're asking folks to limit their  
2 comments to three minutes. For those in the room who would  
3 like to make comments, you can go ahead and fill out a blue  
4 card and give it to me. We'll talk your comments first, if  
5 you come to the center podium. For the WebEx participants,  
6 you can use the chat function to tell our WebEx coordinator  
7 that you'd like to make a comment during the public comment  
8 period. And then finally, we'll take the phone-in only  
9 participants.

10 If you haven't already, please sign in. They have  
11 a sign-in sheet at the entrance to the hearing room.  
12 Materials for this meeting are posted on our website. And  
13 we welcome public comments. They are due July 25th. And  
14 the notice for this workshop provides the process for how to  
15 submit written comments.

16 And with that, I'll turn it over to the  
17 Commissioners for opening remarks.

18 CHAIR WEISENMILLER: I'd like to thank everyone  
19 for being here today. This is a pretty good foundational  
20 workshop, I was going to say, in terms of trying to -- one  
21 of the things that my Adviser Grant Mack is trying to  
22 provide a little structure to give people clarity and how  
23 implementing AB 802 and 350. And we've had a workshop a  
24 couple of weeks ago dealing with demand forecasting, and  
25 particularly photovoltaics and load shifting.



1 But today's workshop is more or less -- one of the  
2 issues we're going to confront across the board on 350 and  
3 802 is to determine the right baseline. And with that  
4 baseline, and that's today's discussion, particularly very  
5 forecasting oriented, very much looking at how we can use  
6 data and analytics to get a better sense of the baseline.  
7 We'll have another workshop late in August that will deal  
8 more with the program side of this. So once you determine a  
9 baseline, then the next question is: Well, what are you  
10 going to do to meet the goals? And so, again, that's sort  
11 of a subsequent phase.

12 And the next thing, under 802, certainly there  
13 will be more workshops on data. I'll let Andrew fill out  
14 more of the scope there. But under the IEPR context, we're  
15 looking very much at forecasting, per se, so this is a piece  
16 of forecasting, per se.

17 So anyway, again, thanks for being here. We're  
18 looking forward for a good day. And certainly, I want to  
19 thank all the participants on the dais. Again, I think this  
20 is an important topic. And this certainly shows how  
21 committed we all are in this activity.

22 So with that --

23 COMMISSIONER DOUGLAS: I just have brief opening  
24 comments. I want to also join the Chair in thanking  
25 everybody for being here today as we move forward to

1 implement SB 350 and implement the doubling of energy  
2 efficiency, and implement 802, as well, certainly data and  
3 analytic needs associated with carrying out those  
4 responsibilities are going to be increasingly important.  
5 And as the Chair said, this workshop is helpful and  
6 foundational in the beginning of a process for us of working  
7 through that.

8           So with, again, I welcome all of you here, and  
9 thank you for being here.

10           COMMISSIONER MCALLISTER: Great. I'll also be  
11 brief. We have a distinguished group on the panel here --  
12 on the dais here, and also on our panels throughout the day.  
13 So I'm really happy that everybody's here. Thank you all  
14 for coming, both on the dais and in the audience, and  
15 especially the presenters.

16           So really just briefly, to build a little bit on  
17 what the Chair said, you know, overall I just want to exhort  
18 everyone who will be submitting comments -- well, everyone  
19 to submit comments, and those who do submit, really put your  
20 thinking caps on. This is a long-term conversation we're  
21 starting in earnest.

22           If you think about where we are, where we were  
23 with informatics and analytics 10 to 15 years ago, we we're  
24 on a different planet today, and we're only going to be  
25 heading more in that direction. Just, you know, everybody

1 talks about big data and it's sort of a cliché at this  
2 point, but data for better decision making is just part of  
3 our lives now in all aspects, every moment. And we're  
4 really behind the eight ball on the energy field. I mean,  
5 we are just not doing as much as in a lot of other areas.  
6 The marketplace is just taking off with the tools and  
7 resources to be able to work with information in very  
8 sophisticated ways. And we just need to move that forward.

9           And so our authority rests in forecasting, and  
10 much of our activity revolves around forecasting, but we  
11 have these carbon goals, and we have energy efficiency  
12 goals, as Commissioner Douglas said, and we need to set a  
13 baseline so that we know what progress we're making, so that  
14 10 to 15 years from now we have a platform that we can look  
15 back on, do longitudinal analysis, and understand where  
16 we've been and whether we're meeting our goals. So that is  
17 potentially -- we want to do that in every area over -- you  
18 know, every jurisdiction. We want to do that at a very  
19 granular level to know what is working, what initiatives we  
20 have done in either -- in all of our agencies, and out there  
21 in the marketplace, what is working, so that we can  
22 judicially develop policy to encourage those things.

23           So I'm very excited about getting this  
24 conversation going. We're going to have data coming in, not  
25 just for forecasting but for all sorts of different

1 activities, benchmarking. And, you know, we've got the Prop  
2 39 program. And those are all initiatives that are going  
3 to, I think, allow us to step forward and sort of stepwise  
4 make this, the development of these tools for forecasting  
5 and related activities and analytics, better and build the  
6 tools that we need over time.

7           So again, that's my kind of long-term view of  
8 this. I'm very excited about today's sort of jumpstart.  
9 And we'll move to whoever is going to be next, I would say  
10 President Picker.

11           PRESIDENT PICKER: Thank you. I'm also greatly  
12 honored to be here, and I appreciate everybody who came  
13 today. The governor and the legislature have handed us all  
14 a fairly significant challenge of reducing greenhouse gas  
15 emissions to a level below 1990 levels. And in order to do  
16 that, of course, we do have to double the amount of energy  
17 efficiency; all the modeling really points to that very  
18 clearly. So the challenge of how we measure the progress on  
19 energy efficiency to decide what's effective and continue to  
20 bear down on that has a great deal to do with whether we  
21 actually make those goals.

22           I hope that we see a rock-solid unassailable  
23 consensus emerge from the group here today. It's far better  
24 that you do that than leave the decision to us. However, if  
25 that should happen we're ready and we embrace the task.

1           COMMISSIONER PETERMAN: Good morning, everyone.  
2 Carla Peterman, Commissioner with the California Public  
3 Utilities Commission. As the assigned Commissioner to our  
4 energy efficiency proceedings at the CPUC, I'm also honored  
5 to be part of this conversation. AB 802, SB 350, and then  
6 just our various existing mandates give each of our agencies  
7 a critical role in making sure we meet these energy  
8 efficiency targets. And specifically I find this  
9 legislation significant direction for coordination. And  
10 it's coordination that the Energy Commission and the Public  
11 Utilities Commission have been doing for years, but I'm glad  
12 to see on the dais the Air Resources Board, the Independent  
13 System Operator because the set of us need to be  
14 coordinating more on these issues now than ever. And  
15 particularly, as Commissioner McAllister noted, how do we  
16 orient our current energy efficiency work towards supporting  
17 the energy efficiency of the greenhouse gas goals that the  
18 ARB is working towards, as well as the reliability goals and  
19 opportunities that the ISO is working on.

20           We have already begun our implementation of AB 802  
21 and SB 350. We have some decisions that are coming out in  
22 the next few months, a key one coming out this month in  
23 terms of further implementing these pieces of legislation.  
24 So thank you already for your engagement on these issues.  
25 I'm very much interested in today's topic.

1           And I'll note one of the things that the Energy  
2 Commission and the CPUC do at the Staff and Commission level  
3 is that we have regular confabs on energy efficiency. And  
4 we had one a few weeks ago which lasted all day. And I  
5 would say it was the most productive and optimistic confab  
6 I've participated between the agencies where we really go to  
7 lay out the opportunities, the workload, and the challenges  
8 ahead. So at the Staff level there was a lot happening. I  
9 look forward to the commissions bringing that information  
10 forward.

11           One of the things worth noting is that we've been  
12 both empowered to hire resources to help us with  
13 implementation of SB 350 and AB 802. And so if you know  
14 talented folks, including yourselves, who are interested in  
15 working at the most cutting-edge organizations in the  
16 nation, do not hesitate to apply. With budget authorization  
17 we will be hiring.

18           So again, looking forward to today's comments, and  
19 for your engagement in the CPUC proceedings over the months  
20 to come. Thank you.

21           MR. GIBBS: Yes, good morning. Michael Gibbs with  
22 the California Air Resources Board. Pleased to be here, and  
23 thank you all for participating today. I just wanted to  
24 emphasize what's been said about the coordination that's  
25 taking place among the commissions with the California Air

1 Resources Board and the Independent System Operator and  
2 others to enable us to develop our updated scoping plan for  
3 how California can achieve its greenhouse gas emissions  
4 reduction targets. And it's through this coordination and  
5 collaboration that we are well informed and develop a well-  
6 informed plan that reflects the full understanding that  
7 comes from the commissions in this work.

8           So we appreciate all of the coordination and work  
9 that goes on these proceedings and are pleased to  
10 participate. Thanks.

11           MR. BERBERICH: Good morning, everyone. I'm Steve  
12 Berberich, the CEO of the California Independent System  
13 Operator. And I think the fact that we're all gathered here  
14 today shows the coordination that we have between the  
15 various agencies and groups. And I think we've been  
16 coordinating now for some time, particularly around load  
17 forecasting and understanding how energy efficiency will  
18 play into that.

19           As we work to decarbonize the grid, energy  
20 efficiency is going to play an ever-increasingly important  
21 role to do that. I think it's important, though, we do that  
22 thoughtfully so that we can reduce peaks and potentially  
23 even incentive consumption when we have excess power on the  
24 grid. I also think that the electric grid is going to play  
25 a critical role in decarbonizing the balance of the economy,

1 as well, and we need to keep that aspiration in mind as we  
2 go about this.

3 But I also want to make sure that as we think  
4 through these things, particularly as we look at the  
5 measurements, that the measurements and results meet our  
6 aspirational targets, as well, so that we know exactly how  
7 well we are tracking on these things. I think that will be  
8 a critical attribute of what we come to today.

9 So, Mr. Chair, I really appreciate the invitation  
10 to being here today and look forward to the dialogue.

11 CHAIR WEISENMILLER: Great. Thank you.

12 MS. RAITT: So our first panel is on the Current  
13 Energy Demand Forecasting Methods and Energy Savings  
14 Evaluation Practices. And we have a presentation from the  
15 Joint Agency Steering Committee, and so that's from Sylvia  
16 Bender from the Energy Commission, Simon Baker from the  
17 CPUC, and Delphine Hou from the California Independent  
18 System Operation.

19 MS. BENDER: Good morning, everyone. I'm Sylvia  
20 Bender, and I'm here with my three colleagues. Our fourth  
21 colleague Karen Magliano from the Air Board, could not be  
22 with us this morning. She's been on vacation, so we three  
23 will make the presentation this morning on the Joint Agency  
24 Steering Committee.

25 The Joint Agency Steering Committee has its origin



1 in a January 2013 hearing called by Senators Padilla and  
2 Fuller -- and we can move to the next slide -- to examine  
3 how energy efficiency investments could most effectively  
4 reduce the need for future power plants, and to address  
5 concerns raised earlier by the legislative analyst's office  
6 that the energy agencies lacked a comprehensive framework  
7 for fully coordinating state programs.

8           On February 5th, 2013 the Public Utilities  
9 Commission, the Energy Commission, and the Independent  
10 System Operator responded in a joint letter committing to a  
11 process in which energy efficiency is properly and  
12 consistently accounted for by each of the energy planning  
13 agencies, programs are improved to match changing grid  
14 requirements, and energy efficiency investments remain cost  
15 effective.

16           An interagency team of senior management  
17 representatives known as the Joint Agency Steering Committee  
18 has been implementing this process since 2013. The JASC, as  
19 we are known, operates under the guidance of the agency  
20 decisions makers in the form of an Executive Oversight  
21 Committee which sets the vision and direction from the JASC,  
22 and selects the single forecast set that we use in our  
23 planning processes. The JASC is responsible for  
24 establishing an annual joint work plan to coordinate the  
25 energy processes impacting the demand forecast and its use

1 throughout the other processes, interfacing with the staff  
2 technical leads, and providing monthly updates to our  
3 Oversight Committee.

4           The key goals that we established for our  
5 coordination that we continue with are: Making our forecast  
6 more granular -- the more it can be disaggregated by  
7 location and specific times of day the more useful it can be  
8 for both resource and transmission planning; increasing the  
9 level of insurance with and confidence in how estimations of  
10 future energy efficiency savings and other preferred  
11 resources are made; and finally, providing clear  
12 expectations about timing and flows of information, data and  
13 study results between our processes and our proceedings.

14           Next slide.

15           MS. HOU: Thank you, Sylvia.

16           This is Delphine Hou with the California  
17 Independent System Operator.

18           And to build upon what Sylvia just said, part of  
19 this coordination evolved really from the discussion of  
20 energy efficiency, but it has expanded beyond that, and very  
21 usefully so between the three agencies. The processes that  
22 we coordinate, the main ones, are the CEC's Integrated  
23 Energy Policy Report, the CPUC's Long Term Procurement Plan,  
24 and the California ISO's Transmission Planning Process.

25           So beginning with these three processes, we've

1 mapped out timelines where inputs are expected, where we  
2 coordinate on vetting that information, as Sylvia said,  
3 getting that down to a more granular level so that when it  
4 goes into each of our planning processes we ensure that we  
5 have reliable granular information that is actionable.

6           Personally, for the California ISO, what that  
7 means is that the energy efficiency that is embedded into  
8 the IEPR becomes part of our transmission planning process  
9 base case so that that actually displaces the transmission  
10 that we may build in absence of that energy efficiency. So  
11 again, it is a very important process.

12           Beyond energy efficiency, we've also begun to  
13 discuss other factors that might affect the load, for  
14 example, photovoltaics, electric vehicles, other load  
15 modifiers such as demand response. So this has become much  
16 more comprehensive than just the energy efficiency and has  
17 helped all three of our organizations to understand the data  
18 that's involved, the analysis that is involved, and we also  
19 heavily use what is called the DAWG, the Demand Analysis  
20 Working Group, as a technical forum to work not only with  
21 our stakeholders but with IOUs and other participants in the  
22 industry for feedback.

23           So that has been an extremely useful process.  
24 It's provided a lot of coordination. And for us, at the end  
25 of the day it's a way to provide a lot of rigor into the

1 process so that we can have reliable electric planning.

2 More recently -- sorry, one thing -- more  
3 recently, with SB 350 and AB 802, we've invited the Air  
4 Resources Board into the Executive Oversight Committee, as  
5 well as the JASC. And we'll be working very closely with  
6 them to additionally align their processes. So as  
7 mentioned, the scoping update is a very important effort at  
8 this point, and we'll be rolling that into the overall JASC  
9 process to make sure all four agencies and our stakeholders  
10 are aligned.

11 MR. BAKER: Thank you, Delphine.

12 Good morning, Commissioners. Pleased to be here.  
13 I'm going to speak a little bit about some of the new  
14 challenges that the Joint Agency Steering Committee is  
15 dealing with.

16 And as was noted at the outset, the legislature  
17 and the governor's office has really given us a big agenda.

18 And so our 2016-2017 Work Plan is largely shaped by  
19 implementing these two major pieces of legislation, AB 802  
20 and SB 350. And they really do have some big implications  
21 for the single-forecast set approach that has been part of  
22 the core commitment of the Joint Agency Steering Committee.

23 You know, we'll be talking a lot throughout the  
24 rest of the day about how these pieces come together, but  
25 just speaking, it's important to keep in mind, I think, that

1 a core focus of the single-forecast set work in the past two  
2 planning cycles has been focused on the additional  
3 achievable energy efficiency. And within that additional  
4 achievable efficiency, really it breaks down into two main  
5 buckets of energy savings that we've been looking at  
6 historically. We've been looking at investor-owned utility  
7 programs, and new Codes and Standards that have yet to be  
8 adopted.

9           As we turn to looking at a doubling of energy  
10 efficiency, as required in SB 350, the legislation lays out  
11 a number of additional other categories of potential energy  
12 savings, including new and incremental savings that could be  
13 had from new baseline counting rules pursuant to AB 802,  
14 publicly owned utility programs, financing programs such as  
15 PACE, fuel switching and substitution and the like. So this  
16 really is kind of a whole new ballgame in terms of how we  
17 look at what the incremental energy efficiency might be that  
18 we would be counting on for grid planning purposes.

19           The big question for AB 802 really is, with new  
20 baseline methods being adopted by the PUC for counting  
21 savings from utility programs, the question becomes: How  
22 much of those savings really is incremental versus already  
23 counted in the Energy Commission's demand forecasting as  
24 Codes and Standards savings?

25           We've done some preliminary analysis at the PUC

1 with help from Navigant, a technical analysis, to attempt to  
2 characterize the magnitude of those potential savings. And  
3 there definitely are some savings there, but it doesn't  
4 appear to be getting us, in and of itself, to a doubling of  
5 energy efficiency.

6 And turning to SB 350 with a doubling goal, really  
7 the key work for us on the Joint Agency Steering Committee  
8 is to just facilitate the formation within each of our  
9 agencies of perspectives on a phrase within SB 350 that says  
10 that these doubling goals shall be adopted to the extent  
11 cost effective, feasible, and will not adversely impact  
12 public health and safety. And that's really a key question  
13 that this workshop is beginning to address and we will  
14 continue to be coordinating on as the Joint Agency Steering  
15 Committee.

16 Finally, we're aware that SB 350 is a broad piece  
17 of legislation, and it also contains integrated resource  
18 planning to reach the broader 2030 GHG goals. And so within  
19 that we're mindful that the energy efficiency targets that  
20 are set here by the Energy Commission are being done within  
21 that broader context.

22 Thank you very much.

23 MS. RAITT: Okay. Thank you.

24 So our next presenter is Chris Kavalec from the  
25 Energy Commission.

1 MR. KAVALEC: Good morning. I'm Chris Kavalec. I  
2 serve as Technical Lead for the Energy Demand Forecast. And  
3 today I just want to give a real brief overview of our  
4 demand forecast and how efficiency gets incorporated in said  
5 forecast.

6 A little bit of background about our forecast.  
7 When we forecast we're forecasting annually for electricity  
8 consumption and peak and natural gas consumption. We also  
9 forecast for self-generation, which means subtracting that  
10 from consumption, you get forecasts for sales by planning  
11 area. Our forecasts are done by sector, listed here,  
12 including transportation, which means electric vehicles.  
13 And we forecast for eight different planning areas. For  
14 example, PG&E is a planning area. Edison is a planning  
15 area. And within those 8 planning areas, 20 forecast zones.

16  
17 And here's an overview of our forecasting system.  
18 To summarize, you have economic and demographic activity  
19 rates, et cetera, driving our sector forecasts which are  
20 then sent to our summary model where the results are weather  
21 normalized and aggregated and adjusted. And from the  
22 summary model we send end-use information to our peak model  
23 where load shapes are applied, and that gives us a peak  
24 demand in each given year.

25 I should mention, also, that this is our current

1 system. As we discussed in our workshop back on June 23rd,  
2 we're planning to develop the capability to forecast hourly  
3 loads for the 2017 forecast.

4           Okay, turning to efficiency, three main categories  
5 for efficiency within the forecast. And I'm breaking this  
6 up into two sort of different types. The first type is  
7 efficiency that gets incorporated within our baseline IEPR  
8 forecast, that is efficiency from initiatives that have  
9 already been funded, approved, et cetera, and/or  
10 implemented, formally referred to as committed savings. The  
11 other type of savings, incremental to that, is what we call  
12 additional achievable energy efficiency, which I'll talk  
13 about in a minute.

14           But first of all I'm talking about these committed  
15 savings that are in the baseline forecast. First category,  
16 implemented or approved building codes and appliance  
17 standards. And we track these back, going to 1875 when we  
18 had the first building standard. The impacts from these  
19 standards are based on analyses done by the Efficiency  
20 Division. And standards are incorporated directly in our  
21 end-use models for residential and consumption,  
22 commercial -- for residential and the commercial sectors  
23 through going in and actually changing the consumption at  
24 the end-use level for a given end use for the average  
25 household in the case of residential, and per square foot in



1 the case of commercial.

2           The second major type, utilities that have been  
3 approved and funded fall within the baseline IEPR forecast.

4       We're also tracking these all the way back to the '70s.

5 And we use whatever the best information is available at the  
6 time, whether it's ex anti-reported savings or ex post-  
7 evaluated estimates that come from an EM&V study.

8           So as an example, during our 2009 forecast, for  
9 the 2006 to 2008 IOU Program cycle, we used ex anti-reported  
10 savings. By the time we got to our 2011 forecast we had  
11 some EM&V results for the 2006 to 2008 program cycle, so we  
12 adjusted program savings within our forecast to reflect the  
13 EM&V work for that program cycle.

14           We currently post-process program savings by  
15 adjusting the sector results that come from our model. In  
16 the future, we want to attempt to incorporate these more  
17 closely within our residential sector models, but right now  
18 it's a post-processing process.

19           And the third category naturally occurring, which  
20 basically means price effects, as rates increase, customers  
21 switch to more efficient appliances or equipment or use less  
22 electricity, that impact is captured within our baseline  
23 forecast and we refer to it as price effects. And they come  
24 from -- they're based on the price elasticities that we  
25 estimate for each sector.

1           Okay, so this gives you a summary of our estimated  
2 efficiency savings that falls within our baseline forecast.  
3 For the 2015 IEPR forecast mid-case, starting at the bottom  
4 are estimates for building standards to the tune of around  
5 19,000 gigawatt hours by 2015. And again, you see in 1990  
6 there you have savings above zero. That's because we're  
7 tracking savings all the way back to 1975.

8           Moving up from there we have appliance standards  
9 around 30,000 gigawatt hours estimated for savings in 2015.  
10 Program savings, 19,000 in 2015. And you'll notice that  
11 program savings begin to fall off during the forecast  
12 period. And that's because we're only including programs  
13 that have already been implemented and approved. So what  
14 remains during the forecast period is the decayed savings  
15 which drops from year to year during the forecast period, or  
16 the savings that remain after burnout.

17           And finally, we have naturally occurring savings  
18 in yellow there, around 23,000 gigawatt hours estimated in  
19 2015.

20           Natural gas, building standards around 2,000  
21 million therms in 2015, appliance standards, about the same,  
22 a little bit less, program savings, around 900 million  
23 therms in 2013, and naturally occurring, around 1,100  
24 million therms in 2015, for a total of around 6,000, I mean,  
25 our last baseline forecast. And this compares to total

1 consumption, at least at the end-use level, for natural gas  
2 of around 13,000 million therms in 2015.

3           Okay, our second type of energy efficiency,  
4 additional achievable energy efficiency. And this is  
5 defined as savings that are incremental to savings already  
6 within the baseline forecast, so these are savings from  
7 future programs and Codes and Standards. For the IOUs, this  
8 is based on the CPUC's potential goal studies and ensuing  
9 goals/directives for the IOUs. And for the POUs, it's also  
10 based on the potential studies, as well as utility planning  
11 forecasts.

12           In the 2015 forecast we included LADWP and SMUD,  
13 the two biggest POUs. And into the future we'll be  
14 including more POUs, but we only had the two biggest ones in  
15 the 2015 forecast.

16           So here in our 2015 forecast the AAEE scenario  
17 that was used for the final forecast for planning purposes  
18 was what we call the mid-mid scenario, so that means the  
19 mid-baseline forecast combined with the mid-AAEE savings,  
20 and you see the totals there. If you add these back into  
21 the committed savings or the savings in the baseline  
22 forecast I showed earlier, you end up with around 140,000  
23 gigawatt hours of efficiency savings predicted by 2026.

24           The natural gas side, again, programs and  
25 standards for additional achievable energy efficiency. And

1 adding that back into the baseline savings shown earlier, we  
2 estimate around 7,400 million therms of natural gas  
3 efficiency savings by 2026.

4           So there are issues we always like to point out  
5 when we're measuring and attributing energy efficiency  
6 savings, and I'll go through a couple of those here. The  
7 baseline savings categories I discussed earlier, these are  
8 estimated separately. So there's the potential for double  
9 counting and/or overlap when you're measuring these savings.  
10 As an example, if you have a rate increase and this rate  
11 increase induces participation in a program, it could be  
12 that you have savings attributed to both program and price  
13 effect categories. And the reason for that is when we  
14 estimate price elasticities we're using empirical data, so  
15 we're measuring the response and consumption, actual  
16 consumption, to changes and rates, regardless of what caused  
17 that change in consumption, whether it's less electricity  
18 use/conservation, whether it's buying more efficient  
19 appliances or equipment outside of a program, or inducement  
20 to participate in a program. So that all goes into the  
21 price elasticity.

22           An example of overlap, and this gets to AB 802,  
23 our AB 802 discussion, utilities, or at least IOUs, have  
24 typically only been given credit for above-code savings.  
25 But when your actual equipment is assumed to but does not

1 actually meet the code, well, then the program savings are  
2 not being credited with enough -- or programs aren't being  
3 credited with enough savings and standards are being  
4 credited with too much. And we can talk about that more  
5 later.

6           And these savings we've been discussing are based  
7 on ground-up engineering analyses instead of directly  
8 measuring consumption changes. And this means that you  
9 could be missing a significant rebound effect. If people  
10 are saving all this money on efficiency, well, what are they  
11 spending it on? Well, they may be spending it on  
12 electricity for other appliances or uses.

13           We can always use more information on decay rates  
14 for program savings, how much savings from a program are  
15 going to persist year after year. We could use more  
16 information on compliance rates. And we're always scrambling  
17 to try and understand and incorporate other changes not  
18 directly related to programs and standards. For example,  
19 computers have become much more efficient in the last ten  
20 years, not only because the given computer, a computer of a  
21 given type uses less electricity, but because folks are  
22 using a lot more laptops and tablets these days. So  
23 overall, computers have become much more efficient. It  
24 doesn't really have anything to do with the program or a  
25 standard.

1           And I mentioned market transformation here. It  
2 looks like folks are becoming more comfortable with LED  
3 lighting, and people are getting used to buying that outside  
4 of programs and standards. So that's, to me, an example of  
5 market transformation.

6           Okay, that's my summary, I believe, of where we  
7 are currently with regards to the forecast and incorporation  
8 of efficiency. Thank you.

9           COMMISSIONER PETERMAN: May I ask a clarifying  
10 question?

11          CHAIR WEISENMILLER: Sure.

12          COMMISSIONER PETERMAN: Chris, on slide ten, the  
13 natural gas savings, included in future programs, would you  
14 include in that programs for end-use electrification, or are  
15 any of those savings attributable to fuel switching?

16          MR. KAVALEC: You got me on that one. We'll have  
17 to hear from Navigant on that.

18          COMMISSIONER PETERMAN: Okay.

19          MR. KAVALEC: I forget all the details of what  
20 went into natural gas.

21          COMMISSIONER PETERMAN: Thank you. I'd be  
22 interested in hearing the answer to that at some point.  
23 Thanks.

24          COMMISSIONER MCALLISTER: Chris, I also want to  
25 comment that, you know, market transformation is something

1 that actually is a little bit of a, you know, buzz word at  
2 this point, and now you've defined it somewhat. But I  
3 guess, you know, a lot of this is going to happen --  
4 doubling of efficiency is going to have to happen through  
5 the marketplace. You know, it's not going to be direct  
6 install programs. You know, we want our programs to be as  
7 effective as possible. But also, you know, we are going to  
8 be relying on the marketplace to carry a lot of the water  
9 here.

10           So could you just characterize how you -- my  
11 interest here is building the data resources to understand  
12 how the marketplace is evolving, you know, and then sort of  
13 secondarily, do all of the things that SB 350 asks us to and  
14 parse into the different categories that Simon mentioned.

15           Certainly market transformation is something that  
16 we need to be measuring, whether or not programs are  
17 involved. You know, however programs end up being involved,  
18 we need to measure sort of where the marketplace is going.

19           And so I guess I wonder if you could characterize  
20 how that is something that you either capture or don't? Is  
21 it fully within naturally occurring or is it something that  
22 you think about separately from naturally occurring?

23           MR. KAVALEC: As I mentioned, in practice our  
24 naturally occurring is price effects. There are a couple  
25 small savings that are incorporated from years ago based on

1 changes in the industry, but mainly it's price effects.

2           So when we're talking about market transformation,  
3 a good example is the miscellaneous end use. We spend a lot  
4 of time looking at the miscellaneous end-use and trying to  
5 identify trends, like the one in computers that I just  
6 mentioned. So it's basically -- right now it's kind of  
7 scattershot, looking at all kinds of different sources,  
8 relying on our RASS and Sooth surveys. But certainly the  
9 more data we can generate or create at the end-use level the  
10 more helpful that's going to be in allowing us to be able to  
11 incorporate and properly model market transformation and  
12 other naturally occurring changes.

13           COMMISSIONER MCALLISTER: Okay. Great. So that  
14 was just referring to the final portion on your final slide.

15           MR. KVALEC: Yeah.

16           COMMISSIONER MCALLISTER: And I think I totally  
17 agree with you, better data, more granularity.

18           MS. RAITT: Thank you, Chris.

19           Next is Carmen Best from the California Public  
20 Utilities Commission.

21           MS. BEST: Good morning. Today I am going to be  
22 talking a little about our current state of evaluation  
23 activities and how we go about capturing the savings and how  
24 we use it. Then I'm going to also be talking about some new  
25 opportunities that have evolved as a result of the



1 legislation and regulations that are currently being  
2 considered, and some other thoughts about accountability,  
3 skills and abilities that will be needed to enable this  
4 transition.

5 I was asked, also, to give kind of an overview of  
6 the current state of energy efficiency programs. So in that  
7 regard I think it's fairly well known to this audience,  
8 perhaps, that we have a funding authorization of about \$1  
9 billion a year, and \$300 that are going to the Energy  
10 Savings Assistance Program funding, which is the low-income  
11 focused program funding. The funding actually supports  
12 roughly 200 programs that are focused on multiple sectors,  
13 including commercial, industrial, agricultural, and  
14 residential markets. And they have a wide variety of  
15 intervention strategies, like technology rebates, as well as  
16 education, training, marketing, and outreach efforts.

