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Plug Power CEC IEPR Workshop

June 21, 2022

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Green Hydrogen at Work™

The most operational experience in emerging hydrogen markets

500M+

Hydrogen availability

40M Electrolyzer hours

15+ years
PEM integration experience

Fuel cell hours

165+ 99%+

Private fueling stations

35+ tons

Hydrogen dispensed daily

Largest PEM supply chain volume (common to fuel cells and electrolyzers)

- Most PEM fuel cell sales in the world
- · Largest membrane electrode assembly manufacturer in the N. America
- Building GW scale manufacturing center in New York state

Plug Power Innovation of PEM Systems

- · Leading energy density vs competition
- Fast ramp rates
- Performance advantaged stack technology

Comprehensive product offerings and support

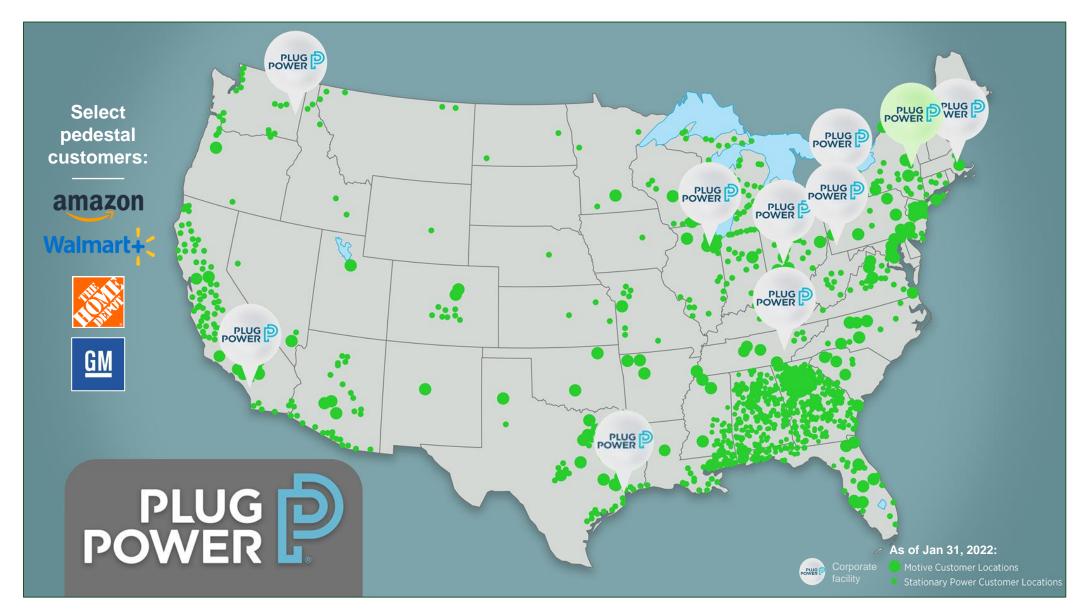
- · Hydrogen liquefaction and transportation technology
- Engineering support for broad end-use applications



Source: Plug internal analysis (2022)

Plug Power's National Footprint of Customer Sites





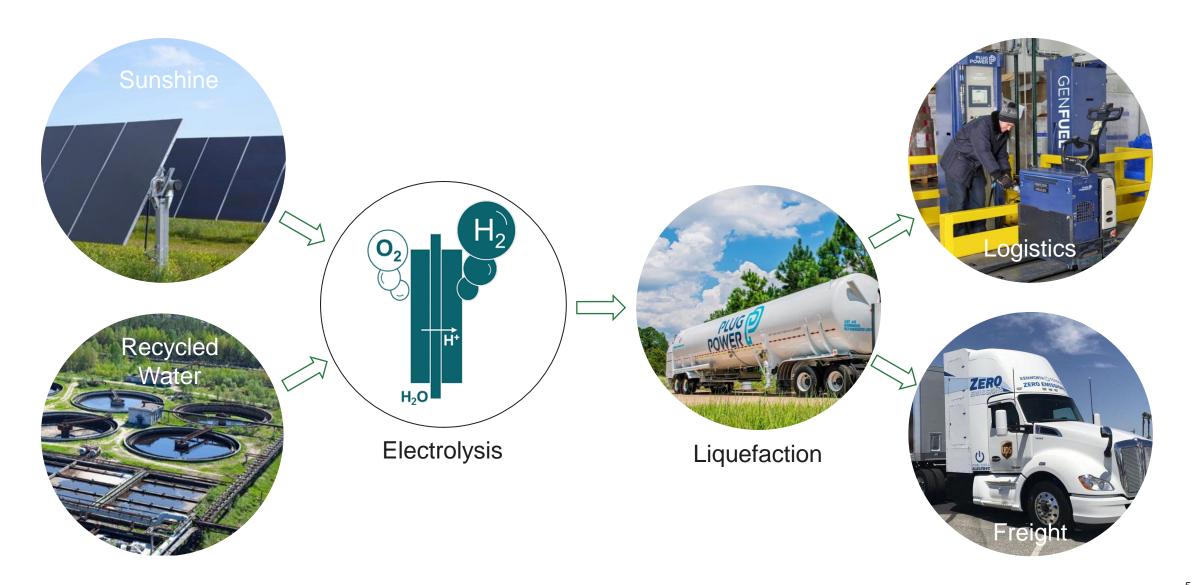
North America Green Hydrogen Plant Timeline



