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STATE OF CALIFORNIA  
CALIFORNIA ENERGY COMMISSION

In the matter of:

2021 Integrated Energy ) Docket No. 21-IEPR-06  
Policy Report (2021 IEPR) )  
                          ) RE: Building  
                          ) Decarbonization - Grid-  
                          ) Interactive Efficient  
                          ) Buildings

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IEPR COMMISSIONER WORKSHOP ON  
GRID-INTERACTIVE EFFICIENT BUILDINGS

REMOTE VIA ZOOM

TUESDAY, OCTOBER 5, 2021

Session 1 of 2: Grid-Interactive Efficient Buildings,  
10:00 A.M.

Reported by:

Martha Nelson

APPEARANCES

COMMISSIONERS

Andrew McAllister, California Energy Commission

Siva Gunda, California Energy Commission

Genevieve Shiroma, California Public Utilities Commission

Darcie Houck, California Public Utilities Commission

CEC STAFF

Heather Raitt, IEPR Manager

Gabriel Taylor, Efficiency Division

MODERATOR

Tiffany Matero, California Energy Commission

PRESENTERS

David Nemtzow, U.S. Department of Energy

Mary Ann Piette, Lawrence Berkeley National Laboratory

Javier Mariscal, Southern California Edison

Carmen Best, Recurve

Carl Linvill, The Regulatory Assistance Project

Natalie Mims Frick, Lawrence Berkeley National Laboratory

Brett Webster, RMI

PUBLIC COMMENT

Tristan de Frondeville, SkyCentrics

Barbara Conti, Minnesota Department of Commerce

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| Javier Mariscal, Southern California Edison  |             |
| Carmen Best, Recurve   |             |
| Carl Linvill, The Regulatory Assistance<br>Project   |             |
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1

P R O C E E D I N G S

2

10:01 A.M.

3

TUESDAY, OCTOBER 5, 2021

4

MS. RAITT: Well, good morning everybody.

5

Welcome to the 2021 IEPR Commissioner Workshop on  
6 Grid-Interactive Efficient Buildings. I'm

7

Heather Raitt, the Program Manager for the  
8 Integrated Energy Policy Report, which we refer  
9 to as the IEPR.

10

The workshop will be held remotely. It's  
11 being held remotely, consistent with Assembly  
12 361, to improve and enhance public access to  
13 state agency meetings during the COVID-19  
14 pandemic and future emergencies to allow greater  
15 access through teleconferencing options. The  
16 public can participate with the workshop,  
17 consistent with the direction provided in the  
18 notice.

19

To follow along today, the schedule and  
20 slide decks have been docketed and posted on the  
21 CEC's website. All IEPR workshops are recorded.  
22 And a recording will be linked with CEC's website  
23 shortly following the workshop. And a written  
24 transcript will be available in about a month.

25

Attendees have the opportunity to

1 participate today in a few different ways. For  
2 those joining through the online Zoom platform,  
3 the Q&A feature is available for you to submit  
4 questions. You may also up-vote a question  
5 submitted by someone else with the census icon  
6 type vote. Questions with the most up-votes are  
7 moved to the top of the queue. We will reserve a  
8 few minutes after the panel to take a few  
9 questions but, likely, will not have enough time  
10 to address all the questions submitted.

11 Alternatively, attendees may make  
12 comments during the public comment period at the  
13 end of the morning and, also, in the afternoon  
14 session today. Please note that we will not be  
15 responding to questions during the public comment  
16 period.

17 Written comments are also welcome and  
18 instructions for doing so are in the workshop  
19 notice. Written comments are due on October  
20 19th.

21 And with that, I'm happy to turn it over  
22 to Commissioner Andrew McAllister, who is the  
23 Lead for the 2021 IEPR.

24 Go ahead, Commissioner.

25 COMMISSIONER MCALLISTER: Thank you,

1 Heather. Really appreciate your hard work, and  
2 your whole teams work, on putting together  
3 today's workshop, and also Staff in the  
4 Efficiency Division who have been working very  
5 hard to bring together just a stellar group of  
6 presenters, both our keynotes and our panelists.  
7 I've been looking forward to today for a long  
8 time.

9 And I'm really lucky to be joined on the  
10 dais by Vice Chair Siva Gunda from the Energy  
11 Commission, as well as Commissioner Genevieve  
12 Shiroma and Commissioner Darcie Houck from the  
13 Public Utilities Commission. Thanks, all of you,  
14 for being with us today.

15 The reason I'm so excited about today is,  
16 I mean, as you all know, I'm really a big  
17 proponent of buildings being part of our solution  
18 for responding to climate change. They are where  
19 we spend most of our time. They're where we  
20 breathe most of our air. And they're where we  
21 use most of our energy. And so it's just  
22 fundamental, of human importance, just in  
23 uncountable ways that we try to make our built  
24 environment as high performing as it can be. And  
25 here, we're talking about energy and,

1 increasingly, grid responsiveness. And that's  
2 sort of a driving idea behind today's workshop,  
3 grid-interactive efficient buildings.

4 I'm going to paraphrase Shakespeare a  
5 little bit and just say, the grid's the thing,  
6 okay? So we know that the grid is now, more than  
7 ever, a living-breathing entity that really, you  
8 know, has to modulate with the rhythms of nature  
9 increasingly. And so, obviously, we use  
10 technology to make sure that it behaves itself,  
11 and the electrons have somewhere to go, and  
12 everything functions in the real time properly.  
13 But, increasingly, distributed technologies and  
14 buildings themselves, all the devices and  
15 appliances in them, are part of that ecosystem  
16 and part of the idea, the core of the idea of  
17 grid-interactive efficient buildings is make them  
18 as efficient as possible so that they're as light  
19 a touch as possible, but also that they are  
20 listening to the grid and can respond to the grid  
21 and its needs at the same time.

22 And increasingly, in the age of  
23 electronics and power conditioning and  
24 communications and controls and automation, we  
25 can leverage all of these increasingly low-cost

1 technologies to help us manage the grid at all  
2 scales. And so, in particular, the distribution  
3 grid is a place of increasing focus in  
4 California, and not just here but everywhere, as  
5 the proliferation of distributed energy resources  
6 takes hold.

7                   And I'll try to brief here but I just, I  
8 wanted to sort of frame it. You know, we have a  
9 number of pieces of legislation that are driving  
10 this discussion, sort of in parallel and,  
11 increasingly, in concert. Senate Bill 350, the  
12 doubling of energy efficiency, that's a key  
13 driver. It's asking us to do more and more with  
14 the same or less energy.

15                   And AB 3232, many of you saw that report,  
16 the Building Decarbonization Assessment, where  
17 load flexibility is one of the decarbonization  
18 strategies that has come to the fore to help us  
19 manage the transition to 100 percent clean  
20 energy, use those molecules and use those  
21 electrons when they're low-carbon or no-carbon  
22 and try not to use the higher carbon one. And  
23 that's part of what we're talking about with grid  
24 responsiveness.

25                   And then SB 100, our long-term planning

1 for a carbon-free grid, also has shown  
2 preliminarily and, I think, will continue to show  
3 as we deepen the analysis that grid flexibility  
4 can help maintain lower costs. They can actually  
5 do -- maintain grid reliability, transition  
6 toward renewables, and shave, you know, a few  
7 tenths of a cent or cent, or however much it ends  
8 up being, from a kilowatt hour so that that helps  
9 in some way keep costs manageable.

10 We have a lot of tools that we'll hear  
11 about today, both in the morning and the  
12 afternoon. In the morning, we'll talk about all  
13 the neat stuff that's going on out there in the  
14 world and California. We have great speakers.

15 First, we have David Nemtzow from the  
16 Building Technologies Office at the Department of  
17 Energy. We really appreciate the partnership  
18 there over decades now with DOE, and with David  
19 specifically, just a big leader in this area. We  
20 really appreciate him being with us. And then  
21 some great entities that are experts in this  
22 field and have different perspective, so a big  
23 panel in the morning.

24 And then a couple -- and then another  
25 panel in the afternoon, looking at GEBs

1 themselves, grid-interactive efficient buildings,  
2 in the morning, and then really focusing in on  
3 load flexibility in the afternoon.

4 And so we will hear about a bunch of  
5 initiatives that we, at the Energy Commission,  
6 have going and that the PUC has going. And they  
7 all kind of complement each other wrap into a  
8 whole where, really, what we're trying to do as a  
9 policy direction in California is enable load  
10 flexibility, enable flexibility at all scales,  
11 really, here, today, we're talking about  
12 buildings and appliances, to be able to  
13 participate fully in the grid, so in our Building  
14 Codes, in our Appliance Flexibility Standards  
15 that are under development, and our Load  
16 Management Standards that are under development,  
17 and a number of other areas. R&D at the  
18 Commission, we're doing some really innovative  
19 and fundamental things that are going to create a  
20 platform for all of this to take shape at low  
21 cost in a way that helps consumers.

22 So, anyway, with that, I will pass the  
23 microphone to my colleagues, starting with Vice  
24 Chair Gunda, please.

25 COMMISSIONER GUNDA: And thank you,

1 Commissioner McAllister. And, as usual, it's  
2 always hard to follow you. I'm going to just try  
3 and take a couple of high-level themes from what  
4 you were sharing from the standpoint of grid  
5 planning and reliability moving forward and the  
6 importance of the topic today, and it's a really  
7 exciting topic for me too.

8 Before we jump in I also want to welcome  
9 and thank Commissioner Houck and Commissioner  
10 Shiroma for being with us today, it's always a  
11 pleasure to have your company, and the entire  
12 IEPR Team for their tireless work during the  
13 year, and the Efficiency Division Team for  
14 putting this workshop together.

15 So I wanted to highlight a couple of  
16 high-level things.

17 As we're coming out of the summer and the  
18 summer reliability, the grid is at least,  
19 hopefully, not a part of our focus for the next  
20 couple of months. I know we can take a breather  
21 here. But as with 2021 and 2020, we have really  
22 experienced the confluence of, you know, the  
23 electrification strategy towards pursuing our  
24 climate goals, the kind of transition from the  
25 conventional generation that we depended on for

1 so long to more a more intermittent and a new  
2 preferred portfolio of resources.

3           But, also, we're really trying to grapple  
4 with the changing behaviors coming out of COVID.  
5 For example, we really do not know how the COVID  
6 and the work style, kind of the energy used in  
7 buildings is going to change as we move forward.

8           So there a lot of things happening that  
9 really puts us at this place where we cannot  
10 undermine the importance of load flexibility and  
11 being able to really manage demand to support the  
12 grid.

13           Just as an example, on the grid as a  
14 whole, at a system level, for example, a shorter  
15 month like May, you're looking at anywhere, you  
16 know, ten gigs of swing in any given year. So as  
17 we move forward toward the SB 100 goals and  
18 trying to, you know, accelerate our building of  
19 resources on the system, we -- you know, it's  
20 imperative that, you know, we balance that really  
21 well and soundly with the distribution side.

22           And really grateful for Commissioner  
23 Houck's leadership on launching the DER  
24 proceeding at CPUC and looking forward to working  
25 with her on that area.

1                   So I'm really excited to look at the role  
2 the buildings can play, and the opportunities,  
3 and how we can overcome any barriers there might  
4 be.

5                   So with that, I will pass it back to  
6 Commissioner McAllister.

7                   Thank you.

8                   COMMISSIONER MCALLISTER: Thank you, Vice  
9 Chair Gunda.

10                  Commissioners Shiroma and Houck, I'll  
11 pass it to you in sequence next. Thanks for  
12 being with us.

13                  COMMISSIONER SHIROMA: Thank you. Thank  
14 you. Good morning. It's a real pleasure joining  
15 you all today.

16                  Thank you, Commissioner McAllister for  
17 your invitation and your continued engagement  
18 with the CPUC on issues of load management.

19                  My name is Genevieve Shiroma. I'm the --  
20 I am a Commissioner at the California Public  
21 Utilities Commission. I work on rate design to  
22 support load management issues for our investor-  
23 owned utilities. My pronouns are she and her.

24                  During my time at the Commission, almost  
25 three years now, we have been leveraging the

1 general rate piece phase two of San Diego Gas and  
2 Electric, Pacific Gas and Electric, and Southern  
3 California Edison as a venue to create real-time  
4 pricing pilots to learn how customers can best  
5 engage with rates and adjust their use to respond  
6 to pricing that it reflects conditions on the  
7 grid.

8                   In addition to the technical aspects of  
9 the load, like cloud-based technologies to update  
10 rates in smart appliances, as Vice Chair Gunda  
11 said, there is also the human aspect where  
12 customers understand the role they have in  
13 introducing greenhouse gases and building the  
14 decarbonized grid of the future, its technology  
15 and human partnership.

16                   Long-term, it can allow customers to more  
17 closely manage their electricity used to lower  
18 their bills. And, eventually, customers can  
19 design their homes to seamlessly manage these  
20 processes for them with an eye to making sure  
21 these programs are equitable and accessible to  
22 all. For example, I am working on a customer  
23 financing rulemaking to create affordable  
24 pathways for customers to make their buildings  
25 grid-interactive and to make it easy to not only

1 access but to understand.

2 I want to give a special thanks to Maryam  
3 Mozafari from the CPUC's Energy Division for  
4 presenting later on today on the evolution of our  
5 demand response programs and how we are bringing  
6 demand response and rate design together in a  
7 staff technical paper that is being finalized to  
8 support a future CPUC rulemaking on load  
9 flexibility.

10 I'm looking forward to all the  
11 presentations.

12 David, we'll be hearing from you soon. And  
13 thank you for reminding us that we can interrupt  
14 you with questions, which, believe me, we do with  
15 no hesitation. Looking forward to further  
16 opportunities for our agencies to collaborate on  
17 these issues and problem solving.

18 Thank you. Back to you, Commissioner  
19 McAllister.

20 COMMISSIONER MCALLISTER: Commissioner  
21 Houck, did you want to -- thank you very much,  
22 Commissioner Shiroma. I appreciate your comments.  
23 And it's great to know the relevant rulemakings  
24 that are both here and coming up. And our  
25 coordination is really terrific along those

1 lines, so thank you.

2                   Commissioner Houck, did you want to make  
3 some opening comments, please?

4                   COMMISSIONER HOUCK: Yes. Thank you.

5 Thank you, Commissioner McAllister, for inviting  
6 the CPUC to participate. We appreciate all of  
7 the work that you're doing on so many fronts in  
8 regards to efficiency and load flexibility.