17 In the last two program cycles the average savings  
18 have been the equivalent of taking about 800,000 homes off  
19 the grid for a year, and the equivalent of three major power  
20 plants, so about 1,300 megawatts after about three years of  
21 activity. And the estimate of the carbon offsets are around  
22 1 million cars that were taken off the roads. Those are  
23 annual consumption metrics, though, not considering the  
24 lifecycle of all of these activities, as well.

25 So the programs are administered by four investor-

1 owned utilities, one community choice aggregator and two  
2 regional energy networks. And they are governed at the CPUC  
3 by a rolling portfolio oversight structure which allows ten  
4 years of funding authorization for cost-effective  
5 portfolios. And that was adopted last year to take out some  
6 of the start-stop nature of the energy efficiency  
7 activities.

8           The other component that it added was what we call  
9 the bus stop for energy efficiency savings estimations. For  
10 example, this year we completed 11 impact evaluations about  
11 the savings that were attributable to different  
12 technologies, and that's now available for updating the load  
13 forecast. And every year whatever is available will be  
14 available in time for the next forecast update.

15           The energy efficiency programs are specifically  
16 designed to address specific barriers. And I think it's  
17 important to point this out because in this changing  
18 landscape the programs will be evolving, as well, to  
19 continue to address barriers. They're designed to provide  
20 and are evaluated on the basis of their ability to deliver  
21 cost-effective energy savings, and also incremental energy  
22 savings, their ability to address market barriers and  
23 achieve those savings, and then also support market  
24 transformation. So there are multiple approaches to meet  
25 these different type of barriers.

1           As Chris pointed out, energy efficiency  
2 interventions and strategies are happening out in the  
3 market, and there are specific things that we are doing  
4 through Codes and Standards to upgrade new construction and  
5 other major renovations that appear. Efficient technologies  
6 become the norm, like LEDs, as we move through standards and  
7 other technological advances. And then we're living in a  
8 dynamic of humans and other decisions that people are making  
9 around their behaviors and attitudes, the costs, and other  
10 regulations that are not even energy-specific that affect  
11 adoption.

12           So all in all there are different applications  
13 that are needed to approach these different barriers. And  
14 there is no one size that fits all for energy efficiency.  
15 Likewise, there's no one-size-fits-all for the measurement  
16 strategies that are needed.

17           I was asked to talk a little bit about how  
18 evaluation has changed in the last five years. And I  
19 decided to go back ten years, and that's because the one  
20 major ship that happened at the CPUC is that they shifted  
21 responsibilities of evaluation to Commission staff around  
22 2006. So I wanted to note that during this time some of the  
23 accomplishments of this adjustment, as I see it, are that  
24 the gap between our reported savings estimates and our  
25 evaluated savings estimates closed from about 60 percent in

1 2008 to a 20 percent different in 2012. Our field  
2 evaluations have been able to target some specific  
3 technologies that have been the focus of the portfolios, and  
4 it allowed us to cover a wider swath of the portfolio which  
5 I believe led to a more -- perhaps a more accurate forecast  
6 of the savings going forward.

7           We also simultaneously expanded the public process  
8 and access to the data and information that we were  
9 gathering, the methods and the outputs. And we did this  
10 while we were reviewing roughly 75 percent of the KWH  
11 savings, and with a budget cut of about half in 2009.

12           The energy efficiency evaluation results are a  
13 known entity. They are fundamental for portfolio planning  
14 at the CPUC. And as we noted, here at the CEC they are a  
15 fundamental input for our goals and potential updates, and  
16 they are used, as I noted, at the CEC demand forecast.

17           Right now we are also considering a shift towards  
18 program embedded EM&V through improvements in data  
19 collection at the point of intervention, enabling more  
20 meter-based analyses and performance-oriented program  
21 designs which I'll talk a little bit more about later.

22           I think it's also important to note, though, that  
23 all of this happened in the context of not a significant  
24 shift in methods, but rather a shift in responsibilities.  
25 So these are some of the outcomes of the shift in

1 responsibilities. Many of the methods state the same. And  
2 we're currently considering how some other responsibilities  
3 may have to shift as we move away from sample-based review  
4 of deemed and calculated savings estimates and into an  
5 embedded paradigm of energy savings.

6           So some of the reasons evaluation and measurement  
7 continues to be important is because we do need to continue  
8 to have accurate and consistent accountability for  
9 measured -- for savings that are measured and achieved to  
10 determine avoided costs to ratepayers, and also the dollar  
11 savings for participants. We need to know what's working  
12 now and what may work next to overcome these specific market  
13 barriers to improve deficiency. And then we need to also  
14 maintain accountability for getting incremental energy gains  
15 and not just ride along with what is already going to be  
16 happening in the marketplace.

17           We use the results from our evaluation measurement  
18 verification to continue to adapt to the market by  
19 identifying the new potential and tackling it with effective  
20 policies and program designs. And I think the EM&V  
21 community has been able to do that for the last 30 years and  
22 will continue to be an important contributor going forward.

23           Some of the new legislation and regulatory  
24 proceedings that are at play right now really do effect the  
25 emphasis on various measurement methods and points of

1 intervention. As we noted, integrated resource planning is  
2 going to be of greater and greater importance, and it  
3 creates some shifts in where and how one would be  
4 implementing measurement verification. Distribution  
5 resource plans offer a wide body of information about  
6 locational opportunities. The Integrated Distributed Energy  
7 Resources proceeding is also considering how to do  
8 consistent means of measurement and strategies for cost  
9 effectiveness to kind of enable a procurement strategy that  
10 can compare resources more easily.

11           Senate Bill 350, of course, the topic of today of  
12 doubling energy efficiency from a measurement perspective  
13 really makes a new consideration of how we would be going  
14 about measuring and accounting for energy savings by stating  
15 that it would be taking into consideration normalized  
16 metered consumption. And that's slightly different from  
17 efficiency because it's really getting at this greenhouse  
18 gas effect of how has consumption changed, not just our  
19 improvements of efficiency over time? And this is an  
20 adaptation that's important for both how programs are going  
21 to target different barriers and how we do the measurement.

22           Assembly Bill 802, which is where this really  
23 comes to life, had four different pillars that really  
24 interact with one another. And we're working through that  
25 right now on the staff to staff level at the CEC, and also

1 through our energy efficiency proceeding, as Commissioner  
2 Peterman noted. Benchmarking is an opportunity to really  
3 see where we're starting. The baseline activities are a way  
4 to understand how we are moving things above and beyond  
5 code, and also to code. The behavior, retro-commissioning  
6 and operations has noted the opportunities for looking at  
7 long-term effects of those sorts of interventions. And  
8 then, of course, the normalized metered energy consumption  
9 was the subject of our December High Opportunity Program and  
10 Projects ruling which really cut new ground for different  
11 program designs that could be judged in this new paradigm of  
12 normalized metered energy consumption, so really trying to  
13 get at the how and the what.

14           So my final slide is really focused on some of the  
15 key opportunities here. I think that the biggest  
16 opportunity is to have embedded strategies for assessing  
17 program savings and project-level savings. I think this  
18 allows us to capture and demonstrate the value of energy  
19 efficiency interventions at the time that they happen. It  
20 will create a value through the M&V for implementers to sell  
21 efficiency and build confidence to gain external financing,  
22 not just rely on public funding. It will potentially cut  
23 costs through automation and up-front data collection.  
24 That's an improvement on our current paradigm. And also  
25 offer feedback at the customer level, at the regulatory

1 level, and at the state policy level.

2 I think it's important that we continue to create  
3 a common understanding of performance. And I think embedded  
4 in that is that we not only have to agree to up-front  
5 measurement, but we have to allow for measurement from  
6 different perspectives because there might be different  
7 paradigms that are appropriate for understanding what  
8 savings means to different parties and different entities.

9 I think we need to allow for delayed savings  
10 claims or settlement in certain cases to see what  
11 materializes in the data and use it to inform future  
12 estimates. This was really what I see as the expectation on  
13 the behavior, retro-commissioning and operations requirement  
14 to have a longer term multi-year savings horizon. And I  
15 think it also enables the continuous energy  
16 accountability -- excuse me, continuous energy improvements  
17 which will create greater accountability for sustaining the  
18 savings over time.

19  
20 My final two points are really around  
21 accountability for measured performance. Right now  
22 evaluation is too, not only for regulators but also for  
23 implementers. And we need to make sure that it is happening  
24 at the time of intervention and have those meaningful  
25 feedback loops, and that will be accomplished through



1 building more capacity and training, skills, and  
2 partnerships to deploy energy efficiency with measurement  
3 and not having measurement as an afterthought.

4 Thank you. Questions? Comments?

5 COMMISSIONER MCALLISTER: Thanks a lot for that.  
6 Just very quickly, I guess I'm a huge -- this is a great  
7 slide because it's got a lot of good stuff for the future on  
8 it. And I think, you know, the second bullet there is  
9 great. And certainly performance-based evaluation and sort  
10 of in-process evaluation, I want to -- those are the future  
11 and I think they have to be the future. And we have the  
12 analytical tools to do them, so let's figure out how to get  
13 the data flowing so that it really is just part of the ether  
14 and that we don't have to worry about it.

15 It's just, you know, I guess my caution is that we  
16 really need to put in place the tools, and I think we know  
17 this. I just want to make sure that it's sort of an ongoing  
18 part of our thinking. The transaction costs have to be  
19 super, super low. This overhead has to be in the  
20 background. It can't be seen. It has to be automatic and  
21 cheap and just pervasive. And so to get information where  
22 it needs to go so that we can do this, you know, ongoing  
23 evaluation I think is critical to making it all work.

24 And so, you know, we're working better. I think  
25 we're working really well together towards that end, but

1 it's a big lift. It's a real change of the way we do  
2 business, and it requires a lot of investment and it  
3 requires a lot of stakeholders. And so I just want to --  
4 I'm super excited about it, but I also want to just make  
5 sure that we have that in mind.

6           And an upside of that is that it helps keep the  
7 customer engaged. You know, we often go through all these  
8 conversations day after day after day and we never mention  
9 the customer. And often the decisions, really, the main  
10 decisions we want to happen are the customers' decisions,  
11 whether or not it's participating in a program, whether or  
12 not, you know, they even know about the details of the  
13 technology. So they need to have a palpable sense that this  
14 decision they're about to make has consequences.

15           And so I think this information landscape is  
16 really -- getting it right is a key part of it. And we're  
17 not going to be the ones in this -- and certainly not at the  
18 dais and many of the room, we don't operate in that realm.  
19 But the people who out there actually selling stuff, they're  
20 the ones who need to kind of be able to put all the pieces  
21 together so they can make some money. So this information  
22 landscape really does matter. And I think if we keep that  
23 long term sort of customer-based and performance-based and  
24 local-based viewpoint, then we're going to get it or we  
25 stand a much better chance of getting it right. And I'd

1 really love to see all these initiatives because I think  
2 they have a lot of potential to do just that, so thank you.

3 COMMISSIONER PETERMAN: Hi, Carmen. Thank you  
4 very much for the presentation.

5 Picking up on Commissioner McAllister's point, I  
6 think what really stands out to me about your last slide and  
7 our conversations has been the potential value of the  
8 embedded M&V. And I was wondering if you could just help  
9 orient us and provide an example of something that hasn't  
10 worked because we haven't had embedded M&V? Like what's a  
11 problem absent moving in that direction?

12 MS. BEST: I think that the majority of the  
13 portfolio savings right now are focused on what we call  
14 deemed savings estimates which are technology-based  
15 interventions for one intervention at a time. And I think  
16 there's a space and an important component of that in  
17 addressing specific market barriers, but I think it leaves  
18 something to be desired in terms of understanding how that  
19 is changing consumption over time.

20 And the -- I'm trying to think of -- a good  
21 example of where I think an embedded M&V has been good is in  
22 the behavior programs, for example, in which the -- Opower,  
23 for example, their program deployment is dependent on an M&V  
24 strategy where you get real-time information and feedback on  
25 an ongoing basis.

1 I'm trying to think of some specific programs of  
2 which it is not happening right now that it would really  
3 shift the paradigm, and I'm drawing a blank right now. But  
4 I think there's lots of examples that are coming through the  
5 high-opportunity programs. The Residential Pay For  
6 Performance Program is an example of that. Every single  
7 proposal that we've gotten so far has had an embedded  
8 strategy. And I think it strengthens the ability to review  
9 and cuts costs definitely on the backend for how much re-  
10 view, if you will, has to happen to ensure that those --  
11 COMMISSIONER MCALLISTER: Yeah. I'd actually --  
12 MS. BEST: -- materialize.  
13 COMMISSIONER MCALLISTER: I would say any whole-  
14 house program, for example, it's totally impeded by having  
15 some ongoing sort of understanding of what's really going  
16 on. I mean, in my own case, and many of you in the room are  
17 going to be in the same case where you've got -- you know,  
18 we have these great smart meters and we have interval data  
19 that can flow, and then maybe a solar system, as well.  
20 Well, those data streams aren't integrated, so you can't  
21 actually tell where your whole, you know, consumption is.  
22 And you can't feed that data to somebody who can help you  
23 make better decisions, like sort of on a very -- you know,  
24 on a quality but very quick and very sort of pragmatic  
25 basis; right?

1           So I don't know what my net consumption is  
2 because -- I mean, I don't know what my total consumption is  
3 because all I see is my net consumption. Well, so that's  
4 completely useless to me if I want to keep making efficiency  
5 investments.

6           COMMISSIONER PETERMAN: Well, I agree. I just  
7 wanted to highlight that point a little bit more in clear  
8 English because it sounds like a simple thing, oh, just  
9 embed the M&V. But really doing so is going to tackle, I  
10 think, some of our concerns at a high level around  
11 principles which is how do we know that these programs are  
12 working, and the time that is spent after the fact on that?  
13 And so having that as a key program criteria up front I  
14 think will save us time in the end.

15           COMMISSIONER MCALLISTER: I totally agree. And  
16 then also the macro view of, okay, what is the, you know,  
17 energy consumption per square foot in a given sector in a  
18 given place? You know, over time, if we know that, then we  
19 can triangulate and we can, okay, well, our programs are  
20 happening in this environment and we're actually seeing the  
21 baseline move. And so therefore we can kind of do some  
22 well-informed analysis, have some statistical significance  
23 on a macro level to know, hey, our policies are generally  
24 working.

25           And, you know, when we're sitting talking to the

1 legislature or whomever, you know, and we're on the hook to  
2 sort of explain what's happened, I need that. I mean, I  
3 would like to have that information, you know, and not have  
4 it just be hand-waiving narrative but actually have it be  
5 really, you know, grounded in data. So I think we kind of  
6 need all of the above to triangulate and really tell a good  
7 story over time.

8 Thanks, Carmen.

9 MS. RAITT: Thanks, Carmen, and thank you to our  
10 first panel.

11 So moving on to the second panel on New  
12 Legislative Requirements and Needs, Improving Energy Demand  
13 Forecasts and Energy Saving Evaluation Practices.

14 Our first speaker is Mike Jaske from the Energy  
15 Commission.

16 MR. JASKE: Good morning, Chair Weisenmiller,  
17 President Picker, Commissioner Douglas, other Commissioners  
18 and agency executives. For the record, my name is Mike  
19 Jaske with the Energy Assessments Division Staff of the  
20 Energy Commission.

21 So unlike the RPS statutory language that SB 350  
22 updated, the energy efficiency text is relatively sparse and  
23 it leaves much to be determined. So my presentation today  
24 is almost entirely on a list of topics and questions that  
25 have to be addressed in order to really understand what

1 doubling means and who it applies to.

2           This slide is a list of the things that I'm going  
3 to go through in detail in the subsequent slides. And let  
4 me say at the outset that my purpose is to raise these  
5 design questions, not to answer any of them. I'm sure we're  
6 going to get feedback from stakeholders today and in the  
7 written comments later this month or early August, whatever  
8 that date is that we'll give a lot of input into how these  
9 will be resolved.

10           So first and foremost, who are these targets  
11 applicable to? Are they applicable to individual utilities,  
12 all utilities, or are they statewide only? A lot of the  
13 rhetoric in the -- well, let me use the word wording. A lot  
14 of the wording the statute says statewide. How does that  
15 translate into something that's operational?

16           Then there are a series of seeming constraints,  
17 like cost effective and feasible. These are not defined.  
18 They're evidently left to the Energy Commission to attempt  
19 to resolve.

20           There are some things you might refer to as  
21 accounting. Are we only talking about traditional energy  
22 efficiency or are we talking about other means by which  
23 whatever targets get established can be satisfied. So fuel  
24 substitution that leads to a reduction in total BTUs  
25 consumed but as the switch between fuels or buildings or

1 between transportation fuels and electricity, are those to  
2 be included within the analysis?

3           There are a lot of starting point issues. Even  
4 though the legislation refers to the 2014 AAEE projections,  
5 there are a 2015 version of those which corrected some of  
6 the mistakes that were discovered in those 2014 analyses, so  
7 is 2015 a better source?

8           How do we extrapolate to 2030? The legislation  
9 clearly understood that the 2014 study only went out to year  
10 2025. It says extrapolate that on an annual average growth  
11 rate, but using a growth rate of what? And how do these  
12 targets apply to both POUs and IOUs? There is some  
13 confusing language within the statute.

14           So starting off with one of the most important of  
15 these questions, are these targets to be utility-specific or  
16 statewide only?

17           Clearly this is a major decision. If they're  
18 going to be utility-specific, then utilities will be  
19 responsible to achieve goals set out for them. They'll want  
20 to assure that those goals are going to be achievable. If  
21 they're statewide, does statewide mean adding up analyses  
22 from individual utilities so that you form a statewide value  
23 or is the analysis only conducted at a statewide level and  
24 not at the individual utility level?

25           So that is among the most important of the framing



1 issues that has to be resolved.

2           As I've mentioned, SB 350 clearly requires that  
3 the targets be cost effective, but it doesn't define what  
4 cost effective means. In practice in the energy efficiency  
5 field there are a variety of different interpretations of  
6 cost effective. These are three of them. Utility total  
7 resource cost test is commonly used to judge cost  
8 effectiveness for utility programs. Various kinds of  
9 customer pocketbook tests are used, in fact, even mandated  
10 for some of the standards that the Energy Commission is  
11 responsible to establish.

12           Or alternatively, is some sort of societal test an  
13 appropriate version of cost effectiveness to use? Since  
14 we're -- and a societal test commonly brings externalities  
15 into the picture and values in some way that is outside the  
16 market and can't be expected for individual customers to pay  
17 attention to and might well be an interpretation that fits  
18 to the GHG goals of which 350 is all about.

19           And then once a particular one of these is chosen  
20 to be the interpretation of cost effectiveness, there is a  
21 whole host of numeric and analytic projections for the  
22 future that actually go into determining the stream of  
23 values that we use to implement the test.

24           SB 350 includes the requirement that the energy  
25 efficiency targets be feasible, but what does feasibility

1 mean?

2           It's possible that feasibility could be construed  
3 as just a stylistic wording element of the legislation and  
4 doesn't have a practical numeric consequence. On the other  
5 hand, it could be interpreted to mean that the Energy  
6 Commission, with the input of the other agencies, is  
7 constrained in the degree to which it can count on emerging  
8 technologies through time. Perhaps there has to be some  
9 greater scrutiny of emerging technologies than there has  
10 been in the past.

11           It could mean that feasible is a constraint on  
12 various kinds of program delivery mechanisms. Perhaps  
13 retrofit programs, Codes and Standards within the scope of  
14 what is authorized for the Energy Commission to approve or  
15 the PUC to approve for IOUs or for the governing boards of  
16 POUs to approve is too narrow to actually accomplish a  
17 doubling, that you could accomplish a doubling with a  
18 broader set of program delivery mechanisms, or perhaps, like  
19 Commissioner McAllister said a few moments ago, programmatic  
20 activities aren't going to be sufficient, that you have to  
21 rely upon market forces which clearly raises issues of  
22 estimation and guessing what those market forces are going  
23 to accomplish, as opposed to programs that can actually be  
24 designed and measured, as Carmen described.

25           So feasibility is another very important dimension

1 that needs to be resolved more up front than at the tail end  
2 of this process.

3           Public Resources Code 25310(d), one of the new  
4 standalone sections that was established by 350, establishes  
5 an illustrative list of compliance mechanisms. As Simon  
6 mentioned at the outset, it enumerates a number of tried and  
7 familiar approaches, retrofit programs by IOUs and POUs,  
8 standards of various kinds, PACE Program. But it also has  
9 some very ambiguous language in 25310(d), sub item (10) that  
10 could be interpreted to mean that fuel substitution of fuel  
11 switching are compliance mechanisms that can count to  
12 satisfy the target.

13           If that is going to be determined to be the case,  
14 then that needs to be known up front so that the targets  
15 themselves can take that into account, because the  
16 possibility of BTU switches from gas to electricity or  
17 buildings applications or from fossil fuels to electricity  
18 for transportation applications would have huge  
19 ramifications for both the size of the targets, as well as  
20 then the compliance with those targets.

21           And as the very last point in the left -- the  
22 right-hand column says, if this particular passage is going  
23 to be read to include transportation fuel switching, then  
24 there may well be a role for ARB in determining some  
25 protocol by which the displaced fossil fuel savings

1 translate into some overall protocol for measuring cost  
2 effectiveness and accuracy.

3           So I've talked about the basic framework and a  
4 number of definitional issues that may need to be resolved,  
5 should be resolved. You can think of some of them as  
6 constraints on the initial set of numbers that are doubled.

7       So one way of looking at 350 is that doubling is the  
8 starting point, and then these various constraints of  
9 feasibility, cost effectiveness sort of whittle down the  
10 level of the savings that does pass muster and finally is  
11 established as the target.

12           If this is the framework from which the analysis  
13 proceeds, then 350 clearly says that the 2014 AAEE savings  
14 projections should be doubled, and that the POU goals should  
15 be included, and that this should all happen by 2030, but  
16 how are these numeric analyses actually to be accomplished?

17       How are the existing projections of AAEE or utility goals  
18 to be extrapolated, for example? They don't go out to 2030,  
19 so there's a host of technical details about how to do that  
20 extrapolation and what growth rate is implied by the  
21 legislation. Because it doesn't say specifically which is  
22 the source of that growth rate, you'll have to resolve those  
23 questions.

24           As I mentioned earlier, are the 2015 IEPR AAEE  
25 projections a better starting point than the 2014, given

1 that we've found some errors and they've been corrected?

2           Finally, the legislation refers to doubling by  
3 2030. What does that mean? Does that mean only in the year  
4 2030 are savings doubled? Do we achieve doubling at some  
5 earlier point than that? If so, how do we ramp up to that  
6 earlier point? Or if it's only 2030, how do we ramp up to  
7 that point? So there are a host of numeric details of that  
8 sort that ultimately will have to be resolved.

9           That's sort of a top-down way of looking at how to  
10 develop the goals. But what's the role of measure-specific  
11 energy efficiency analyses?

12           This is sort of the converse. It's a bottoms-up,  
13 you know, looking at hundreds or thousands of efficiency  
14 measures and their potential. This is precisely what energy  
15 efficiency potential studies have done to first established  
16 a technical potential, perhaps using emerging technologies,  
17 and then cut that down to something that is economic  
18 potential that passes some kind of a customer cost  
19 effectiveness test. And then finally, whittle that down one  
20 more time by bringing in various market issues so that you  
21 actually have a market potential that is, at least  
22 hypothetically, achievable through known methods.

23           Each of the -- well, all of the utilities, let me  
24 put it that way, a PUC-funded study for the IOUs and a POU-  
25 funded for the POUs are underway. These were planned in

1 advance of SB 350 being passed by the legislature. It's  
2 been unclear, given the many uncertainties I've mentioned  
3 earlier, how it is those studies should be modified so their  
4 sponsors launch them. The PUC study is due in March. And I  
5 need to correct the POU bullet here. Apparently, it's  
6 actually scheduled for completion by November of this year,  
7 2016.

8           So given that these studies were launched with all  
9 these details being established, what happens if, as you  
10 make decisions about how to frame SB 350 the analytic work  
11 there doesn't quite match up? Is there time and resources  
12 for further work to sort of correct those studies and make  
13 them more directly applicable to the target setting process?  
14 Will the sponsors be willing for their contractors to be  
15 used to do that or is it some follow-up independent effort?  
16 It's not clear.

17           So far in this presentation I've given you a long  
18 list of uncertainties and imponderables that you have to  
19 grapple with.

20           This last slide is my one single recommendation,  
21 proposed approach for how to actually work through this  
22 overall SB 350 target development effort.

23           What's shown here on this slide is a multi-phase  
24 process. Phase one would established the basic framework  
25 for targets and resolve some of these key design elements

1 that I've described today.

2 Phase two would then build off of that, taking a  
3 very specific course direction that the first phase decision  
4 established and actually go out and do the numeric work that  
5 would develop proposed targets. That would need to be done  
6 by about August of next year.

7 And then there would be a shorter phase toward the  
8 end of the process where that proposed set of numeric  
9 targets was reviewed by stakeholders. They'd file comments,  
10 and then the final Energy Commission decision would be made  
11 by November 2017, as called for in the legislation.

12 You could play with this. You could divide it  
13 into four phases. You could play around with the dates.  
14 But I think Staff believes that some basic approach like  
15 this is absolutely essential. There are too many  
16 uncertainties to carry all of them along until the tail end  
17 of the process. Some up-front framing of how the SB 350  
18 target-setting process is going to work and who the targets  
19 are applicable to is just fundamental to engaging with  
20 stakeholders and making progress.

21 So I've given you a lot of things to think about,  
22 in addition to this specific proposal. Are there any  
23 questions?

24 MR. GIBBS: Yeah. Thank you. This is Michael  
25 Gibbs from the Air Board.

1           I was wondering if we could perhaps return to  
2 slide six? I notice on -- and thanks for the presentation,  
3 very informative. I notice on this particular slide your  
4 identifying a characteristic of efficiency related to  
5 greenhouse gas emissions in units, I presume, of emissions  
6 in tons of some sort, as contrasted with measuring  
7 efficiency in units of energy. I was just wondering if you  
8 could expand a little bit about what that means in this  
9 context?

10           MR. JASKE: I'm only going to be able to narrow  
11 the uncertainties. But let me start by actually reading the  
12 particular 25310(d) subpart (10) language.

13           "Programs that save energy and final end uses by  
14 using cleaner fuels to reduce greenhouse gas emissions as  
15 measured on a lifecycle basis from the provision of energy  
16 services."

17           So you have to save energy. You have to use  
18 cleaner fuels in doing that. It's on a lifecycle basis.  
19 And I'm not quite sure what "the provision of energy  
20 services" at the very tail end means.

21           So the key -- one of the key decisions that will  
22 need to be made is does this mean fuel substitution from  
23 traditional within building-type end uses, water  
24 heaters/space heaters to electricity? And you presumably  
25 would be saving energy. In final end uses you'd have to



1 compare BTUs of gas-fired appliances versus electric ones.  
2 But you also then need to compare the direct GHG emissions  
3 of that gas use versus the GHG emissions of the electricity  
4 that would -- so you have to both save energy and you have  
5 to reduce GHG emissions. There's a parallel, you know, set  
6 of analyses needed if this is interpreted to mean fossil  
7 fuel to electricity for transportation applications.

8           This is probably one of the thornier things that  
9 needs to be decided because it has the potential for greatly  
10 enlarging the scope of this from electricity or natural gas  
11 efficiency to energy efficiency on an all fuels kind of  
12 basis.

13           MR. GIBBS: Yeah. Thanks. Just a short follow  
14 up.

15           So within the context of the language that you  
16 read, then the greenhouse gas emissions impact is a  
17 characteristic of the outcome but not necessarily a measure  
18 of the extent of efficiency achieved? Is that one way to  
19 think of it?

20           MR. JASKE: The way I read it there's a two-part  
21 test. You have to both be energy efficiency and you have to  
22 have GHG emission reduction. So a fossil-oriented  
23 electricity resource plan wouldn't fare as well as  
24 renewable-oriented electric resource plan. So we'd have to  
25 project forward in time how the resource plan will evolve.

1 And, of course, independently in 350 we have the RPS mandate  
2 moved up to 50 percent by 2030. We might need to consider  
3 how to extrapolate that further out into the future because  
4 it talks about a lifecycle basis. So if you're in 2028  
5 still short of 2030, you do -- you need projections out to  
6 2040, say, in order to understand investments being made in  
7 2028.

8 MR. GIBBS: Great. Thanks.

9 MR. JASKE: You're welcome.

10 COMMISSIONER MCALLISTER: I think this, I mean,  
11 we're going to rely on, I think, ARB and stakeholders to  
12 sort of, you know, talk about the possibility, you know, the  
13 transportation possibility, and certainly the implications  
14 of what that decision would look like and, frankly, the  
15 intent of, you know, what was meant by -- in the legislative  
16 discussion with SB 350.

17 CHAIR WEISENMILLER: I think we're also, probably  
18 more in the JASC context, trying to go through, looking at  
19 the ARB as we try to sort out what, you know, what are the  
20 baseline utility GHG numbers before we get to the step of  
21 saying, okay, what do we do to reduce them, but we have to  
22 have a pretty well agreed upon set of metrics there that  
23 have to be developed in a comparable fashion for IOUs and  
24 POU's both.

25 MR. GIBBS: Yes, I think that's correct. The

1 characteristics of the fuels of which we can now talk about  
2 electricity in that context and the characteristics of the  
3 greenhouse gas emissions associated with the use of that  
4 electricity when it substitutes for the other fuels. And so  
5 we have to make sure that we're comparing properly.

