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2025 Integrated Energy Policy Report (IEPR)

Advancing Clean Hydrogen Technology for Large-Scale Deployment and Market Growth

WELCOME TO THE NEW

Shailesh Topiwala

Director – Corporate & Business Development Robert Bosch LLC July 29, 2025



Our industry segments & strategic focal areas Electrification & Mobility وع Solutions de-fossilization Economic Social Vehicle Industrial 霆 Technology transformation Consumer **(AloT** Goods Ecological **Energy & Building** CO₂ neutrality Technologies (since 2020) 2024 Figures

Ownership

5%

Bosch
family

Robert
Bosch
GmbH

94%

Robert Bosch Stiftung
(Charitable Foundation)

\$ ~98 billion dollars sales revenue



8.4 billion dollars research and development



~3.4
billion dollars
EBIT



~417,900
Bosch associates
worldwide at year-end.
~20% women in
management



subsidiaries & regional companies in more than 60 countries



Motivation

Evolving Energy System in California

Clean Electricity Goals



60% by 2030

100% by 2045

Challenges

Severe events



Air quality



Decarbonization





Decentralization



Greenhouse Gas Emission Goals

Electrification

40% below 1990 level by 2030

Carbon Neutral no later than 2045



Energy storage



Key characteristics of solutions

Reliable power



Ultra-low emissions



Flexibility



Modularity / Scalability



Solve grid bottlenecks



Complement renewables





NA Hydrogen Market

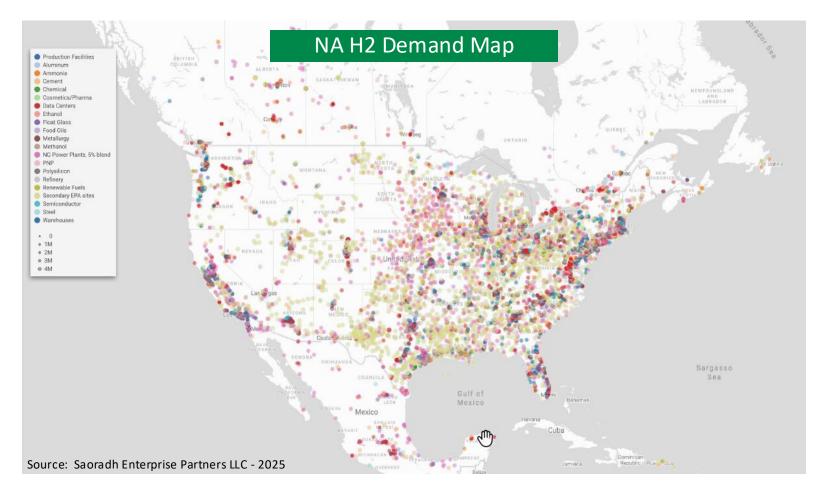
Hydrogen Demand Overview & Drivers for Electrolytic H2

NA H2 Key Points

- +14 MT/a demand (2024)
- Diverse use cases
- Distributed geographical use
- Limited H2 pipelines

Drivers for Electrolytic H2

- Decentralized H2 demand
- High cost to deliver grey H2 to distributed end-uses
- Smaller scale industrial applications (NH3, fertilizer)
- Local H2 fleets (buses, forklifts)
- Corporate sustainability targets





Bosch H₂ Portfolio Addressing key challenges across value chain

Storage & Distribution

Usage

Production

PEM electrolysis Optical gas Universal steam Water Compact CryoPump stack boiler purifier spectrometer gas compressor Fuel cell engine H_2 combustion engine **BOSCH**

Advancing CryoPump Technology Delivering Cost-Effective Scale-Up of H2 Re-fueling

Game changing technology from Bosch Rexroth for Hydrogen refueling stations

- > Near zero H2 loss through entire value chain
- > **Future proof design**: 350bar & 700bar gH2, ccGH2 or sLH2 fills + zero loss transfers from delivery truck to bulk tank from one platform
- > Multiples options:
 - > #2 simultaneous class 8 truck fills in 10 minutes or
 - > #4 simultaneous LD/MD fills possible in an 11 m² footprint
- > Dramatically reduced on site construction cost & time to deploy
- Designed for 4,000 hour maintenance interval, more than 10x improvement over current state of the art
- > Intertech safety certificate included



The Bosch Rexroth CryoPump Station as **future-proof**, **compact**, **all-in-one solution**



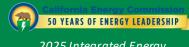
Advancing PEM Electrolyzer Technology Optionality to Scale PEM Electrolyzer Deployments

Manufacturing & Assembly Deploy and Operate Electrolyzer System Deployment (Plant) **PEM Stack** H₂ Production **PEM Stack Industrial System Suppliers Integrators BOSCH** NIKKISO **Plant** Others... **EPCs Operators** Vertically Integrated Electrolyzer **OEMs**









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