9                   I just want to thank Commissioner Gunda  
10 for the work that he has done in regards to  
11 support that the CEC has been providing on our  
12 DEI -- DER rulemaking.

13                  And I just want to say that I want to  
14 echo some of the comments that Commissioner  
15 McAllister, in particular, made earlier regarding  
16 the number of programs that we're working on and  
17 the joint efforts between the two agencies in  
18 regards to load flexibility and how the grid is  
19 going to manage all of this.

20                  California has been a world leader in  
21 energy innovation. And this is just one more  
22 example of what California is doing to set the  
23 bar for the rest of the world. And I'm really  
24 excited about all of the different programs, and  
25 the information that we're going to hear today,

1 and the joint efforts between the two agencies to  
2 further grid-interactive abilities for buildings  
3 for DER.

4               And just, again, want to thank our staff,  
5 both at the CEC and the CPUC, and all of the  
6 presenters today. And I am really looking  
7 forward to hearing all of the presenters.

8               I do have to leave at noon for another  
9 meeting but will be back in the afternoon.

10              And I'll turn it back over to  
11 Commissioner McAllister with those remarks.

12              COMMISSIONER MCALLISTER: Thank you very  
13 much, Commissioner Houck.

14              So high expectations for today. And I  
15 think we have a really high-level set of speakers  
16 that are going to help us really bring out some  
17 of the nuance in a lot of these topics,  
18 interrelated topics around building and  
19 flexibility and reliability.

20              So with that, I think I'll pass it back  
21 to Heather to introduce David Nemtzow, our first  
22 speaker, who we're really honored to have with us  
23 today.

24              And for those of you who have tuned into  
25 multiple IEPR workshops this year, we're doing

1 our level best to involve the federal agencies  
2 and the administration as much as we can in  
3 these, particularly, the building decarbonization  
4 issues just because there's so much alignment  
5 now. And there, potentially, are resources  
6 coming from the federal government that we want  
7 just make sure that we're getting prepared for  
8 and getting on the same page with the agencies on  
9 that end to use those most effectively.

10 So, Heather, over to you.

11 MS. RAITT: Great. Great. Thank you.  
12 It's my privilege to introduce our first  
13 speaker, David Nentzow. And as the Commissioner  
14 mentioned, he's with the U.S. Department of  
15 Energy. And he's the Building Technologies  
16 Director in the Office of Energy Efficiency and  
17 Renewable Energy. And David has more than three  
18 decades of experience in the industry, including  
19 running a large state government energy and water  
20 department, serving as the President at the  
21 Alliance to Save Energy, and working in executive  
22 management and energy consulting.

23 So thank you so much for being here,  
24 David. Go ahead.

25 MR. NEMTZOW: Great. Thanks so much.

1 And thank you, Commissioner McAllister, and Vice  
2 Chair Gunda, and Commissioner Shiroma, and  
3 Commissioner Houck. Just the U.S. Department of  
4 Energy and me, personally, are very pleased to be  
5 part of your IEPR workshop and to work with your  
6 agencies.

7 I do want to talk about grid-interactive  
8 efficient buildings, a term I personally coined  
9 to my great regret because I've heard nothing but  
10 grief about its lack of poetry. But it's an  
11 important term because we are trying to do  
12 multiple things simultaneously.

13 Buildings, as was implied, are a huge  
14 source of our nation's energy economy and,  
15 therefore, of our nation's energy challenges. On  
16 a national basis, buildings consume -- are the  
17 largest consuming sector, 39 percent of U.S.  
18 energy use occurs in buildings, 74 percent of  
19 U.S. electricity consumption, even more at peak,  
20 well over 80 percent in most of the United  
21 States, 35 percent of U.S. energy-related CO<sub>2</sub>,  
22 and perhaps most damning of all, buildings in  
23 this country, just the utility bills, just the  
24 gas and electric, consume well over \$400 billion  
25 per annum in electricity and natural gas. And at

1 least \$100 billion of that, if not more, is  
2 wasted and simply performing no service. You all  
3 know that.

4 Grid-interactive efficient buildings need  
5 to be grid-interactive. They need to be  
6 efficient. They need to be flexible. They need  
7 to be smart. And that's what I'd like to talk  
8 about.

9 But I do want to say, before I start, you  
10 can see, and as many of you know, it's nice to  
11 see a lot of colleagues again virtually. I spent  
12 a decade in California. So I was bold enough  
13 to -- I am a fed now. I want to talk about a  
14 national roadmap for grid-interactive buildings.  
15 But I will be so bold as to make some suggestions  
16 for California's consideration, and as well as  
17 for ours.

18 And I do want to say, Commissioner  
19 McAllister, I -- and all of you, I consider this,  
20 I hope it's a race to the top. California's  
21 leadership, as you all have said, is, of course,  
22 noteworthy and is world-renowned. I want to give  
23 you a run for your money. I want to give -- I  
24 want the federal government to play some catchup  
25 over here and give you a run for your money. And

1 I hope it's a race to the top in partnership and  
2 collegiality and friendly competition on this  
3 issue.

4 And I do want to say that I want to talk  
5 about the partnership today. And look, I'm the  
6 Director of the Buildings Technology's Office at  
7 DOE within Efficiency And Renewables. I  
8 certainly want to talk about the partnership  
9 between building technologies and the California  
10 Energy Commission, but it's more profound than  
11 that. It's a partnership between the United  
12 States Government and the State of California on  
13 our shared goals, our energy and climate and  
14 related goals.

15 I can't speak on behalf of the President  
16 of the United States. But I can note that if you  
17 look at everything this administration, Secretary  
18 Granholm, the President of the United States, I'm  
19 a civil servant, but reading the newspapers, what  
20 this administration is doing on the issues or  
21 climate and energy and demand flexibility, you  
22 can also see the important role that the  
23 administration places on the role of state  
24 governments. And it's a real partnership. You  
25 can see that in the American Jobs Plan and the

1 bills that are before congress now. And so I  
2 just want to underscore that.

3                   And it's part of this administration's  
4 decarbonization goals to decarbonize the power  
5 grid by 2035 and the economy as a whole,  
6 including buildings, by 2050. There's three  
7 basic components to that decarbonization of  
8 buildings and I'm going to focus on one. First,  
9 I'm going to start with energy efficiency, that  
10 is the role buildings can play in  
11 decarbonization. I hope that goes without  
12 saying. Number two, it is the role of demand  
13 flexibility, grid interactivity, renewables  
14 integration, that's what I want to focus on  
15 today. And three, I would say, put in a separate  
16 bucket, the role of beneficial electrification  
17 and decarbonization.

18                   So if you could go to slide two for me?  
19 I will get going and talk about the enormous  
20 opportunity. Next slide if you'd be so good?

21                   So why grid-interactive efficient  
22 buildings? I think I've covered this. I think  
23 you know it. I'm not going to do a one-and-one  
24 here. And most of these slides, I'm not going to  
25 read aloud. I'm going to let you look at that.

1 So that's the benefits of grid-interactive  
2 buildings.

3 I want to focus, in particular, on the  
4 multiple buildings nature of grid-interactive  
5 efficient buildings. There's 130 million  
6 buildings in this country, residential and  
7 commercial alike. Of course, California has more  
8 than any other state. It is -- we will not do  
9 this on a onesie-twosies basis. And so there are  
10 a lot of activities, whether it's building codes  
11 or R&D, but we need to look at multiple  
12 buildings.

13 At DOE, the way we think about that is  
14 something called Connected Communities in which  
15 we can take multiple grid-interactive buildings,  
16 this is just a scheme, a photo of residential,  
17 but it could be residential or commercial or a  
18 mix, of looking at what we can do in groups that  
19 single buildings alone won't do, the economies of  
20 scale, the load balancing, innovative business  
21 models, et cetera. So we want some -- the whole  
22 needs to be greater than the sum of the parts,  
23 and we call that Connected Communities at DOE.

24 Next, please. And if I could see the  
25 next slide?

1                   We borrowed this idea of connected  
2 communities. So I'm going to start with some  
3 communities. And then I'm going to come back to  
4 the grid-interactive buildings topic in my talk  
5 today.

6                   So we started this in -- a project in  
7 Hoover, Alabama, which is just outside of  
8 Birmingham, and you can see a photo of it, a new  
9 residential development that was built just a few  
10 years ago. And it was a partnership of the  
11 Southern Company through their Alabama Power  
12 subsidiary of the -- DOE's Oakridge National Lab,  
13 of my office, of the other parts of DOE,  
14 including the Office of Electricity, EPRI, a  
15 local homebuilder, and many other key players,  
16 and this was to do a test bed, 62 homes, to say  
17 what if we built these homes really snazzily, for  
18 lack of a better term, that included these grid-  
19 interactive features, that included distributed  
20 energy resources?

21                   So this neighborhood -- and these are  
22 well-to-do homes outside of Birmingham. If I  
23 told you the price -- well, I'll just tell you,  
24 they're 3,000 square feet, they're gorgeous, they  
25 have the latest technologies and that's why they

1 charge a premium, these retail for \$400,000, or  
2 as you would call it, a garage. But in  
3 Birmingham, Alabama, you get a beautiful, grid-  
4 interactive, highly efficient home for that kind  
5 of money. And it also includes some neighborhood-  
6 scale. You can't see in the photo, but less than  
7 a mile away -- this is on a microgrid -- less  
8 than a mile away is a field of PV, natural gas  
9 backup and of lithium ion batteries. So this was  
10 an experiment, granted, a high-end experience.

11 Next slide, please.

12 And, folks, families have been leaving in  
13 the 61 of these homes for a couple of years, they  
14 saved the 62 -- 62nd as a showcase, the results  
15 are spectacular. They're better than even the  
16 models showed.

17 So Reynolds Landing, the graphic on the  
18 left, Reynolds Landing, it's the same thing, it's  
19 just the name of the development, and you can see  
20 the numbers. If you look in the middle, so if  
21 you compare it, and in Alabama the fair  
22 comparison is to an all-electric community that  
23 was built to the code in Arizona [sic], these  
24 homes use, over the course of a year, 44 percent  
25 less kWh. And at peak the number is a little --

1 the savings is a little less great, it's not  
2 shown here, but after the first year, corrected  
3 for weather, the peak reduction was around 35  
4 percent.

5 Southern Company through a different  
6 subsidiary, Georgia Power, did a similar  
7 neighborhood on the right, actually, in the City  
8 of Atlanta, Georgia. That one is not single-  
9 family homes. Those are connected townhomes.  
10 This one doesn't quite have as much technology  
11 but it still has PV, lots of insulation and  
12 fenestration controls, heat-pump water heaters,  
13 EV charges, so many of the same technologies.  
14 And, again, the savings have been very  
15 impressive.

16 And so these neighborhoods have been very  
17 successful. Look, I'll let you in on a secret.  
18 The one in Alabama included some subsidies from  
19 the utility company, from Alabama Power. And I  
20 lost track, whether that came from the  
21 shareholders or the ratepayers, but in a way, it  
22 doesn't matter in that this is not a sustainable  
23 model if they require a subsidy. So we're using  
24 these as demonstration projects so that they can  
25 be freestanding and can be supported. We think

1 the analysis shows that they will be.

2 Next slide, please.

3 We've learned some lessons from these two  
4 neighborhoods which, again, only have a couple of  
5 years of inhabitancy, one I already told you  
6 about. There is significant load flexibility  
7 here. And with that comes renewable integration.  
8 And with that comes decarbonization.

9 By the way, all the technologies in  
10 these, both these neighborhoods, with the  
11 exception of the sensors and the algorithms,  
12 everything else was off-the-shelf. So, yes,  
13 there is a role for R&D here. And my office and  
14 the Commission, of course, is investing in that  
15 R&D. But both these neighborhoods were built  
16 with Rheem water heaters, with Mitsubishi  
17 products, with Trane. They're built with things  
18 that anybody can buy, with the exception of some  
19 Oakridge-developed control algorithms. And that  
20 was an important part of the demonstration, to  
21 show that it doesn't require, necessarily  
22 require, new technologies.

23 So there are -- so we see significant  
24 load flexibility. We're seeing the important  
25 role, no surprise, of standardized data

1 frameworks in communication protocols so that the  
2 buildings can talk to the -- so the different  
3 equipment within the building can talk to itself,  
4 and that the buildings can talk to each other and  
5 talk to the Alabama Power and Georgia Power grid,  
6 respectively.

7                 And we also learned how to improve the  
8 value proposition. That, of course, is a  
9 diplomatic way of saying, you know, what didn't  
10 go quite right? What did we learn in the first  
11 year or two?

12                 One that we learned is that end users,  
13 the customers, the real people there, they want  
14 to know in advance when their home, through  
15 either a signal from the utility or from the pre-  
16 designed algorithms that the homeowner signed off  
17 on, they want to know in advance if there's going  
18 to be a temperature shift.

19                 We know from both -- we know from  
20 experimental design that most of the time end  
21 users don't notice small customer changes --  
22 sorry, small temperature changes. And we know  
23 they certainly don't notice small temperature  
24 changes in hot water. But sometimes they do  
25 notice if the change is a little too big, or

1 they're greatly sensitive, and they want to know  
2 that in advance. Sometimes the end user overrode  
3 the algorithm. We can't pretend otherwise.  
4 That's, of course, an option, let them -- that  
5 Alabama and Georgia Power let them have. And we  
6 also, to improve the proposition, we want to  
7 scale demonstrations.

8 I will add that the townhomes in Atlanta  
9 were built by Pulte Homes. Pulte Homes is the  
10 fourth largest homebuilder in this country. And  
11 that was, again, part of the evolution of this.  
12 We want homebuilders and homeowners to see value  
13 in it, not just Commissioners at the Energy  
14 Commission and the PUC and those of us  
15 professionally in the field.

16 Next, please.

17 And as we look forward to these Connected  
18 Communities, bringing them elsewhere, and I'm  
19 going to steal my thunder a little bit,  
20 Department of Energy, and my office, and others  
21 are funding more of these. If want to call them  
22 smart neighborhoods, that's fine by me. We call  
23 them Connected Communities. We're going forward.  
24 And because we're doing it increasingly -- we  
25 just started this two or three years ago and we

1 focused on the energy benefits for reasons -- you  
2 can do the math yourself.

3                   In 2021, we're focusing on the  
4 decarbonization benefits. It's the same  
5 messaging statement on my part. The substance is  
6 the same. It delivers both simultaneously. But  
7 as we look forward, and the Department is more  
8 committed to helping the nation deal with the  
9 climate crisis, we need to make sure that grid  
10 interactivity not only saves peak power, not only  
11 saves kWh, but is part of the transition to  
12 beneficial electrification and to cleaner energy  
13 sources, and to a grid that is based, of course,  
14 more and more on variable renewables. The same  
15 way storage plays a role, grid interactivity  
16 needs to.