6 And so I was thinking in the context of comparing  
7 the emissions attributes as one component. But then when  
8 we're trying to assess the role of fuel switching and  
9 achieving the doubling of energy efficiency, you also have  
10 to account for it in energy units in some way, as well.

11 So I was trying to get to both of those with the  
12 question before in that the greenhouse gas emissions may be  
13 a necessary outcome, but the counting toward the goals of  
14 energy efficiency would be in energy units.

15 COMMISSIONER MCALLISTER: And so I think --

16 MR. GIBBS: And then we also have to decide what  
17 energy we're counting.

18 COMMISSIONER MCALLISTER: Historically, it was  
19 really all about the energy and it wasn't about the carbon.

20 So I think the migration really has to be to do both, and I  
21 think you're totally right. But, yeah, how we do that is  
22 not a trivial question.

23 MR. GIBBS: Yeah.

24 COMMISSIONER MCALLISTER: Okay. Great.

25 Anybody else for Mike?

1           Thanks, Mike.

2           MR. JASKE:   You're welcome.

3           MS. RAITT:   All right.   Next is Gary Cullen from  
4 Navigant.

5           MR. CULLEN:   Hello.   My name is Gary Cullen.   I am  
6 a director with Navigant, and I'm located in the  
7 Portland/Vancouver, Oregon/Washington area, in that office.  
8 I'm going to be talking about the POU potential modeling.  
9 Greg Wikler who will be right after me will be talking about  
10 the IOU potential modeling.

11           Now the potential modeling for the POUs -- keep up  
12 with this stuff -- we began the project about two months  
13 ago, in May.   And we are planning to complete it by the end  
14 of the year, November timeframe, December timeframe.   Doing  
15 a potential study for the POUs is a challenging situation.  
16 We have 37 members of the CMUA participating in the project.  
17   We've creating 37 different potential models for all these  
18 utilities within this timeframe.

19           And the size of the utilities varies dramatically.  
20 We go from the big ones like SMUD and LAWP, then we go all  
21 the way down to these really tiny ones like Biggs and  
22 Banning, and we have to come up with a consistent  
23 methodology amongst all of them, but then also recognize  
24 that each of them have a different political climate, a  
25 different budgeting schedule, a different staffing.   And

1 Biggs can't necessarily do what a SMUD can do, not at all,  
2 in fact. But we need to take that all into consideration  
3 when we're developing their targets.

4           However, the measures that we start with in doing  
5 the analysis is the same portfolio of measures. And we  
6 start with that portfolio from what is being done with  
7 the -- can you hear me? -- with the PGT study, the IOU  
8 study. It has a database of 200 measures approximately. It  
9 is multiple sectors, we do the same. However, we have  
10 modified that to a degree.

11           And first off -- I hope I'm following my slides  
12 because I kind of get carried away sometimes -- we modify  
13 that because the CMUA just got done doing a technical  
14 resource manual for themselves because they didn't  
15 necessarily all the results out of the DEER database. And  
16 so we have -- start with the PGT dataset, then we look at  
17 the TRM from the POU's and see if we need to modify for our  
18 client. And then we went through all the measures that the  
19 various POU's offer and we found that there were a subset of  
20 measures that aren't covered by either the TRM of the PGT  
21 dataset, and so we've been adding those back into the  
22 dataset.

23           We want to have the ability for each utility to  
24 consider what measures they want to have in their  
25 portfolios, how they want to implement the programs, and how

1 much money they want to spend on their own. There's always  
2 an emphasis when we work with the POU's that they want to  
3 have control of their own utilities, because they have to  
4 respond to their city councils and to their own ratepayers.  
5 And so they're very careful about making sure that they have  
6 this autonomy, so to speak, in the planning process. But  
7 they do recognize the need to achieve these higher goals.

8           The general scope, we're using each utilities A3  
9 submittals to the CEC as a starting point for calibration in  
10 terms of what their programs are doing to date. We're doing  
11 the calibration, not only at the program level but we're  
12 actually doing it within the end-use category within each  
13 program to get more granularity into the results.

14           We are starting with the measures that they  
15 currently have in their portfolio, because we can't do  
16 calibration properly if we're looking at all of the measures  
17 that are available. We have to look at what has been  
18 offered, and then we can calibrate and then we can look  
19 forward and see what's happening with the measures that are  
20 in the dataset right now in their portfolios, as well as new  
21 measures that are in the database that they could consider  
22 in the future. And we call those new measures, and we have  
23 an ability to turn those on or off within the portfolio.

24           The recent history of POU potential studies, this  
25 is the third set that I've been involved with. I've been

1 the project manager for the one back in 2009, and the one  
2 also in 2012, and this current one, so I have a long history  
3 with the POU's in doing this work.

4 Most of the utilities -- not all of the utilities  
5 participate in the CMUA study. We have 37. I can't  
6 remember exactly what the total number is, but I know  
7 there's some utilities that participated last time that are  
8 not participating this time and vice versa.

9 The model that we use is similar to the one that's  
10 used by IOUs. It is bottoms-up stock accounting methods.  
11 As I said, we have over 200 technologies characterized by  
12 sector, building type and climate zone. We arrange all the  
13 datasets by climate zone, and then we start applying the  
14 building-type characteristics that are unique for each  
15 utility into each of the individual utility models. The  
16 sales data that we use as our point of differentiation is  
17 the QFER data that we get from the -- that's the supplied by  
18 all the utilities in California to the CEC. And that  
19 provides data by NAICS code. We then use the NAPI  
20 (phonetic) and the NAICS into building types to come up with  
21 energy use levels by building type, and then we use the CBEC  
22 (phonetic), the federal standards, to then come up with  
23 building stock estimates. So these are all very unique to  
24 each of the individual utilities.

25 Back there.

1           With the measured impact and cost status, we do  
2 rely on the PGT study. The TRM that the POUs have created  
3 does not have any cost information, it just has energy  
4 savings information.

5           We also had to rely on the PGT study to get our  
6 basic information on building stocks in terms of saturations  
7 of efficient versus baseline technologies. And so we  
8 utilize that same kind of information at the climate-zone  
9 level that the IOUs use.

10           All the measures within the database are in terms  
11 of annual savings. We do have the capability if the POUs  
12 wanted to in the future to potentially have an output that  
13 is terms of hourly shapes, hourly loads. We do that by --  
14 we'd categorize all the energy savings into end-use  
15 categories by sector level, and then we'd try to associate  
16 an 8769 load profile to each of those end-use categories.  
17 And if we went that extra step we could create 8760 load  
18 shapes of the end-use savings potential. Currently the  
19 demand savings are based on what the (indiscernible)  
20 definition is.

21           These are the types of energy efficiency potential  
22 that our models project. And you can see the technical  
23 potential, you can see the economic potential, and they keep  
24 getting smaller. Maximum market potential is a subset of  
25 economic potential generally limited by our estimate of



1 consumer awareness of energy efficiency and, if they are  
2 aware, their willingness to even implement the measure, and  
3 that actually is allowed to vary over time.

4           So that comes into market potential which takes  
5 into consideration the historical achievements done by the  
6 utilities which comes up with an elasticity rate by various  
7 measures that then moves forward and tries to project what  
8 the future market potential is up to 2030.

9           Now in terms of the (indiscernible) methodology,  
10 the baseline results that we start off with are what's going  
11 to happen in the future if you just kept your measures --  
12 your portfolio exactly the same. But then we want to have  
13 the ability to create a lot of scenarios for the utilities  
14 to consider.

15           We have the ability to change program design such  
16 as considering early retirements, which is changing the  
17 baseline. And, of course, if we do that then we have to  
18 worry about what happens at the end of the remaining useful  
19 life to the baseline technology, and so we need to  
20 incorporate that.

21           We had the additional measures that I talked about  
22 beyond what their current portfolio is and if they wanted to  
23 add or subtract -- add them into their portfolio or not.

24           We had the additional of behavioral programs if  
25 the utilities don't have them. Some utilities have Opower-

1 type programs right now, but not very many of them. And  
2 none of them have a commercial or industrial behavioral-type  
3 program. And so we have the (indiscernible) capability to  
4 do those.

5 And then we have the ability to adjust the  
6 incentive level to take advantage of the elasticity rate for  
7 program participation, as well as the administrative  
8 incentive which we take as a proxy towards increasing  
9 advertising for the program, increasing awareness for the  
10 program.

11 And here's some of the switches that we're  
12 incorporating into the model. And so we've only been  
13 working on this model for the last two months, but we're  
14 getting close to having a working model that we can play  
15 with to get the bugs worked out. So like with new measures  
16 beyond the current portfolio, we break it down by sector, we  
17 break it down to yes or no, you want to include those new  
18 measures, and what starting area you want those new measures  
19 to start coming into your portfolio. So there's a lot of  
20 flexibility here.

21 Similarly for early retirement programs, if a  
22 measure has the ability to become an early retirement  
23 program only then we look at, again by sector, do you want  
24 to modify your program design to go to early retirement or  
25 not? And if you do, what year do you want that to start in?

1           This is our general behavioral program input  
2 sheet. And again, it is what percentage of the population  
3 you think will be participating, and then also the starting  
4 area you want the program to begin? And then our incentive  
5 multipliers and our administrative cost multipliers for  
6 increasing or decreasing responsiveness to the program  
7 through incentives or increasing or decreasing  
8 responsiveness through increasing or decreasing advertising  
9 of the program.

10           And that's my brief overview of the POU effort.  
11 Any questions?

12           CHAIR WEISENMILLER: Yeah, a couple.

13           You mentioned you have 37 participants. I think  
14 the number of POUs, I'm trying to remember, is 43 or 44  
15 depending upon whether the ski lift is regulated by Picker  
16 or myself. And a subset of those are caught up in the IRP  
17 issue. So I'm trying to at least get -- it would be good to  
18 get a submittal from you that just details who's in this so  
19 we can try to figure out if at least all the IRP POUs are  
20 participants. Good. Okay. But anyway, if we can get the  
21 list, that would be good.

22           The other thing is when you have your figure five  
23 methodology, do you differentiate -- go back one more, that  
24 one -- do you differentiate there between owner-occupied and  
25 rented space?

1 MR. CULLEN: Not --

2 CHAIR WEISENMILLER: Where does that come into the  
3 potential estimates?

4 MR. CULLEN: The owner-occupied, it does not come  
5 into a separation within a segment. Such like in the  
6 residential sector, we generally think of the single-family  
7 as being owner-occupied and we think of the multi-family as  
8 being a rental situation, and we do have those separately  
9 modeled.

10 CHAIR WEISENMILLER: Okay.

11 MR. CULLEN: But with commercial buildings, we do  
12 not have that distinction.

13 CHAIR WEISENMILLER: Okay. And in terms of  
14 emerging technology, how does that play into this?

15 MR. CULLEN: We allow the emerging technologies to  
16 go into the database. And they have a first year of  
17 availability index number within the dataset. And so when  
18 that timeframe comes up, and it will be identified as a new  
19 measure for that new measure scenario, but when the time  
20 comes up and when it becomes available, then it can be added  
21 to the mix.

22 CHAIR WEISENMILLER: And do you have a sense of  
23 what the major differences are between your technology  
24 reference manual and the PUC's database?

25 MR. CULLEN: Well, actually, because we just got

1 done reviewing that, and we actually found that the  
2 differences were not very large. And sometimes we had to go  
3 like to the IOU work papers themselves to finally define  
4 which was the better number. And so I would say we're  
5 probably 95 percent in agreement with the PGT numbers.

6 COMMISSIONER MCALLISTER: Yeah. I guess, you  
7 know, a lot of our problematic here to get to a doubling is  
8 to really affect these concentric circles, right, so get out  
9 more towards -- harvest more towards technical potential to  
10 hopefully make technical potential more economic and, you  
11 know, sort of essentially expand the inner circles out to  
12 get to the technical potential.

13 I guess do you have the capacity to sort of, you  
14 know, produce specific -- so like this is a stylized kind  
15 of, you know, representation of all this. But I think, you  
16 know, can we put some numbers to that, say by service  
17 territory or just by, you know, as a group?

18 MR. CULLEN: By doing the scenario runs with all  
19 those different switches that I could push, could pull, we  
20 actually could have a market potential that could be, well,  
21 here's your standard market potential, here's what happens  
22 when you do this, here's what happens when you do that, and  
23 see how it expands into these areas.

24 COMMISSIONER MCALLISTER: I mean, I think that  
25 would be helpful for the discussion, for sure, and help

1 people think more concretely.

2 MR. CULLEN: We're not to that point of ability  
3 yet --

4 COMMISSIONER MCALLISTER: Yeah.

5 MR. CULLEN: -- but we're getting there.

6 COMMISSIONER MCALLISTER: Yeah.

7 MR. CULLEN: Anything else? Thanks.

8 COMMISSIONER MCALLISTER: Okay. Great. Thanks.

9 MS. RAITT: Thanks. Next is Greg Wikler, also  
10 from Navigant.

11 MR. BERBERICH: Mr. Chairman, not directly related  
12 to the next speaker or the previous one, but I think it is  
13 important to note that a significant percentage of the  
14 energy use in California is in water movement. And I think  
15 that last number was 18 percent or thereabouts. And I think  
16 that certainly needs to be an area of focus as we move  
17 forward on what opportunities exist there for energy  
18 efficiency, too, so that's from the center.

19 MR. WIKLER: Good morning, Commissioners and  
20 leaders. My name is Greg Wikler. I'm with Navigant, as  
21 well. And today I'll be talking about the IOU potential  
22 study, as Gary referenced, the PGT study potential goals and  
23 target, for those of you that are annoyed by acronyms. And  
24 what I'll do is give you an overview of the PGT results  
25 historically, and then talk about the future and provide

1 some insights as we start thinking about how to incorporate  
2 the doubling provisions of SB 350, and also thinking about  
3 AB 802 and how that incorporates into the potential  
4 estimates for the future.

5           So just as a brief overview of what has been done  
6 in the past on the IOU potential study, the model that we  
7 use is also very much a granular bottom-up type of  
8 forecasting assessment of energy efficiency potential for  
9 the four IOU service territories.

10           As Gary referenced, we use more than 200 energy  
11 efficiency measures or technologies across six sectors. We  
12 also look at 16 climate zones in the state that are linked  
13 to the CEC climate zone definitions. And we look at  
14 multiple building types within each of the sectors. We also  
15 incorporate the effects of Codes and Standards, but also  
16 behavior programs and financing, as well. And our results  
17 are calibrated to historic EE adoption rates.

18           And it's important, what we use in our look  
19 forward is a basis by which to look forward is to say, okay,  
20 what are the policies that are in place as we know them  
21 today and how they would translate into the future? So in a  
22 sense our market potential is essentially a policy-driven  
23 potential based on the current policies.

24           The history of our studies, we've been at this for  
25 a while. We started the cycle back in 2011 when Navigant

1 was first brought on to assist the CPUC in doing IOU goals  
2 and potential, updated in 2013, and then updated again last  
3 year.

4 Earlier this year we completed the AB 802  
5 technical assessment that Simon had referenced. And I'll  
6 speak a bit about the results there, as well.

7 In terms of our data sources, you can see here  
8 just a variety of different notes of information. Certainly  
9 our assessment is extremely granular from the perspective  
10 that we look at all data sources that are potentially  
11 applicably, including what the CEC uses in their demand  
12 forecast, but also the EM&V studies that Carmen had  
13 referenced, IOU program plans, as well as work papers, and  
14 the database for energy efficiency resources or DEER that  
15 Gary referenced, we rely on that very extensively, as well  
16 as a few other sources.

17 I should note that the data is based on  
18 existing -- what data are out there and available. So to  
19 that end, our potential study is very much integrated into  
20 the existing stream of data that supports this. We're not  
21 actually out in the field collecting new data. We're using  
22 existing data that has been really valuable for this study  
23 effort.

24 Just in terms of results, there's a lot of  
25 information going on in this slide. I just wanted to



1 highlight a few things.

2           You'll note the percentages that I've included at  
3 the top of the orange bar there, or orange line. Those are  
4 the percent reductions incrementally for those snapshot  
5 years. So in 2016 the percent reduction, 1.6 percent of the  
6 base usage or in this case the base consumption, over time  
7 that incrementally goes down as we see incorporation of  
8 different Codes and Standards, and so it levels out at about  
9 one percent per year out in the outer years. The 2024 is  
10 our forecast.

11           A few points also to make here. Forty percent of  
12 the savings, and that's the big orange wedge there, are the  
13 result of IOU claimable savings that comes from Codes and  
14 Standards. So those are the code advocacy efforts that IOUs  
15 are able to claim as part of their savings efforts. We  
16 include that in our analysis of potential going forward.  
17 The second point, and I'll come back to this because it's an  
18 important point, these savings do represent the policies  
19 that are in place currently, so the policies and the rules  
20 and procedures that essentially are governed to the IOUs in  
21 terms of what they can do for energy efficiency program  
22 implementation. So very much, this market potential is a  
23 reflection of the policies as we know them today going  
24 forward.

25           Now it's important to note, and for the benefit of

1 Commissioner Peterman's question earlier, we do, also, a  
2 separate forecast of gas potential. One of the things that  
3 we do not incorporate into our analysis, and it might be  
4 some subject for discussions with the CPUC, is to look at  
5 cross fuel, fuel substitution impacts on the potentials. So  
6 that's an area that we don't currently look at. We look at  
7 savings from electric to electric and gas to gas. But that  
8 could change over the future, it's just not a part of our  
9 analysis framework right now.

10 In terms of the potential study forecasts as  
11 reflected in the demand forecast, you can see these lines  
12 here boil down to a couple of major wedges. That first  
13 wedge I have highlighted in the purple bubble, those are the  
14 energy efficiency savings over time identified from the 2015  
15 potential study. So those are the accumulation of savings  
16 and what their effect would be on the demand forecast.

17 If we were to then look at the effect of AB 802,  
18 which is what we did in our analysis earlier this year, you  
19 could see that additional savings wedge in the red arrow and  
20 bubble that I have below there. I think Simon had pointed  
21 out earlier that what we found, and this confirms what he  
22 was saying, is that, you know, we don't see doubling coming  
23 from AB 802 effects directly. So, you know, we have to  
24 think a bit more about where we're going to find those  
25 additional savings in this next round of analysis.

1 I wanted to point out that that red savings or  
2 that red wedge, the incremental savings from AB 802, also  
3 does include the risk of possible double counting. And it's  
4 something that needs to be considered, this double counting  
5 issue with regard to what are existing codes that might be  
6 adopted and included in the demand forecast that Chris  
7 Kavalec had identified earlier.

8 One of the things that I was also asked to do was  
9 to look at energy efficiency potential estimates across the  
10 United States. And I've been involved in potential studies  
11 for a long time around the U.S., and also have done a number  
12 of studies in countries abroad. So I thought this was an  
13 interesting compilation. This is a recent DOE assessment of  
14 a whole host of energy efficiency potential studies dating  
15 back to 2006 and trying to get a sense as to where they  
16 stand relative to the baseline, so what percentage reduction  
17 are they expected to see across different states around the  
18 U.S. And what the results of that assessment indicate are  
19 that about one-and-a-half percent savings per years is  
20 generally looked at the energy efficiency potential when you  
21 look at all the studies across the U.S.

22 What that also reflects is a lot of states, a lot  
23 of areas around the country where there's traditional energy  
24 efficiency programs being implemented. There's lots of  
25 untapped potential, so that's certainly a point to keep in

1 mind.

2           We also see energy efficiency ramped up and in  
3 place in a lot of the wholesale markets, PJM, New England,  
4 and Texas. So there's a lot of energy efficiency potential  
5 in those areas where there's wholesale market activities, as  
6 well.

7           And I also wanted to just point out that there's  
8 increased emphasis on integrating energy efficiency into  
9 other distributed energy resources. And we're seeing, in  
10 addition to here in California, we're seeing a lot of  
11 emphasis on integrating with DEERs in New York State,  
12 Hawaii, and Arizona. Those are just a few examples. There  
13 are other states and other pockets around the country where  
14 that's happening a lot.

15           And then finally, there is an emphasis on market  
16 transformation activities, and particularly in the Pacific  
17 Northwest where we're seeing a lot of interest in market  
18 transformation as a basis by which to design programs and  
19 really achieve a higher degree of savings.

20           And that leads me to my final slide which is where  
21 we see the path going forward and what we're starting to  
22 talk with the CPUC about in terms of scoping out and  
23 assessing where we think the analysis needs to go for this  
24 next round of potentials. So I wanted to offer just sort of  
25 two factors, and some of those factors are, you know,

1 leading to the increase, you know, kind of getting us, what  
2 we think, toward the doubling of efficiency. But there are  
3 other factors that might be pulling that down.

4           On the upside or the increase side, we're starting  
5 to look at more advanced technologies and really  
6 incorporating what we think are a lot of opportunities and  
7 potential from emerging technologies in the electric space  
8 in particular, where those technologies have been ramped up  
9 faster on the commercialization scale. Certainly the AB 802  
10 assessment that we had done earlier this year in terms of  
11 below-code stranded potential, as well as operational  
12 efficiency and behavior initiatives. And then the new  
13 energy efficiency program delivery strategies and ideas that  
14 I talked about, market transformation, an example, Pacific  
15 Northwest where we're seeing this concept called momentum  
16 savings. And that's another area that we're wanting to try  
17 and look at, but also financing programs. And we think that  
18 financing might be another way to really ramp up  
19 participation in energy efficiency efforts.

20           We also have to think about some of the pressures  
21 on energy efficiency. Cost effectiveness, we're heard a bit  
22 about that today. I think with, you know, the recent  
23 revelation of lower avoided costs in the IDSR proceeding,  
24 that also opens the question of whether we are looking at  
25 the right cost effectiveness paradigm, so we have to think

1 about that.

2 Certainly the zero-carbon policies might actually  
3 be a counter to achieving higher levels of savings because  
4 there are certainly tradeoffs. I think that, you know, the  
5 issue of measurement within the household that Commissioner  
6 McAllister identified is an issue that we have to get our  
7 heads around in terms of whether we can really understand  
8 what savings are really happening at the home with all these  
9 other resources that are also competing potentially.

10 This whole issue of distributed energy resources  
11 brings up the question of incrementality that we've heard  
12 about.

13 And then finally, electric vehicles have been  
14 referenced here today. Certainly the market uptake  
15 projections that we're seeing has to play a factor in  
16 overall how we look at the energy efficiency resource.

17 So with that I'll take a few questions.

18 CHAIR WEISENMILLER: Okay. A couple. First, in  
19 your modeling, how do you distinguish between IOUs customers  
20 and CCA or direct-access customers?

21 MR. WIKLER: So in our modeling we look at the  
22 four IOU service territories as the basis by which we  
23 conduct our assessment of where the population lies. Within  
24 that population are CCAs and rens, and those we would  
25 consider to be delivery approaches but they happen in the

1 IOU service territories. So our counting or consideration  
2 of the potentials is inclusive of those activities.

3 CHAIR WEISENMILLER: And back to the basic  
4 question of how do you distinguish between -- how much  
5 segregation do you have about owner-occupied versus rented  
6 space --

7 MR. WIKLER: Well --

8 CHAIR WEISENMILLER: -- either residential or  
9 commercial?

10 MR. WIKLER: Similar to the way Gary had described  
11 it in the POU context, we look at, on the residential side,  
12 single-family versus multi-family, so to the extent that  
13 those variations are addressed on the res side.

14 On the commercial side it's something that we've  
15 thought about in the past, about ways to distinguish between  
16 tenant versus owner-occupied in the commercial sector. And  
17 we started to look at that in the AB 802 technical analysis.  
18 We looked at, for example, tenant-based engagement efforts  
19 on the commercial side with regard to operational  
20 efficiency.

21 So it's beginning to become -- it's beginning to  
22 be more of a consideration in our analysis going forward.

23 CHAIR WEISENMILLER: And in general, what would  
24 you say are the top three or four differences, if any,  
25 between your analysis for the IOUs and the other Navigant

1 analysis for the POUs?

2 MR. WIKLER: So the biggest difference, as Gary  
3 mentioned, 37 individual utility potential studies, whereas  
4 we're conducting one potential study and representing the  
5 potential across the four IOU territories. We have one  
6 model that drives the analysis across the state.

7 We have one regulatory body that defines the  
8 policies versus the POUs that have essentially 37 utility  
9 commissions, in a way.

10 COMMISSIONER MCALLISTER: I want to follow up on  
11 the Chair's first question.

12 So I think I understood that the CCAs and direct  
13 access people are like imbedded in the IOU territories;  
14 right? So what would you have to do to break out metrics  
15 for those entities directly?

16 MR. WIKLER: So I think the way to break it out is  
17 to essentially identify or carve out what portions of the  
18 service territories are essentially covered by the CCAs and  
19 rens. And, you know, to do that we'd say, well, who is --  
20 you know, a whole host of questions and issues. Who's the  
21 administrator? Who's the implementer? If we were to  
22 separate out what the IOUs and their implementer agents  
23 implement in their service territories that don't involve  
24 rens versus what are inclusive of rens, we might be able to  
25 then assess some unique characteristics that are only



1 pertinent in one context versus the other. But right now we  
2 don't have that breakout, but it's possible to do it in the  
3 future.

4 Because I think what you're getting at is that  
5 there may be different delivery approaches, different  
6 engagement strategies that might be present in those REN and  
7 CCA approaches that --

8 COMMISSIONER MCALLISTER: And different outcomes  
9 that we want to know about, or that would be relevant at  
10 least.

11 And I guess maybe I would ask you and others to  
12 think about the data challenges there in terms of, you know,  
13 those customers are interspersed. You know, they're not  
14 going to correspond with circuits necessarily, and I think  
15 there are some potential challenges there. I kind of want  
16 to understand how big they are for doing that kind of  
17 analysis.

18 And then, you know, market transformation again  
19 keeps coming up. And I guess I'm wondering how you quantify  
20 it for -- this is a bottom-up analysis. But in terms of  
21 your scenarios, how do you approach it and then how do you  
22 sort of calibrate going backwards, okay, it did or didn't  
23 happen and here was the impact?

24 MR. WIKLER: So I think you're suggesting that our  
25 calibration is an ex-post function sometime down the road,

1 but we don't do that. We look forward.

2 COMMISSIONER MCALLISTER: Okay.

3 MR. WIKLER: So in the context of how we would  
4 look at market transformation, we'd have to see, what are  
5 the program delivery strategies that essentially lead to  
6 greater levels of participation. And so our adjustments in  
7 our scenarios are to say, well, let's not base our  
8 participation off of the standards parameters that we've  
9 used in the past which are gaged to past delivery  
10 approaches, but look at some of these other initiatives,  
11 like momentum savings, and how those approaches would  
12 essentially be factored into a look forward on customer  
13 adoption and customer uptake rates. That's, I think, where  
14 we have to look at it particularly.

15 COMMISSIONER MCALLISTER: Okay. So in a fast-  
16 moving area, say like LEDs, you know, there was a certain  
17 point where nobody would have anticipated how -- you know,  
18 sort of their trajectory, and so you would have made a  
19 forecast. And then maybe the next time you update it you  
20 have to say, oh, well, here's what happened. I guess how  
21 does that -- so that basically -- if you're trying to  
22 project, it creates a huge range of possibility.

23 And I guess I'm wondering how you go about trying  
24 to anticipate those sorts of development that are kind of,  
25 by their nature, less predictable?

1           MR. WIKLER: So we have a lot of sources that --  
2 you know, historically, we have been constrained to use  
3 certain data sources that are based on the past performance,  
4 the EM&V studies, the various data sources that essentially  
5 would inform what might happen in the future. In that  
6 context we're looking at, you know, we need to look broader.  
7 We need to say, okay, we might not have the same information  
8 here in California, that we might want to rely on secondary  
9 sources. What's happening in the Northwest? What's  
10 happening in other parts of the country where market  
11 transformation initiatives have yielded greater levels of  
12 acceptance, and use some of that information in making  
13 assessments about our going forward viewpoint.

14           COMMISSIONER MCALLISTER: Okay. Okay, thanks.  
15 Anything else? No? Okay. Thanks.

16           MR. WIKLER: Thank you.

17           COMMISSIONER MCALLISTER: Thanks.

18           MS. RAITT: Thank you. Our next speaker is  
19 Hillard Huntington from Stanford and a member of the Energy  
20 Demand Forecast Independent Expert Panel.

21           MR. HUNTINGTON: I'll just make a few comments  
22 here. Good morning. I'm really excited about being here,  
23 and give you a comments about -- to both the Commissioners  
24 and the executives about evaluating and monitoring energy  
25 efficiency programs. And I'm going to emphasize the role

1 that new data sources provide, and maybe we can discuss that  
2 for a few minutes.

3           Although I Chair the Demand Analysis Expert Panel,  
4 I think you ought to view my comments as being more personal  
5 than a formal vetting by the expert panels, because this is  
6 an issue that we haven't really addressed in particular for  
7 the individual programs, although, as you'll see, we have  
8 talked quite a bit about these views in general. And in  
9 preparing these comments I talked with some of the Panel  
10 members, and I think they would generally agree with kind of  
11 the gist of my comments.

12           As you should know, the panel is really geared  
13 towards helping improving the IEPR forecast, which you heard  
14 a very good presentation by Chris on what they try to do  
15 which is to look at the energy demand and the peak loads  
16 demand, project over ten years' time period and try to come  
17 up with the best estimate that they can.

18           And in that light, we've done a number of  
19 different things that I won't go into detail here, but these  
20 are things like opening up the process to make sure we get  
21 the utility folks involved, which was a process they already  
22 began with, looking at new data and new statistics, and also  
23 looking at uncertainty which is a big issue I won't go into  
24 today, uncertainty and the projections. And then, also,  
25 just looking at energy efficiency, and particularly, energy

1 efficiency, it's so critical to get this right because your  
2 projection of energy demand is going to be very, very  
3 critical on that.

4 But today what I want to do is talk a little bit  
5 about thinking about how to measure energy efficiency,  
6 either at the aggregate level, but also at the more detailed  
7 level, some of the programs that you've been looking at.  
8 And I think this is going to be a very interesting  
9 development as we go ahead.