- Green hydrogen generation of 500tons per day by 2025
- Announced green hydrogen plant locations at California, Georgia, Louisiana, New York and Texas
- Broke ground on two plants in 2021,
 70 TPD
- More than six plants by year-end 2023
- Thirteen plants by year-end 2025

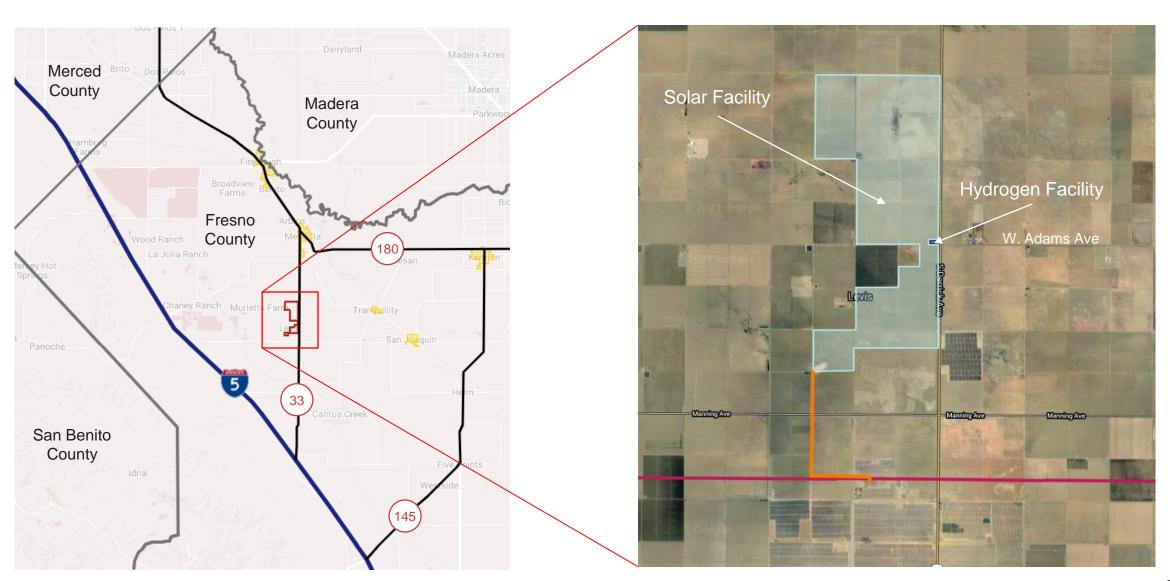
Hydrogen Farm: Sunshine + Water = Clean Fuel





Project Location – Fresno County









Statistics

- 30,000 kg/day liquid hydrogen
- 120MW of PEM electrolyzers
- California's first new hydrogen liquefaction plant in 36 years
- 2000-acres of priority lease conflict land
- 300MW solar farm
- 30-acre Hydrogen production plant
- 500,000 gallons (134T) LH₂ storage
- 100% green (annualized energy basis)
 - Including liquefaction and transport
- Open for business late 2024

Water use

- 120,000 gallons-per-day of <u>recycled</u> water
- Project is funding new 1.2M GPD tertiary water treatment plant for City of Mendota
 - City owns the plant
 - We pay full commercial rate for water
 - City gets balance of the water for its own programs
- Dry cooling only
- Zero offsite waste discharge



Green Hydrogen at Work™