17                  There's a whole host of things. I'm  
18 going to come back to these policy interventions  
19 later.

20                  If you could go next?

21                  I got a little bit of an advertisement  
22 for my office. I mentioned that, on the next  
23 slide you'll see, we're funding, I think you  
24 know, something called a competitive funding  
25 opportunity announcement, a FOA in my world. And

1 we put some money on the street a few months ago  
2 and we said we're interested not just in new  
3 construction residential, like the two in Alabama  
4 and Georgia, the ones we started, but in all  
5 sorts of other ones, campuses, commercial, mixed-  
6 use.

7 And we were overwhelmed, happily  
8 overwhelmed, from our end with applications for  
9 that, many more than we expected. Many of them  
10 are in California, of course, as you would  
11 imagine. Unfortunately, we only had enough  
12 funding for eight of them. I'm not free to share  
13 how many applications we got but I will say it  
14 was triple digit, triple digit, and it didn't  
15 start with the one. And, unfortunately, we can  
16 only fund eight of them.

17 We were able to scare up some more money  
18 because of the overwhelming nature of great  
19 projects. We're going to fund ten of them.  
20 We're in an awkward time here now. Those who  
21 have SEED support will learn that. This will be  
22 announced by the Secretary of Energy. I like my  
23 job. I am absolutely not going to steal the  
24 Secretary of Energy's thunder, and so I am going  
25 to stop talking on that, except to say when you

1 look at these eight boxes, when you see the ten  
2 projects that have been selected, you will see  
3 all eight of these represented to one degree or  
4 another. And that was important for us.

5 In any demonstration, we know that in the  
6 Energy Commission and the utility, the PUC, that  
7 for demonstrations to work they need to be as  
8 close -- they need to demonstrate. And so we  
9 want, again, different types of decisionmakers,  
10 architects, engineers, developers, homebuilders,  
11 homeowners, universities, we want them to see  
12 something that is relevant to their space. So we  
13 developed a portfolio of projects, a cohort, not  
14 just individual projects.

15 We also will be using, your friends and  
16 mine, the Lawrence Berkeley National Lab to be --  
17 to help coordinate these.

18 Next, please. And I'm going to run out  
19 of time. I want to talk -- I'm going to skip  
20 ahead a little bit because I want to talk -- if  
21 you could go to slide ten for me real quick?

22 And the slides, I'm sure, will be made  
23 public. And I would welcome -- my email is at  
24 the end, we would, at DOE, we welcome comments  
25 from anybody in the audience, and certainly from

1 the Commissioners.

2           If you go to slide ten for me, you will  
3 see that there's a lot of R&D in this space that  
4 you are conducting and we are. But here's a --  
5 this is a setup for the policy issues I'm going  
6 to talk about, Building Codes, Appliance  
7 Standards, research, utility programs, these are  
8 some of the activities we see around the country  
9 in this space of grid interactivity that are  
10 going on. Many of these are -- many of these are  
11 yours. Many of these are California. Quite a  
12 few of them are not.

13           I want to go to the next slide please.

14           We commissioned a very important study  
15 that was conducted by my office, the Building  
16 Technologies Office, as well as led by the  
17 Lawrence Berkeley National Lab. You'll hear  
18 later from Mary Ann Piette and Natalie Mims  
19 Frick, two of the lead authors on this, as well  
20 as The Brattle Group, looking at the national  
21 opportunity.

22           I got to say this, I don't typically  
23 comment on DOE reports, I think this number is  
24 too small. I think it's bigger than \$100 billion  
25 to \$200 billion. I'll tell you why. Because

1 when we did this we were not working on the same  
2 assumptions about how quickly the U.S. power grid  
3 would be decarbonized. And we can have a nice,  
4 fun discussion over a glass of wine how fast the  
5 grid will decarbonize. But I think we will agree  
6 it's happening faster than any of us anticipated,  
7 even in California. And so this value stream is  
8 at least this much, if not bigger, as we rely  
9 more on renewables.

10 If you would, next slide real quick?

11 This is just a breakdown. And if you  
12 want to see the numbers, they're national  
13 numbers. We didn't have the resources to do it  
14 at a state level. These are different scenarios.  
15 I'm just teasing you with that.

16 But if you could go to the next?

17 I'm going to use my last few minutes  
18 going through it. We have 14 pillars of  
19 recommendations, and a bunch of specific  
20 recommendations within that. I'm not going to --  
21 I'm going to save all my remaining time for the  
22 fourth pillar, so pillar -- third and fourth. We  
23 can do more on R&D collectively, DOE. And I  
24 think the Energy Commission and the utilities in  
25 California, obviously, are active in R&D. So

1 pillar one, we need more R&D.

2                 Pillar two, please, is how do we explain  
3 and advance the value stream of grid  
4 interactivity to end users and to utility  
5 companies. And, you know, in California, you may  
6 sometimes forget, most consumers in the U.S.,  
7 electricity consumers, 95 percent of U.S.  
8 electricity consumers don't see time sensitive  
9 retail tariffs, but that doesn't mean -- retail  
10 tariffs are only one way to demonstrate the  
11 value, there are many other ways, even though  
12 that's a familiar one and one, of course, at the  
13 CPUC and the Energy Commission and people engaged  
14 with it.

15                 Pillar three includes several suggestions  
16 on how do we deal with end users and people who  
17 operate the systems, whether, again, they're  
18 commercial, an office space or a restaurant, or  
19 an apartment building, whatever it may be? How  
20 do we give them tools so that they can understand  
21 and effectuate this?

22                 Let me just turn to pillar four, and  
23 that's the policy one. And again, here, we were  
24 bold enough to make suggestions to others. We  
25 are doing it at our end and need to do more. And

1 we hope you will consider adopting these policy  
2 measures as you advance this, leading by example,  
3 with your own government facilities, expanding  
4 funding and financing opportunities.

5 Many GEB technologies are low-capital  
6 cost, they don't need a lot of financing, but  
7 some of them certainly do. The storage ones tend  
8 to be more capital-intensive than the controlled  
9 ones. And, of course, there's different  
10 innovative financing, whether it's PACE or on-  
11 bill financing, there's a whole host of choices.

12 Codes and standards, and you've already  
13 led the way with Title 24 here, we are working at  
14 a national level with the states that -- the  
15 other 40-x states that use the IECC as their  
16 model code, and 90.1 is theirs. So we have a  
17 very ambitious program at DOE to allow the codes  
18 to voluntarily adopt grid interactivity and  
19 photovoltaics, and electric vehicle charging for  
20 those jurisdictions that want to embrace it, as  
21 California already is.

22 Appliances Standards, again, Commissioner  
23 McAllister referenced this, you all are taking  
24 leadership there. And we have a federal  
25 responsibility on standards and how they can help

1 with demand flexibility, especially ones like  
2 water heaters and the other thermal loads.

3               And finally, one that really is a  
4 statewide thing, is how do you include demand  
5 flexibility in state targets and mandates? Some  
6 states have peak reduction goals. Others have  
7 demand response goals. Of course, half the  
8 states have some kind of efficiency goal.

9               I would like to see, personally, this is  
10 just my own personal view, when you look at  
11 requirements for the utilities, every kilowatt  
12 hour saved at 3:00 p.m. in Irvine, in August in  
13 Irvine, is much more valuable to the system than  
14 at 3:00 a.m. in October in Barstow. That's  
15 simple math. That's not a statement of  
16 geography. That's a mathematical statement of  
17 that evaluation that you might want to consider,  
18 whether you look at your savings regimes in that  
19 light.

20               The final thing I want to say, I have one  
21 more slide that just repeats everything I said,  
22 and that is we are, at DOE, slide 16, looking at  
23 a goal of tripling efficiency and demand  
24 flexibility, which is part of our overall goals.

25               But the final slide is the most important

1 one and that is, I just want to restate, we want  
2 to work with you, we want to work with the Energy  
3 Commission and the PUC, the State of California.  
4 We can't do it alone and you can't.

5 And the last slide is our contact  
6 information and some other resources.

7 And I would have shown a picture of  
8 Humphrey Bogart and/or Rick Blaine and Captain  
9 Renault walking into the rain in Casablanca, but  
10 it's not the beginning of a beautiful friendship,  
11 it's the extension of a beautiful friendship.

12 And I hope we stay connected.

13 Thank you. Thanks for having the  
14 Department of Energy today.

15 COMMISSIONER MCALLISTER: Thank you very  
16 much, David, that was great. And I want to just  
17 be mindful of time, but very content-rich. And I  
18 just want to congratulate you and your team on  
19 the GEBs Report. I really want to commend you on  
20 that. And it's really changed the conversation  
21 nationally, and so I want to acknowledge that,  
22 for sure, and just all the leadership. And then  
23 just the alignment across the whole  
24 administration, and together with California,  
25 it's just great to see that.

1                    You know, we all have our fingers  
2 crossed, collectively, in California to see  
3 who -- how the awards in the Connected  
4 Communities decisions, how those come down. So,  
5 hopefully, some of California's bidders will be  
6 participating in that. But it's great that LBNL  
7 will be involved, regardless.

8                    And just so -- you know, there are many  
9 things we could talk about in terms of how we're  
10 already working together. David, for your  
11 information, and everyone's, there will be an en  
12 banc, a public meeting between the Public  
13 Utilities Commission and the Energy Commission,  
14 on our research program going forward this coming  
15 Friday. So it's about the EPIC four-year  
16 Investment Plan that's under development, and  
17 there are some really exciting initiatives in  
18 there, and I think you'll see a lot of familiar  
19 themes in there, David, you brought some of them  
20 up, and really focusing on flexibility in  
21 buildings and end-use distribution-level  
22 resources. And I think there's just a lot to --  
23 a lot of exciting work ahead in the R&D, not just  
24 on sort of the technology widget front but on the  
25 integration and execution and implementation

1 front, as well. So I think that will be really  
2 interesting to get your viewpoints on as well.

3                 And then, also, just thanks again for all  
4 the leadership in taking the advance water  
5 heater -- water heating initiative forward and  
6 making that a national initiative. I think  
7 that's going to bear a lot of fruit, including  
8 for load flexibility and grid interactivity.

9                 I wanted to just ask anybody if they  
10 had --

11                 MR. NEMTZOW: If I could just say, real  
12 quick --

13                 COMMISSIONER MCALLISTER: -- any  
14 questions for David?

15                 MR. NEMTZOW: -- Commissioner?

16                 COMMISSIONER MCALLISTER: Yeah, please.  
17 Please. Yeah. Go ahead.

18                 MR. NEMTZOW: Even Albert Einstein  
19 couldn't come up with the unified field theory.  
20 So all I want to say is I'm glad you're doing the  
21 en banc, I'm glad you're doing everything you  
22 said and we said, but let's not assume that we  
23 need to have a unified field theory for all of  
24 this. Let's advance that way without waiting for  
25 that angle.

1                   COMMISSIONER MCALLISTER: Absolutely.

2                   MR. NEMTZOW: That would be my --

3                   COMMISSIONER MCALLISTER: Absolutely.

4                   MR. NEMTZOW: That's how I tackle this.

5                   COMMISSIONER MCALLISTER: And also, you

6 know, there's a lot going on at the local levels,

7 and we can learn a lot from them, as well, as a

8 state and as a nation. So I think, you know,

9 cities and counties that are doing innovative

10 things, as well, really feed this discussion in

11 positive ways.

12                  So I see that Commissioner Shiroma has

13 her hand up, so go right ahead. Oh, and also

14 Commissioner Houck after that.

15                  COMMISSIONER SHIROMA: Thank you. Quick

16 question.

17                  Thank you, David, so much. I look

18 forward to continuing to work with you and the

19 federal government.

20                  My question is, it's relevant, is you

21 mention the microgrid that supports the Alabama

22 Power neighborhood, the solar and backup with

23 natural gas, was that developed together? And

24 does the microgrid, is it operated by the utility

25 or a third-party? Or, really, was it developed

1 together?

2 MR. NEMTZOW: Yeah, it was. It was  
3 developed --the whole thing was developed at one  
4 time. It was a greenfield and it's a new  
5 construction, so it was all developed together.

6 And, yeah, so it is Alabama Power that operates  
7 the microgrid and the backup to optimize. But,  
8 partly, it's a utility; right? So they're very  
9 interested in how these 62 homes behave as a  
10 neighborhood and what that means for their grid,  
11 so, yes.

12 And the other one, the one in Atlanta, as  
13 you can tell, isn't a microgrid. And microgrids  
14 are, you know, are appealing here but they're  
15 certainly not necessary. It could go either way.

16 COMMISSIONER SHIROMA: Okay. Thank you.

17 COMMISSIONER MCALLISTER: Commissioner  
18 Houck, yes, go ahead, please.

19 COMMISSIONER HOUCK: Yes. I just wanted  
20 to thank you for this great presentation. It is  
21 so good to see that we're moving in the same  
22 direction. And your challenge for this friendly  
23 competition, I think, is great that we're doing  
24 it together and we're all moving in the same  
25 direction. So I just really want to commend the

1 work that DOE is doing in such a short period of  
2 time since the new secretary has been in place  
3 with the new administration.

4 And as the Lead Commissioner at the PUC  
5 on Distributed Energy Resource Planning, our  
6 high-DER rulemaking that's just opened, I'm  
7 really looking forward to the potential and  
8 future partnerships we can have with DOE on the  
9 projects you described here and looking at how we  
10 can be innovative and working together on moving  
11 all of this forward.

12 So I just want to really thank you. This  
13 was very inspiring to see this shift in our  
14 relationship with the federal government.

15 MR. NEMTZOW: Thank you, Commissioner  
16 Houck. And, of course, just to get on record the  
17 obvious, whether the issue -- I got buildings, on  
18 the demand side, I got, but whether it's solar,  
19 fuel cells and hydrogen, battery storage, thermal  
20 storage, buildings, vehicles, whatever it is,  
21 sign us up. And, you know, I trust we're being  
22 responsive to your needs. And, you know, anytime  
23 we're not we'll connect the right people at your  
24 end with the right people at our end, but the  
25 whole gamut.