10 And in fact, I would say that it's really a very  
11 exciting time for evaluating and thinking about these  
12 issues. We are really at the cusp of what I would consider,  
13 and I think many people would agree, truly informative data  
14 about how people use the energy and when they use it, and  
15 that's going to be very, very important. And it really gives  
16 us an opportunity to merge behavior with the engineering  
17 processes and all of the things we traditionally think  
18 about. I mean, this is what people keep talking about and  
19 this is what this data has the potential, although there are  
20 some limitations as I go through this.

21 So we have energy -- and in particular what I want  
22 to talk about is the advanced metering information data or  
23 other data that we get from smart meters, and also the power  
24 of data analytics which is just beginning to really hold its  
25 roots and people are coming up with very innovative ways of

1 thinking about this issue.

2           Before you had AMI just think about what we had.  
3 We had energy consumption which was often measured at  
4 aggregate levels, whether it's by a region or sector or time  
5 period. But at the same time we had efficiency policies  
6 which were operating on a very granular basis and really  
7 depended on where and when you would use the energy. So  
8 this discrepancy between the measurement of energy  
9 consumption and the policies for energy efficiencies really  
10 led to this confusing debate that people have talked about,  
11 about the top-down versus bottom-up, and everybody gets  
12 rather confused by the whole thing.

13           But now what we're talking about is instead of  
14 measuring energy consumption through what many of the EMNR  
15 (phonetic) studies look at, they look at measured equipment  
16 and efficiency changes going on, and then they have to apply  
17 assumptions about how consumers are actually using this  
18 equipment.

19           Now we have the chance of measuring energy  
20 consumption directly. And this really -- and I'm going to  
21 give you a few examples of why I think this might be key.  
22 And so we can actually replace the assumptions in the EMNR  
23 studies with actual metered consumption data.

24           So how would you really do this merging? And let  
25 me give you a few examples of why I think this would happen.

1           Well, first of all, let me just tell you broadly,  
2 some of you are familiar with the CPUC estimates that's  
3 often called the macro consumption approach, which is you  
4 develop estimates, economic and demographic and a number of  
5 other variables that will explain consumption, electricity  
6 consumption, electricity use. And then you put in  
7 additional variables for the energy efficiency programs. It  
8 could be projected savings that the people expect. It could  
9 be investments in these programs.

10           So you're putting both of those factors -- you're  
11 putting in those energy efficiency program factors in with  
12 these other drivers of energy consumption, and you're  
13 allowing the statistics to try to sort through the different  
14 effects. You're also allowing the statistics to give you  
15 kind of a true-up on what the -- I mean, everything has got  
16 to add up to consumption eventually, so it's either being  
17 saved by market transformation factors or it's being saved  
18 by some of these programs. And that's kind of one of the  
19 attractions of this approach.

20           The problem has always been that even that data  
21 has been fairly aggregate, and that was one of the big  
22 stumbling blocks in trying to pull this stuff together.

23           Well, now what we have is this data from the  
24 automatic -- the advanced metering information data which  
25 really goes down and provides household-level data for

1 various times of the day. And so let me give you a couple  
2 of examples where I think it may be actually kind of  
3 interesting.

4           One is you can actually sort out what is being  
5 generated by things like normal market transformation issues  
6 and those that are due to your programs. And you know that  
7 you're not going to be -- well, you don't know for sure, but  
8 you have a better idea as to what's being generated by  
9 efficiency programs and what's being generated by market  
10 transformation. And you're not doing a lot of double  
11 counting, which I think was an issue that I think Chris  
12 maybe had brought up earlier.

13           Another issue the people are very keenly  
14 interested in is the rebound effect. People actually change  
15 their behaviors if you put them in a new building or give  
16 them some new equipment. This will also allow you an  
17 opportunity to try to get an estimate of the rebound effect,  
18 and also an estimate of what you really can achieve with  
19 energy efficiency. So that's a second issue.

20           Another issue is just thinks about systems'  
21 effects in a building. If you meter it at a building level  
22 you can pick up the opportunities to save energy through  
23 recovery of lost heat and other things. And so I think  
24 that's -- the opportunity is to pick up these system-wide  
25 effects that can be measured directly by looking at this



1 detailed consumption data.

2           And then I guess finally what I would say is we  
3 talked quite a bit about the energy substitution issues.  
4 And really, you really want to -- I mean, I think in this  
5 day and age what we really want, we want energy efficiency  
6 because it will save on greenhouse gas emissions. I mean, I  
7 think that's the reason. So you want to make sure you're  
8 picking up energy efficiency that is bringing about that  
9 change in greenhouse gas emissions. And that's what we're  
10 interested in.

11           I think if you get better measures of the  
12 consumption, of what's really happening, and things like  
13 trying to promote people to use vehicles, electric vehicles,  
14 you really want a net savings there, a net savings  
15 ultimately in the greenhouse gas emissions there. But you  
16 get that through a better measure of the energy that they're  
17 consuming. Or if you're looking at different wastes, water  
18 heaters or just other kinds of equipment, you want to get  
19 better measures and more consistent measures across these  
20 fuels. And again, this source of data, I think, will really  
21 provide this opportunity.

22           So let me just kind of make a few comments on  
23 where I think -- a couple of limitations.

24           Number one is the data, as I understand it, is  
25 we're just starting to collect it. It is covering just a

1 few years. And that doesn't give you the power yet to  
2 really make robust conclusions about different things that  
3 could happen, you know, your economy, different states that  
4 you're economy is in, different population movements and so  
5 forth, so we're not getting quite the -- we want data to  
6 cover more kinds of situations in order to develop robust  
7 conclusions.

8 But the good news is that we're starting to  
9 collect that data. And within a short period of time I  
10 think we should be able to actually get quite a bit of power  
11 out of looking at this data.

12 The other thing I would say is the other issue is  
13 the data accessibility issue. I know it's a tricky issue. I  
14 know people don't like it. There's been a lot of issue  
15 about trying to get a hold of this AMI data. I know if I  
16 asked for the data, I would not get it. But I think if we  
17 can continue to push for this data, I think we can overcome  
18 a lot of the issues. But I will point out, I recognize that  
19 people are worried about grid security, they're worried  
20 about customer privacy, they're worried about fair  
21 competition for people providing electric services and so  
22 forth, but I think we're making this effort to really get  
23 beyond this issue.

24 And so I guess one of the things I would say from  
25 a state point of view, the more openness we can have on this

1 dataset, I think the better we will be for all Californians.

2 And I think even the utilities that provide the data will  
3 also get enormous benefits out of having this data used more  
4 intently in the public policy-making. Because ultimately  
5 better information is going to improve the decisions. But I  
6 have to warn you, this I not an easy task. I mean, it's  
7 much easier to talk about it than it is to implement it.

8 And so I think that I'll just say thanks for  
9 listening to me, and I'll certainly take any questions that  
10 may come up.

11 COMMISSIONER MCALLISTER: Thanks for that. And I  
12 would just point out, I think we're going to depend on a  
13 broader ecosystem than we traditionally have to do this kind  
14 of analysis and come up with the right kind of answers to  
15 inform policy as we really, you know, have to get more  
16 assertive and aggressive with policy to reach this doubling  
17 goal and to reach our carbon goals. And universities, I  
18 think, in the state will be essentially, including Stanford.  
19 I know you guys are doing a lot of leading stuff on this, as  
20 are, you know, a number of UC campuses and others.

21 So there's a lot going on that's really positive  
22 in the state. So certainly looking forward to having a lot  
23 of very knowledgeable input from the universities and the  
24 state, so thank you for being here.

25 CHAIR WEISENMILLER: No, I thought it was a good

1 segue to what will be the afternoon topics on how to better  
2 integrate some of the AMI data into the forecasting and EM&V  
3 stuff.

4 I think with that, let's take a break for lunch.  
5 Let's try to be back at 1:00. We're running a little bit  
6 late. We'll squeeze lunch a little bit and try to get back  
7 on schedule, so thanks.

8 (Off the record at 12:20 p.m.)

9 (On the record at 1:05 p.m.)

10 MS. RAITT: Welcome back to the Joint Agency IEPR  
11 Workshop on Energy Efficiency.

12 CHAIR WEISENMILLER: Yeah. Let's start.

13 MS. RAITT: Okay.

14 CHAIR WEISENMILLER: Everyone sit down. We're  
15 going to start now.

16 MS. RAITT: We want to get started. Let's get  
17 started.

18 COMMISSIONER MCALLISTER: We're really glad that  
19 the people in the room are so plugged in and relevant, you  
20 know, and the networking is good. You know, we all are  
21 about social interaction and networking, but we do have a  
22 workshop we have to get on with. So we'll take it away with  
23 Heather and Cary.

24 MS. RAITT: Okay. So our panel this afternoon is  
25 on Perspective on Establishing Energy Efficiency Targets and

1 Evaluating Energy Savings. And Cary Garcia is our  
2 moderator.

3 MR. GARCIA: All right. Good afternoon. I'm glad  
4 we're full of energy today because we have a lot to discuss  
5 I think here.

6 So I'll just introduce myself. I'm Cary Garcia.  
7 I'll be the Chief Forecaster for the next IEPR forecasts.  
8 Hopefully I can keep it together.

9 But I guess real quickly, Heather already kind of  
10 explained and we got a good little intro or segue into this  
11 by -- I forgot your name -- Hillard. And I think that  
12 actually summed up everything, that we are ready to go. So  
13 we have a lot of new data that is going to be available,  
14 hopefully. And I think we're kind of chomping at the bit to  
15 use all that and apply new methodologies, new analyses in  
16 the future. And I think we're right there, we're ready to  
17 do it.

18 So let's just do quick introductions and some  
19 opening words from our guests here.

20 Let's start off with Luke Nickerman from PG&E.

21 MR. NICKERMAN: Thank you, Cary, and thank you,  
22 Commissioners for having me here today.

23 I'd like to start by just noting that PG&E is a  
24 strong supporter of the SB 350 goals, and we're really  
25 looking forward to working with many of the people in the

1 room on outlining what the plan is for meeting those goals.

2           There's a number of points that I'd like to make  
3 in my opening remarks. And the first one is on the issue of  
4 cost effectiveness and what it costs.

5           Someone earlier mentioned that as part of the  
6 Integrated Distributed Energy Resources, IDER, proceeding  
7 the avoided costs are currently in the process of being  
8 updated, and we are seeing a decrease in what it costs. I  
9 would say maybe that's the bad news.

10           I think the good news, though, is that a number of  
11 the underlying pieces of that update are very relevant for  
12 how energy efficiency will be interacting with the grid.  
13 And the primary one is the change in the peak hours. The  
14 old set avoided costs had peak hours in the timeframe of  
15 like 2:00 to 3:00 p.m. The updated avoided costs are  
16 looking at a timeframe of say 6:00 to 8:00. And so we do  
17 see that as an important update for realizing energy  
18 efficiency potential for things like distributed -- excuse  
19 me, the DRPE and the IDER proceedings, as well as other  
20 areas where you would be interacting with the grid.

21           As a follow onto that, though, I think there are a  
22 number of things where we are seeing, you know, potential  
23 uplift in energy efficiency. The first one I'd mention  
24 which I wasn't -- I had discussed this morning is the  
25 provision in SB 350 that calls for an integrated resource

1 planning process, and IRP, and with the objective that IRPE  
2 being to meet GHG reduction goals and outlining a process to  
3 do that.

4           So I think while -- when you look at the, say the  
5 updated set of avoided costs which are really based on  
6 current market conditions, those avoided costs don't have  
7 the overlay of policy considerations, like reaching GHG  
8 goals. I think what we might see in the process of moving  
9 through that IRP process is that energy efficiency still is  
10 one of the lowest cost resources for meeting those  
11 additional goals relative to what the alternatives are. And  
12 so in that framework -- so I think it's important that we  
13 keep that in mind and work closely with Staff and others  
14 working in that proceeding as we're outlining what those SB  
15 350 goals look like.

16           Another thing I'd like to mention is the gross  
17 versus net framework. As many of you know, our energy  
18 efficiency goals for the IOUs are defined on a gross basis.  
19 But for forecasting purposes, they're on a net basis; right?

20       So the forecasts that we saw this morning are using net  
21 goals. The difference right now that we're seeing is about  
22 60 to 70 percent. So right off the top, about 30 to 40  
23 percent of the savings that we're seeing on a gross basis is  
24 removed from the forecast in terms of the energy efficiency  
25 accounting.

1           One thing we've done at PG&E is look at, you know,  
2 what are some of the best practices in other states, and in  
3 particular the leading states in terms of energy efficiency.  
4 So a lot of the ones that you see at the top of say the  
5 ACEEE scorecard. And in most of those states we're seeing a  
6 much narrower gap between gross and net savings. And one of  
7 the reasons is there's been a more concerted effort to  
8 quantify spillover in those states than we've had here in  
9 California. A lot of attention has been paid to free  
10 ridership. And so I think as we're moving forward we may  
11 want to think about how can we do additional research and  
12 investigate that question further?

13           Another thing I wanted to mention is market  
14 transformation. PG&E and over the years has supported many  
15 market transformation efforts. But these are difficult  
16 programs to run in the context of this net-versus-gross  
17 dynamic that I just mentioned. Typically, you know, at some  
18 point a lot of savings is identified as free ridership-type  
19 savings, and we see that as a good thing. It means that the  
20 market is being transformed and we're actually reaching the  
21 goals that we have outlined.

22           But on the other hand, the utilities are penalized  
23 to a certain extent for them pursuing those programs because  
24 the actual ratios end up being so much lower in many of  
25 those programs. So I think we should also keep that in mind



1 about how do we incorporate those and change the framework  
2 to help support those programs going forward?

3 I think tied to that is naturally occurring. And  
4 Chris in one of his earlier presentations talked about  
5 naturally occurring and how it's currently estimated in the  
6 forecast. And I think this is an area where additional  
7 attention could be sued. A lot of attention has been paid  
8 to how do we quantify IOU programs and Codes and Standards,  
9 but for the naturally occurring piece it's a relatively  
10 simply adjustment, it's a price elasticity adjustment based  
11 on changes in rates. To a certain extent that might capture  
12 some of the energy efficiency that's happening outside of  
13 the programs in Codes and Standards, but in many cases it  
14 might not. And so I think this is an area where we could  
15 use additional attention.

16 AB 802, of course, is going to be very important  
17 for quantifying and appropriately treating in the forecast  
18 going forward. We're well on our way to moving towards a  
19 framework. The Energy Division has outlined in a white  
20 paper, and Navigant supported in their AB 802 technical  
21 analysis, some initial thoughts. And we're looking forward  
22 to working with everyone in this room to move that forward.

23 I also wanted to mention, I think that one of the  
24 benefits of the SB 350 framework that hasn't been talked  
25 about so much is the fact that the language identifies some

1 of this broader set of energy efficiency policies and  
2 measures and programs that haven't been captured before. I  
3 think a couple good examples would be the Prop 39 efforts  
4 and some of the ARB Investment Plan programs that  
5 specifically target energy efficiency in existing buildings.  
6 And so right now I think a lot of those efforts have not  
7 been incorporated, and so we should be kind of paying  
8 attention to that going forward.

9           Just an aside on that point, I think one of the  
10 things that we kind of uncovered at PG&E about a year-and-a-  
11 half ago in looking at the ACEEE state scorecard was that a  
12 lot of other states are incorporating that full extent of  
13 energy efficiency, and that's something that we're not  
14 doing. So I'm looking forward to the SB 350 goals'  
15 framework supporting that fuller accounting.

16           Lastly, I'll just mention some supporting research  
17 that we think is really important to getting this right, and  
18 in particular that would be the end-use studies, so CEUS on  
19 the commercial side, RASS on the residential side. These  
20 are important studies for understanding how energy is being  
21 used at the end-use level. And then on top of that, what  
22 portion of that usage is inefficient versus efficient? So  
23 it's important not only for things like potential studies,  
24 but also quantifying how those changes are taking place over  
25 time.

1           And I'll just mention, I think recently the CEC  
2 signed a contract for an updated CEUS, so we're really happy  
3 to see that and we're looking to working with you on that  
4 issue. RASS, I think it was -- 2009 was the last update,  
5 so, you know, looking to an update there, as well. And I  
6 think on the CPUC side there has been some progress. I  
7 think there was an EM&V (indiscernible) recently that  
8 outlined the process for updating these on a regular basis.  
9 Who exactly would be doing that I think still needs to be  
10 worked out, but there is some practicing activity there.

11           So thank you for your time, and then I'll take any  
12 comments.

13           MR. GARCIA: I think we'll just actually, we'll  
14 move on to Lisa Alexander, and then we'll bring back around  
15 for discussion at the end, once we do these quick intros.

16           Go ahead, Lisa.

17           MS. ALEXANDER: Good afternoon. My name is Lisa  
18 Alexander. I'm Vice President of Customer Solutions for  
19 SoCalGas.

20           First and foremost, I'd like to start by noting  
21 that SoCalGas's is upmost committed to delivering safe and  
22 reliable energy to our over 20 million residential and  
23 business customers in Southern and Central California. And  
24 as part of that, energy efficiency is an integral energy  
25 research as we plan and manage our system. So we're very

1 proud to steward 80 gas energy efficiency programs. And  
2 over the last five years we've delivered over half a billion  
3 dollars in avoided costs, we're contributed nearly \$200  
4 million in annual bill savings for our customers, and  
5 reduced GHGs by over 800,000 tons, and that's about 30,000  
6 cars a year. And we're also proud to have supported SB 350,  
7 as well as AB 802, and to have participated in this current  
8 IEPR process from the beginning.

9           So I'd like to focus my comments today on the  
10 customer. So Commissioner McAllister this morning noted  
11 that the voice of the customer isn't very strong in a lot of  
12 the forecasting work that's done. So I'd like to spend a  
13 couple minutes just talking about what we see in the market  
14 as we work with our customers, our municipal partners, CBOs  
15 and others to advance energy efficiency.

16           So first, transparency and certainty. So in order  
17 to adopt, whether it's passive or direct adoption of energy  
18 efficiency measures, customers want clear understanding of  
19 the incentive. They want to understand how the measure is  
20 going to be delivered. And they want pretty quick payback,  
21 a short timeframe between when the commit to the  
22 incentive -- or commit to the measure and get paid back out  
23 on it. So the certainty is a really important part of that,  
24 so understanding what the incentive is, particularly for our  
25 larger commercial/industrial customers where there is still

1 room to grow energy efficiency.

2           Related customers want a streamlined process. So  
3 shortened cycle times, but also, again, an understanding of  
4 what happens next, and for administrators to be quick in  
5 following through.

6           And finally, customers want flexibility, meaning  
7 it's not one-size-fits-all across the state. So there are  
8 variations in customer needs across sectors, across  
9 geographies, in the residential market across income levels.  
10 Today we have many programs that are customized to these  
11 various segments. We think it's important to preserve the  
12 local nature of energy efficiency and to work closely with  
13 community and other partners at the local level to advance  
14 that.

15           So that's really what customers have told us that  
16 they've needed over the years. As we think about what that  
17 means for the purpose of this workshop the first is embedded  
18 EM&V. So I so appreciate the presenter earlier this morning  
19 who brought that up. We also support that concept and  
20 believe that by embedding the EM&V, that we can help support  
21 that idea of certainty and also transparency on delivering  
22 on the incentives that are contemplated for a specific  
23 measure.

24           The second thing is that we wholeheartedly support  
25 further use of smart meter data, advanced meter data. At

1 SDG&E, our sister utility, they completed a number of years  
2 ago their smart meter implementation, have a robust dataset  
3 that they're starting to mine. At SoCalGas we anticipate  
4 being completed with our implementation of advanced metering  
5 by the end of the year. And I can tell you that we're  
6 already starting to take advantage of the data. We're  
7 working with Opower on a conservation pilot. San Diego Gas  
8 and Electric has similar programs. But we're really  
9 starting to, at SoCal, look at trying to tease out through  
10 the low profiles different end uses. So we're able to look  
11 at the data and start understanding the water heating load  
12 as compared to the space heating load as compared to maybe a  
13 pool pump by the different load profiles.

14           So we're excited by what that's starting to tell  
15 us from a program targeting new program development  
16 perspective. But we're also inspired by what can be  
17 possible in terms of using that data to support that  
18 imbedded EM&V.

19           We recently made a significant capital investment  
20 in an integrated customer data analytics tool which is  
21 bringing us more into that new big data space. And that is  
22 a commitment that SoCalGas has, as well as San Diego, to  
23 continue to mine big data, bring in the talent and  
24 technologies required to make the most of the data that we  
25 have for the purpose of energy efficiency.

1           The last thing that I'll note is that we are  
2 committed to determining the true cost savings of energy  
3 efficiency. So different speakers throughout the morning  
4 have talked about that, that as we have a deemed measure it  
5 might actually be masked, you know, we don't know what the  
6 real outcome is. So we're very pleased that having the  
7 advanced meter data, or smart meter data in the case of  
8 SDG&E, can really help us tease out what those benefits are  
9 and allow us all to start migrating towards more of a true  
10 energy efficiency outcome approach.

11           So those three things, again, embedded EM&V,  
12 reliance on advanced meter data, and big data analytics, as  
13 well as a focus on determining and managing to true energy  
14 savings are the three things that we'd encourage the Joint  
15 Agencies to focus on. We're here to support that.

16           I think the last thing I'd note before passing it  
17 on is that in our service territory more than a third of our  
18 customer base are low income. So this is a very important  
19 and special sector that has its own needs and own set of  
20 programs. So as we think about programs and cost  
21 effectiveness, and as we move towards doubling the energy  
22 efficiency, we suspect that there is going to need to be a  
23 set of complimentary programs that helps eliminate some  
24 barriers related to tenant-landlord disincentives, old  
25 construction where there might be a lot of asbestos and

1 other things that are barriers to energy efficiency  
2 retrofits, et cetera.

3 So that's kind of the last area that we're  
4 starting to look at, is to take away -- or to create  
5 programs that aren't directly energy efficiency programs but  
6 that could create a path towards energy efficiency by  
7 addressing some of those issues that tend to be more  
8 specific to low-income communities.

9 So we thank you for your consideration.

10 And pass.

11 MR. GARCIA: All right. Thank you very much,  
12 Lisa.

13 Next up we have Rachel Huang from -- the Director  
14 of Distributed Energy Strategy at SMUD.

15 MS. HUANG: Good afternoon. My name is Rachel  
16 Huang and I'm the Director of Distributed Energy Strategy at  
17 the Sacramento Municipal Utility District. I want to thank  
18 all of you for having me today to share SMUD's thoughts and  
19 approach regarding energy efficiency targets and evaluating  
20 energy savings, and how we're approaching the SB 350  
21 doubling of energy efficiency goals.

22 In recognition of statewide and SMUD Board-adopted  
23 greenhouse goal -- emissions reduction goals, coupled with  
24 the changing electricity landscape, SMUD has really been  
25 working on, in the past year, developing its enterprise



1 strategy as it relates to distributed energy resources and  
2 energy efficiency's role as part of that. SMUD is taking an  
3 integrated approach to its DERs, considering both the need  
4 for integrated approaches to accomplish its corporate grid  
5 and greenhouse gas emissions goals, as well as meeting  
6 customers' needs in their interest in the various DERs and  
7 ensuring value streams to both the utility and the customer.

8 With the availability of AMI data and utilizing  
9 advanced analytics, we're working to pinpoint the places  
10 where strategic location of DERs provide utility value and  
11 where they dovetail with customers' interest and proclivity  
12 to adopt those DERs and how we can deliver up on those  
13 different value streams.

14 Specifically for energy efficiency, how SMUD has  
15 been looking at and developing its strategy as it relates to  
16 increased goals within SB 350, SMUD is first focused on  
17 optimizing program delivery costs and energy savings through  
18 improved targeting with analytics. We really believe that  
19 with the analytics available today that we can identify  
20 those customers that can best benefit from energy efficiency  
21 and really be able to pinpoint and target the dollars  
22 investments in those customers, as well as broaden the  
23 participation of energy efficiency. We have a group of  
24 customers that tend to participate in every program that we  
25 have at SMUD. And so wanting -- in order to be able to get

1 those doubled energy efficiency savings, we're really having  
2 to expand the pool of customers that participate, as well as  
3 ensuring customers, like our low-income community can  
4 participate, as well.

5           The second piece is increasing the value of energy  
6 efficiency as a resource by improving the confidence in  
7 energy efficiency savings. We've obviously been talking  
8 about, under AB 802, the EE metering. How can we really  
9 leverage EE as a resource? We're also taking and promoting  
10 comprehensive approaches for deeper energy efficiency  
11 savings as this continues on to investments that we've made  
12 during the ARRA funding to do more comprehensive approaches.

13           In order to deliver upon the doubling of energy  
14 efficiency goals, SMUD is looking at leveraging data  
15 analytics to better target those customers, as well as  
16 utilized pay-for-performance approaches. We started  
17 investigating the different tools that are currently in the  
18 marketplace as we look at analytics approaches to EE  
19 metering.

20           We're also looking at electrifying commercial and  
21 residential gas end uses. I know there was some discussion  
22 about transportation electrification this morning, but we're  
23 also looking at building electrification.

24           Bundling energy efficiency with other distributed  
25 energy resources for comprehensive packages for our

1 customers.

2           And then continuing our research and development  
3 demonstration efforts to integrate continual emerging  
4 technologies into our program offerings.

5           So as we begin to establish the frameworks and  
6 definitions for the energy efficiency goals under SB 350 and  
7 AB 802, there are a number of considerations that SMUD would  
8 like to posit.

9           First, with the rapid transition to decarbonized  
10 electricity and decarbonization with EE, it will be  
11 important in achieving that goal to ensure that the  
12 efficiency is focused on those end uses that occur during  
13 the times that we expect to be utilizing, not renewables but  
14 gas-powered generation. Already we are starting to see some  
15 limited instances where we have to actually curtail excess  
16 generation of solar. And so it's important that we focus  
17 our dollars in aligning those efficiency, considering how  
18 the power mix is going to change as it relates to the RPS  
19 goals under SB 350.

20           In conjunction with this, if we can deploy  
21 efficient flexible electric end uses, including things like  
22 key pump water heaters and air source heat pumps for space  
23 heating, we can make greater use of excess renewables while  
24 mostly avoiding using electricity while natural gas is on  
25 the margin. This should be a priority for efficiency

1 standards to drive these technologies as a way of laying the  
2 foundation for meeting our long-term carbon goals.

3           And then finally as a publicly owned utility, the  
4 ability to serve our customers and tailor our offerings  
5 based upon our service territories' needs I fundamental to  
6 our business model and our relationship with our customers.  
7 While we definitely support statewide efforts and partner  
8 with IOUs and other utilities to ensure coordinated and  
9 efficient delivery of energy efficiency offerings, we still  
10 value the ability to design and respond to our customers and  
11 communities specific needs, as well as to innovate to  
12 accomplish our energy efficiency goals.

13           Thank you very much.

14           MR. GARCIA: All right. Thank you very much,  
15 Rachel.

16           Next up we have Mark Nelson, Director of Planning,  
17 Analysis and Forecasting for Southern California Edison.

18           MR. NELSON: Thank you very much for inviting us  
19 and for putting together this forum.

20           Up until our most recent reorganization I was  
21 actually the Director of Integrated Resource Planning. And  
22 though I have a new title, my job did not really change.

23           I think that it's really important to look at all  
24 of this activity in the light of the integrated resource  
25 planning and the broader planning framework that's coming to

1 California, also as part of SB 350. I took a quick poll of  
2 our subject matter experts before I came up here, because  
3 what I also found was that no one in our company really has  
4 that clear and broad knowledge of all of these different  
5 subject areas. It's something that's operated, and I think  
6 silos is too strong, but it's something that's operated,  
7 typically in different departments under different  
8 functions.

9           So one of the things that I think is really  
10 important is to get those SMEs together to have these  
11 discussions. And I think a forum like this and the  
12 subsequent, probably more technical forums, I think will be  
13 really helpful, as well.

14           So in talking to the SMEs, I really came up with  
15 about four or five topics. Cost effectiveness measures and  
16 measurement, we've obviously had a fairly significant  
17 discussion about that today. Impacts to the EM&V that come  
18 out of this, I think that one of the issues that we look at  
19 there is to try to get faster cycle time so that we've got  
20 the information back to get back in the planning process. I  
21 completely concur with Commissioner McAllister that this  
22 really needs to be noise in the cost process. We really  
23 need to be able to get it in, get it back out and not make  
24 it a principle focus of activity so we can do our core job,  
25 which would be getting savings instead. But it is very,

1 very important.

2 In terms of energy efficiency program design and  
3 flexibility, that came up really high on the subject matter  
4 experts' radar. And I look at, you know, especially the  
5 preferred resource pilot activity that Edison had going  
6 where we had a couple of substations where we needed to  
7 reduce or manage load behind them. And it really was a  
8 paradigm change to the energy efficiency programs to be  
9 applied in more localized geographic areas, and at the same  
10 time to be trying to target demand more so than energy.

11 I frequently hear that, you know, energy is the  
12 bread and butter of energy efficiency, but there are also  
13 demand impacts. And I've heard a few people mention going  
14 to 8760s, which we be, obviously, the number of hours in the  
15 year. And if you're outside our industry you say that  
16 number and people look at you like you're insane. But I've  
17 heard a lot of people talk about going to 8760s, or a few  
18 people, and I think that's really important because it's  
19 going to be very important to understand where this  
20 manifests. And I want to talk a little bit about IRP at the  
21 conclusion of my comments because it becomes even  
22 differently important at the distribution level.