1                   COMMISSIONER HOUCK: That's great to  
2 hear. Thank you, again, so much.

3                   MR. NEMTZOW: Yeah. Yeah. Thank you.

4                   COMMISSIONER MCALLISTER: Commissioner  
5 Gunda, did you have a question?

6                   COMMISSIONER GUNDA: Yeah. Thank you,  
7 Commissioner.

8                   I just wanted to thank David so much for  
9 that presentation, very helpful, like really kind  
10 of amazing to see the progress that we're all  
11 collectively making in making sure the buildings  
12 are really a resource for the grid.

13                  So I have one quick question. I know  
14 we're running out of time. But something that  
15 Commissioner Shiroma raised at the top in her  
16 comments, as the federal government is looking at  
17 investing in these projects and such, David, is  
18 there -- could you kind of elaborate or comment  
19 on how equity is playing into the thinking at the  
20 federal level, especially as you fund these  
21 projects and can learn lessons from it? Anything  
22 that you can share will be really helpful.

23                  MR. NEMTZOW: Yeah, absolutely. The  
24 shorter answer is a lot. And equity -- well,  
25 first, let me just personally note as an analyst,

1 equity has -- I think we use it in two different  
2 ways in clean energy. One is for the benefits of  
3 clean energy reaching all segments of the  
4 American population, the benefits, clean air,  
5 more reliable power, more affordable energy. The  
6 other part are the clean energy widgets, shiny  
7 objects, reaching all sorts of populations;  
8 right? The programmable thermostats. The EVs.  
9 So I just want to just make that, you know,  
10 economical.

11 Now having said that, it's a key priority  
12 for this administration, for our department, and  
13 for my office. And, you know, the proof is in  
14 the pudding, of course. Words are cheap. But  
15 when you see the new the new -- I think when you  
16 see the President's budget request for the coming  
17 year, I'll let you read it for yourself, I think  
18 you'll get a very encouraging answer there. And  
19 I'll let the President speak for himself.

20 But when you see the projects that we  
21 selected for our Connected Communities, you will  
22 see, I think, again, without getting ahead of  
23 myself, you will see equity. You will see  
24 affordable housing and multifamily, and I know  
25 multifamily is the same as affordable, but you

1 will see affordable housing, multifamily housing,  
2 different kinds of neighborhoods there.

3 So the answer is we're very committed to  
4 it. And we're learning how to do that; right?

5 Because we have to walk and chew gum at the same  
6 time. You know, I think it feels to us, and I  
7 know it feels to you, like, you know, the Cat in  
8 the Hat in the Dr. Seuss with the, you know, the  
9 spinning plate and the goldfish bowl, and that's  
10 what it is, it's the carbon challenge, the equity  
11 challenge, the affordability challenge.

12 So sorry. The answer is, yes, and we're  
13 very committed to it.

14 One final thing is we all know that  
15 energy efficiency if done right and done cost  
16 effectively makes housing or transportation,  
17 whatever it is, more affordable; right? But you  
18 have to have the money in the first place. We  
19 are also shifting our R&D program to look at  
20 first costs, price compression, so that the first  
21 cost bite is more modest, whether that's heat  
22 pumps or programmable thermostats. So I just  
23 want to say, there are a lot of elements of that  
24 very important issue.

25 COMMISSIONER GUNDA: Thank you so much.

1 MR. NEMTZOW: Thank you, Mr. Vice Chair.

2 COMMISSIONER MCALLISTER: Great. We  
3 could ask a lot more questions, I'm sure, David,  
4 but we will see each other again because we  
5 interact frequently. And just look for more  
6 opportunities to involve you and to be involved,  
7 you know, whether it's in the appliance, whatever  
8 the rulemaking is, or the particular theme is  
9 that the federal government, you know, appliances  
10 regulations and the like, building codes, we'll  
11 look forward to. And we already have a very  
12 robust relationship, so look forward to --

13 MR. NEMTZOW: Great.

14 COMMISSIONER MCALLISTER: -- continuing  
15 that --

16 MR. NEMTZOW: And one issue --

17 COMMISSIONER MCALLISTER: -- and I  
18 appreciate it.

19 MR. NEMTZOW: -- one issue we haven't  
20 talked about, it's a little less sexy, is the  
21 role of analysis. And I think that's another one  
22 that the Commission --

23 COMMISSIONER MCALLISTER: Yeah.

24 MR. NEMTZOW: -- both Commission,  
25 Commissioner McAllister, and my office, is really

1 important. And it also has a lot of free riders  
2 in a good way. The analysis we can do together,  
3 I think, will help the --

4 COMMISSIONER MCALLISTER: Yeah. We will  
5 hear --

6 MR. NEMTZOW: -- local jurisdictions out  
7 a lot.

8 COMMISSIONER MCALLISTER: Yes. Thanks  
9 for bringing that up. If I had asked a question  
10 it was going to be about sort of the data regime  
11 and how --

12 MR. NEMTZOW: Okay.

13 COMMISSIONER MCALLISTER: -- we sort of  
14 get our -- how we utilize it for good and, you  
15 know, protect ourselves appropriately. And I  
16 think that's a conversation we absolutely need to  
17 have and, luckily, have in our next panel, as way  
18 of segue, so thank you, David, in our next panel  
19 we have some real experts on that front doing  
20 some great analysis on, you know, really the  
21 load-shape impacts of many of the things we're  
22 talking about and just the highly analytical  
23 perspectives on this topic, and so I want to move  
24 on to our panel on the Value of Grid-Interactive  
25 Efficient Buildings.

1                   And, Heather, I'll just pass it straight  
2 off to the moderator.

3                   We've got a great lineup, six terrific  
4 speakers with different perspectives, and  
5 moderated by Tiffany Matero, our very own from  
6 the Energy Commission.

7                   So, Tiffany, take it away.

8                   MS. MATERO: Thanks Commissioner. Yeah,  
9 I will just get jumping in right here.

10                  Our first panelist, Mary Ann Piette,  
11 Senior Scientist from Lawrence Berkeley National  
12 Lab.

13                  Thanks for being here, Mary Ann. It's to  
14 you.

15                  COMMISSIONER MCALLISTER: Thanks Tiffany.

16                  I just want to invite our dais members,  
17 if they feel more comfortable turning their  
18 cameras off, that's okay during the panel, and we  
19 can chime back in for questions at the end. If  
20 you're more comfortable doing that, that's what  
21 I'm going to do, so thanks everyone. And we'll  
22 get going on the panel.

23                  Thank you, Tiffany.

24                  MS. PIETTE: Wow, I just want to say  
25 hello to everybody. It is a great pleasure to be

1 following David Nemtzow.

2                   David, thank you for the introduction on  
3 GEBs and the national and California perspective.

4                   I'm going to be talking about grid-  
5 interactive efficient buildings, also, and  
6 talking a little bit about technology, a case  
7 study at UC Merced, and the Demand Response  
8 Potential Study.

9                   I'm Mary Ann Piette and I'm the Division  
10 Director of the Building Technology and Urban  
11 Systems Division at Lawrence Berkeley National  
12 Lab. And it is such a pleasure to have all three  
13 of our key sponsors on today's agenda. So I want  
14 to give thanks, again, to the U.S. Building  
15 Technologies Office at DOE, thank the Public  
16 Utilities Commission. I'll be talking about the  
17 Demand Response Potential Study. And then I'll  
18 be happy to announce, this month we are kicking  
19 off the California Load Flexibility Research and  
20 Deployment Hub. And I have just a short mention  
21 of CalFlexHub. But this session is about the  
22 values.

23                   Go ahead to the next slide.

24                   Everything David mentioned is embodied in  
25 this slide here. Looking at the oil embargo was

1 what really launched the field of energy  
2 efficiency. So when we invest in grid-  
3 interactive efficient buildings we're importing  
4 less foreign oil, so that was a major motivation.  
5 We're seeing lines in England again where we have  
6 gas shortages. So resilience and energy security  
7 is still an important agenda for the energy field  
8 and GEBS.

9 Air quality. We need to make sure that  
10 we're delivering healthy buildings. And we need  
11 to understand things like urban heat islands.  
12 It's getting hotter. We have fires. We have  
13 smoke. So we have a lot of challenges when we  
14 think about GEBS. So while we're developing  
15 efficient interactive technology, we have to make  
16 sure that the people are healthy, we want to  
17 integrate with the renewable grid, and we want to  
18 ensure that these technologies are affordable and  
19 they're providing value to the disadvantaged  
20 communities that have historically not have had  
21 much -- as much advantage to these technologies.  
22 So just kind of an overview on what we think  
23 about in building technologies and all the things  
24 we have to keep in mind.

25 Go ahead to the next slide.

1                   So just to remind everybody, we start  
2 with efficient components. We have a long  
3 history in LED lighting, better windows, more  
4 efficient HVAC systems.

5                   Go ahead to the next slide.

6                   But we want to integrate those at a  
7 whole-building level, so we want the facade and  
8 the HVAC and the equipment to be integrated. And  
9 that's going to help us to integrate with the  
10 grid.

11                  Go ahead to the next slide.

12                  So a grid-interactive efficient building  
13 starts with efficient components, integrates  
14 systems, and interacts with the grid. And I  
15 think everybody on today's agenda, and most of  
16 you listening, are familiar with the duck curve.  
17 In 2019, on Memorial Day, 16 percent of the  
18 renewables that we generated could not be used,  
19 so we want to soak up that clean power in the  
20 middle of the day. And that's a big challenge  
21 because we've spent decades working on energy  
22 efficiency and now we're looking at how we can  
23 actually change the electric load shape of the  
24 building, making sure it's efficient, but also  
25 dynamic. So for a clean grid we need grid-

1 interactive efficient buildings.

2 Go ahead to the next slide.

3 So I'm going to spend a moment talking

4 about these technologies. So this is a slide

5 from the GEB Roadmap. And I want to thank David

6 for his leadership in thinking about the fact

7 that DOE had a role in creating the agenda for

8 the GEBS, that's the grid-interactive efficient

9 buildings. On the very bottom in red is thermal

10 energy storage. We can build thermal energy

11 storage systems that use less electricity and are

12 more efficient than electric batteries. We have

13 today some district energy systems. I'm going to

14 talk about TES at UC Merced. We can better

15 integrate thermal energy storage with HVAC, with

16 refrigeration, maybe in the building envelope,

17 and doing new materials.

18 On the left of this curve is more

19 available technology. And on the right are

20 things that are more in development. So we have

21 thermal energy storage systems that are providing

22 more value.

23 And then in orange are the physical

24 systems. You all know about heat pumps and water

25 heaters. But window attachment are important, as

1 well as dynamic glazing, and combination systems.

2 So the bottom line is that we want to  
3 continue to improve the affordability and lower  
4 the cost to both the hardware costs, as well as  
5 the software costs, to deploy these technologies.

6 And above the line are local control. We  
7 have a lot of that today. We have smart  
8 thermostats. We're doing better with connected  
9 water heaters. We still don't have a lot of  
10 them. But these demand flexibility enable  
11 technologies that are integrated, like a SHAM, so  
12 smart home automation, or a building energy  
13 management, or predictive control. That multi-  
14 building control that David mentioned with  
15 Connected Communities, we're only starting to  
16 figure that out. And for speed and scale we need  
17 to work with groups of buildings and not just  
18 individual buildings.

19 Go ahead to the next slide.

20 I want to spend a moment talking with you  
21 about some work that we've done at UC Merced.  
22 This is unprecedented. Merced has a 2  
23 million gallon thermal storage tank. It's got  
24 chilled water in it. It's got four megawatts of  
25 onsite solar. It's got a big solar farm. For

1 the first time we actually used the megawatts  
2 from the solar to charge the thermal energy  
3 storage. Historically, you charge the thermal  
4 storage at night. We were actually looking at  
5 their own duck curve that Merced has and they  
6 were selling excess power back to the grid.

7 So by using -- by doing what's called  
8 model predictive control we would use the energy  
9 costs, the greenhouse gas signals, and the  
10 utility tariffs to try to actually take some of  
11 that solar and charge the storage at different  
12 times of the day. We did that while reducing the  
13 peak demand charges. So that saves money for  
14 Merced and reduces the carbon footprint of the  
15 campus. We got about one metric ton of carbon  
16 per day. That's about equivalent to a car going  
17 over 2,000 miles.

18 So it's quite an impactful examples of a  
19 connected community technology because this is  
20 the entire campus cooling system in that chilled  
21 water tank. So we're really excited to be  
22 bringing that technology to you.

23 Go ahead to the next slide

24 I what to share with you a little bit  
25 about the California Demand Response Potential

1 Study. I want to thank the Public Utilities  
2 Commission. This work was started in 2015, so  
3 it's been ongoing for several years now. We've  
4 had three phases of work. We have four grid  
5 services that we call shape, shift, shed, and  
6 shimmy, and this is the GEB shindig.

7 So we have shape which is modifying the  
8 load shape from tariffs. We have shed which is  
9 the traditional hot summer demand response. And  
10 we're going to start looking at the cold winter  
11 demand response. Shift. Shift is a very  
12 important concept of acting like virtual storage,  
13 so moving loads and being able to soak up more of  
14 that clean electricity and use less around dinner  
15 time or early in the morning. We do not have a  
16 lot of shift in the field today. We need more of  
17 it. And then shimmy is like a fast-acting  
18 ancillary services. I'm going to be speaking  
19 mostly about shed and shift.

20 The Demand Response Potential Study helps  
21 us understand how many gigawatts are available,  
22 where in the state, when, and at what cost. So  
23 we actually had a model from over 300,000 load  
24 shapes and 11 million files of all the customers,  
25 so we do all loads, EVs, residential, commercial,

1 industrial. I'll just talk mostly about  
2 buildings. But this model helps us look at what  
3 demand response is available at what costs. And  
4 we had about two gigawatts from buildings. We  
5 had about four gigawatts total but about two  
6 gigawatts for 2025 at \$200 per kilowatt levelized  
7 costs. I'll talk a little more about how we came  
8 up with those numbers.

9                 But right now we're working on what's  
10 called Phase 4. And I'll give you a little bit  
11 of a glimpse of what some of that data looked  
12 like. So we're very interested in understanding  
13 where geographically these are, so we have it by  
14 zip code throughout the state, by sublap, by  
15 sector, and you're going to see by end use. And  
16 we're trying to understand how to bring the costs  
17 down and how to increase participation.

18                 So shift can play an important role but  
19 we need more shift resources. And we need to  
20 bring down the cost and get things like that,  
21 thermal storage, and using the mass of the  
22 building.