23 Another issue that the SMEs brought up which I  
24 thought was really important was what is the level of  
25 granularity or the level of disaggregation that we need in

1 this energy efficiency data? And it's typically been, I  
2 would say, generally top down. Yes, there are some large  
3 climate areas and a number of measures, but it's tended to  
4 be top-down forecasting. And as we start to integrate more  
5 and more with DERs more broadly and with the distribution  
6 resources plans, it becomes really important to know, where  
7 will this manifest, not in a peanut butter sort of fashion  
8 across circuits because that's not really helpful.

9           What becomes important if you're going to try to  
10 avoid or defer circuit upgrades, for instance, is to have a  
11 really clear idea of what the base forecast looks like, and  
12 it's very important to know. And you can do it some, I'm  
13 sure, based on customer mix and some of those sorts of  
14 basics. But it's really important to know what's going to  
15 go on, on that circuit, because at some point someone is  
16 responsible, and that would be a distribution planner, for  
17 making sure that everybody in that circuit can be served.

18           And so having better granularity in geography,  
19 other things equal, is good. I'm not sure what the costs  
20 are. I'm not sure what the complexity is. I'm not sure  
21 what noise it might enter into the process, as well. I am  
22 an econometrician, so I've been down the stratified sampling  
23 road before. Again, I think we just need to be sort of  
24 careful what we do there.

25           And the fifth point really in talking to my own

1 SMEs is what's the interaction of all of this between energy  
2 efficiency, integrated resources planning and distributed  
3 resources planning, sort of down on the distribution grid.  
4 And we're still sorting out now how the DRP and the IRP  
5 interact. The IRP tends to be a little bit higher-level  
6 process. It tends to be up toward what was previously the  
7 long-term procurement plan.

8 But as we move forward it will become increasingly  
9 important to understand what's going on, on the distribution  
10 circuits, because many of the DERs come with energy.  
11 They're not just a capacity measure, but they're an energy  
12 measure. And as a result we need to be able to co-optimize  
13 what we do on the transmission system, with the distribution  
14 system, with RPS, with energy efficiency and demand  
15 response. And we're a long way away, I think, from having  
16 the models that we need to do that, and maybe even the  
17 legislative paradigm to do that.

18 But moving toward 2030, I think we have the  
19 ability to try to get all the systems in place and get a  
20 much clearer understanding of how all of these activities  
21 occur and manifest all the way down to the distribution  
22 level so that as we plan for DERs and as we plan for energy  
23 efficiency, which really is just one of the family of DERs,  
24 we'll have a much better idea how that impacts the higher  
25 level circuits and what we need to do there.



1           So I think we have a lot on our hands. I'm  
2 confident that we can get there. I mean, in 35 years I've  
3 watched us go from log linear paper and drawing straight  
4 lines where load growth was seven percent, and it just kind  
5 of was because that's what the picture was, to using much  
6 more sophisticated models and to taking a much bigger  
7 advantage of computing power, a bigger advantage of more  
8 data, whether it's big data, whether it's AMI data, all of  
9 those I think have a role.

10           So I'm very pleased to be here, and we're  
11 certainly happy to roll up our sleeves and pitch in to work  
12 on the hard part, which is the solutions. Thank you.

13           MR. GARCIA: All right. Thank you very much,  
14 Mark. Appreciate that.

15           So next up we'll go with Jonathan Changus, Member  
16 Services Manager and Regulatory Affairs at Northern  
17 California Power Agency.

18           MR. CHANGUS: Great. Thank you. And thank you.  
19 And on behalf of NCPA, we're very pleased to be here having  
20 what promises to be the first conversation of many on how we  
21 get to achieving the goals of SB 350. And my role at NCPA,  
22 I have a foot both in kind of program administration and  
23 supporting our members on that front, as well as within  
24 translating program results into policy positions and  
25 sharing those results with the CEC and with the legislature,

1 with other agencies.

2 And so from that perspective, I'd like to focus, I  
3 think, a little bit on some of the comments we heard from  
4 CEC Staff, especially I thought Mr. Jaske did a great job  
5 framing out some of the key kind of fundamental questions we  
6 have to address before we can dive into some of the deeper,  
7 more challenging questions.

8 And think, first off, the question about utility-  
9 specific versus statewide. And I think the language of SB  
10 350, as was noted, is pretty explicit about statewide. And  
11 as Luke noted, it's one of the first times that we really  
12 cast a wider net as far as the very many activities we're  
13 doing in the state regarding energy efficiency. And I think  
14 that on that front there probably will need to be some  
15 additional assessments that go beyond the Navigant work done  
16 for the IOUs and the POUs to capture what Commission  
17 McAllister noted as the market transformation. I think  
18 that's a key piece that's going to go beyond utility  
19 programs that is going to have a significant impact and is  
20 going to be necessary, as noted in the AB 58 Action Plan in  
21 order to get us to a 2030 objective and to really optimize  
22 our energy efficiency investments.

23 In addition, with regard to cost effectiveness,  
24 it's a tricky one it really depends on who you're talking  
25 to, who is has a stakeholder interest. Cost effectiveness

1 from NCPA's perspective, from a utility that's looking at  
2 procurement investments, it's levelized utility costs. What  
3 was the cost for the KWH that we're saving, and we can  
4 compare that to some of the other utility resources.

5           The TRC, the PAC, you know, some of these other  
6 societal tests really don't lend themselves to comparisons  
7 with other resources at the distribution level. The  
8 levelized utility causes the most rational assessment that  
9 we can have and one that we're increasingly relying upon.  
10 But that's useful for us as a utility. It doesn't mean much  
11 to the customer.

12           And so cost effectiveness also means something  
13 different, as we heard earlier, about greenhouse gas  
14 emissions reductions which has historically been more of a  
15 non-energy benefit, a positive externality from our  
16 efficiency which has been focused primarily on KWH savings.  
17 And then, as well, KW. And we probably need to take a step  
18 back and figure out, for the purposes of setting the goals,  
19 it's cost effectiveness from whose perspective? Because a  
20 customer is going to be interested in what's the return on  
21 investment, how long is this going to pay off, which is a  
22 different -- that's a whole other analysis to consider.

23           With regard to feasibility, I guess I respectfully  
24 disagree that it's a nebulous or a hard to define  
25 characteristic, because I think that's part of what goes

1 into the market potential analysis that we do in our ten-  
2 year forecast, it's that we go beyond the technical  
3 potential, what's out there, we go beyond the economic  
4 potential, and we then start to factor in what are customers  
5 going to be willing to invest in, what are they going to be  
6 willing to participate in.

7           And I think that you cannot ignore the role the  
8 customers play or building owners in the decision to pursue  
9 energy efficiency. And that's true whether it's a utility  
10 program or it's through third-party financing, whether it's  
11 a PACE program or some other energy provider, the customers'  
12 role and the customers' interest and the customers'  
13 motivation have to be factored in. And I think that's an  
14 area that's ripe for further investigation within both the  
15 state, as well as the utility forecasting activities.

16           Looking kind of ahead to some of the changes that  
17 we're looking at, we have to be careful about the difference  
18 and understanding the difference between and aspirational  
19 goal that stretches us to be creative in our program design,  
20 pushes us to consider new opportunities, and resource  
21 planning, because I don't believe those two are one in the  
22 same. And I think if we're trying to make EE goals  
23 aspirational and stretch versus something that we have a  
24 higher level of confidence, then I don't know how that plays  
25 out as far as actual resource planning.

1           And so NCPA members have historically adopted more  
2 a resource planning approach to our potential studies  
3 required under AB 2021 and our work with Navigant as far as  
4 what we think will actually inform resource planning  
5 decisions based on program performance in the past, EM&V  
6 studies, and then looking ahead to some of the new  
7 opportunities going forward. And that's true this time  
8 around, as well.

9           And so I think I'll stop short there and leave  
10 time for questions.

11           MR. GARCIA: All right. Thank you, Jonathan.

12           We will go to your counterpart at the Southern  
13 California Public Power Authority, Bryan Cope, Program  
14 Development Manager.

15           MR. COPE: Thank you. I appreciate the  
16 opportunity to speak with you all today on these important  
17 topics of forecasting and achieving goals. And not  
18 surprisingly, I will echo essentially what Jonathan said.  
19 There are a few other issues and ideas that I'd like to  
20 expand on. And I guess the most simple way for me to start  
21 would be to, not surprising, to inform you that we've long  
22 been working towards achieving high efficiency standards.  
23 We continue -- just this last year, our last report, we set  
24 new high levels of annual savings, both on energy and peak  
25 demand. So that's an important recognition that we are

1 doing our very best. You know, there are always  
2 opportunities to improve.

3 But, you know, our members are struggling with the  
4 concept of doubling something that they've been working  
5 their tails off to get to where they are, but they don't see  
6 that as an impediment. They look forward to working with  
7 you. And I continue to encourage them to be ready to work  
8 with the Commission to get there, to double something that  
9 we thought we're already pretty high on. But we're going to  
10 keep working towards that.

11 You know, we are expanding our efforts in a lot of  
12 different ways. We are currently in collaboration with  
13 NCPA. The SCPPA members are working with Lawrence Berkeley  
14 National Laboratory in their (indiscernible). We have an  
15 ongoing research project to stop studying widgets. And we  
16 are looking at systems on a holistic basis, efficiency  
17 measures that we can integrate to try and make things  
18 better. You know, plug loads are great, lights are great,  
19 but if you do them together maybe that will be even better.

20 And so we're very encouraged by the opportunity to  
21 participate at that national level because we think that  
22 what we're going to be able to achieve won't be just applicable  
23 here in Southern California or Northern California, but  
24 hopefully more large scale nationally.

25 I also want to step back and go to what Jonathan

1 started with. And I strongly support the position that SB  
2 350 does not call for utility-specific doubling forecasts.  
3 This is a statewide process. There are so many programs  
4 that the Energy Commission and the legislature have gone to  
5 great lengths to develop with Prop 39 and SB 758, and now  
6 coming on AB 802, Codes and Standards, all of those things,  
7 net-zero homes, all of these things are going to be  
8 impactful for energy savings. And for any agency to be  
9 looking at only utility programs to be the doubling effect  
10 is short sided. I think that we're going to need to look at  
11 all of the different factors that make up energy efficiency  
12 for us to be able to achieve that long-stretch goal of  
13 doubling, in my opinion.

14 I think there's another concern that I've  
15 shared -- or that have been shared with me from members is  
16 that some of the policies that are in place seem to have  
17 been contradictory in some regards. You know, there was  
18 originally or currently, actually, on law we have the  
19 loading order where energy efficiency is at the top of it.  
20 However, some of the policies regarding rooftop solar and  
21 distributed energy resource development seem to potential  
22 contradict that. We need to get those in lockstep, I think,  
23 so that there isn't a competition between either buying a  
24 rooftop solar unit or battery, or even maybe a small  
25 microgrid for your house and having a batteries with your

1 solar system.

2           Those are all cool. They look great on paper and  
3 to your neighbor. But in reality our concern is that those  
4 might not be the most cost effective opportunities for  
5 customers, which comes down to the bottom line of this whole  
6 conversation.

7           Customers are what drive energy efficiency. We  
8 can make up the best programs if we want or we can throw  
9 lots of good money at it, it doesn't matter if a customer  
10 doesn't want it. So we need to develop programs that are  
11 customer centric and that are valuable to the utility, which  
12 goes back to the cost effectiveness.

13           Of course, from a utility standpoint, it is cents  
14 per kilowatt hour. But we need to figure out, what is the  
15 true metric for cost effectiveness? Because that's required  
16 by law. Is it going to be greenhouse gas reduction?  
17 Because that's going to be a different price than utility-  
18 focused cents per kilowatt hour reduction. So that is kind  
19 of the key driver, in my opinion.

20           Going back to the customer focus about having a  
21 choice, one thing that came to mind, one of our members  
22 suggested to me, "Bryan, you know, the state did a really  
23 great job with developing a lot of good messaging and  
24 customer outreach about the drought. And the communities  
25 around the state, you know, they responded and we saved a



1 lot of water this last year."

2           And so the concept would be maybe the state could  
3 also do something about saving energy. And rather than just  
4 put a focus only on utilities, saying, yeah, it's going to  
5 be hot this summer, let's turn down your air conditioner.  
6 If there were potentially a large-scale customer outreach  
7 program that were administered by the state, that would get  
8 the message across even more strongly than from customers  
9 who might not think the highest of their utilities, but they  
10 might look to this data saying, wow, if these guys are  
11 saying it's a good idea, maybe it's a really good idea.  
12 Just a thought that I would like for you to consider.

13           And in closing, I guess the last thing I'd like to  
14 tell, you know, and this is not out of disrespect for  
15 Navigant or the model, but I will tell you that a model is a  
16 model. And I used to do production cost modeling when I was  
17 a kid, and I can tell you that models are tools. And the  
18 best modeler can make a model sing if they want to.

19           So if you want to tell me that you want me to have  
20 a three percent of my retail load is going to be my target,  
21 I could make that model tell you that. I can make changes  
22 to my input assumptions and my data and they'll be  
23 defensible and supportable, but it's just a model. And you  
24 need to be cautious of relying too much on models to tell  
25 you what the right answer is.

1 Thank you.

2 MR. GARCIA: All right. Thank you very much,  
3 Bryan.

4 We'll go by seating order, actually, since Peter  
5 Miller is there. So we have Peter Miller, a Senior  
6 Scientist under Energy And Transportation Programs for the  
7 Natural Resources Defense Council.

8 Go ahead, Peter.

9 MR. MILLER: Thank you very much, and thanks for  
10 the opportunity to speak here today.

11 So listening to the presenters of the workshop, I  
12 think the challenge here is not getting lost in the minutia  
13 of forecasting and planning and the models. Efficiency is  
14 afflicted with a myopia of details. There's just  
15 innumerable details. And it comes from the fact that  
16 efficiency is not that \$20 bill on the side walk, it's 200  
17 nickels scattered across the lawn. And if we keep focused  
18 on the individual nickels we're not going to really get to  
19 where we need to go.

20 So I guess I have a couple suggestions and ideas  
21 and thoughts I'd like to offer, but they all sort of revolve  
22 around the idea of the need to take our eyes up off the page  
23 out of the details of the model and look at the big picture.  
24 We've got some broad goals that, starting with the governor  
25 and then the legislature, set that are very ambitious,

1 doubling of total energy efficiency. No doubt, there will  
2 be a lot of ink spilled on exactly how we define that and  
3 what it means. But let's stipulate that it's a broad  
4 ambitious goal that's critical to achieving the state's  
5 energy and environmental objectives.

6           So my thought is in order to achieve that goal  
7 we've got to focus on now what's happening in the hearing  
8 rooms or at the commissions, we need to focus what's  
9 happening in the markets. That's where the ultimate answers  
10 are going to be. We need to always take our eyes up off the  
11 page and focus on how can we really advance the state of  
12 efficiency in the markets in the world where energy is  
13 consumed? And other presenters have mentioned this as well,  
14 customers, suppliers, deliverers of services. So how do we  
15 do that?

16           One, keep transaction costs low. We can develop  
17 detailed processes that ensure precision and accuracy. But  
18 if takes six months for a customer to go through an  
19 application, they're going to drop out. We're going to lose  
20 that efficiency. So make sure that all of our processes  
21 keep transaction costs low for customers.

22           Two, use best practices. Let's learn from others.  
23       There was a study done recently that looked at cost  
24 effectiveness approaches. And we were just made to see that  
25 California, not called out specifically by name, but given

1 our practices was the not best practices. They didn't say  
2 worst practices, but in comparison to best practices we were  
3 the counter example. And there's opportunities to improve  
4 and to learn from our neighbors, sister states, particularly  
5 in New England and the Northeast where they have better  
6 methodologies that more accurately allow them to move  
7 forward effectively.

8           Support new delivery mechanisms. There's a lot of  
9 stuff going on in the marketplace. And you've heard already  
10 about the value of AMI data and real-time EM&V. That's a  
11 huge opportunity, and certainly the PUC is moving forward on  
12 that. There's a lot of work and response to AB 802 and 350,  
13 and we welcome that. That's an exciting area. I know  
14 you're going to hear from Jessica Granderson later this  
15 afternoon who is doing some exciting work. And there's real  
16 opportunities there because they facilitate savings in the  
17 marketplace.

18           On a specific question on measurement evaluation.  
19 We spend a lot of money on EM&V. We've spent something like  
20 half a billion dollars on EM&V over the past ten years.  
21 It's a lot of money. Personally, don't think we're getting  
22 all that we need to for that expenditure. And we need to  
23 ensure that that program evolves and is focused on  
24 maximizing savings in the marketplace. And I think the  
25 (indiscernible) need to be market oriented. We should be

1 doing more market surveys. We should be keeping track of  
2 what's going on in the market. We seem to be doing less and  
3 less of that rather than more.

4 And two, it needs to be timely. We need to get  
5 results in time to make a change for the program, not three  
6 years after the program was completed, at which point the  
7 market has moved on, technology have moved on, and we've  
8 already redesigned the next generation of programs.

9 It needs to be forward-looking. And, you know,  
10 net to gross ratios have been a perennial issue in energy  
11 efficiency. But I think in particular, here, this idea that  
12 we're going to go and second guess ourselves, look backwards  
13 two, three, four years and say what would have happened if  
14 we didn't do what we had done, it's just not helpful. We  
15 don't do it in other areas of energy policy, in particular  
16 we don't do it on the RPS. Right now we're exceeding our  
17 renewables goals, and we're not going back and saying, well,  
18 how much of that renewables would have been developed if we  
19 hadn't done what we did? We're meeting our goals. We're  
20 exceeding our goals, and that's great, and that's to be  
21 celebrated. And I don't think we should be implying that  
22 same kind of second guessing, naval gazing, whatever you  
23 want to call it, to deficiency effort.

24 On the question of double counting, I mean, I  
25 think that particularly goes to this question of, you know,

1 the need to focus on the market rather than the models.  
2 It's complicated determining how much efficiency savings  
3 we've getting from programs, from Codes and Standards, from  
4 natural price effects, but the critical thing to keep in  
5 mind is not whether we're double counting in the model, but  
6 are we getting it in the market? And I think you can walk  
7 into any small business out there or multi-family building  
8 and you can say, hey, there's a lot we could do here. We're  
9 not getting it. And we need to design programs that go out  
10 and achieve those savings. And afterwards we'll make sure,  
11 you know, we've got to make sure that we're not over-  
12 counting savings so that we get the resource plan right, we  
13 don't under- or overbuild resources.

14 But it is worth noting that I think in every  
15 forecast, at least since the mid-'70s, we've overestimated  
16 consumption. We've done better on efficiency than we  
17 expected. So I think that the concern needs to focus on  
18 making sure we're getting the savings, and then we can get  
19 the numbers right to come after.

20 One final point is the value of collaboration, and  
21 I think that comes up in a number of different ways. And I  
22 think the panel in front of us today is a perfect example of  
23 that. It's incredibly heartening and incredibly impactful  
24 to have all of the key agencies working together. I think  
25 that's a huge thing. And as an advocate it's something I

1 see as incredibly valuable. There are other examples of  
2 that, as well.

3           On a much smaller scale, I think the California  
4 Technical Forum that's been in operation for just about two  
5 years now is an example of a wide range of parties working  
6 together, POUs, IOUs, industry, other stakeholders,  
7 agencies, to come up with consistent statewide estimates  
8 that can really facilitate better programs.

9           And then the final example of collaboration I  
10 think is really important is we have a history of trying to  
11 single out individual contribution, attribution to  
12 individual parties, in particular to the utilities. And  
13 when you look at what we do on efficiency where someone from  
14 a national lab develops a new technology, and someone from  
15 the industry figures out a way to get it on to the  
16 marketplace, and the utility runs a program that gets it out  
17 there, and then the commission picks up a standards and  
18 incorporates it so that everybody does it, it's a  
19 multifaceted collaborative process. And we have to start  
20 recognizing it as such and worrying less about what each  
21 individual component and who gets credit for what and more  
22 about how we can accomplish great things together.

23           Thank you.

24           MR. GARCIA: All right. Thank you very much,  
25 Peter.

1           And last but not least we have Margie Gardner, the  
2 Executive Director for the California Energy Efficiency  
3 Industrial Council.

4           MS. GARDNER: Well, great. Thank you so much.  
5 And thank you for those comments, everyone. I am the  
6 Executive Director of the California Energy Efficiency  
7 Industry Council. It's a trade association that represents  
8 the businesses that design, deliver, and evaluate the  
9 efficiency and, in large portion, also the demand response  
10 activities in the state. We exist to try to bring the  
11 perspective of some of those industry players, the companies  
12 that deliver, into these policy forums. And like NRDC, we  
13 greatly appreciate having this kind of joint situation,  
14 joint hearing. Clearly, there's so much overlap and  
15 interlacing of your individual agencies work in this area  
16 that it's just super important.

17           The first thing I'm going to say is just, you  
18 know, to the extent you can simplify where possible, and I'm  
19 saying that because all the complexities and in all the  
20 models and all the policies that get adopted by these  
21 agencies translate to complication for customers. And  
22 efficiency is not just the savings per building or per  
23 widget, it's the number of participants you can get to  
24 install it. And, you know, we focus a lot on savings and do  
25 we have it right and is it the right number and, you know,



1 the free riders, and you know, but we don't focus nearly  
2 enough on the five customers that we dropped because the  
3 sales pitch has to include, you know, long lines of  
4 exceptions, warnings that the process might take six months  
5 to a year if your project is part of this process; you know  
6 what I mean?

7           So to the extent you can and to the extent we can  
8 try to implement this by simplifying it, I think that will  
9 help us get to scale.

10           The second thing I'd like to say is we think that  
11 the doubling will be found cost effective and feasible as  
12 you move forward. And I'm going to point to a study that  
13 was done last year, the Low Carbon Grid Study, NREL and CERT  
14 put it out, that essentially looked at the electric system  
15 and looked at a 50 percent RPS, so not just a 33 percent but  
16 the 50 percent, and also had basically a doubling of energy  
17 efficiency in it. And the revenue requirements in 2030 were  
18 less than if you had a traditional grid without the 50  
19 percent renewables and without the doubling of efficiency.  
20 So, you know, that's some marker in my mind of cost  
21 effectiveness. And, you know, it's not down in the detail  
22 which test did we use, but it is a revenue requirement and  
23 it's a big marker.

24           With that, I think we're going to have a series of  
25 conversations over the next months. But I did want to start

1 maybe with some of the issues that Dr. Jaske teed up in his  
2 presentation and just hit a couple of the slides that were  
3 of interest to us.

4           You know, slide number four talked about the cost  
5 effectiveness test. I think he inadvertently left off the  
6 program administrator cost test. It should probably be  
7 thought about. It's probably the most comparable to what  
8 utilities are going to pay in an RFO for resources, it's the  
9 utility cost. And so it might be the most comparable to  
10 look at in kind of the doubling. You know, it's something I  
11 think we should at least consider.

12           On slide number six, and there was quite a  
13 discussion on the electrification of transportation. And we  
14 certainly understand and value that role in greenhouse gas  
15 reduction. However, when we look at SB 350, we don't think  
16 the intent was to include that type of fuel switching. And  
17 I do think that if you look at the definitions in Section A,  
18 which I think was footnoted in that slide, as well as  
19 possibility of going back to the legislature to clarify what  
20 exactly was intended in that one-liner, I hope and suspect  
21 we won't find that electrification of transportation counts  
22 to the doubling goals. Is it important? Absolutely. But  
23 it shouldn't necessarily count towards achieving these  
24 goals.

25           And slide number eight, let's see -- oh, no,

1 excuse me, slide number seven, you know, talked about how to  
2 do this doubling. My sense is, and this is probably way to  
3 simple for everyone in the room, but it does seem to me that  
4 you take the AEE forecast, you extrapolate it to 2030 with  
5 whatever growth rate it represents, you double that number  
6 and then take a linear -- you know, then just draw the curve  
7 backwards. And to me that is the simplest, most  
8 straightforward way. It may take us back to log paper and  
9 pencil, but at some level we are trying to set a goal.  
10 Nobody knows the exact answer, but that would at least set  
11 us in the ballpark of what would be a reasonable  
12 interpretation of the doubling.

13           And then finally, in slide number eight there are  
14 studies going on, like the Navigant study or studies,  
15 plural. I do think that if there is a chance to do some  
16 work to try to flesh out, you know, how to get to this or  
17 what is important, I would urge maybe taking a different  
18 perspective than the traditional potential and goals studies  
19 do, that if we set this goal, so the doubling that I just  
20 described, then set the minds of the folks who know on how to  
21 get there cost effectively and feasible, so open up the  
22 gates to industrial energy efficiency that has not been  
23 essentially fleshed out very well. Open the gates to moving  
24 water in California and the amount of electricity and gas  
25 that is used there. Open up the gates to creating, what if

1 we did it through market transformation? Oh, you know what,  
2 that would mean changing this policy and adding this over  
3 here.

4           So it becomes more of a permissive exercise in  
5 help us figure out what might make sense with all the  
6 knowledge you have already from the potential studies,  
7 right, instead of, you know, looking at technical, then  
8 looking at market, then looking at economic and restricting  
9 things. And I especially think that would be important if  
10 you thought you should change some programs or policies to  
11 try to make it permissive and growth oriented toward  
12 achieving this goal. So I would think that would be an  
13 important part of this.

14           And in wrapping up, just we very much appreciate  
15 the opportunity to be here. We will be participating in the  
16 forums. Our industry obviously cares about this and wants  
17 to make sure the right things happen for everyone. You  
18 know, it's important to get this right for the state of  
19 California, and we're here to try to add our two cents to  
20 that.

21           So with that, thank you.

22           MR. GARCIA: All right. Thank you very much,  
23 Margie.

24           It looks like we have some central themes coming  
25 out of here. I think the first one would be customers in

1 the market. I think everybody is nodding their head on that  
2 one. And then secondarily, the access to the data. I know  
3 a few people mentioned AMI. So real quickly, before we get  
4 to the dais, let's talk about that.

5           So in addition to potentially getting AMI data,  
6 the advanced metering data, maybe I'll look to Margie,  
7 actually, because she's in touch with the industry. And in  
8 talking with you earlier, you worked in the Pacific  
9 Northwest, and we mentioned that, as well. Some other  
10 regions actually might be ahead of California in certain  
11 aspects.

12           So what other types of information can we get  
13 potential from the industry to maybe find out where some of  
14 these widgets are going or what is incenting these customers  
15 to buy these things, other than, you know, what government  
16 incentives are out there? So maybe we can start off with  
17 that. And I'll open this up to the group, as well, but  
18 maybe Margie can start this off for us.

19           MS. GARDNER: Well, sure. I think you have to  
20 separate AMI data which is consumption, right, at a building  
21 or an end-use facility from market data that would be more  
22 oriented towards what's selling in the big box retailers,  
23 you know, what's being left on the shelf. What are  
24 manufacturers thinking of doing in lighting? And I think  
25 you really need to be collecting all that data. So the AMI

1 data is the most direct for what happens to energy use. But  
2 surveys of the market and, frankly, surveys of the end use  
3 also help.

4           So my guess is that as the valuation -- there's a  
5 current proceeding on that's talking about changing how  
6 evaluation would look at that, and they would do more data  
7 collection in the market. I think there is a suggestion to  
8 try to put more emphasis on those kinds of pieces. And I  
9 think you're going to need them for the forecast, as well as  
10 for the estimates of energy efficiency.

11           The other thing that hasn't been talked about,  
12 though, is I think you are going to continue to need surveys  
13 of the existing buildings. And what I mean by that is, in  
14 fact, there was an example at lunch, I replaced my  
15 refrigerator and get a rebate for it. But guess what, I  
16 also added about, you know, three square cubic feet to my  
17 refrigerated space. So I not only did an efficiency  
18 measure, but I also added some value to me that's a bigger  
19 refrigerator. The AMI data will only show the delta -- the  
20 change in energy use. It won't every pick up that I bought  
21 a larger refrigerator.

22           So, you know, my guess is that in commercial and  
23 industrial those examples are even more complex. And you  
24 probably are going to need to continue or start in-depth  
25 survey work of what is in those commercial buildings.

1           The Pacific Northwest over periodic time periods  
2 goes into buildings and actually looks at what's there and  
3 interviews people about what they're doing. And they've  
4 done that over enough period of history that you actually  
5 feel and see and can pull out trends of data that's I think  
6 very pertinent to both the forecasting of demand, as well as  
7 the forecasting of what's left to get, what should we go  
8 after now?

9           That was a long answer, but --

10          MR. GARCIA: Does anybody else have anything to  
11 add to that at all?

12          MR. COPE: the one point that I caution everyone  
13 to be concerned -- the potential concern is you've got to  
14 recognize, not all the utilities in the state have AMI.  
15 There are two or three, maybe four POU's who have full AMI,  
16 and they only have those because they got ARRA funds from  
17 the federal government. Otherwise, AMI implementation full  
18 scale is expensive, and it's going to take time to get  
19 there. I think everyone recognizes the long-term value.  
20 But the value proposition and the cost needs to be balanced.  
21 And I think that's going to be something that -- it's not  
22 going to happen tomorrow.

23          MR. MILLER: I'll just add that part of what we  
24 need in the market is not just information, but we need --  
25 customers will need some certainty about how that's going to

1 be done. So AMI data is critical, and you can have a great  
2 program where it says we're going to pay you on the actual  
3 savings that you achieve with the program. But you're never  
4 measuring actual savings, you're measuring consumption  
5 against some imputed baseline. And if a customer says,  
6 great, there's a contract, I can sign up for it, that's  
7 sounds good, they're going to want to have some certainty  
8 about what the rules of the game are. And so there needs to  
9 be clarity and there needs to be certainty so that people  
10 can feel comfortable going forward, rather than saying,  
11 okay, I'll sign up and then we'll figure out later what  
12 would have happened anyway and do a study and three years  
13 from now you'll figure out what the result was. It needs to  
14 be -- you know, we need to confident and clear and certain  
15 about what we're doing going forward, at least adjusting for  
16 the next round. But I think that's an important component  
17 of it.