23                 Go ahead to the next slide.

24                 So in my modeling the loads and the  
25 energy efficiency and bridge shifting strategies,

1 we look at the cost of installing technology, we  
2 look at the cost of operating it. So we look at  
3 smart thermostats. How much does it cost to  
4 install them? How much does it cost to maintain  
5 the communications? What's the speed of the  
6 response? And the persistence of savings is an  
7 extremely important one. So when we think about  
8 the value of GEBs, and we want them to be grid-  
9 interactive, we need to understand, when we  
10 invest in a control system it's not like putting  
11 in a more efficient HVAC system. We need to make  
12 sure those savings are persistent and that the  
13 communication investment has some value over  
14 time.

15 Go ahead to the next slide.

16 This is an example of a shift supply  
17 curve. I have a dashed line there at about \$150  
18 per kilowatt hour. So we compare the shift from  
19 building loads. This particular one has  
20 residential, commercial, and industrial loads.  
21 And we can get about four to six gigawatt hours  
22 of virtual storage from behind-the-meter from  
23 loads that compare -- that's cheaper than behind-  
24 the-meter batteries, and about 40 percent of that  
25 is from buildings, so we have a lot in process

1 loads. But that number is based on historic  
2 participation rates in demand response. So the  
3 critical thing is to get more participation.  
4 We're looking at electrification, of course, with  
5 space heat and water heat. And we're modeling  
6 that in Phase 4.

7 It's important to understand that  
8 about -- in 2017, if we shifted about one percent  
9 of the load, that would have gotten about half of  
10 the curtailment that we saw in that year. So, in  
11 general, we want to reduce that duck curve  
12 problem by using load to soak up more of that  
13 clean energy.

14 Go ahead to the next slide.

15 This is quick look at pool pumps, space  
16 cooling, space heating, water heating. The space  
17 cooling and space heating is residential. And  
18 you'll see this is -- these lines are from -- all  
19 the different dots are from actual customers.  
20 And we calculate how much heating and cooling is  
21 present at an individual building from regression  
22 curves, from utility data. And then we look at  
23 what would it cost to put in a smart thermostat?  
24 And how many hours a year is it available to  
25 shift load?

1                   So you'll see, commercial building HVAC,  
2 that one in the very middle, is more cost  
3 effective than the residential, but that's  
4 because the participation rates have been small  
5 in the residential programs. So, in general, we  
6 want to work on both the technology costs,  
7 bringing those costs down, and allowing customer  
8 adoption by getting the information out to  
9 customers.

10                  Go ahead to the next slide.

11                  Now I'm going to give you three quick  
12 slides before my final slide because I know I'm  
13 almost at time.

14                  This is what a load-shape cluster looks  
15 like. I'm excited to show you this, what's  
16 called a double peaker. This is a residential  
17 cluster with almost 3,000 customers in it. And  
18 it has seasonal changes and it has HVAC end uses.  
19 And this one shows a morning peak and an  
20 afternoon peak.

21                  Go ahead to the next slide.

22                  This one is a daytime occupant. And we  
23 heard earlier Commissioner Gunda mention the  
24 concept of people staying at home, so residential  
25 load shapes are changing. And we could actually

1 increase clusters like this one. When we look at  
2 what demand shift or demand response is  
3 available, we can look at what are the types of  
4 load shapes we see in different customer groups?  
5 This cluster has about almost 2,000 customers in  
6 it. This is a cluster, what we call Cluster 10.  
7 We will have thousands of -- we will have about  
8 4,000 different clusters. And we look at when  
9 are they heating and when are they cooling? And  
10 what climate zone is this in?

11                   And go ahead to the next slide  
12                   This one is what an EV rate responder  
13 looks like. So we know from the files who has an  
14 electric vehicle. And you'll see there at the  
15 top of that slide that this building is using a  
16 lot of electricity from midnight to about 5:00  
17 a.m. and it's charging their EV. And we put  
18 these different load shapes together to try to  
19 understand the most cost effective way to improve  
20 demand flexibility and GEBs and increase the  
21 potential of buildings interacting with the grid.

22                   So I have one last slide. Oh, two last  
23 slides.

24                   So this one, this one I'm excited to  
25 share with you. Here we have, in the end-use

1 load clusters we're developing for the Demand  
2 Response Phase 4 that we're doing right now, in  
3 Phase 4 we're going to be looking at shedding and  
4 shifting loads. And we have all these new end  
5 uses in red. The end uses in red have the  
6 potential -- now, you can't shift indoor lighting  
7 but we could shed indoor lighting.

8 So in Phase 2, you can see in black under  
9 the commercial sector, end uses. We had indoor  
10 lighting as a demand responsive shed capability.  
11 Thermal systems you can shift. You can shift spa  
12 heaters. You can shift spa pumps. You can't  
13 really shift televisions. So we characterize  
14 what each of these end uses can do.

15 The ones in green there, heating and  
16 water heating in residential, for the first time  
17 we modeled electrification scenarios. We are  
18 modeling out to 2040. So we're saying, what's  
19 available today? And how do we invest in this --  
20 these technologies to enable these end uses to  
21 provide these shape and shift and shed and shimmy  
22 services? So we're doing a higher resolution  
23 model with more building types, more end uses,  
24 and trying to understand, how much does it cost  
25 to enable a dishwasher to receive a signal from

1 the grid?

2 Go ahead to the next slide.

3 This is my final slide. So grid-

4 interactive efficient buildings are critical for

5 decarbonization. Right now, electric load shapes

6 in buildings are not as flexible as they should

7 and could be. To allow us to have a decarbonized

8 grid, we need buildings to interact with the

9 grid. Some of the key technologies I mentioned

10 are electrification with heat pumps.

11 Envelope. We want to put in a good

12 envelope. That allows us to downsize the heat

13 pump. We put in a smaller heat pump with better

14 windows and a cool roof so we can make sure that

15 those hot days are -- the loads are reduced and a

16 heat pump can manage the load.

17 Controls are critical. Controls are

18 critical to do things like we did at UC Merced.

19 Communication technologies. Next year is

20 the 20-year anniversary of OpenADR. And we're

21 going to continue to work with California to

22 innovate on communication technologies. And we

23 want to make sure that these technologies can

24 communicate with EVs, with both thermal and

25 electric storage, and that we understand how to

1 integrate the local photovoltaics like we did at  
2 Merced.

3 The bottom line is we need more customer  
4 engagement, so we need to continue to work on the  
5 ways to communicate with customers about the  
6 value.

7 And I'm excited that this October we are  
8 kicking off the California Load Flexibility  
9 Research and Deployment Hub. CalFlexHub is going  
10 to be testing the state's load management signal  
11 and the concept of using dynamic prices in a  
12 machine-readable format to send signals to  
13 devices so a thermostat, a heat pump, a pool  
14 pump, and even the big systems at UC Merced can  
15 receive their tariffs in a digital form, whether  
16 it's a real-time price or a time-of-use price.

17 And the Hub portfolio monies that funnel  
18 there is the annual process that we will be going  
19 through to make sure that we can look at what  
20 technology -- we have 12 projects that we're  
21 starting with, and whether or not -- how are they  
22 doing? Do we need to reprogram our annual  
23 deployment cycle and annual lab cycle to make  
24 sure that we're investing in the most important  
25 things? And we have a broad system of

1 stakeholders that we'll be communicating with to  
2 make sure that the DOE and the CEC and the CPUC  
3 funding is realized and the Hub is taking  
4 advantage of what we're learning from the  
5 projects with the GEB Roadmap and DOE's  
6 leadership, with the DR Potential Study which  
7 will be the foundation of our modeling, and the  
8 EPIC, California Energy Commission-funded  
9 CalFlexHub.

10 So I want to thank everybody. Look  
11 forward to the discussion. Thank you.

12 MS. MATERO: Thank you, Mary Ann.

13 And the next speaker, we have Javier  
14 Mariscal, Senior Advisor for Strategy and  
15 Business Objectives at Southern California  
16 Edison.

17 MR. MARISCAL: Thank you. Why don't we  
18 just jump to the first slide?

19 So I want to just start by saying that  
20 grid-interactive efficient buildings offer  
21 utilities a comprehensive grid value proposition  
22 for optimizing grid planning and operations. It  
23 can shed load during peak hours. It could shift  
24 load to off-peak hours when clean energy is most  
25 plentiful. It could provide frequency regulation

1 and voltage control.

2                   But can utilities trust that GEBs will  
3 perform as promised? For us, for utilities, I  
4 think more planning studies are needed to address  
5 how to reliably interact with GEBs. Already,  
6 there are significant changes in greenhouse gas  
7 policy, customer programs, load profiles, and  
8 grid planning and operations that's already  
9 taking place now that will help us manage this  
10 potential new fleet of flexible demand resources.

11                  Next slide.

12                  So just quickly, you know, as I said,  
13 policies are evolving. In 2006, Assembly Bill 32  
14 codified an emissions target of 1990 levels by  
15 2020. Ten years later, in 2016, Senate Bill 32  
16 went further. It required including a target  
17 reducing emissions to 40 percent below 1990  
18 levels by 2030. And in 2018 there was an  
19 executive order that established a statewide goal  
20 to achieve carbon neutrality by 2045.

21                  So in response, in 2019, Southern  
22 California Edison published a white paper titled  
23 Pathway 2045 which identifies a feasible and  
24 economically route to achieve climate neutrality  
25 by 2045. Some highlights from that study,

1 Pathway 2045 concluded that a feasible and low-  
2 cost decarbonization can be achieved through  
3 powering customer energy needs with carbon-free  
4 electricity, electrifying transportation, and  
5 electrifying buildings. Specifically, the white  
6 paper found that emissions from buildings today  
7 are dominated by natural gas for household and  
8 commercial business use, such as space heating,  
9 cooking, and hot water or steam generation.

10 So in order to achieve an 85 percent  
11 reduction in GHG emissions from buildings,  
12 Pathway 2045 concluded that approximately one  
13 third of building space and water heating will  
14 need to be electric by 2030, and almost three-  
15 quarters of these by 2045. So electrifying these  
16 systems not only would significantly reduce  
17 emissions but it also provides an opportunity for  
18 managing load demand to avoid peak times and  
19 reduce grid costs.

20 Next slide.

21 So customer programs are evolving.  
22 Achieving customer conversion from natural gas to  
23 electric technologies will require new outreach  
24 programs to help customers understand and realize  
25 the benefits of electrification. We will need

1 new workforce development programs to train  
2 technicians on how to install and maintain these  
3 new systems. And most importantly, we'll need to  
4 introduce new easy to access and inclusive  
5 financing, incentives, and optimize utility  
6 pricing to help offset the initial cost of  
7 conversion to electric and provide ongoing  
8 affordability. Now these efforts are going to  
9 require collaboration with the California Public  
10 Utilities Commission to identify opportunities  
11 for layering incentives from various  
12 complementary programs, such as TECH, BUILD and  
13 SGIP, while avoiding duplicative incentives.

14 Next slide.

15 At the same time the Energy Code is  
16 evolving. The California Energy Commission  
17 recently adopted the 2022 Energy Code, effective  
18 January 2023, which focuses on three key areas in  
19 newly constructed homes and businesses. The  
20 first is to encourage heat-pump technology for  
21 space and water heating. The second would be to  
22 establish electric-ready requirements for single-  
23 family homes to position owners to use cleaner  
24 electric heating, cooking, and electric vehicle  
25 charging options. And then the last would be

1 expanding solar photovoltaic systems and Battery  
2 Storage Standards or multifamily projects over  
3 three stories, restaurants, schools, and other  
4 select businesses to maximize onsite use of solar  
5 energy and avoid electricity demand during peak  
6 periods.

7 Next slide.

8 This has been talked about but, again,  
9 it's worth repeating, load profiles are evolving.  
10 Already, we're seeing our customers adopting new  
11 technologies that enable them to take control of  
12 how and when they use, manage, produce and store  
13 energy. With the growing digitizing of work and  
14 electrification of transportation, heating and  
15 industrial processes, we anticipate significantly  
16 higher use of electricity in the future that will  
17 be offset with increasing adoption of onsite  
18 solar energy generation with paired battery-  
19 energy storage.

20 Customer expectations for reliability and  
21 resiliency will steadily increase due to this  
22 greater reliance on electricity for a wider range  
23 of critical and everyday activities.

24 So next slide.

25 So in response, our grid planning and

1 operations are also evolving. To meet these  
2 higher expectations for reliability and  
3 resiliency, we will need to optimize the  
4 bidirectional delivery of electricity for better  
5 utilization of the grid and customer DER assets.  
6 In other words, we need to interact with our  
7 customers as grid partners and find new tools and  
8 processes for integrating their assets, their DER  
9 assets, I should say, into our grid planning and  
10 operations.

11 How the grid is operated will undergo a  
12 significant evolution. It's going to require  
13 substantial advances in grid management system  
14 technologies which will help us communicate and  
15 interact with, potentially, millions of nodes  
16 across the entire grid, including at customer  
17 locations. The traditional approach to grid  
18 management will evolve into a more decentralized  
19 operation of grid assets, with edge computing  
20 helping solve localized issues.

21 As we move forward in implementing our  
22 reimaged grid, our key decision making will be  
23 based on the following guiding principles.  
24 First, affordability, safety, resiliency, and  
25 most important of all, customer choice.

1           Next slide.

2           So our grid capabilities are evolving as  
3 well. So as we reimagine the grid, we seek to  
4 address how the grid must change to support  
5 California's greenhouse gas reduction goals as  
6 laid out in Pathway 2045.

7           At a high level, our systematic approach  
8 begins with understanding what the grid  
9 challenges are, what our customers will need from  
10 the grid, and how the supply mix will evolve, as  
11 well as the regional climate change effects that  
12 the grid will need to endure. It's going to  
13 require rethinking various aspects of the grid  
14 with a long-term lens, as well as increasing  
15 cooperation with multiple stakeholders to evolve  
16 the grid and advance our Pathway 2045 goals  
17 toward enabling a clean energy future.

18           The grid, it's going to require new  
19 capabilities to sense, communicate, analyze, and  
20 respond in real time to dynamic load and  
21 equipment conditions. As a result, advanced and  
22 sensors, high-speed/high-volume communications,  
23 edge computing, predictive analytics, and  
24 artificial intelligence are all needed, as well  
25 as transmission and distribution planning,

1 design, construction, and operations, they all  
2 must evolve to remove barriers to  
3 decarbonization, as well as to support customer  
4 adoption of new technologies and renewable  
5 resource development.

6 Next slide.

7 This is my last slide. So as we move  
8 forward, at Edison, we are moving forward and  
9 taking the first steps in making the reimaged  
10 grid a reality.

11 The first is we are refining what we call  
12 our forward radar. And that means we are  
13 improving our understanding of where, when, and  
14 why customers will be adopting DERs and load-  
15 control technologies and what new grid  
16 technologies are on the horizon.

17 We identifying and accelerating critical  
18 technologies. This means including fast tracking  
19 the development of technologies required for the  
20 deployment of foundational capabilities.

21 We are future-proofing current grid  
22 initiatives. This requires ensuring that ongoing  
23 grid modernization and resilience efforts are  
24 designed to handle additional complexity expected  
25 and/or are able to be upgraded in the future.

1           We are engaging stakeholders. This means  
2 collaborating and engaging with customers and  
3 other stakeholders to align what needs and  
4 challenges will arise, and what are the right  
5 solutions and standards for the industry.

6           And we are also implementing required  
7 changes to our planning processes. This includes  
8 exploring and adopting new methodologies and  
9 tools to make more adaptive grid planning  
10 decisions in the future.

11           In summary, we can't do this alone.  
12 Achieving a reimagined grid that interacts with  
13 grid-interactive efficient buildings calls for a  
14 collaborative industry-wide approach to be most  
15 effective and less costly to implement. And it's  
16 going to require all parties, policymakers,  
17 innovators, customers, utilities, working  
18 together to shape the policy and technology  
19 landscape and transform how we plan, design,  
20 build, and operate the grid.

21           Thanks for your time and having me  
22 participate on this panel. Thanks.

23           MS. MATERO: Thank you, Javier.

24           Next speaker, Carmen Best, V.P. of Policy  
25 and Emerging Markets at Recurve.

1 MS. BEST: Thanks. Again, thanks for the  
2 opportunity to join today.

3 You can go to the next slide. Next. Can  
4 you advance? There we go.

5 So I just wanted to step back a little  
6 bit and make an observation. Many of us have  
7 been around to see all of these policies evolve.  
8 But if you just start from 2006, which happens to  
9 be when I came to the Golden State to start a  
10 career in clean energy, the number of bills and  
11 regulations and initiatives that are dedicated to  
12 clean energy in California will make one's head  
13 spin. And indeed, I think the Commissioners'  
14 intro statements also added at least two or three  
15 more proceedings that I need to chase personally  
16 in my role. And while I think all of these have  
17 been well intentioned, I think they've also had  
18 the effect of having some unintended consequences  
19 of pulling everyone in multiple directions and,  
20 potentially, creating competing priorities and,  
21 sometimes, counterproductive rules because it  
22 really is impossible to synergize so many siloed  
23 initiatives.

24 So this barrier for delivery of demand-  
25 side management, I think, has been noted over and

1 over again, the challenge of silos. But it does  
2 seem like each new bill or proceeding does run  
3 the risk of making it worse.

4 We need to bring a sense of urgency for  
5 resolving across these silos, especially given  
6 the momentum of existing interests and business  
7 models that respond from kind of our historic  
8 policies. And I'm really encouraged by the new  
9 comprehensive DER proceeding that the Commission  
10 has taken up. But we also need to grapple with  
11 scale because the hamster wheel of these existing  
12 and isolated practices are otherwise going to  
13 keep us in a box and they will keep us from  
14 achieving these ultimate goals.

15 So in my presentation today, I would like  
16 to step back and take a look at one possible  
17 strategy to help reconcile these policies across  
18 a common sense of value and a common framework  
19 for tracking progress.

20 Next slide, please.

21 And a little thunder was stolen, I guess,  
22 but we need to consider adopting a new construct.  
23 And I would asset that we already have a unified  
24 field theory, as it were. It turns out that the  
25 first successful classical unified field theory

1 was actually from Michael Faraday, making the  
2 observation that time-varying magnetic fields  
3 could induce electric currents. And before that  
4 the phenomenon were considered unrelated.

5 I'm no Faraday. But I think that the  
6 unified field theory that I think would orient us  
7 in the right direction really starts with the  
8 recalibration of the value derived from demand-  
9 side investments. Yes, this is part of our  
10 policy considerations today. And we're pretty  
11 lucky in California that we have the avoided cost  
12 calculator which is a great source and kind of a  
13 comprehensive price signal that's coming from the  
14 CPUC. That, coupled with other price signals  
15 from CAISO or other markets, can really be  
16 complementary.

17 But what we need to do is put this value  
18 at the core of our considerations across  
19 resources and in the context of new business  
20 capabilities for deploying these resources.  
21 Luckily, California has made significant  
22 investments in AMI. And we the capability to use  
23 it to focus our attention on driving this maximum  
24 value. So these two things, while we have all of  
25 these silos, they may not devise every detail and

1 eventuality of program interventions. And, with  
2 a common view of value, we'll be able to sort  
3 through those different situations.

4 Coupling the -- next slide please.

5 The second part of the unified field  
6 theory is, of course, NMEC. Normalized metered  
7 consumption was adopted in California legislation  
8 via SB 350 in 2015. And it's operationalized  
9 over the past five or six years. Thanks to  
10 support and funding from the CEC and DOE and  
11 others, NMEC has really created a means by which  
12 we can assess the common view of impact or  
13 performance relative to our common view of value  
14 and understand more effectively the interventions  
15 on the demand side across these different silos.

16 This group has probably heard of CalTRACK  
17 and the OpenEEmeter. They are open source code  
18 bases that are available to quantify the awarded  
19 energy use at the meter. And it's grounded in  
20 LBNL's time-of-week and temperature model which  
21 was originally devised for demand response by  
22 Mary Ann and here team. But it also is fully  
23 applicable to time-based energy efficiency.

24 Last summer, GRIDmeter was the addition  
25 to that sweet that Recurve worked on with the

1 peer-review process and really enables a scalable  
2 way to use comparison groups to look at impacts  
3 relative to the overall grid and understand  
4 incrementality in a more meaningful way. When  
5 you couple this with differential privacy and  
6 other ways to protect customer data, it's now  
7 conceivable to expect that non-participant  
8 comparison groups can be part of a counter-  
9 factual analysis of performance and not just wish  
10 for it.

11 Next slide, please.

12 So when you look at this combination, you  
13 can kind of think of it as maybe a flex meter.  
14 We, at Recurve, have been able to unpack this  
15 value stream to look at the long-term  
16 interventions, like energy efficiency, versus the  
17 more event-based interventions, like demand  
18 response, very much like what Mary Any was  
19 talking about in the Demand Response Potential  
20 Study. But we're breaking down this key silo of  
21 performance of measurement and the potential  
22 competing baseline issues that otherwise exist  
23 for deploying energy efficiency and demand  
24 response in the same space.

25 So the hourly methods that we're

1 leveraging are working for both monitoring  
2 increases in energy consumption, like with  
3 electrification, and also monitoring decreases in  
4 energy consumption, which is kind of the  
5 traditional use case. And we're leveraging this  
6 technology, both in the California Clean Tech  
7 Initiative. And it fits in very well with a wide  
8 range of capabilities that are going to be  
9 surfacing with GEBs.

10                 The measurement and verification  
11 solutions help us align our policies for scale.  
12 And having this unified field theory, which I  
13 would argue already exists, grounded in a common  
14 value, and the avoided cost calculator is on the  
15 way there, and consistent measurement and  
16 verification, we can really drive the scale we  
17 need to achieve our ambitious goals and make  
18 demand-side management part and parcel of how we  
19 run our economy.

20                 Next slide, please.

21                 So stepping back, the operation of the  
22 economy and the grid is really a balancing act.  
23 Customers are going to be leveraging GEBs as an  
24 important part of finding that balance part. How  
25 are they going to relate or interact with the

1 grid? And at the end of the day, that  
2 interaction is ultimately summarized at the  
3 customer's meter.

4 Recurve is primarily focused on  
5 settlement at the customer meter because, in many  
6 ways, that's where the authority of the utility  
7 maybe should stop and where others are well  
8 suited to bring solution forward. I like to  
9 joke, you know, what happens behind the meter  
10 stays behind the meter. But I think it's a  
11 foundational question that we're going to need to  
12 grapple with of where market competition should  
13 appropriately begin and end, and where  
14 partnerships are also going to be beginning and  
15 ending for these types of programs.

16 Next slide, please.

17 It's no surprise over the last 20 years  
18 that utilities do benefit from demand-side  
19 resources. And we've established that in  
20 California quite clearly. We recognize the  
21 utility demand -- that utilities benefit from  
22 demand-side resources for a long time. And the  
23 more expensive demand-side values are represented  
24 in the avoided cost calculator that's developed  
25 and approved by the CPUC, at this time it's one

1 of our best resources for a common value stream,  
2 at least for the utility side of the fence. And  
3 it can actually accommodate several social  
4 benefits, as well, as we've seen the addition of  
5 refrigerants, GHGs, et cetera. And, potentially,  
6 equity and resiliency could be included in those  
7 avoided costs.

8 Recurve has taken the time to  
9 operationalize this publicly-available ACC so  
10 that market actors can really use it to support  
11 decisions for installations and performance in a  
12 tool we call the FLEXvalue calculator.

13 Next slide, please.

14 When we look at -- it's important that  
15 market access can see how their interventions are  
16 playing out relative to what regulators want.  
17 And FLEXvalue helps them do that. They can  
18 manage load more effectively to deliver what's  
19 needed and make sure that the impacts are showing  
20 up on the grid and are affecting -- reflecting  
21 reality. With FLEXvalue, we can also show  
22 aggregators how they're actual performance is  
23 aligning with the avoided cost calculator and pay  
24 them directly for the system benefits that  
25 they're delivering.

1           When we live in a traditional sense of  
2 using deemed impacts, they tend to have rather  
3 farcical shapes that are nice for planning but,  
4 inherently, they are wrong. And if they're not  
5 being trued up with actual results from the field  
6 they can ultimately be missing the opportunity to  
7 align incentives for market actors and reward the  
8 type of energy management that's valuable the  
9 grid and also valuable to customers.

10          Next slide, please.

11          And actual performance can translate into  
12 real differences in value when the measured  
13 impacts in this scenario are delivering more  
14 than, say, a deemed assumption of what those  
15 impacts will be. And this is not always going to  
16 be the case. The inverse could also be true.  
17 But what the point is, we want to be assessing  
18 what we're really getting and align that with  
19 what we want as policymakers and regulators.

20          The CPUC has put a ton of effort into  
21 devising the avoided cost calculator and making  
22 it public. However, it's almost entirely  
23 invisible to implementers and aggregators that  
24 are devising projects in the field because  
25 they're mostly paid on average deemed values, not

1 performance, as this point in time. For the most  
2 part, they're paid to install technologies and  
3 that's it, and that doesn't really help us in  
4 finding this right balance point on price or  
5 technology combinations that are going to drive  
6 the type of value that they're looking for.

7 Next slide, please.

8 And customers have choices too. They  
9 benefit from demand-side resources in unique and  
10 varied ways. And I would assert that they're  
11 buying something quite different than what the  
12 utility is buying. When we allow aggregators to  
13 interact with a customer and have the flexibility  
14 to offer them goods and services that they want,  
15 because the aggregator is aware of the grid value  
16 for a particular intervention, they can seek out  
17 the appropriate balance point for price to get  
18 any given customer to say yes, and get the  
19 project done that's going to deliver both on  
20 their needs, as well as the system needs. That  
21 type of price discovery is really difficult at  
22 top down.

23 Next slide, please.

24 This model, really, is also a way. By  
25 focusing on value is another way that we can

1 really be focusing on the other objectives and  
2 goals that we have for these investments to  
3 address equity, et cetera. There are fascinating  
4 business models that are ready to tackle multi-  
5 headed challenges. And all they need from  
6 regulators is incremental price signals to tap  
7 into that value stream. By layering a value  
8 signal for equity and market support goals, we  
9 could be delivering greater flexibility for folks  
10 to respond to and, ultimately, more ideas could  
11 be tested in the market to deliver on the  
12 multifaceted objectives that we have and drive  
13 more actors to join the industry as it evolves.

14 Next slide, please.

15 Because, again, we're really trying to  
16 build a bridge of value, on the one hand we have  
17 customers who have their own interests in  
18 investing in their buildings, on the other hand  
19 we have the grid that is really dependent on  
20 customer engagement to optimize its performance.  
21 So customers have their needs and systems have --  
22 the system has its needs. And the value is  
23 really landing in the middle of each of these.

24 The undergirding of this whole thing is  
25 the performance. And that's where GEBs really

1 synergize, in my mind, by creating extra intel  
2 and information for building owners and those  
3 interacting with building owners to drive value  
4 on both sides of the bridge.

5 Next. Next slide.

6 So we've operationalized at Recurve this  
7 theoretical construct in the demand-flex market.  
8 Right now there are two versions of the  
9 FLEXmarket, one for peak demand response and one  
10 for long-term load reductions called Energy  
11 Efficiency. For peak flex, MCE has a pool of  
12 aggregators that are providing regular peak  
13 savings at a fixed rate. And the Commercial  
14 FLEXmarket is an energy efficiency program that  
15 has both a fixed rate, and also a time-valued  
16 component to ensure that load shift and load  
17 shaping is also being incentivized.

18 And since I'm at time, the last slide is  
19 really about, again, coming back to this value  
20 bridge. This is how the different market actors  
21 are interacting in this model. And it's really a  
22 procurement model. It's not a program. It  
23 empowers and enables aggregators and building  
24 owners and customers to optimize all kinds of  
25 DERs with a common value signal at the core.

1           I think the industry is ready, it's  
2 simply bursting with creativity, and I think this  
3 model is a way that we can harness the ultimate  
4 value to really achieve our biggest goals.

5           Thanks. I'll take questions at the end.

6           MS. MATERO: Yes. Thank you, Carmen.

7           Next up we have Carl Linvill, Principal  
8 at the Regulatory Assistance Project.

9           MR. LINVILL: Good morning everyone. Can  
10 you hear me okay, Tiffany?

11          MS. MATERO: Yes, we can hear you.

12          MR. LINVILL: Okay. Great. Thank you so  
13 much for inviting RAP to participate today. This  
14 issue of value from combinations of DERs has long  
15 been of interest to RAP. You probably remember  
16 that, in 2013, RAP came out with a publication  
17 called Teaching the Duck to Fly, that tried to  
18 illustrate how combinations of DERs could take on  
19 the duck curve from a system perspective. More  
20 recently, we have a piece with NREL on using  
21 combinations of DERs to provide customer and grid  
22 value.

23          And you probably know that we've spent a  
24 lot of time thinking about beneficial  
25 electrification, smart rate design, smart rate

1 design both for residential and nonresidential  
2 buildings. All these, you know, feed into  
3 today's topic of value of grid-integrated  
4 efficient buildings.