18 MR. GARCIA: Yeah, I can't remember, was it  
19 Rachel, did you mention integrating all the data that  
20 customers get so you would have your AMI -- assuming you had  
21 AMI data, and I recognize that issue, but if you have that,  
22 plus your PV, and then you have information about -- you  
23 mentioned some of the -- you have a big group of people who  
24 are participating in these programs, you have suddenly a  
25 pool of people that you can study and monitor and compare



1 them to the rest of your population. So do you have any  
2 insights into that or even finding them?

3 MS. HUANG: Yeah. So we had just recently done  
4 some analysis where we took our AMI data, so you could see  
5 the different individual customer load profiles, and then  
6 coupled it with available data that we had, you know, both  
7 demographic. And then the other thing that we did was also  
8 the psychographic data, right, which is not only what do  
9 customers have, but based upon their customer segmentation,  
10 what is their proclivity to adopt certain DERs, so not only  
11 sort of where they are today but what's the likelihood of  
12 adoption of DERs in specific geographical locations? So as  
13 we think about grid impacts or grid opportunities, how can  
14 we marry, you know, the grid infrastructure or the needs  
15 from a grid standpoint with where likely customers are most  
16 aligned to being able to adopt in those instances?

17 So, you know, we've done the first analysis, but  
18 it's definitely something that we want to expand upon in  
19 order to really be able to understand how do we then set  
20 differential incentives or be able to drive adoption in  
21 specific areas where it can also have value for the utility.

22 MR. GARCIA: Yeah. I guess where I was getting  
23 at, too, was that do the customers have this data? Like are  
24 they able to make their decisions based off access to all  
25 their information, you know, what have you done in that way?

1 MS. HUANG: Yeah. So right now we've just done  
2 internal analysis for our own planning purposes. But I  
3 think, you know, as we think about, you know, how can you  
4 provide information to customers to make good decisions, I  
5 think that's something we would be definitely looking for,  
6 for the future.

7 MR. GARCIA: Well, I think I'll turn it over to  
8 the dais if they have any -- if you want to continue this  
9 discussion. I think we would all like to.

10 COMMISSIONER MCALLISTER: I'll kick off. I won't  
11 make my exhaustive list of questions quite yet. I'll kind  
12 of see how it goes so other people have a chance.

13 So I guess, so really a couple of questions about  
14 sort of how to keep us all accountable; right? Because I  
15 think a lot of what we're talking about is what sort of  
16 inefficiencies, sort of process inefficiencies we kind of  
17 are -- just transaction costs, we have to put in place to  
18 deal with -- okay, to keep us all honest; right? To say,  
19 okay, if we're going to say we got some kilowatt hours,  
20 well, then -- you know, and some capacity savings, well, how  
21 do we show that that's actually the case? So, you know,  
22 we've gotten to the gross, you know, attribution process,  
23 lots of things sort of in place to do that.

24 And I guess I certainly am open, and I think many  
25 of us, you know, maybe everybody here is open to finding

1 ways to make that less problematic and really sort of more  
2 to enable the marketplace to engage more effectively with  
3 efforts to improve efficiency. So there's this messiness;  
4 right? There's this messiness of dealing with this  
5 attribution and keeping us all honest.

6 I guess in the context of the sort of statewide  
7 versus utility-specific, I mean, if it's a statewide then  
8 how -- I guess I would ask, you know, each -- oh, I'd ask  
9 the POUS, really, sort of how do you keep yourselves -- how  
10 do you sort of come back and say, okay, we've got this  
11 statewide goal, you know, the POUs are meeting the POU part  
12 of it, you know, without having -- you know, and how does  
13 that play out in reality in terms of what kind of data we  
14 should be expecting you produce to show that you're doing  
15 that? And I think that's really -- that's why I keep  
16 harping back, you know, on the, well, if we take a macro  
17 look and we look at some basic indicators, you know,  
18 energy's intensity, you know, square foot -- kilowatt hours  
19 and therms per square foot or something like that, those are  
20 metrics that exist but they don't require -- you know, apart  
21 from attribution on the program level.

22 So I guess I'm wanting to hear sort of what  
23 process you're thinking about for, hey, for we've got these  
24 goals, how are we going to kind of show that we're meeting  
25 them?

1           MR. CHANGUS: Sure. Well, I think the first part  
2 is recognize that we have a very comprehensive annual report  
3 that details what each utility is doing on energy efficiency  
4 by programs. It has a qualitative description, as well, as  
5 what's transpired in those, where challenges have occurred.  
6 It's a fairly lengthy report for the CEC staff that are  
7 looking for something to do on a long weekend. But I think  
8 that's step one as we look at that and we look at what's  
9 being reported and shared there to see, are we continuing to  
10 progress, are we continuing to innovate?

11           And there's ability to kind of -- we've been doing  
12 that now for almost ten years -- to look back and see how  
13 the program has changed, how the savings have changed. Part  
14 of the analysis that we provide is a review of what have we  
15 done years' past from a KWH, KW and expenditure level to  
16 give us an idea. And the raw data maybe is more aggregated  
17 at a portfolio-level basis, to be honest, because especially  
18 the smaller utilities, the programs individually are going  
19 to start to become kind of noise on a statewide analysis.  
20 But portfolio-level analyses, and we can look at the  
21 programs, we absolutely do, and that data has provided --  
22 the quantitative bit gives us an idea of where we're headed.  
23 And so I think that's a step number one as we start there.

24           And then how does that information feed into the  
25 potential studies that we're looking at? And I think, you

1 know, one of the larger issues that we started to talk on  
2 but we really need to figure out is that the current  
3 modeling is really based more on the widget-based world.  
4 It's starting to evolve into more systems, the performance-  
5 based issues, but that's where our EE programs are going to  
6 be down the road versus where they are today; right? And  
7 they're going to look -- they're going to have to look very  
8 different. And so we're setting a baseline for a goal many  
9 years out from now. The programs that are going to be used  
10 to meet that goal are going to be very different.

11           So I think there's things that we can continue to  
12 do through that existing annual report. You know, all  
13 utilities still have to pursue all cost effective, feasible,  
14 and reliable energy efficiencies, the first resource  
15 available. And so that's not alleviated by any means. Just  
16 because it's more challenging or more difficult or there's  
17 other programs doesn't absolve us of that responsibility.

18           So I think the annual report and our continuing  
19 obligation to develop those potential studies provide a  
20 wealth of information if there's questions about those bits.  
21 If there's more information within that, that needs further  
22 look, we'd be happy to. I mean, that's my joy in life, is  
23 helping compile that annual report. So if there's any  
24 questions, let me know.

25           COMMISSIONER MCALLISTER: Yeah, but you got a lot

1 of joy coming forward.

2 MR. CHANGUS: Let me know.

3 COMMISSIONER MCALLISTER: Great. I want to give  
4 the other -- SMUD or SCPPA, do you have --

5 MR. COPE: I couldn't have said it better myself.

6 COMMISSIONER MCALLISTER: Great. So, Rachel, do  
7 you have any comment?

8 MS. HUANG: Not much to add, just in that, you  
9 know, we'd be happy to report and provide additional  
10 information --

11 COMMISSIONER MCALLISTER: Yeah.

12 MS. HUANG: -- as need, so --

13 COMMISSIONER MCALLISTER: I mean, I think where we  
14 might be going, and I just want to keep -- you know, make  
15 sure that it doesn't go off the rails is, you know, on the  
16 one hand we have programs and we need to keep those  
17 accountable and sort of understand how they're impacting.  
18 But on the other hand we have these macros goals, which you  
19 said, Jonathan, don't necessarily correspond directly to  
20 programs; right? There's this macro -- if we're successful  
21 in market transformation then maybe the programs don't touch  
22 a bunch of projects that generate savings, and that's okay.  
23 That's actually a good thing; right? But how do we capture  
24 both and keep ourselves honest?

25 So that's -- and I have one other question,

1 actually, so -- for now.

2 I guess I'm interested in everybody's views, or  
3 those that just want to comment on this. So we've heard  
4 about -- and so we have AMI data in much of the state, not  
5 all the state. But we have, you know, a peak that's moving  
6 later, as we heard. We have sort of -- we have to be  
7 concerned about the load shape, especially as renewables go  
8 up and, you know, et cetera.

9 So how much is EE -- how can we keep EE, as a  
10 resource, well-coordinated with the other kinds of DER, like  
11 demand response, for example? You know, if EE and demand  
12 response going to -- are those two resources going to start  
13 to look more similar? How is that targeting? How are you  
14 all thinking that that targeting of efficiency to create the  
15 most value works? What does that look like going forward?

16 MR. NICKERMAN: So maybe I'll start with that one.  
17 So I think the, you know, the IDER process that's been put  
18 in place, which I think the vision is to update the avoided  
19 cost on an annual basis, all right, so we'll -- as that  
20 shift occurs that will be incorporated back into the  
21 programs. I think there's a companion piece that has to  
22 happen where we actually need to update DEER to make sure  
23 that the peak in DEER aligns with the peak that we're seeing  
24 in the avoided costs. So there is some coordination that  
25 needs to happen there.

1 But I think our vision is, you know, once you see  
2 those updates and kind of identify those peak hours, right,  
3 then you can go through and kind of identify load shapes  
4 that would be saving in those hours, right, and would help  
5 alleviate those peaks.

6 So that gets back to the point about having really  
7 solid understandings of, you know, how is usage happening,  
8 so surveys like CEUS and RASS, right, because they help  
9 inform load shape development and the types of end uses and  
10 savings measures that are happening on those peaks.

11 MS. HUANG: I guess I would just add, based upon  
12 my intro with regards to the efforts that we've taken, is  
13 we've really actually tried to do analysis with all of the  
14 DERs together. Now, granted, the process that we undertook  
15 was we had individual potential studies for each of the DERs  
16 and we kind of coupled them together and did some different  
17 types of analysis. But I think moving forward as we think  
18 about it, it's not only taking the information that we have  
19 and doing analysis and looking across the DERs and looking  
20 at those load shapes, and looking at customer proclivity and  
21 how do all of those thing interact?

22 But we've also talked about, well, do we need to  
23 do some more potential studies a little bit differently, as  
24 well, and maybe look at, you know, multiple DERs and what  
25 those might be? And that will be a new journey with regards



1 to analysis and modeling, but I think that that's something  
2 that we need to look at.

3 COMMISSIONER MCALLISTER: Thanks.

4 Anybody else?

5 MR. COPE: I'd like to add, also, going back to  
6 what Luke was talking about, load shapes and what Mr.  
7 Berberich was talking about earlier this morning about,  
8 well, do we need to focus on peak demand reduction?

9 And so I think to answer your question,  
10 Commissioner, I think EE and DR probably do start to get  
11 somewhat closer because it's important for agencies and  
12 participants, market participants to recognize there's a  
13 time value of energy efficiency savings. You know, saving a  
14 kilowatt hour from a nighttime parking lot load reduction is  
15 a whole lot different than, you know, shifting peak from  
16 2:00 in the afternoon or 6:00 in the afternoon to 3:00 in  
17 the morning.

18 So there is a time value to energy efficiency.  
19 And so that's going to be critical to resource planning  
20 going forward.

21 COMMISSIONER MCALLISTER: I mean, it strikes me  
22 that there's a lot of complexity we don't have time to get  
23 into here in terms of just, you know, every climate zone is  
24 going to be a little bit different. And, you know, you're  
25 going to be a different peaking than PG&E. And PG&E has so

1 much diversity just within their -- I mean, there's a lot of  
2 issues here. And so data, again, a lot of this goes back to  
3 data and the capacity to actually deal with all that data.  
4 Okay.

5 MR. NELSON: And I think one thing I would like to  
6 also mention is that as you get closer to the end of the  
7 circuit it becomes increasingly important what you know  
8 about the demand response, the energy efficiency, and the  
9 loads. Because, you know, from a top-down perspective this  
10 is more straight forward. But as we move down the circuits,  
11 if you think about, you know, our demand may be 22,000  
12 megawatts at the top and it may be, you know, the non  
13 (indiscernible) demand may be 30,000 megawatts. So there's  
14 a lot more going down at the circuits, and what matters is  
15 how it rolls up and how it coordinates.

16 So I think that, again, having more granularity in  
17 terms of geography is going to tend to be really important  
18 so that we can get it to the ride substation or at least  
19 substation family. And that as we move forward I think that  
20 we're going to find that that plays a lot toward trying to  
21 defer distribution circuit investment, and that could be a  
22 large portion of cost effectiveness at some forward point.

23 COMMISSIONER MCALLISTER: Great. Thanks. I'll  
24 open it up to the rest of the dais.

25 CHAIR WEISENMILLER: Yeah. I had a couple. I

1 mean, it's probably good again to step back and, you know,  
2 remind ourselves. I mean, I think basically the legislative  
3 direction and the governor's direction last year struck me  
4 that business as usually wasn't going to work. We really  
5 needed to step up the game. And you can argue, what does  
6 doubling mean?

7           And there was also, I think, generally among those  
8 of us talking there was a sense that, you know, looking at  
9 our programs, you know, where you have rented space, be it  
10 residential, be it commercial, that's where our programs,  
11 you would tend to think, have the most difficulty. You  
12 know, and certainly in terms of thinking from an equity  
13 basis, most of our low-income citizens are in rented space.

14           So again, it's sort of like how do we -- you know,  
15 and I think for today -- you know, ultimately, again, we're  
16 getting more -- we're going to have to get more into the  
17 program discussion later. Today is the base case of what  
18 are the metrics we can use to be tracking this? I think  
19 none of us want to be in a situation ten years from now of  
20 saying, oh, yeah, we had this great goal and, oh, by the  
21 way, nothing seems to have happened, either because it was  
22 somehow allocated nebulously to something to make it happen,  
23 or just how do we -- today's question is really how do we  
24 track that?

25           And I guess one of the interesting things is some

1 of you have AMI data and some of you don't. We're going to  
2 study that and try to understand, for the entities that have  
3 AMI data, or Margie and Peter who follow that, what are the  
4 big -- you know, again, my basic metrics thing is how do we  
5 use that to get some metrics that can help us track progress  
6 and sort of separate out, you know, what we'd like to see  
7 happen versus what's really going on in the market? Do you  
8 two have senses of AMI's specific data uses that really, you  
9 know, turn people around, or programs that can really help  
10 the sort of low-income rented space area?

11 MR. MILLER: Well, I'll take a shot at it. I  
12 think the AMI data is going to be very helpful for programs  
13 in particular sectors, particular kinds of technologies.  
14 It's not going to be helpful for everywhere. I don't think  
15 we're looking at AMI kind of program for a low-income  
16 renter. But I think it will be helpful, and it will be  
17 helpful for getting a better sense of load shapes and  
18 impacts on peak.

19 But I think if we're looking at overall progress  
20 in the market, we want to be out there in the market and  
21 doing market surveys, both, as Margie said, of what's on the  
22 shelf, and then on what's going on in people's homes and  
23 businesses and buildings. And we should be keeping closer  
24 track of it. I think that involves, you know, a lot of  
25 surveys and sending teams out and tracking progress.

1 MS. GARDNER: And I don't think my answer is  
2 really related to AMI. It's related to the tools we have  
3 now, right, to measure savings. And AMI is an enhancement  
4 to the extent we can incorporate it for those utilities that  
5 have it. But the question I think you want to do is we've  
6 set this goal, right, you're going to set this goal, and  
7 then I think you need to do the study, it used to be called  
8 the potential study, but now it should become the  
9 opportunity study of what is the best way to do it?

10 In this market we should be doing a market  
11 transformation effort to influence these players, and that  
12 will get us one percent. In low income we know that they  
13 are not responsive to those kinds of things, so we know we  
14 have to pay 100 percent. You know, whatever it is,  
15 design/redesign the thinking of what should we do based on  
16 how do we get to this goal effectively?

17 You have a lot of information. You just haven't  
18 looked at it with that lense on, would be -- you know, and  
19 you are going to use AMI data to prove it over time. But at  
20 the beginning you're going to have to use what you have,  
21 it's not AMI data. It's potential and goals' data that  
22 needs to be translated into how do we make this opportunity  
23 real?

24 CHAIR WEISENMILLER: And again, for the IOUs that  
25 have had AMI, I mean, can anyone say, okay, here's -- or

1 SMUD, here's a program we've done which really, based upon  
2 that date, you know, just sharpened it in some fashion?

3 MS. ALEXANDER: I'm sorry. So I believe I might  
4 have been the first to talk about AMI data.

5 CHAIR WEISENMILLER: Sure.

6 MS. ALEXANDER: I didn't mean to turn it into too  
7 much of a thing. I think the general concept is more data.  
8 And you could have it, and even if you don't have it there's  
9 proxies for it. And the real solution is not AMI or not  
10 survey X, but it's the practice of using analytics and  
11 algorithms to understand more things about the market and  
12 customers.

13 So I think for those who don't have AMI data, it  
14 can still be teased out through other ways. Maybe that is  
15 by getting best practice algorithms from others who might  
16 have it. Maybe it's by finding their own insights by  
17 marrying real estate data and demographic and psychographic  
18 data onto it. So I would just like to offer that, that I  
19 think it's a practice of analytics and being curious and  
20 using a pilot and test and launch and then revisit kind of  
21 discipline that is really more of what many here may be  
22 talking about, more than just the specific dataset.

23 MS. HUANG: So I would just add maybe on that.

24 To answer your specific question, we're just at  
25 the point where we're using some analytics' tools to look

1 at, okay, you know, pre and post, but we don't have any  
2 conclusions to share today or anything like that.

3 But I guess just to kind of go on the point made  
4 earlier is that I think you can also -- how do you develop  
5 those algorithms; right? It's like what are those factors?

6 If you do some analysis with data that you have, then for  
7 those that don't have AMI, how would you extrapolate or know  
8 which variables are driving what information and be able to  
9 use those? I mean, it goes back to models, so apologies on  
10 the models' piece.

11 But, you know, how can you utilize that  
12 information to better understand or apply in situations  
13 where that AMI data might not be available? Because, you  
14 know, even though we have AMI data available today, there's  
15 so much data that's available. You can purchase data. You  
16 can -- you know, you have data that other parts of the  
17 organization within your own company have that they use to  
18 help refine their estimates that maybe other parts of the  
19 organization aren't using. And I think that's really what  
20 we see with this concept of big data. But, you know, we're  
21 on that path. We're not at this maturity level yet.

22 But needing to bring together all those disparate  
23 sources of data and understanding how when putting them  
24 together, how that can give insights is really the key piece  
25 that we see as the opportunity.

1           MR. CHANGUS: And I would just add on to that,  
2 that education and outreach is still going to be a critical  
3 piece to this. Because AMI data that we all understand  
4 means this is a cost effective decision for you, Customer X  
5 or Customer Y or these whole classes, for you guys, this is  
6 really in your best interest. It's going to improve the  
7 comfort of your house and it's going to save you money. Do  
8 they understand that? And we've seen time and time again  
9 that just because something happens to be in the economic  
10 best interest of a customer doesn't mean that they're going  
11 to do it.

12           We've seen that in particular with -- I might get  
13 in trouble here -- but with like solar and in the amount of  
14 customers that are actually pursuing the deeper energy  
15 retrofits before installing the rooftop solar system is low.  
16 They'll do the easy LED. They do the appliances. But  
17 they're not doing air in-duct ceiling, even though that, on  
18 a per-dollar basis, is going to be a much bigger bang for  
19 their buck and minimizes or decreases the solar they have to  
20 install, but they're not doing it. Why? It's in their own  
21 best interest. And I think if we just assume that if we can  
22 design it as such that it's in their own best interest  
23 they'll just do it, we're missing another part.

24           So meter data, AMI data is part of it. And energy  
25 audit asset assessment of what's going on with the customer



1 is another part of it. But there's a fundamental  
2 understanding and sensitivity about how customers use energy  
3 that many, many, many don't have that is going to be one of  
4 our greatest obstacles. And we can model, we can study, all  
5 of that, but that's -- to harken back to what Bryan had  
6 mentioned, I think that's something that the more we can all  
7 get together on just getting the message out, like we did  
8 with the drought. This is a serious situation. And it's  
9 not just a lovely goal, it's critical to us in our GHG bit  
10 in making energy savings, energy conservation and  
11 sensitivity when we're using energy just in our daily  
12 lexicon and much more common is going to be one of the  
13 single most important efforts that we do in achieving the  
14 goal.

15 MR. NELSON: And certainly as we look at AMI data  
16 coupled with SCADA data out of our control systems, we put  
17 that together frequently when we're doing special studies.  
18 I'm not aware of any large scale project, as you're sort of  
19 alluding to, which would be how do you couple AMI data with  
20 data in terms of own versus rent, for instance, to try to  
21 determine whether there's a disproportionate opportunity  
22 there and maybe a way to monetize that? It's a concept that  
23 we, you know, that we certainly have heard something about,  
24 but I haven't seen anybody actually do that yet.

25 MS. GARDNER: And I'll just add, I'm going to

1 propose that that happened with CEUS and RASS, and that CEUS  
2 and RASS be done every three to four years, and it actually  
3 be intentionally linked with this future AMI data so you  
4 know what's happening in the buildings, as well as with the  
5 AMI data link. That's the better way to do it.

6 COMMISSIONER MCALLISTER: That's great. So, I  
7 mean, I think with the CEUS right now -- well, the plan for  
8 the CEUS and RASS is to allow them to be more targeted so  
9 that, you know, with the AMI kind of analysis as background  
10 so that we can sort of get the most value out of that to do  
11 kind of what Peter was talking about before, at least that's  
12 the plan. So we'll see, you know, how quickly we can make  
13 that happen. And we really depend on you guys to sort of  
14 suggest what the details might look like.

15 COMMISSIONER PETERMAN: So let me chime in here  
16 with a quick --

17 COMMISSIONER MCALLISTER: Yeah. I wanted to make  
18 sure we got that in the forecasting.

19 COMMISSIONER PETERMAN: -- a quick question.  
20 First of all, thank you for a very interesting discussion.  
21 One of the things that I have found helpful is hearing  
22 what's happening with the publicly owned utilities, because  
23 I continue to struggle with the importance of the statewide  
24 nature of targets and programs, and yet the different  
25 jurisdictional responsibilities and roles. So I do

1 appreciate the AMI discussion. I had a few questions on  
2 that, but I think that has been well covered.

3 Just getting back to Chair Weisenmiller's comments  
4 about metrics for performance. I'm just curious,  
5 particularly with the publicly owned utilities, one of the  
6 things that we have been looking more at the CPUC have been  
7 energy efficiency on the supply side and for reliability  
8 purposes. And I'm just wondering, at the POU's, have you  
9 looked at including energy efficiency in supply-side RFOs?  
10 And on the broader question of metrics for performance for  
11 energy efficiency and supply side, any additional comments  
12 about how to approach that thoughtfully?

13 MR. COPE: Okay. As far as SCPPA goes,  
14 Commissioner, the closest thing to energy efficiency that  
15 would equate would be our annual RFP for renewable resource  
16 development. Part of that, an integral part of that is for  
17 storage resources. So we are requesting, we'll call it  
18 demand-side, both utility-owned storage development and  
19 behind-the-meter storage opportunities as part of that RFP.

20 That's as far as an integrated policy plan or program  
21 process that we have directly linked. However, all of our  
22 energy efficiency program managers are directly involved  
23 with their resource planning people. And that's really the  
24 connection that we rely on is at a member level.

25 MR. CHANGUS: Yeah. And we at NCPA have pursued a

1 number of efficiency measures at our plants to increase  
2 output, primarily because they're renewable. So that's  
3 where RPS and energy efficiency together. Geothermal;  
4 extending the lifetime there was part of it. We don't own a  
5 lot of the TND (phonetic) system itself, but individual  
6 members have pursued TND upgrades from an energy efficiency  
7 perspective to reduce line loss. Palo Alto comes to mind in  
8 particular as having a program on that front for many years.

9 COMMISSIONER PETERMAN: Okay. But you've not done  
10 kind of an all-source RFO yet that includes efficiency --

11 MR. CHANGUS: Like what we saw --

12 COMMISSIONER PETERMAN: -- other types of  
13 generation?

14 MR. CHANGUS: -- with Edison earlier?

15 COMMISSIONER PETERMAN: Uh-huh.

16 MR. CHANGUS: No. That is an area, I will say,  
17 that is of increasing interest, not just from an energy  
18 efficiency but from the, you know, preferred alternatives in  
19 general, there were some lessons learned, I think --

20 COMMISSIONER PETERMAN: Uh-huh.

21 MR. CHANGUS: -- from the Edison one --

22 COMMISSIONER PETERMAN: Uh-huh.

23 MR. CHANGUS: -- and something that we're  
24 interested in building on going forward.

25 COMMISSIONER PETERMAN: Great. I was just

1 checking to see if there were any lessons to learn from you  
2 on it yet. Thank you.

3 SMUD?

4 MS. HUANG: Yeah. We haven't done an RFO from  
5 that standpoint yet.

6 COMMISSIONER PETERMAN: Well, I'd be interested in  
7 seeing you do one.

8 MS. HUANG: Duly noted.

9 COMMISSIONER MCALLISTER: Yeah, really.

10 Just on that note, Mark, do you have any sort of  
11 newsworthy sort of updates on the preferred resources pilot  
12 or that effort, in particular sort of, you know, whether  
13 you -- what pieces of what you got from that are -- you're  
14 convinced are incremental and additional?

15 MR. NELSON: We're out with an RFO right now, as  
16 well, so that's underway.

17 I think the incrementality is always going to be  
18 the challenge here because no one knows precisely what's it  
19 the baseline and no one knows precisely what you got and  
20 what you may have accelerated. So again, it's kind of the  
21 AB 802 sort of effect where something was going to happen,  
22 you simply accelerated it.

23 So I don't have any hard news to report, but those  
24 are definitely the issues that we continue to look at. And  
25 we're gearing up right now for same thing, smaller level,

1 again down in the distribution circuits as part of the DRP.  
2 So that will be another challenge, although I think if  
3 there's a bright side to that, those circuits are a lot  
4 easier to watch because they tend to be smaller circuits.  
5 They're 12 kV circuits feeding into 66 kV substations. And  
6 you can monitor the circuits, and you could also pull the  
7 AMI data further down circuit. So we've got a little bit  
8 better vision into that than we did perhaps into Johanna and  
9 Santiago which hook up to big 220 substations, you know,  
10 with 1,000-plus megawatts of load behind them.

11 COMMISSIONER MCALLISTER: Great. Okay. Thanks  
12 everybody, really interesting. And I think that even the  
13 sort of route we did through the program world was helpful,  
14 even though it wasn't sort of strictly related to  
15 forecasting, so that's okay.

16 MS. RAITT: Thanks. I'm not sure if we wanted to  
17 take a short break or just move on to the next panel?

18 (Colloquy)

19 MS. RAITT: So hi everybody. We are going to just  
20 move on to the next panel, instead of taking a break.

21 So if our next panel could come up to the front  
22 tables, that would be great. And if everyone else could  
23 just go ahead and take a seat, that would be helpful, too.  
24 Okay. Okay, so if folks can please go ahead and take seats,  
25 that would be helpful. Okay.

1 (Colloquy)

2 MS. RAITT: Okay, so our next panel is on Modern  
3 Energy Data Analytics to Improve Energy Saving Evaluation  
4 and Energy Demand Forecast.

5 So our first presenter is Malachi Weng-Gutierrez  
6 from the Energy Commission.

7 Thank you, Malachi.

8 MR. WENG-GUTIERREZ: Good afternoon. My name is  
9 Malachi Weng-Gutierrez. I actually work in the Energy  
10 Commission's Demand Analysis Office. And I've been asked  
11 to speak briefly about our energy data collection rule-  
12 making activity.

13 On January of this year, I think it was January  
14 13, the Energy Commission adopted an order instituting  
15 rulemaking to develop and implement regulations and  
16 guidelines to support the California energy efficiency,  
17 renewable energy, and GHG reduction goals.

18 One of the activities identified under that rule-  
19 making proceeding involved considering amending the Energy  
20 Commission's regulations specifying data collection and  
21 disclosure, which are actually found in California Code of  
22 Regulations, Title 20, Chapter 3, and section 2501 to 2511.  
23 Now I don't know if you guys know that chapter specifically  
24 but it is a data collection component, and it covers things  
25 such as our quarterly fuels and energy reports. It covers

1 our forecast assessments and energy load and resource data  
2 collection activities. It also covers things like the  
3 petroleum information reports, wind performance reporting  
4 systems, electric generation, and qualified departing loads  
5 CRS exemptions.

6 In addition, the sections 2501 to 2511 cover  
7 confidentiality of data, disclosure agreement information,  
8 and other security and confidentiality-related elements. So  
9 those are all under the purview of this rule-making  
10 activity. And we're in the process of actually developing  
11 draft language now.

12 The amendments will help the Energy Commission  
13 implement provisions within the senate bill -- implement  
14 provisions within Senate Bill 350 and the Assembly Bill 802  
15 that have been discussed today, and we hope will also help  
16 clarify existing regulatory language.

17 I believe the last time we updated those regs were  
18 many, many years ago. We probably want to look at these  
19 regs repeatedly through time to make sure that they are  
20 updated and relevant to our current data needs. And so  
21 that's something I think this round we may not wait so long  
22 to do another rule making. I think it's been many, many  
23 years. I think it was early 2000s that we did it last time.

24 So I think today's workshop has highlighted many,  
25 many data needs. Even earlier this year when we had



1 workshops on methodology there was the discussion about the  
2 peak load shifts, also identifying needs for data. And we  
3 certainly will be having more workshops coming up on  
4 802/350-related activities which will highlight data needs,  
5 as well. So all of those workshops and activities and the  
6 comments that are provided in those workshops will feed into  
7 the development of our regulatory language.