5 I anticipated, in thinking about a focus  
6 for our presentation today, that others would  
7 have the technical chops to do just what they  
8 have done so far, which is to lay out the  
9 opportunities for value through markets, through  
10 the distribution system operator, as well as  
11 through the wholesale market. And I think those  
12 are a very important set of values for us to  
13 consider, and that grid-integrated buildings  
14 bring value to the grid, to the distribution  
15 system and to the bulk electric system are very  
16 important.

17 However, not all values are necessarily  
18 mediated through those markets, through tariffs,  
19 or through those prices. And we know here in  
20 California, I live in Davis, we know here in  
21 California that those equity and resilience  
22 values that we're seeing today, particularly with  
23 the power system shutoffs, are of high interest.

24 And so what I want to focus on today is  
25 how grid-integrated buildings can bring

1 capabilities for community equity and community  
2 resilience.

3 Next slide, please. Next slide. Thank  
4 you.

5 To set the stage, I want to start by  
6 noting the connection between grid-integrated  
7 efficient buildings and a recent RAP publication  
8 on renovating regulation.

9 Next slide, please.

10 Many of today's policies were implemented  
11 years ago. They help to enable cost-effective  
12 energy use. But in many cases, historical  
13 policies actually limit or narrow our choices  
14 when it comes to energy use in buildings and in  
15 other parts of the economy.

16 Next slide, please.

17 In short, regulation needs renovation.

18 Today, new priorities and the availability of new  
19 efficient electric technologies are pushing a  
20 need for changes in regulation. Regulation needs  
21 renovation which is the primary focus of RAP's  
22 paper.

23 Next slide, please.

24 We all recognize that building emissions  
25 are not going down. In fact, they've been

1 creeping up slightly. In comparison, emissions  
2 from electricity are down by about a third since  
3 2007.

4 Next slide, please.

5 We also recognize that fossil fuel  
6 dominates space heating and water heating, as  
7 illustrated here by EIA's Residential Consumption  
8 Survey.

9 Another important category, gas for  
10 cooking, is also visible in the other bar here in  
11 this chart.

12 Next slide, please.

13 In sharp contrast, there are numerous  
14 opportunities that Mary Ann went into in detail,  
15 and we'll hear more about, to get our energy and  
16 end-use needs met in a more efficient, less  
17 costly and cleaner way, and to help buildings be  
18 a part of a dynamic 21st century power system.

19 Next slide, please.

20 And this is also true in the commercial  
21 building sector, as shown in this nice ACEEE  
22 graphic illustrating the many technologies that  
23 can be applied to commercial buildings.

24 Next slide, please.

25 So the challenge for policymakers and

1 regulations is to ask whether the existing  
2 policies and practices help us and our economies  
3 or are they barriers to available improvements?  
4 This paper touches on a number of areas in which  
5 barriers currently exist, barriers to achieving  
6 the values that electrify buildings and grid-  
7 integrated efficient buildings have to offer. A  
8 number of the barriers are enumerated in this  
9 slide. While these barriers apply to  
10 electrification of buildings generally, they also  
11 stand in the way of grid-integrated efficient  
12 buildings values being fully realized.

13 Next slide, please.

14 So this is our publication. I invite you  
15 to look at it. These are some of the topics that  
16 we cover in our publication.

17 But now I want to turn to my focus for  
18 today. My focus today is on community value.  
19 Community equity value and resiliency value are  
20 largely ignored. I know we have very good  
21 intentions. I have very good intentions. I  
22 largely ignore them as well. I think when we  
23 look through the lens of the market that grid-  
24 integrated buildings invites us to look through  
25 we do see that market clearing, value, and price,

1 but sometimes we don't remember that there are  
2 other values offered in the grid, or in parts of  
3 the grid, that are not explicitly captured  
4 through those prices.

5 So grid-integrated efficient buildings  
6 can contribute to community, equity, and  
7 resiliency in ways that are incremental to, maybe  
8 in parallel to, the market clearing prices on the  
9 distribution and wholesale grid.

10 Next slide, please.

11 So first, let's turn out attention --  
12 oops, we lost the slide. Yeah. I am on, let's  
13 see, I am on slide -- the beginning of section  
14 two with my presentation on achieving community  
15 equity value. I'll just begin speaking again  
16 while you're finding that. So let's turn to  
17 achieving community equity value. Almost there.

18 Next one. Next one. And next slide. And now  
19 we're caught up. Okay. Oh, last slide, ensure  
20 access to equitable grid electrification and  
21 grid-integrated electric buildings. These slides  
22 are just running through.

23 Can I ask for direction? Do you want me  
24 to just keep talking and ignore what's going on  
25 with the slide or shall I wait? So I --

1                   COMMISSIONER MCALLISTER: Yeah. Sorry  
2 about this, Carl. Let's try to get you the right  
3 slide here.

4                   MR. LINVILL: Okay. This is slide number  
5 13 from my deck. The heading of it is "Ensure  
6 Access to Equity Building Electrification and  
7 GEB." It's a couple back from that one. No,  
8 you've gone forward again.

9                   COMMISSIONER MCALLISTER: Okay.

10                  MR. LINVILL: No, you're going forward  
11 again.

12                  MR. TAYLOR: It looks like page 75.

13                  MR. LINVILL: It's okay.

14                  COMMISSIONER MCALLISTER: Sorry.

15                  MR. LINVILL: Don't sweat it, guys.

16                  COMMISSIONER MCALLISTER: Sorry about  
17 that.

18                  MR. LINVILL: We have to -- we all have  
19 to be flexible on this new flexible grid we live  
20 in.

21                  COMMISSIONER MCALLISTER: Well, yeah.  
22 Well, hopefully, maybe the presentation can go  
23 offline and they can figure out where you are and  
24 then reshare.

25                  COMMISSIONER SHIROMA: I think --

1 MR. TAYLOR: We got it.

2 COMMISSIONER SHIROMA: -- I think we can  
3 see. We can see.

4 MR. TAYLOR: Yeah.

5 COMMISSIONER SHIROMA: Maybe there's a  
6 little delay in being able to see. I can see the  
7 slide.

8 MR. LINVILL: We're there. We're there.  
9 We found our way back.

10 COMMISSIONER MCALLISTER: Oh, great.

11 Okay.

12 MR. LINVILL: Great.

13 COMMISSIONER MCALLISTER: Great.

14 MR. LINVILL: Yeah.

15 COMMISSIONER MCALLISTER: Okay. Thanks  
16 Carl.

17 MR. LINVILL: Okay.

18 COMMISSIONER MCALLISTER: All right.

19 MR. LINVILL: No problem.

20 COMMISSIONER MCALLISTER: Please go  
21 ahead.

22 MR. LINVILL: Thanks again. Okay, so now  
23 I'm going to -- and I'll go quickly here, for  
24 once, because I don't want to have us off time.

25 But anyway, first, I want to dive into

1 achieving equity value in the community. Equity  
2 in building electrification comes up throughout  
3 the RAP paper. There are considerations for  
4 equity in all policy decision being made. The  
5 paper includes a section that highlights, in  
6 particular, the challenges that historically  
7 disadvantaged communities, communities of color  
8 and low-income customers, have in accessing  
9 potential benefits.

10 If our goal is to ensure that all  
11 customers could access the benefits of building  
12 electrification, we have to first recognize there  
13 are multiple persistent barriers in making that a  
14 reality. In concrete terms, how easy is it for a  
15 low-income family to move in from a drafty  
16 apartment with natural gas amenities to a rental  
17 with electrified space conditioning and water  
18 heating?

19 There's also what we sometimes call the -  
20 - and equity -- challenge. It's critical to  
21 recognize that equity considerations should not  
22 be an add-on, something bolted onto the tail end  
23 of an already designated or designed process or  
24 program. We tried in our paper to consider  
25 equity in all facets of the policy discussion.

1 But at RAP, we also recognize that we have a lot  
2 to learn in our own understanding of the top  
3 priorities and needs of communities.

4 As noted in my opening statements,  
5 regulators can benefit from endeavoring to reach  
6 out and better understand communities. And PUC  
7 processes are working on and becoming more  
8 accessible in California.

9 Next slide, please.

10 Putting a focus on equity starts with  
11 regulators giving their attention to several key  
12 areas, determining how well programs are working  
13 for everyone, assessing their effectiveness,  
14 revisiting and improving opportunities for  
15 engagement, and endeavoring to design building  
16 electrification programs that recognize and  
17 incorporate the needs of a diverse public.

18 Next slide, please.

19 Appreciating community equity value  
20 requires listening from the start and throughout.  
21 And here are a few suggestions that I would like  
22 to offer, and there are many more but, you know,  
23 I know that regulators in California are already  
24 seeking to pursue. But as we seek to capture and  
25 understand what equity value is for the

1 community, understand how grid-integrated  
2 buildings can contribute to that equity value,  
3 perhaps by providing services that aren't  
4 currently available, then by pursuing some of  
5 these actions and many more we can improve the  
6 recognition of community equity value which may  
7 not otherwise be represented in the prices that  
8 we see clearing the marketplace.

9 Next slide, please.

10 Now let's turn ourselves to resiliency  
11 value. Resiliency value is clearly a value  
12 that's seen from the eye of the beholder. And  
13 that's best illustrated by just digging right in.  
14 Let's just start with the next slide.

15 Resilience includes the ability of energy  
16 systems and operations to minimize service  
17 interruptions during extraordinary events and  
18 threats, robustness, ability to recover, ability  
19 to continue operations, and ability to adapt are  
20 all important dimensions of resiliency.

21 Next slide, please.

22 But it doesn't take you long to realize  
23 that resilience is a matter of whose resilience  
24 are we talking about, and from whose perspective  
25 are we looking at resilience? It's common to

1 think about the perspective of the customer  
2 because the customer is a common, you know,  
3 entity on the utility system. It's possible to  
4 think about resilience from the perspective of  
5 the grid, and grid's recovery, and the grid's  
6 ability to withstand events.

7 If you can't -- if you haven't picked up  
8 on it yet, I'm kind of leaning towards an  
9 observation about what's missing from our usual  
10 conversations about resilience. And you're going  
11 to find that community is that thing.

12 Next slide, please.

13 When we think about definitions of  
14 resilience we can think about it from the  
15 perspective of the customer, we can think about  
16 it from the perspective of the grid, and we can  
17 even think about it from the perspective of  
18 microgrids. But none of these quite hit the nail  
19 on the head in terms of addressing community  
20 resilience. Think of the PSPS events, for  
21 example. There are discrete groups of customers  
22 that are affected by events. They have discrete  
23 interests, discrete values that are most  
24 important to them in recovering, avoiding PSPS  
25 events. And those aren't quite represented in

1 this set of activities.

2 So what I'm encouraging today is that we  
3 think about these community values, community  
4 resilience and community equity value, these  
5 values that are often invisible and behind the  
6 grid.

7 I'm running short on time, so I'm going  
8 to quickly go through the next two slides.

9 You know, we too often revert back to the  
10 conception of the grid that, at least I grew up  
11 with. Since I'm old, of a one-way grid.

12 Next slide, please.

13 You already heard, Southern California  
14 Edison, Javier's, nice explication of Edison's  
15 efforts to create a more two-way system. And  
16 yet, many of our considerations of value seem to  
17 revert back to this one-way vision and not to  
18 hone on community value, and not to ask the  
19 question: How do we figure out what community  
20 value is? How do we effectively engage  
21 communities in understanding what community  
22 resilience value is?

23 Next slide, please.

24 So here are some examples of some things,  
25 some conversations that I've had recently about

1 what community resilience values grid-integrated  
2 buildings can help provide.

3           Centers for energy resilience within each  
4 community to ensure access to essential services  
5 during disruptions and recover, local economic  
6 integration and resilience that provide local  
7 jobs and income, and local energy integration  
8 resilience to coordinate local energy resources  
9 for local benefit are each things that somehow we  
10 don't quite get to.

11           Next slide, please. So my takeaways --  
12 and next slide. Okay. Next one after this one  
13 is the final slide, regulation -- oh, previous  
14 one.

15           So I'll just read it, it's not up right  
16 now, but regulation requires a renovation.  
17 Regulatory frameworks need to evolve for the  
18 benefit of grid-integrated buildings, as well as  
19 electrification in general. Community equity  
20 value and community resilience are often ignored,  
21 despite our best intentions, so we need to make  
22 regulatory forums more accessible, provide direct  
23 funding for community-based organizations, and  
24 aggressively seek community-driven input from the  
25 start and throughout our planning processes.

1               Thanks a lot. Thanks, again, for  
2 inviting me.

3               MS. MATERO: Thank you, Carl, an  
4 apologies for the slide mishap.

5               MR. LINVILL: No problem.

6               MS. MATERO: Next, we have Natalie Mims  
7 Frick, Energy Efficiency Program Manager at  
8 Lawrence Berkeley National Lab.

9               MS. MIMS FRICK: Thanks Tiffany. Can you  
10 hear me okay?

11              MS. MATERO: Yes, we can hear you.

12              MS. MIMS FRICK: Awesome. Hello  
13 Commissioners and everybody. Thanks for the  
14 opportunity to speak today. I'm going to present  
15 research from Berkeley Lab on estimating the  
16 value of demand flexibility from grid-interactive  
17 efficient buildings, or GEBs, in utility  
18 planning. And I also should thank David Nemtzow  
19 and the Building Technologies Office for  
20 supporting this work.

21              Next slide, please.

22              So last year, my colleagues published a  
23 report called Determining the Utility System  
24 Value of Demand Flexibility from GEBs, and what's  
25 shown on the right side of the slide. And

1 there's a link to it at the bottom of the slide  
2 as well. And my presentation today is mostly  
3 based on the methods to value demand flexibility  
4 in buildings that's discussed in that report. So  
5 be sure to take a look at it if there's anything  
6 that is say that piques your interest. And  
7 there's also a lot more content in there that I  
8 don't know if I can cover today.

9 We also published two other papers two  
10 other papers as part of the state and local  
11 Energy Efficiency Action Network GEB Series. And  
12 I have links and descriptions to them on this  
13 slide, too, if you want to take a look at them.  
14 The first one is an Introduction to GEBs for  
15 State and Local Governments. And the second one  
16 is on Evaluation, Measurement, and Verification,  
17 or EM&V, of Demand Flexibility from GEBs.