8           And that's not to say that the regulations  
9 themselves, the actual codes that exist out there, are the  
10 only mechanism through which the Energy Commission collects  
11 data. We have many opportunities to work with other  
12 agencies and utilities and others to collect data through  
13 other mechanisms. But the rule making is just one of those  
14 activities that we've identified and we started this year to  
15 help implement, where appropriate, we can use the rule  
16 making as an activity -- or as a mechanism for data  
17 collection.

18           Among the needs that we have to increase the  
19 desegregation of the data that we're collecting is to  
20 improve the representative -- representativeness of our  
21 demand forecast, as well as characterization of other load-  
22 modifying resources. One of the things, I think it's  
23 numerous mentions today, about photovoltaic systems, behind-  
24 the-meter influences, all of those things are going to  
25 influence the demand for loads -- loads in general in

1 different ways, in different regions. So getting more data  
2 that are regionally specific will allow us to have better  
3 forecasts in the specific areas that we are trying to  
4 forecast in the future as we try to desegregate our  
5 forecasts even further.

6           There was a couple of mentions about 8760. And I  
7 know in our methodology workshop we also talked about that  
8 being potentially a goal for us, is to move toward sort of  
9 an 8760 mentality going forward. So that's something that  
10 we're considering when we're developing the regulations  
11 themselves.

12           And I think I was going to keep it fairly short  
13 because I wanted to get to the data processes and the actual  
14 presentations that are going to be presented here by the  
15 other panelists here. But one thing that I had recently  
16 done was pick up Nate Silver's book on the noise and the  
17 signal -- or The Signal and the Noise. And he had noted,  
18 also, in that book, and I think it's been sort of mentioned  
19 here today is that there's lots of data out there, but what  
20 we're really trying to do is gather knowledge from that  
21 data. And so it's not necessarily that AMI data itself is  
22 the solution. It's really how do we incorporate -- how do  
23 we gather the knowledge we need from the data that's out  
24 there? And so that will be interesting to see how the  
25 panelists have approached leveraging new processes for

1 analytics, as well as the data sources that they've been  
2 able to utilize in their work.

3           So with that, I certainly am open to any questions  
4 or comments. Otherwise, I'll just hand it over to Jason  
5 Harville. All right. Thank you.

6           I guess one last comment and plug for myself.  
7 There's going to be an August workshop on the actual  
8 regulatory language itself. We're going to have draft  
9 language that we'll be presenting in an August workshop. So  
10 I hope that we have broad participation in that workshop.  
11 It would be great to hear everybody's comments on what we're  
12 proposing and what's out there. It's certainly not the  
13 final, but it is a draft version. And we hope that we do  
14 have lots of participation. Thank you.

15           MR. HARVILLE: Good afternoon, everyone. I'm  
16 Jason Harville, like Malachi mentioned. Good afternoon,  
17 Commissioners. I'm here at the Energy Commission. I work  
18 on Distributed Energy Resources. And I hope you all are  
19 finding this as interesting as I am.

20           I think Commissioner McAllister said it really  
21 well earlier. He said data driven decision making is the  
22 new norm. And this is true across all sorts of industries  
23 and all aspects of our society. And we really are on a  
24 cusp, and it does sort of seem like the energy sector, if  
25 you will, is a little bit behind the curve there but

1 anxiously ready to catch up. As you can hear, a lot of  
2 these conversations are getting diverted pretty quickly to  
3 how are we going to use this data? What is this data? What  
4 are these methods and techniques and analytics that we can  
5 bring to bear to answer these questions?

6 And so I'll let my, in the interest of time, let  
7 my panelists introduce themselves. They have some brief  
8 presentations. Then we can get to the discussion,  
9 hopefully.

10 MR. SHUMAVON: Are we going to do introductions  
11 all around, then presentation, or should I just introduce  
12 myself at the presentation.

13 MR. HARVILLE: Oh, you can just come and introduce  
14 yourself.

15 (Colloquy)

16 MR. SHUMAVON: All right, hello. I'm Aram  
17 Shumavon. By way of a little bit of background, I worked at  
18 the Public Utilities Commission for a little over a decade  
19 and interacted a lot with this building, as well as with the  
20 ISO and a great many people in this room, so hello.

21 Kevala is a company that I co-founded a couple of  
22 years ago that is really focused on helping decision makers,  
23 both inside the regulatory world and inside the market  
24 participant and advocacy decision-making process really  
25 better see data and act on it. So really briefly, what I'm

1 hoping to do is just to speak through a couple sort of big  
2 picture-framing issues, and then dive into some real-world  
3 examples, if technology works and lets us actually use this  
4 live demo that I'm hoping to show you.

5           But to frame things, as everybody is aware, we are  
6 moving away from sort of a push world view and to a much  
7 more dynamic and integrated energy economy. We in Kevala  
8 call that an energy-plus economy. It is important, and I  
9 apologize, I am an economist, I will sound like a dork,  
10 because I am, for much of this presentation, but we really  
11 want to emphasize that huge amounts of the driving force for  
12 decisions that are happening in the energy world are  
13 actually exogenous to the transaction of buying electricity  
14 from any number of providers.

15           And the example I like to give to make people  
16 aware of that is we expect a much larger amount of decisions  
17 that may be made at a point of sale, but ultimately will  
18 affect the way the grid behaves. They're going to be  
19 motivated by strange things like \$20 off at Safeway or a  
20 Whole Foods in exchange for some behavior because there is  
21 greater value associated with transactions that happen  
22 outside of the purchase of electricity that will allow  
23 people to leverage change in the electricity sector.

24           So on this slide you can see things get very  
25 complicated in the sort of now- and forward-moving state of

1 being. That is going to actually get much larger and  
2 include much more than just the internet of things. It's  
3 going to include a lot of consumer behavior that is not  
4 stuff that we are used to thinking about inside these  
5 buildings.

6           When we look at those kinds of behavior we  
7 integrate them into much more traditional energy policy  
8 processes. And so what you're actually looking at here is  
9 everything from the bulk power system side, including the  
10 value of energy supplied by the bulk power system, but also  
11 the grid edge behavior externalities, like health, including  
12 environmental health and environmental justice, and then, of  
13 course, climate which will be driving a lot of changes that  
14 we're not particularly well suited to modeling at this  
15 particular moment.

16           We take all of that and we think of it in hyper  
17 granular ways, like where individual PV systems are located,  
18 or the size and probable energy consumption for individual  
19 buildings across the state and country, and then we add  
20 analytics to that. So we really think of ourselves as a  
21 search and analytics firm for the energy vertical, which is  
22 a little different from policy-shop world that I lived in  
23 for a long time but really is the way to visibility, as we  
24 see it.

25           So we put all of that together in the form of a

1 database that allows for both public and private access. So  
2 everybody can see public data, and only certain individuals  
3 can see private data, whether that be personally  
4 identifiable information or value-added analytics that we  
5 add to that, and then all of this is interfaced through the  
6 web.

7           What that looks like then is really skinned by  
8 whatever the end user needs. And I'm going to walk through  
9 some examples and a live demo, but I just want to briefly  
10 walk through them here to sort of show you what this might  
11 look like.

12           We can take a technology, like solar which we  
13 refer to as having a production profile, and then rank it  
14 based on the value of delivered energy in the form of  
15 locational marginal prices at every locational marginal  
16 price node and every substation, rank those so that you've  
17 got cloud cover adjusted PV production and you can zoom  
18 right in on which is the substation you should be  
19 interconnecting at in order to capture the highest dollar  
20 value for the energy that your resource is producing. You  
21 can then click on that and actually pull up information  
22 about the feeders and the buildings associated with those.  
23 Those kinds of activities are really just one way to process  
24 the underlying data. That's actually focused on trying to  
25 drive efficiency into system sizing and location so that the

1 program dollars go further. But the solar industry really  
2 just thinks about that as what's the easiest way for me to  
3 interconnect to the most valuable system, and we build  
4 systems for them to do that.

5           When we think about the kinds of problems that we  
6 expect to be seeing in increasing frequency, integrating DG  
7 on the distribution level, we're starting to build tools  
8 that we refer to as a one-to-one map of the entire energy  
9 infrastructure.

10           So what you're looking at here is a feeder area in  
11 red. We have all of the buildings mapped, including the  
12 size and performance characteristics of those buildings that  
13 come from the building shell data in light blue. And then  
14 we can generate hourly consumption profiles and hourly  
15 production profiles for all of the PV on top of that and  
16 allow us to generate a dynamic integration capacity analysis  
17 which essentially shows you how much DG you have at any  
18 given hour for the amount of load on that same feeder. This  
19 is going to help you with costs. It's going to help you  
20 with reducing the need for interconnection studies where you  
21 have fast-track processes by just allowing any market  
22 participant to see places where you might be able to have a  
23 lower probability of interconnection costs associated with  
24 interconnection studies.

25           Another example of that in the EV world, some work



1 that is soon to be underway here in California, looking at  
2 when vehicles should be charging based on where they can  
3 minimize the wholesale energy costs associated with the time  
4 and location of their charge. So in this example, a person  
5 who lives in Las Colinas decides whether they charge at home  
6 at night or in downtown San Rafael based on locational  
7 marginal prices, or potentially in the future a utility  
8 demand response program. This is all being set up to happen  
9 via API so that there's actually no human interaction with  
10 that.

11           And then the last example is an integrated  
12 locational benefit analysis integrated with DG potential.  
13 So you're actually looking at a levelized costs for a given  
14 technology that reflects the localized value and the ability  
15 on that feeder to integrate the technology in question.

16           So I'm just going to see if I can figure out how  
17 to go to an example of what that looks like. Just so you  
18 can see, these datasets are live. We can do things like  
19 filter by low-side voltage if you're trying to interconnect  
20 in a particular area. And what you're going to get as a  
21 result of this is all of the substations, in this example,  
22 in Connecticut that have -- somewhere around here I have --  
23 it's hiding from me -- energy value descending is going to  
24 give us a rank of every substation in Connecticut based on  
25 whether it has a low-side voltage of 23,000 or 23 kV or

1 less, and then what that topography looks like.

2           The idea here is that eventually we are moving  
3 into a world where every individual building is going to be  
4 modeled and integrated so that we will be doing dynamic  
5 power flow analysis or versions thereof that will allow us  
6 to make determinations as to whether a given building is  
7 well suited for meeting a bulk power system need. And so  
8 the idea there is don't try to put energy efficiency  
9 measures focused on say AC cycling in an area where either  
10 there is not a clear wholesale signal for value for AC  
11 cycling or where you don't have the built infrastructure in  
12 place to really facilitate capturing that value. So if you  
13 don't have a lot of daytime load you're probably not going  
14 to get a lot of AC cycling.

15           So that is at the highest level, the fastest I can  
16 go through this. I'm happy to answer questions or show more  
17 examples. We're very focused on transparency in our  
18 analytics and the assumptions that we make. So if there are  
19 questions, I'm happy to take them.

20           MR. HARVILLE: I think -- sorry. I think maybe  
21 we'll hold questions for just a moment afterward, so keep  
22 those in mind.

23           Dr. Pincetl?

24           (Colloquy)

25           DR. PINCETL: Good afternoon, everybody. Thank

1 you very much for inviting me. I am honored to be here. I  
2 a little bit daunted but also kind of humbled by the whole  
3 idea of what we're trying to do here. And I think part of  
4 it is trying to catch up with a system that has over 100  
5 years' history and trying to move very fundamental kinds of  
6 changes.

7           And one comment I'd like to make after listening  
8 to a lot of the discussion this morning is for us to  
9 actually remember that when we're focusing on people and  
10 behavior, people have inherited a system. They've inherited  
11 the houses that they live in or the buildings that they do  
12 their business in. They've inherited a grid. They've  
13 inherited many, many, many decades of choice about what  
14 kinds of energy systems the state and the nation have. And  
15 they have really a structural condition under which they  
16 make choices. And I think it's pretty important to remember  
17 that because a lot of the discussion is about getting people  
18 to change their behavior. And they are capable, certainly,  
19 of changing behavior. It's not so easy always. We have bad  
20 habits we'd like to change and now how difficult that is.

21           But I would like us to also remember that they  
22 must change their behavior under conditions that they have  
23 by and large inherited and not chosen. And I think that  
24 helps frame part of the challenge that's before us.

25           So I would like to talk to you about a project

1 that we have been involved in for nearly five years now, and  
2 to thank, actually, very deeply the CEC staff for helping us  
3 get going on this, and the PUC staff for supporting this.  
4 And as someone earlier said, we really need as much  
5 collaboration around these topics as possible. And so we  
6 are only the product ourselves of the structural conditions  
7 under which we operate.

8           We are, as people have said sort of ad nauseam,  
9 and myself, in the era of big data, and so let's use it. So  
10 the question is: How do we use it, and to what purpose?  
11 And I believe someone just before me, and maybe it was Aram,  
12 you have to think about what you want to know about the big  
13 data, because just having big data alone is pretty much  
14 insufficient because it just makes a lot of noise and you  
15 don't know what to do with it.

16           So I perceived at one point that we actually  
17 didn't know very much about building energy use. And  
18 remember, buildings are what people live in, and they  
19 structure how energy is used in many ways. And initially  
20 went to CEC and said, you know, I'd kind of like to do an  
21 urban metabolism analysis and know what's going on, what  
22 energy flows come into cities, how they're used by whom,  
23 where, what the waste flows out are, and discovered that  
24 there was no publicly-available data on building energy use.

25           And that led to participating in a whole series of

1 proceedings at PUC and developing essentially this energy  
2 atlas which is a web atlas that provides access to the, we  
3 still think, largest and most disaggregated building energy  
4 data available in the nation. We were able to get adjust-  
5 level building data from PUC under a non-disclosure  
6 agreement. And we've aggregated it to follow Judge  
7 Sullivan's ruling and the guidelines about aggregation so it  
8 can't be reverse engineered. I'm willing to tell you about  
9 our security protocols at some other point, but they are  
10 fairly stringent.

11           And we were able to put together more than 600  
12 million monthly energy records at the service address and  
13 account level, and include a number of the POUs in the  
14 region. We combined this with parcel data. We've talked  
15 about parcel data. We've talked about the need to know  
16 about these buildings. These buildings are really, really  
17 important. So we know energy use per square foot. We know  
18 energy use by year built. And we overlay in the residential  
19 sector sociodemographic information.

20           And, yes, Commissioner Weisenmiller, it's possible  
21 to know renters and owners at the single-family residential  
22 level, not just at the multi-family level. And what you're  
23 able to do through this process is really get a much deeper  
24 understanding of patterns of energy use, using monthly data,  
25 across geographical space according to different

1 characteristics.

2           So we can query by building type, so single-  
3 family, multiple-family, residential -- so that's  
4 residential, commercial, industrial and institutional.  
5 We're able to query by building age. We have trenches of  
6 building age, certainly pre and post Title 24, and more in-  
7 depth than that, electricity, natural gas, combined BTU and  
8 greenhouse gas emissions. And we can do this at the  
9 neighborhood level in Los Angeles County, 272 neighborhoods,  
10 plus a few more county unincorporated areas that we have put  
11 together. And you learn quite a lot about energy use by  
12 different buildings, by different people across geographical  
13 space. And we have learned a number of lessons, so I'll go  
14 very quickly here.

15           One of the lessons we learned is the Malibu  
16 effect. This was quite a revealing lesson. So in Malibu we  
17 have much newer buildings. It's a new city. People have  
18 money. They tear down their old buildings/residences and  
19 build new ones. And thanks to CEC guidelines, their per  
20 square foot residential consumption is the best of the  
21 county, but they use ten times per capita energy use than  
22 the small crummy houses in South L.A. communities. So  
23 that's a very interesting finding that is concrete, if I may  
24 say so, because they use a lot of concrete, relative to the  
25 rebound effect.

1           And so when we're talking about how to then move  
2 to SB 350 goals, it's a kind of sobering lesson; right? So  
3 maybe it opens up a whole realm of other kinds of questions.  
4 For instance, if you're building a house over a certain  
5 amount of square feet, maybe your energy conservation  
6 standards have to be even more stringent such that the  
7 overall level of consumption doesn't go up; right? That  
8 rebound effect is something that we have to take extremely  
9 seriously.

10           The other kind of lesson that we are beginning to  
11 look at with the atlas is the ways in which building energy  
12 use allows better planning for increased heat days. That's  
13 the other question that -- issue that SB 350 doesn't really  
14 begin to look at. I don't know if it could. But the issue  
15 is we're going to be chasing after increased energy use to  
16 address increased heat days.

17           And so how do we think about targeting the  
18 buildings in a much more proactive manner than simply saying  
19 we have this fantastic incentive program for you and guess  
20 what, you're going to have to pay for it because it's going  
21 to be good for you because you're going to be saving energy.  
22 Most people's energy bills in California are, frankly, not  
23 that high. And if they are, then people just don't do --  
24 they do without, which is the characteristic of poor -- of  
25 low-income neighborhoods in South L.A.

1           So I think that it raises a very serious question  
2 of are incentives enough? Is some kind of energy saving  
3 potential enough? And I would say that for whole swaths of  
4 California communities, it certainly is not. It is not  
5 going to get us there. And those are the communities that  
6 are probably going to suffer the most under increased heat.

7           So how do we implement SB 350 in a way that is  
8 going to ensure that the people who don't respond a lot to  
9 dollar savings, the very wealthy, right, what is it going to  
10 be, \$250 savings on a whatever, right, are brought into  
11 these programs. And those that are the most disadvantaged  
12 are brought into the programs, too. And simply offering  
13 people discounts on insulation is not sufficient. And I  
14 don't mean to disparage that. I'm just saying the goals are  
15 pretty big.

16           The data that we've developed across, if you'll  
17 have a chance to look at the atlas, I hope, facilitates  
18 benchmarking because now you actually know the kind of  
19 energy that's used in your buildings by the different kinds  
20 of -- by square foot analytics, so you can set your  
21 thresholds at a point where it makes sense for that city.

22           We also have greenhouse gas emissions accounting  
23 for the energy use so cities can then develop their  
24 greenhouse gas emissions accounting, which they have a very  
25 difficult time doing, actually, because there's not enough



1 data for them, and it's hard to extract good greenhouse gas  
2 emissions. And with the fuel mixes that gives you the  
3 greenhouse gas emissions, it's not such a straightforward  
4 thing.

5           The other thing that this kind of data can do is  
6 really compliment with what Aram showed us, and what are the  
7 other strategies to compliment energy efficiency? Well, we  
8 talked about solar this morning. We haven't talked about  
9 things like urban albedo. We know that urban albedo makes a  
10 big difference in heat gain in cities. We need to have a  
11 much bigger picture of how we move towards less energy use  
12 that includes urban morphology. It includes what would be  
13 the impact of shade structure? How about the orientation of  
14 new buildings? And all of these factors are really, really  
15 important and complex that can be brought into asking these  
16 questions with data.

17           So we advocate real data for policy and targeted  
18 investments. And I echo my colleague at Stanford who talked  
19 about greater data access and transparency. And we have the  
20 very good fortune of now being able to have the energy  
21 efficiency participation data from 2010 to 2012 from SCE,  
22 SGC and San Diego Gas and Electric. And we are going to  
23 begin to map these different programs. I'm not sure what  
24 we're going to find, but at least we're going to match it in  
25 real time to real data to real buildings to real people and

1 see what emerges. Are there patterns about actually who --  
2 that you can extract in a more easy way? Who subscribes to  
3 these programs? Where are the gaps? What does it mean  
4 that, you know, refrigerators are more wanted in this area  
5 and air conditioner, you know, replacements in this area?  
6 We need to begin to understand this kind of information.

7           We also have updated consumption data from 2006 to  
8 2014. And the gray area there is what we're going to be  
9 mapping. So this is what we're beginning to add to the  
10 atlas, the 3.5 million records. And we welcome people's  
11 interest and curiosity and questions and suggestions about  
12 how to do this.

13           And then finally, you know, you can see what  
14 disaggregated data shows you about the patterns of energy  
15 use, and I guess I'll stop there. But I think that we need  
16 to really take much more consideration of the urban  
17 morphology and really the people who live in these  
18 buildings.

19           So I have answers to your questions, but maybe  
20 I'll get to them when we do the question and answer. All  
21 right, so thank you. I'll go through that and go to my  
22 conclusions.

23           MR. HARVILLE: Great. Thank you, Dr. Pincetl.

24           Dr. Granderson, would you?

25           (Colloquy)

1 DR. GRANDERSON: Good afternoon, everyone. Thank  
2 you, Commissioners, for having me today. Thanks to the  
3 audience here.

4 I'm Jessica Granderson, Staff Scientist and Deputy  
5 Director for Building Technology and Urban Systems at  
6 Lawrence Berkeley National Lab. I am a little jealous from  
7 the preceding two talks. I don't have any fancy slick tool  
8 to show. I think I'm going to be followed by yet another.  
9 I do want to start with just some of my thinking, collecting  
10 my thoughts before coming here today, around some of these  
11 topics of the role that analytics is going to play in our  
12 industry moving forward.

13 And the first thought I had was just, you know,  
14 what is it going to look like for the state to leverage  
15 systems analogous to those that have been used to very  
16 strong benefit in the private sector? We work with a lot of  
17 enterprises, building owners and operators in their  
18 localized use of analytics.

19 And I was just talking to Macy's. Enterprise-wide  
20 across 700 to 800 sites, they've been, since 2005, looking  
21 at 15 minute interval data, I mean, ten years across all of  
22 those properties. For the last I've years they've been  
23 integrating that with control-level system data. They're,  
24 you know, continuously monitoring over 100,000 points in the  
25 system, so we're getting up into some bigger orders of

1 magnitude. And what are they using that for? I think very  
2 strong parallels with the state agenda, they're tracking  
3 portfolio energy use. They're forecasting their utilities.  
4 They're identifying efficiency measures and verifying  
5 savings and performance.

6           So there are clearly similar opportunities for  
7 California where we're at, you know, over 80 percent smart  
8 meter penetration. I think that last panel highlighting  
9 some of the like, oh, what do you do if you don't have it?  
10 But statewide, you know, we're over 80 percent and, you  
11 know, really looking at some largely untapped insights  
12 for -- others out here, I'm sure, have better numbers than I  
13 do -- some 13 million buildings.

14           So the past two presentations actually gave really  
15 good examples of some of these points, as have the  
16 conversations throughout the day, as to what analytics might  
17 enable.

18           First, if we just think of metered longitudinal  
19 consumption profiles and models, we had some dialogue around  
20 the value of models and, you know, that they're all wrong,  
21 and some are useful. Anyways, we can aggregate for  
22 application-specific resolutions. Thinking spatially and  
23 temporally, we can begin to get these normalized and really  
24 increasingly critically the time-dependent savings and  
25 efficiency valuation. And a lot of screening and targeting

1 capability to enhance program delivery, use and location of  
2 storage, and distribution energy resources. And I just left  
3 a dot, dot, dot. I think a lot of -- there's some chicken  
4 and egg at play around what questions we might be able to  
5 answer if we had more and more availability to data and as  
6 the dialogue and exchange goes between the data, science and  
7 computation community, the energy efficiency and policy  
8 communities.

9           So if we think about that AMI data and then the  
10 increased power for insight that we can get if we combine it  
11 with economic, market demographic and grid data, you know,  
12 giving us the ability to really complement our top-down  
13 approaches for forecasting. And I think as highlighted  
14 previously, managing some of the complexity of that DER  
15 landscape.

16           My team has been working on the use of analytics  
17 for streamlined gross savings estimation. Sometimes this is  
18 called M&V 2.0. I guess like half the people really hate  
19 that label and half the people think it's fine. We're  
20 beginning to understand it to mean the use of more data,  
21 either in terms of frequency or resolution or more in terms  
22 of volume, combined with analytics and computation at scale  
23 to reduce the time and the cost of savings estimation  
24 through leveraging automation. And really importantly, that  
25 what's new is that scale and automation piece and not so

1 much new methods. We're still implementing and delivering  
2 industry-standards methods. And these approaches are  
3 delivered in both proprietary tools, as well as open  
4 algorithms or models that are published or posted in open  
5 source code repositories.

6           Some of our efforts here are summarized. This is  
7 a multi-year portfolio of work. I think it's really picking  
8 up steam. And of particular relevance now to California,  
9 kind of accelerating quite quickly with 802 legislation. So  
10 we have developed transparent, large-scale statistical tests  
11 to verify and compare and contrast tools, different tools,  
12 M&V performance. So model X compared to my standards piece-  
13 wide linear regressions, or tool X compared to tool X,  
14 answering a lot of people's questions around can I even  
15 trust generally an answer that a tool is giving me? Is it  
16 all smoke in mirrors under the hood or is there really  
17 something there?

18           Having tested many models and tools, we're now in  
19 the process of taking them and applying them to historic  
20 program data, comparing and contrasting with prior savings  
21 quantification results and beginning to get a little bit of  
22 estimates around time and cost reductions that are possible  
23 versus more traditional methods where we're investing a lot  
24 of resources in each and every facility that we touch.  
25 We've transferred some of our open-source algorithms to tool

1 providers, as well as implementers and utilities who are  
2 looking to develop customer interfacing tools or in-house  
3 tools for the projects that they delivery.

4           And it came up earlier, what are some of the --  
5 what is some of the value to AMI? Where has it like really,  
6 really helped? And one concept that is, you know, beginning  
7 to get a lot of interest, and I think we'll be able to  
8 explore more, is that of continuous feedback and being able  
9 to provide insights. As a program or project rolls out, are  
10 you pulling the savings that you expected? Has your measure  
11 gone offline? Can you jump in and fix something that's gone  
12 wrong? And ultimately will that improve the results that  
13 we're getting?

14           Two other things that we're looking to do is  
15 really engage the regulatory and evaluation community around  
16 what are our quantitative acceptance criteria for these  
17 gross savings outcomes? Can we use principles of confidence  
18 and uncertainty to prove that we've got a robust and quality  
19 result? How do we document that? And how do we do so  
20 transparently so that someone else can check and verify?

21           Moving forward we'll be looking to pilot some of  
22 these approaches in live programs so we can really kick the  
23 tires hard on the value proposition. What are those labor  
24 and time cost savings? What are the tradeoffs in accuracy?  
25 How do we very practically give practitioners these

1 automated tools but allow them to also include their  
2 professional expertise for the really tough cases where you  
3 can't just let a computer do everything. So in terms of  
4 actual work flows, what does that look like?

5           A couple words about looking forward. We have the  
6 opportunity to take advantage of storage and computation at  
7 a scale that's really new to the industry. I was looking  
8 for images. I found I don't know how many that were like,  
9 you know, smart meter data analytics using Hadoop and  
10 various, you know, big IT and computation, where everyone is  
11 very excited about what can we do for energy efficiency  
12 applications? So I think storage is easier.

13           When it comes down to runtime on our analytics, as  
14 we want to build baselines and profiles and do longitudinal  
15 trajectories over time, we haven't in the efficiency field  
16 like done great in optimizing our algorithms for runtime at  
17 the scale of millions and millions of data points. And the  
18 analytics vendors are coming up very quickly and spending a  
19 lot of resources and bringing those promising algorithms to  
20 reality.

21           I think if we think about building larger and  
22 larger systems, there's clearly some role about sampling as  
23 we trial things and get bigger and bigger. I heard some  
24 comments earlier that, you know, we will still need to do  
25 detailed site investigations and surveys and so on.



1           And what's very exciting to me, particularly on  
2 the applied research side is that, you know, this  
3 combination of working increasingly, combining data and  
4 computer science with IT expertise to complement our  
5 efficiency, delivery, implementation and policy is like a  
6 new cross-disciplinary area that's really coming to the  
7 forefront.

8           I will say that, you know, limited access to data  
9 is really one of our biggest hindrances today. How will  
10 California lead in opening information up for the public  
11 benefit? You know, I could have any grad student out there  
12 who's so excited to come up with the next new method to  
13 answer the question. And we all go, sorry, I don't have the  
14 data. And that's something that's pretty sobering,  
15 actually, when you think that, you know, national  
16 laboratories/universities don't really have access to this  
17 incredibly valuable information out there, not in a way  
18 that's as routine as we would like.

19           So that's all. Thank you.

20           MR. HARVILLE: All right. And finally, Dr. Patel?  
21 Thank you.

22           MR. PATEL: I'm not a doctor yet. So my name is  
23 Siddhartha Patel, and I'm a PhD candidate.

24           (Colloquy)

25           MR. PATEL: So I'm a PhD candidate, studying with

1 Professor Roger Gebal (phonetic) in the Civil and  
2 Environmental Engineering Department at Stanford.

3           This presentation comes out of work that we've  
4 done alongside Sam Borgeson (phonetic) who is with  
5 Convergence Data Analytics. And we've been developing what  
6 we call VISDOM, the Visualization and Insight System for  
7 Demand Operations and Management. And today I'm going to  
8 focus on insight into demand that can support DR and  
9 efficiency program development and evaluation. So I'll  
10 briefly go over a problem statement, our approach, kind of  
11 an overall vision, and then I'll share some results, some  
12 insights that we've obtained so far.

13           So the problem statement, I think this echoes  
14 things that people have said before. So the grid has kind  
15 of come to where it is without the benefit of a very  
16 detailed understanding of what drives end-use consumption.  
17 And that means that basically demand is more or less taken  
18 as a given and the system is built around it.

19           We know that, you know, one change, for example,  
20 in the next few decades is that we're going to be bringing  
21 online just massive levels of renewable and distributed  
22 generation. And that alone will require fundamental changes  
23 to how we manage/plan/operate the grid. Particularly, my  
24 interest is demand-side flexibility. I mean, some of that  
25 will be what shows up in the results that I'm going to go

1 through.

2           So our work, our approach is to build tools that  
3 use machine learning and statistical models to find  
4 patterns, drivers and determinants of demand, of how people  
5 use energy, and then to, within that, look for opportunities  
6 for demand-side flexibility.

7           So in the context of smart efficiency and demand  
8 response, this means, you know, kind of conceptually it  
9 means learning customer characteristics from their meter  
10 data. So we have meter data sets and we try to extract a  
11 set of customer characteristics from each person of each  
12 meter, I guess. We want to segment and target customers  
13 based on their actual consumption data. And this is  
14 alongside conventional approaches that rely on demographics  
15 and, you know, other kinds of information. But how can we  
16 segment them based on what they've revealed to us in how  
17 they use energy?

18           We think there's an opportunity for data-driven  
19 program evaluation and modeling how households respond to  
20 various programs, and we're hoping to develop an iterative  
21 learning process for these programs. And, in fact, this  
22 graphic is kind of our overall vision for a virtuous circle  
23 of program development. It kind of relates to what Dr.  
24 Granderson was mentioning. I'm going to explain where data  
25 can fit in here.

1           So we have a collection of tools that are designed  
2 to draw actionable insights into the patterns and drivers of  
3 individual demand and aggregated-level customer demand. And  
4 it's based, you know, we based this all on very large sets  
5 of meter data. So we know that the meter data reflects a  
6 whole series of important characteristics and granular  
7 characteristics, so the site, the building, appliance  
8 ownership, occupancy patterns, individual energy preferences  
9 and behaviors, so that's all in there.

10           And so we start with the time series meter data.  
11 And our tools compute various usage statistics and model  
12 estimates based on machine learning algorithms that are  
13 designed to capture many different aspects from many  
14 different angles of how a particular household or business  
15 consumes energy. And we believe, we think, that some of  
16 these characteristics correlate well with larger energy  
17 efficiency and demand response program goals.

18           So I'll explain, you know, four different ways  
19 that these characteristics could be used in improving  
20 program design and evaluation.

21           So one, program goals can be developed on a data-  
22 driven assessment of how people are actually consuming  
23 electricity, how individuals are actually consuming  
24 electricity, and how that relates to grid needs.

25           Two, we can segment and target customers whose

1 consumption is best aligned with the goals of a program.

2           Three, the messages we use to recruit and  
3 encourage customers can be personalized based on insights  
4 that we've derived from their meter data.

5           And four, changes in key metrics over time can be  
6 used to steer programs during their implementation and to  
7 refine their evaluation. And I think that's the point that  
8 Dr. Granderson was making.

9           So I'm just going to share a few results now.

10           So here's one. The histogram here is what percent  
11 of the always-on load constitutes -- what percent of the  
12 always-on load constitutes a household's total energy  
13 consumption? The mode, it's probably a little hard to see  
14 here, but the mode is at around 40 percent. And there are  
15 significant numbers of people to the right of that. So  
16 there's an insight you get from just running a simple  
17 statistic, basically, on a gigantic set of meters, and you  
18 find that maybe there's some work to do on base loads.  
19 Maybe there's quite an opportunity here.

20           And the next thing is we can identify. We know  
21 who those people are to the right of the mode. That's  
22 simple statistics.

23           Here's something, a model-based analysis. So we  
24 developed a model for estimating the total annual cooling  
25 energy, so how much cooling energy is a given household

1 using? And then you can map that. And surprise, surprise,  
2 the zones where it is highest are, you know, in that hot  
3 part of the state, in Zone 13 there. So that may not be --  
4 I mean, it's one thing to map it out and get a sense of  
5 where is it highest, where is it lowest, and how does that  
6 actually vary quantitatively?

7           Within that we can ask a targeting question. So  
8 now we limit ourselves to Zone 13. And the takeaway from  
9 this slide is that even within the San Joaquin Valley the  
10 top 20 percent of households are using more than 45 percent  
11 of the cooling energy. So the chart here is a cumulative  
12 sum. As you move from left to right it's summing the top  
13 cooling load, the households with the highest total cooling  
14 loads. And, you know, where the dash marks that are  
15 basically showing that when you're at 20 percent on the X  
16 axis, so when you've included the households with the top 20  
17 percent of cooling load you've captured 45 percent of the  
18 cooling load of the entire population. So that's -- you  
19 know, there's a clear story for targeting for either demand  
20 response or an efficiency program related to cooling loads.

21           This last result I'll share is about program  
22 evaluation and predictive modeling. So this comes out of  
23 work with the Behavior Analytics Group at Lawrence Berkeley  
24 National Labs. So we have data from an experiment that a  
25 utility conducted with about 100,000 households who were

1 offered various pricing programs. The exercise that we were  
2 interested in is could we predict which households were  
3 going to opt in to the program? You know, I mean, it's  
4 retrospective, but could you build a predictive model for  
5 which households were going to opt in to the program?

6           So the X axis on this chart is the enrollment  
7 probability. And the red line there, it's the average  
8 enrollment probability across all households, which ended up  
9 being at about 19.3 percent, which is actually pretty good  
10 for an opt-in program. So about 19.3 percent was the  
11 average opt-in rate.

12           Our exercise was could we find identifiable  
13 segments of the customer population that had meaningfully  
14 different enrollment probabilities?

15           The blue bars you see in this graph are segments  
16 that were based on psychographic methods provided by the  
17 utility. And just the height of the bar is the number of  
18 people in the segment, the size of a segment. So what you  
19 can see there is many of the groups, many of the  
20 psychographic groups are concentrated around the population  
21 average. It means there's not a lot of information there if  
22 you're trying to spread people out and identify segments  
23 that have very different likelihoods of enrolling.

24           The black bars are customer segments that we  
25 developed based on a conditional inference tree method using

1 those household characteristics that VISDOM computed. And,  
2 I mean, obviously what you notice is that there's a greater  
3 spread. And this is kind of a sort of proof of existence,  
4 that there is some predictive power in the customer meter  
5 data. And it appears, at least in this case, to outperform  
6 the psychographic segmentation practice of this particular  
7 utility.

8           So I'll just say this is preliminary. It's not  
9 published yet. It's pending publication. And there's still  
10 work to do in making this robust for out-of-sample  
11 prediction, but that's exciting to us and we're working on  
12 that.

13           So really the question here is putting data to  
14 work. And, you know, these programs should be designed,  
15 developed and implemented using energy data.

16           Here's a series of fun questions you can ask here.

17           So can you identify and eliminate free riders from  
18 the beginning?

19           So can you -- how do you identify households that  
20 are likely to save money from a program without changing  
21 their behavior or making any significant response to a  
22 program?

23           Can we improve cost effectiveness? And I think if  
24 we're to believe what's in that cumulative sum plot for  
25 cooling load in the San Joaquin Valley, the answer is, yes.



1 If for the same total acquisition costs, if you concentrated  
2 on the people who have more of the thing that you're trying  
3 to reduce, that's going to improve the yield.

4           We can develop more focused messaging, like I  
5 mentioned before. Maybe that increases the likelihood of  
6 enrollment in a program. And those last two taken together,  
7 you know, when programs are typically judged by a comparison  
8 of the recruitment and implementation costs versus the  
9 savings that the program yields, improving the recruitment  
10 and implementation costs, or certainly the recruitment  
11 costs, you know, can make programs that are not currently  
12 viable possibly viable.

13           So just -- oh, yeah, and the last thing is using  
14 customer metrics to evaluate program outcomes. So the idea  
15 here is how do you identify, how do you rigorously identify  
16 segments of households or types of households that responded  
17 particularly well or particularly poorly to a given program?  
18 And that has obvious implications for improving the next  
19 cycle of program design and enrollment.

20           So I'll end with, you know, where are we going?

21           We want to develop models for predicting program  
22 performance. You know, we have some initial evidence that  
23 consumption patterns can predict program participation and  
24 outcomes, and perhaps better than psychographic and  
25 demographic methods. And obviously, the better you can

1 predict the better you can target, and maybe you can have  
2 more bankable program outcomes before the program is  
3 implemented.

4 Our group is working on VADER, the Visualization  
5 and Analytics of DERs. So this is a project to integrate  
6 massive heterogeneous streams of data for real-time  
7 monitoring, analytics and control on the distribution side.

8 And the last thing, again, we're very interested  
9 in finding partners for applying the VISDOM architecture and  
10 the platform to the research needs of the state of  
11 California, utilities, and other energy service providers.

12 So thank you.

13 MR. HARVILLE: All right. Thank you. Very  
14 interesting.

15 So I think I'm just going to sort of open up a  
16 broad question and maybe stimulate some conversation, and  
17 then ask the dais for questions at that point.

18 It's already been touched on a lot, we've been  
19 talking about a lot of difference techniques. There's been  
20 machine learning thrown out there, references to the scale  
21 of storage and computational power available to us. I think  
22 of something along the lines of Amazon web services or these  
23 types of tools that are becoming available and that aren't  
24 necessarily being used on the public side of things here.

25 Oh, great. Thank you.

1           And so I think just probably I want to ask, how  
2   can modern analytic tools and techniques be applied to  
3   really get it, measuring and inferring this customer  
4   behavior? And embedded in that, I guess, is the implicit  
5   question of which tools can best do that? Because we're  
6   hearing a lot of tools. And, you know, there's a lot out  
7   there, there's a lot happening right now, and it's kind of  
8   hard to separate the wheat from the chaff. And so I was  
9   really interested -- excuse me -- really interested to hear  
10   Dr. Granderson say that she's been working on doing that.

11           And so I was wondering if maybe you could start us  
12   off and just what do you think are the most promising areas  
13   that will allow us to infer this customer behavior?

14           DR. GRANDERSON: You know, I tend to do most of my  
15   work in the commercial building sector. And so in that  
16   context when I think about customer behavior in the  
17   commercial sector, you know, does that really boil down to  
18   how we're doing controls, and how the building is really  
19   operated, and how investment decisions are made?

20           So, you know, in thinking about some of that I  
21   think certainly with deeper metering or some of the load  
22   disaggregation capabilities that we're seeing from emerging  
23   tools, we can do a lot of just understanding around end uses  
24   and equipment-level consumption versus best efficiencies out  
25   there. We see excellent examples in today's tools' market

1 for targeting and screening both capital and operational  
2 measures, looking at where things are being set back, shut  
3 off, and overnight base load, I think you showed in your tool.

4 I think the picture gets more interesting if you  
5 can add additional data sources beyond AMI and the kind of  
6 weather streams that you get off a weather feed and  
7 subscription. Here is indeed a proliferation of tools out  
8 there. When we say, you know, which is the best for X, I  
9 think that's nice framing but probably doesn't match the  
10 reality of what's out there in the marketplace and emerging  
11 out of the research community. The best tool to infer or  
12 measure customer behavior, you know, probably hasn't been  
13 built yet. And versus all the options that are out there  
14 today, I think one quickly finds that depending on who the  
15 user is, whether you're a program administrator or a planner  
16 or, you know, how you're actually using the tool and the  
17 specific question you're trying to answer, it takes you to a  
18 different level of subtlety.

19 So I think that brings us back to thinking around  
20 what are the different application cases that we're looking  
21 to support? What's the data that we're going to need to  
22 answer the questions in those domains? And then what are  
23 the analytics that we can bring to bear to get the best  
24 answer?

25 MR. HARVILLE: Great. Aram, I know you all -- go

1 for it.

2 MR. SHUMAVON: Yeah. So just I'm going to  
3 probably stop getting asked to these things for the things  
4 that I'm going to say here, but I'm going to say them  
5 anyway. I think the first think I would recommend is, yes,  
6 AWS, yes, Google's app engine, those are great. I think  
7 that the state procurement process does not lend itself to  
8 answering these kinds of questions really in any way, but  
9 especially not in an efficient way. If you're worrying  
10 about, you know, your AC load associated with your server  
11 room, you've already lost the war; right?

12 I mean, like the distributed computing power and  
13 the pricing efficiency associated with the business models  
14 that an Amazon or a Google bring to the equation are so much  
15 further beyond the ability of the state procurement  
16 processes to handle that I would strongly encourage thinking  
17 about finding other entities to manage that, because they're  
18 just going to go use those services.

19 And it turns out that it's actually much easier to  
20 handle security there than it is inside an organization  
21 where you've got your own sys admins that don't actually  
22 have really the best practices for security in place and  
23 things along those lines. You completely encrypt your  
24 datasets and you limit the points of interface with it, and  
25 you've got security that is much more robust than most

1 organizations, no offense to the utilities in the room,  
2 including the utilities have the ability to sort of put in  
3 place now.

4           So I would really everybody to think about solving  
5 problems in the cloud and capturing the efficiencies of  
6 these systems that have been dealing with incredibly large  
7 and incredibly complicated datasets, by the way, that are  
8 both static and backwards looking. For example, you crawl  
9 the internet and you get a snapshot of all the websites, and  
10 then also these really dynamic usage things. So the  
11 reference to Hadoop is great. CASSANDRA (phonetic) is  
12 another example that enables processing of real-time or  
13 near-real-time data over very large datasets in ways that  
14 it's just really difficult for large bureaucracies to  
15 efficiently tackle.

16           MR. HARVILLE: Great. Thank you. I think we  
17 could move to the dais, Commissioners, President Picker.

18           COMMISSIONER MCALLISTER: So, I mean, I don't  
19 think that gets you uninvited. I think that's makes you  
20 sort of a leading thinker on some of these issues. I mean,  
21 these are exactly the sorts of approaches we need. I think  
22 many of us understand that the state is being stretched and  
23 our sort of paradigm on some of this stuff has to come into  
24 the 21st century, and that's exactly, I think, why we're  
25 here.

1           I guess, you know, I see -- so this were very --  
2 this was a great panel because I think the four  
3 presentations actually really complimented each other really  
4 well. And there were data, some similar types of data to do  
5 different things. And in particular we, at the Energy  
6 Commission or at the agencies, certainly at the Energy  
7 Commission, we're interested in this sort of somewhat maybe  
8 minimalist, at least to start, you know, data foundation for  
9 forecasting, but that does have to be, you know, localized.  
10 It has to be, you know, temporal for a longitudinal analysis  
11 and trending and that kind of stuff. That's what we do.  
12 That's what forecast has to grapple with now in our modern  
13 reality.

14           But we also can do, you know, trending for non-  
15 forecasting related policy to design, you know, and target  
16 initiatives that maybe have the state implementer on them  
17 but aren't forecasting, per se, you know, it's all going to  
18 be related.

19           But then the same kind of -- I think, you know,  
20 we've heard on various panels that similar analysis can help  
21 target programs that are going to go out there and harvest.

22           I think that's been -- I think long term that's been a  
23 difficult thing for the utilities to do, is have a program  
24 and then exclude some people from it. But, well, let's talk  
25 about like how to include the right people in a program, and

1 where it's not relevant let's not pay the incentive. And  
2 that's -- you know, I think that there's an appreciation of  
3 that, but we actually have the tools to now target in a very  
4 specific way and we should use that.

5           So, you know, these data conversations I think are  
6 relevant across many of the things that we do. So we're  
7 here to talk about the data foundation of the forecast. And  
8 I guess I'm interested in what any of you have to say about  
9 getting -- how we can efficiently, you know, state  
10 procurement aside, get data sort of mapped -- laid into the  
11 foundation in a relatively automated way and combine it with  
12 other types of data that enable us to then impose whatever  
13 methodology? You know, there's a methodology discussion for  
14 forecasting going forward that's in parallel with this  
15 discussion.

16           So what are the challenges to really -- you know,  
17 if we're going to have -- 15 years from now we're going to  
18 be able to look back and say, okay, we've got a 15-year  
19 dataset that we can really use to get trending solid in this  
20 or that area or this and that building sector, et cetera.  
21 How can that be done in a way that is actually manageable?

22           DR. PINCETL: So I think that's a multi-layered  
23 question. And if you are really interested in targeting  
24 much more precisely the sectors and the people who need to  
25 be included, I'm not sure that efficiency is the right term.



1           There's also I think we have to begin to bring  
2 other sectors up to greater data integration in order to be  
3 able to do those kinds of things. So one of the things  
4 we're realized is county assessor data is very different  
5 county to county. That needs to be taken care of if we're  
6 really going to be doing something systematic across the  
7 state. And ultimately it will be better for the counties,  
8 too. But they need help and support to make all of those  
9 building records look alike.

10           The other thing that is obvious is the utilities  
11 report their own consumption data in different ways. And so  
12 even among the MOUs, we went and presented the atlas to the  
13 SCPPA this last week. And it's a kind of organically  
14 developed set of practices, and I think it's probably fairly  
15 similar among the IOUs.

16           So in order to begin to be more efficient you  
17 really have to think about what the baselines of the data  
18 are that you're using. And you can't skip steps and expect  
19 to get good results.

20           COMMISSIONER MCALLISTER: Anybody else want to  
21 comment?

22           I mean, we had a workshop last year, I think, and  
23 RMU actually sort talked about data exchange protocols and  
24 sort of how to link data. I don't know if you're thinking  
25 (indiscernible) on that, but certainly Jessica, as well.

1 DR. GRANDERSON: I think Stephanie summarized some  
2 very good themes and pillars around what it takes to  
3 aggregate data across different resources. I mean, you have  
4 to, of course, have access and permission to acquire that  
5 data, get it into a common format across all sources and  
6 types that's going to, you know, allow for a synthesized  
7 uniform analysis across. And then being able to lay out and  
8 understand then what is your methodology for how now you're  
9 going to slice and dice that data, I think, you know, that  
10 relating to what baselines are you using?

11 You know, with respect to forecasting, I mean, I  
12 was trying to absorb some new information myself today  
13 around different components of what builds up that forecast.  
14 And I think some, you know, concerted kind of multiple sides  
15 of the table, data science, and bigger computation number  
16 crunching with those modelers from all sides to understand,  
17 you know, what are those current methods for the committed  
18 savings from the Codes and Standards appliances? Where are  
19 the real dangers for overlap and double counting with the  
20 new methodologies that are coming into play? And how might  
21 those be revealed in the data that we might possibly get our  
22 hands on seems to me a very important part of that puzzle  
23 when we really do talk about integrating these new sources  
24 of information to improve a forecast going forward as we  
25 strive to meet the goals that we've set forth.

1 COMMISSIONER MCALLISTER: Thanks.

2 Anybody?

3 MR. SHUMAVON: If I could just really quickly --

4 COMMISSIONER MCALLISTER: Yeah. Go ahead.

5 MR. SHUMAVON: -- add to that, I think when I made  
6 a reference to the one-to-one map, I really emphasize that  
7 the one-to-one map is coming. If we think big picture about  
8 what -- in Silicon Valley, you know, there's been a drive  
9 towards mobile. And people think about this in terms of the  
10 device that's in their hand because this is a mobile device,  
11 and that must -- it's all about me; right? So mobile must  
12 mean my mobile phone. It's actually an incredible device  
13 for gathering information.

14 And mobile really means localized, and that means  
15 geographically granular. And the entities that process the  
16 most data in the world have already moved into this  
17 incredibly geographically granular world view. And they  
18 have figured out very amazing kinds of efficiencies that  
19 they don't show us that just come to us as little snippets  
20 of joy, like when our Uber is exactly at the corner that we  
21 expected it to be at because we're pretty sure that like  
22 that's the fastest way to get to wherever we're going. And  
23 they're just looking at millions of data points and  
24 geolocating them down to within just a few feet or where  
25 these devices are.

1 All of that is actually happening in the home with  
2 devices already. And so I would really encourage driving  
3 towards that one-to-one map. I don't think we're ready for  
4 mapping every device in every house. But if you look at  
5 these statistical models for describing distributions of  
6 probably consumption, and you look at the very readily  
7 available public information about say building permit data  
8 for where PV systems have been installed and where energy  
9 efficiency upgrades have occurred, we are months, not years  
10 away from a one-to-one map of the entire electrical system.

11 And it's really important to realize that the  
12 power that that has is going to drive so much more data into  
13 the system and so much more efficiency into that, that the  
14 goal should be, not in a Big Brother sort of way, but in a  
15 how do we as policymakers utilize that level of information  
16 and driving hard towards it as soon as possible.

17 COMMISSIONER MCALLISTER: Thanks.

18 Anybody else? No? Okay.

19 DR. PINCETL: So I actually have a more policy-  
20 driven kind of question.

21 I was very surprised and struck by the adamancy of  
22 the customer privacy folks at the data-sharing proceedings  
23 of Judge Sullivan. And I think that there's a little bit of  
24 contradiction in what we're trying to do here. And I think  
25 it's -- if we can begin to think about what we want to

1 achieve and how in a more explicit way we will have more  
2 success.

3           So I do think that people don't what you  
4 interfering in their households. I actually think they  
5 don't want you telling them what appliance to turn on and  
6 what appliance to turn off, and so on and so forth. And  
7 that having smart meters allows utilities ultimately to do  
8 that; right? And in a way, if we really want to achieve the  
9 ends of SB 350, we're going to have really bear down on use,  
10 right, end use.

11           So there's kind of a muddle in there. Because  
12 what we're saying is, okay, folks, well, here we're going to  
13 give you the information and you're going to manage your  
14 load, and besides, we're going to give you some incentives  
15 to do so and you'll save some money. But the real goal is  
16 to, in the end, reduce energy use by this extraordinary  
17 amount. And, actually, we'd like to get into your household  
18 and figure out what you're doing in order to be able to  
19 target those programs.

20           And so I think that in that mix there's a very  
21 precarious set of conditions that the more we're explicit  
22 about with the public and the more they're engaged in the  
23 mission, the less people will be resentful and question the  
24 mission.

25           And I raise this because I think it's actually

1 fairly significant. And we really need to think about the  
2 messaging in a very, very, very careful manner. And it's  
3 not just better incentives and better understanding of what  
4 drives people do things. It's bigger than that.

5 COMMISSIONER MCALLISTER: Yeah, thanks. I mean,  
6 we're getting a little bit into the policy area, apart from  
7 data. I mean, I think, you know, maybe that's really a  
8 question for another day, how we utilize this data and how  
9 intrusive we're going to be and how -- you know, are we  
10 going to have to move towards mandatory at some level in  
11 terms of, you know, if people aren't doing it voluntarily,  
12 what does that look for a given local government? You know,  
13 maybe they want to go further, who knows?

14 MR. SHUMAVON: Can I just really briefly, on the  
15 mandatory versus opt-in or whatever it may be, if you just  
16 look at the number of green button data requests for PV  
17 systems out there, it's pretty amazing. I think it varies  
18 by solar company, but most of them are in that sort of 25  
19 percent PV system to green button request rate. Those are  
20 active, I would like you to have my information to figure  
21 out how to save me money, requests where they have willingly  
22 turned over their data.

23 So just with the right incentive, I think you will  
24 have people standing up and saying, yes, to pretty large  
25 percentages of penetrations, certainly enough to do the

1 statistical work that --

2 COMMISSIONER MCALLISTER: Interesting. So I've  
3 kind of kept away from that particular thing, but I  
4 personally think that one of the -- you know, for today,  
5 because this is not exactly what we were talking about, but  
6 personally I think that third parties that -- you know, it's  
7 not necessarily the agencies, the utilities who are going to  
8 figure out what it is that people actually want to buy, and  
9 somebody's got to do that and they need data to do that.

10 So a corollary to all we've been talking today is  
11 how did those folks get their hands on this data? And, you  
12 know, the paradigm right now is just as you said, somebody  
13 pushes their button and sends it to them. But, you know,  
14 what is that going to look like going forward? I don't  
15 think we know.

16 So anything else? I think we're wrapping up here?

17

18 CHAIR WEISENMILLER: Yeah.

19 COMMISSIONER MCALLISTER: Great. Okay. So we're  
20 a little bit ahead of schedule now. I think public comment  
21 was scheduled for 4:00, but let's go ahead and do it.

22 Let's see, does Heather want to manage this or --  
23 okay.

24 In any case, anybody in the room, let's just start  
25 with folks in the room. We don't have any blue cards up

1 here. I'm not sure we told people they need to fill them  
2 out. But does anybody want to make a comment, a public  
3 comment in the room? It doesn't seem like it. Long day.  
4 We're all ready to go home.

5 Let's see, do we have folks -- nobody online?  
6 Nobody on the phone?

7 MS. RAITT: Nobody on WebEx. We can go ahead and  
8 open the phone lines --

9 COMMISSIONER MCALLISTER: Okay. Great.

10 MS. RAITT: -- just to make sure.

11 MR. UHLER: I would like to make a comment.

12 COMMISSIONER MCALLISTER: Oh, great. Go ahead.

13 MR. UHLER: Am I the only one or am I clocked?

14 COMMISSIONER MCALLISTER: I think you are, yes.  
15 Go ahead. And let us know who you are.

16 MR. UHLER: My name is Steve Uhler, that's  
17 U-H-L -- my name is Steve Uhler, that's U-H-L-E-R. I'm  
18 calling you from the county in the state of California with  
19 the largest increase in carbon footprint for electrical  
20 generation. So I have a real big interested in seeing if  
21 you can help reduce that.

22 Now there are some things that I've tried myself,  
23 like using QFER, but I find the data is inconsistent and  
24 inaccurate. And if I go over to the ARB, and particularly  
25 we'll take one site which would be McCullen (phonetic) here,



1 a generating plant, ARB doesn't have any data after 2010.  
2 And I'm really looking at the situation of don't even think  
3 about using Amazon web service if you can't even get QFER or  
4 get a list of power plants that is complete.

5 I thought I would go over to the docket, because  
6 that seems official, to find -- to correlate the data, but  
7 the docket doesn't use the Energy Commission ID. So you  
8 need to do a lot of work on some of the basics there.

9 Now I don't know, you know, when Jerry Brown was  
10 governor before, he had an Office of Appropriate Technology.

11 That should be able to cut some -- you know, if you were to  
12 reintroduce that or kick that back in or some sort of skunk  
13 work, you could get around, let's see, what was that, around  
14 the notion that the government can't handle using Amazon web  
15 technology or services without going through a third party.

16 I'm here in town. The County is Sacramento that  
17 is the highest increase. I know some people at the Energy  
18 Commission. I'd be glad to come out and point out a few  
19 things. 600 million records, that's pretty easy. I've got  
20 a little machine right here that can crunch that. It  
21 doesn't take a big machine. And we've got terabytes of  
22 spaces on hard drives easily purchased. I would be glad to  
23 show a few techniques.

24 I have a website, [www.mpd.com](http://www.mpd.com). You can go look at  
25 a blending of CAISO stuff which is some pretty good stuff.

1 They had a pretty good week last week, some of the lowest  
2 carbon in our electricity within that system. I wish I had  
3 that kind of electricity here in Sacramento, but there's  
4 some stuff to look at.

5 I have another site, ugemrp.com. And you can go  
6 browse through and you can go look week by week and see if  
7 we're doing anything.

8 Each of these sites will enter you through with --  
9 when you first look at it, because I guess some people at  
10 the Energy Commission can't even look at -- don't even have  
11 HTML 5 browsers, but there's a little bit of instruction.  
12 But once you get in I think you'll find some stuff. You'll  
13 be able to measure what we're doing and where we're at. And  
14 there's some folks there at the Commission who know me, and  
15 I'd be glad to help out. We could move this forward and  
16 save the taxpayers quite a bit of money.

17 Thank you.

18 COMMISSIONER MCALLISTER: Thank you.

19 Anybody else? That's it? All right.

20 Well, I want to thank -- should be make final  
21 comments here? Yeah.

22 So I think I've gotten a lot of my questions  
23 answered. And I think we've started a really good  
24 conversation here. And I really hope we can get it going  
25 and continue to collaborate with the all the agencies who

1 are the dais, I think most importantly the CEC and the PUC,  
2 to really keep both hands doing -- sort of both hands  
3 coordinated.

4 I want to thank Commissioners Peterman and  
5 President Picker for coming and sharing this time with us.

6 And I'll pass off to comments from the Chair.

7 CHAIR WEISENMILLER: Again, I'd like to thank  
8 everyone who participated in today's workshop. I think it's  
9 a good start. And looking forward to written comments later  
10 on this topic. I'm sure Heather will remind people when  
11 they are due.

12 MS. RAITT: They're due July 25th.

13 CHAIR WEISENMILLER: Like I said, this is the  
14 start of a series of workshops or discussions on this topic.  
15 So again, thanks.

16 Carla?

17 COMMISSIONER PETERMAN: Hello. This is  
18 Commissioner Peterman with the CPUC.

19 Thank you very much for the workshop. I agree, it  
20 was a good start. I think today's discussion laid out well  
21 a number of the questions that we have to answer as we move  
22 forward to implement AB 802, SB 350. I'm looking forward  
23 over the course of the summer to getting some more answers,  
24 and particularly I'm looking forward to your comments on how  
25 we can better utilize data in order to help us answer some

1 of these questions regarding what is the doubling, how to  
2 define cost effectiveness, et cetera. So thank you,  
3 Chair Weisenmiller and Commissioner McAllister for the  
4 opportunity to participate. Thanks.

5 PRESIDENT PICKER: Thank you. And I'll just add  
6 to my colleagues comments and say that I'm looking forward  
7 to further meetings through the summer where we dig into  
8 these questions even deeper.

9 COMMISSIONER MCALLISTER: We are adjourned.  
10 Thanks everyone.

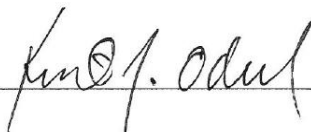
11 (Whereupon the IEPR Joint Agency Workshop on Energy Demand  
12 Forecast and Doubling of Energy Efficiency, Data and  
13 Analytics Needs, adjourned at 4:02 p.m.)  
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I do hereby certify that the testimony in the foregoing hearing was taken at the time and place therein stated; that the testimony of said witnesses were reported by me, a certified electronic court reporter and a disinterested person, and was under my supervision thereafter transcribed into typewriting.

And I further certify that I am not of counsel or attorney for either or any of the parties to said hearing nor in any way interested in the outcome of the cause named in said caption.

IN WITNESS WHEREOF, I have hereunto set my hand this 20th day of July, 2016.

A handwritten signature in cursive script, appearing to read "Kent Odell", is written over a horizontal line.

Kent Odell  
CER\*\*00548

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I certify that the foregoing is a correct transcript, to the best of my ability, from the electronic sound recording of the proceedings in the above-entitled matter.



MARTHA L. NELSON, CERT\*\*367

July 20, 2016