18 Next slide, please.

19 So our report and this presentation  
20 focuses on methods and practices to determine the  
21 economic value of demand flexibility to electric  
22 utility systems. It's important for planners to  
23 know the value of demand flexibility so that they  
24 can design programs and market rules and rates  
25 that align the interest of customers and

1 buildings owners and utilities. And valuing  
2 utility systems on affecting cost from demand  
3 flexibility is the foundation of many other  
4 analyses. And this report provides guidance to a  
5 broad audience on how to improve consistency and  
6 robustness of evaluation of demand flexibility to  
7 the utility system.

8 Next slide.

9 So the paper and this presentation focus  
10 on the electric utility system which is  
11 everything that's outlined in red at the top of  
12 the slide. And there's two parts of the electric  
13 system in that box, it's the bulk power system  
14 and the distribution system, and both of those  
15 are combined to produce the net economic value of  
16 efficiency and other DERs that provide demand  
17 flexibility. And there's other benefits of cost  
18 outside of this analysis that could be added in,  
19 such as customer or societal impacts, or  
20 community resilience, as Carl was talking about.

21 The jurisdictional test from National Standard  
22 Practice Manual is one resource for figuring out  
23 other costs and benefits to include to your  
24 state.

25 The text box on this slide talks about

1 some of the grid services that GEBs with demand  
2 flexibility can provide. They can reduce  
3 generation costs, like avoided power plant fuel,  
4 operating and maintenance, and reduced delivery  
5 cost on the T&D systems, for example.

6 Next slide, please.

7 So in the electric system, there's a  
8 couple of planning challenges that I'm going to  
9 highlight today. The first one is limited  
10 analytical capability. This is a little bit of a  
11 good news/bad news problem. The good news is  
12 that DERs are declining in costs. And robust  
13 analysis of DERs that provides demand flexibility  
14 is more and more important for state energy  
15 offices and agencies and utilities, given the  
16 increasing levels of DERs on the system. But in  
17 order to do so they often need to develop new  
18 capabilities that currently don't exist so you  
19 can analyze demand-side resources in an organized  
20 and wholistic and technology-neutral manner to  
21 get the resources onto the grid and determination  
22 their generation transmission and distribution  
23 system value.

24 Next slide, please.

25 So the second challenge I'll mention with

1 respect to planning is the lack of parity and  
2 cost-effectiveness. In the majority of utilities,  
3 economic analysis of supply-side and demand-side  
4 resources aren't comparable. Typically,  
5 generation resources are valued as part of an  
6 analysis that compare them to other generation  
7 resources, not to demand-side resources. And  
8 that often happens in the load forecast where  
9 DERs are removed from the load and then  
10 generation is used to meet the remaining need.

11 The lack of parity influences the cost-  
12 effectiveness and limits the type and quantity of  
13 resources that can be selected in planning. And  
14 when you limit the analysis for resources that  
15 can provide demand flexibility you may make  
16 achieving your state energy goals more expensive  
17 and your portfolio might not be optimized.

18 Next slide, please.

19 When we're talking about the economic  
20 value of DERs, the basic value of the resources  
21 of what it costs, so traditionally the economic  
22 value of efficiency in other DERs is determined  
23 by using avoided cost of conventional resources  
24 that provide the identical utility system  
25 service, which includes reliability, not just

1 energy and capacity. The underlying principle in  
2 the value of DERs is determined by capturing the  
3 cost of acquiring the next least expensive  
4 alternative resource that provides comparable  
5 service.

6 Next slide, please.

7 So the lift here is that you have to  
8 figure out what the alternative resource is and  
9 establish it's cost, which isn't an easy task.  
10 The methods used to establish avoided costs vary  
11 across the country due to differences in market  
12 structure and resource options and costs, and  
13 state energy policies and regulatory context.

14 Next slide, please.

15 There is no single economic value of DERs  
16 for the utility system. Each unit of grid  
17 service provided by efficiency or other DERs is a  
18 function of the timing of the grid service  
19 benefit, load profile, location, expected life,  
20 avoided cost of the next least expensive resource  
21 that provides the same services. And the  
22 evaluation method that's used needs to account  
23 for all of those different variations.

24 Next slide, please.

25 So this slide has four primary methods

1 that are used to determine which resource a  
2 utility system develops.

3 So first, capacity -- system capacity  
4 expansion and market models. The most common  
5 practice is to reduce the growth or demand in the  
6 load forecast based on assumed levels of  
7 efficiency or other DERs, and then let the model  
8 optimize for the type, amount, and schedule of  
9 the new resource.

10 The less common practice is to allow  
11 efficiency in other DERs to compete with  
12 conventional resources. And in that approach the  
13 analyst doesn't just reduce load growth, the  
14 model runs all resources together and then  
15 optimizes all of the resources at the same time.  
16 And if that sounds interesting to you, I'm  
17 presenting on that specific topic at ACEEE Energy  
18 Efficiency as a Resource later this month, so  
19 tune into that.

20 The second method on this slide is  
21 competitive bidding. This is often used in  
22 organized markets where capacity -- well,  
23 sometimes capacity and energy are bid in or  
24 offered up for supply.

25 The third approach is proxy resources to

1 develop economic value. And that's used pretty  
2 frequently across the country. And analysts will  
3 take a resource need that they might have, either  
4 energy or capacity, and then speculate what the  
5 most logical resource would be to supply that  
6 need if you weren't using a DER. So, for  
7 example, if a battery is what your next resource  
8 is that's going to provide peaking capacity,  
9 you'd use that as the cost to determine how much  
10 DERs are going to be cost-effective, taking into  
11 account the declining cost of your batteries and  
12 your DERs over time.

13                 And then fourth option is to have a  
14 policy or administrative determination, such as  
15 the Clean Energy Standard or Renewable Portfolio  
16 Standard, Energy Efficiency Resource Standard,  
17 and then select your resources to meet that goal.

18                 Next slide, please.

19                 Our report has several examples of gaps  
20 and limitations in restructured markets and  
21 states with vertically-integrated utilities, but  
22 I'm not going to talk through them. I put those  
23 slides in the appendix. I'm going to go through  
24 each of these four examples in my next four  
25 slides if I don't run out of time.

1                   So we can go to the next slide.

2                   My first example of a gap or limitation

3                   to valuing demand flexibility from efficiency and

4                   other DERs is not using accurate load shapes.

5                   And so on this chart the X axis is the hours of

6                   the day. Y axis shows the percent of load that

7                   occurs during the peak. And this chart has two

8                   different load shapes on it. The blue one is a

9                   metered load shape from the Pacific Northwest.

10                  It's residential lighting. And it's the average

11                  of consumption of hundreds of different houses.

12                  And then the red load shape is a residential

13                  lighting shape that is from a model. And it's

14                  the default load profile that goes in for one of

15                  the demand-side management models that utilities

16                  use. And this kind of echoes one of the messages

17                  that Carmen was talking about in a few of her

18                  slides where deemed savings and actual measured

19                  savings are quite different.

20                  But anyhow, in the model, consumers only

21                  have their lights on, you know, during the peak

22                  hours, and that generates -- creates a higher

23                  value. And then the blue load shape, which is

24                  much more realistic where consumers have their

25                  lights on throughout the day, doesn't have as

1 much value. And if you assume the wrong load  
2 shape then you're not going to get the right  
3 value going into your system planning. So it's  
4 important to be thoughtful about what resources  
5 you're using in your planning. And this example  
6 is for efficiency but the same applies to other  
7 DERs as well. You know, inaccurate shapes,  
8 certainly, can misrepresent your demand, your  
9 peak productions, and your energy savings.

10 Next slide, please.

11 Oh, this is -- so, fortunately, there's a  
12 new data set that is going to be released at the  
13 end of October from a project that -- and they're  
14 end-use profiles from -- National Renewable  
15 Energy Lab and Berkeley Lab, and Argonne have  
16 been working for the last three years to develop  
17 residential and commercial end-use load profiles  
18 that are representative of the U.S. building  
19 stock. And they will be available at many  
20 different levels of time and geographic  
21 granularity. And I'm happy to talk about that  
22 more offline or whenever.

23 Next slide, please.

24 Now, back to my gaps or limitations, so  
25 the next example that I have is valuing -- is a

1 gap or limitation when you're not accounting for  
2 all of your value streams.

3                   So this is a chart from a report that Tom  
4 and I -- Tom Eckman and I worked on a few years  
5 ago. The X axis is four different regions of the  
6 country. And the Y axis is the value of the end-  
7 use load shape. And this one is for residential  
8 air conditioning.

9                   So if you look at the fourth one over,  
10 Georgia, they don't have publicly-available  
11 avoided distribution or transmission costs. And  
12 so when you compare the value of their  
13 residential air conditioning with the other three  
14 regions, if you look at the very top ledges of  
15 the stacked bar, the light purple and the light  
16 green, you can see that those add about \$20.00 a  
17 megawatt hour of value. So if you don't account  
18 for those, then you're undervaluing your  
19 resources, and it can be quite significant,  
20 depending on the timing of when your savings are  
21 happening.

22                   Next slide, please.

23                   My third example of a gap is not  
24 analyzing the interaction between DERs. And this  
25 slide focuses on interactions between efficiency

1 and demand response. And it shows the outcome of  
2 an analysis that was done for the Northwest Power  
3 and Conservation Council's seventh power plan.

4 So on this slide the X axis is time, Y  
5 axis is capacity developed by the capacity  
6 expansion model. The dotted line represents  
7 demand response capacity that's developed by the  
8 model. And the solid lines represent efficiency  
9 that's developed by the model under different  
10 avoided costs. So the green lines are long-run  
11 avoided costs. And the red lines are short-run  
12 market prices.

13 So if you look at the short-run market  
14 prices you can see that less efficiency is  
15 selected and more demand response is selected.

16 And then if you look at the green lines that are  
17 using the long-run prices it tells the opposite  
18 story. More efficiency is being selected and  
19 less demand response is being selected.

20 So this really illustrates two different  
21 concepts. First, the interaction between the  
22 efficiency and demand response and how, when you  
23 choose one resource, you're going to impact the  
24 quantity of other resources that are being  
25 selected. And then second, you know, using

1 different price forecasts is going to result in  
2 very different resource selections.

3                 And considering the resources together in  
4 your capacity expansion model, or just through  
5 your analysis, is going to allow your planners to  
6 see how these resources influence each other,  
7 which will have a more robust analysis.

8                 And then if we can go on to the next  
9 slide, please?

10                 Similarly, failing to analyze the  
11 potential interaction between your DERs and your  
12 existing and future supply may not give your  
13 planners the best either. So treating efficiency  
14 and demand response as selectable resources  
15 allows for optimization across both your supply  
16 and demand-side resources and modeling.

17                 And so this chart shows the quantity of  
18 natural gas capacity that the model chooses to  
19 develop under different levels of efficiency and  
20 demand-response assumptions. This is also part  
21 of the Northwest Power Council's seventh plan. X  
22 axis is time. Y axis is gas megawatts developed,  
23 the model selected. The blue line is efficiency  
24 at the long-run avoided cost with demand  
25 response. And it has the lowest quantity of gas

1 capacity that's developed by the model.

2                 The Yellow line is short-run market  
3 price, efficiency up to short-run market price  
4 with demand response. And it has new gas coming  
5 online in 2022. And then the red line is long-  
6 run avoided costs and its efficiency without  
7 demand response. And the gas capacity, the model  
8 brings that on in 2017.

9                 Next slide, please.

10                 So there are seven recommendations from  
11 our report. And states and commissions can  
12 consider them as they are determining their  
13 electricity planning requirements or upgrades  
14 that they might want to make to them. Utilities  
15 can consider them as they plan. The first one is  
16 to account for all impacts, account for when  
17 demand flexibility occurs, account for the impact  
18 on distribution before transmission and  
19 distribution because impacts multiple through  
20 your system, account for location, your  
21 interaction between DERs, your full lifetime of  
22 your resources, and then also between DERs and  
23 other resources.

24                 And then if we can go on to the next  
25 slide, please?

1           This is my last content slide. This is a  
2 summary of the report overall. And it has the  
3 recommendations down the left side. And then  
4 across the top what electricity planning sector  
5 they're planning to, so distribution, generation,  
6 and transmission. And the recommendations are  
7 listed on the left. And the circles where the  
8 enhancements have the most impact are shown, and  
9 they're like kind of Consumer Report-type  
10 circles. Full circles indicate where the  
11 recommendation is most applicable.

12           So if you look at the first line, looking  
13 at all impacts is important for generation,  
14 transmission, and distribution. But if you look  
15 down at number four, location, it matters a  
16 little bit less.

17           So if we can go on to the next slide?

18           These are resources. I do, also, want to  
19 mention, I didn't get to include this in my deck,  
20 but we have technical assistance available  
21 through our National Association of State Energy  
22 Office, and National Association of Regulatory  
23 Utility Commissioners GEB Working Group, which  
24 California is a member of. So please, let me  
25 know if there's something that you saw that you

1 think would be interesting we can help you out  
2 with that. And then we also have technical  
3 assistance funding available for this report that  
4 I've been talking about on the economic valuation  
5 of energy resources. And then, also, on creating  
6 energy efficiency supply curves for use in long-  
7 term planning

8 So I will take questions at the end.

9 Thank you so much for the time.

10 MS. MATERO: Thank you, Natalie.

11 And next up, and to round out the panel,  
12 we have Brett Webster, Manager at RMI.

13 MR. WEBSTER: Hi everyone. Thanks so  
14 much for having me. It's really a pleasure to be  
15 here and to be part of such an excellent group of  
16 panelists.

17 So grid-interactive efficient buildings  
18 are something that we've been excited about for a  
19 long time at RMI and have been working in  
20 seriously for about the last four or five years.

21 And I'm excited to share some of our learnings  
22 and work over that time.

23 Next slide, please.

24 Here's what I'm planning to touch on  
25 today.

1                   Next slide, please.

2                   So why are GEB important for

3   decarbonization? I think by this point in the

4   panel, pretty much everyone's got a pretty good

5   idea around this.

6                   Next slide, please.

7                   But I'd like to start just by

8   contextualizing GEBs in the larger effort to

9   decarbonize the building environment. I think

10   this is probably a very familiar list of

11   ingredients to many folks but I think an

12   important context to keep in mind, that each of

13   these pieces in the equation needs to happen to

14   create a future of carbon-free sustainable,

15   resilient buildings. So to the extent that

16   efforts to integrate GEBs can mutually reinforce

17   and scale other parts of the equation, those are

18   the ones that should be prioritized.

19                  According to our estimates at RMI, in

20   order to stay aligned with a 1.5- or 2-degree

21   future, by 2030 half of existing buildings and

22   100 percent of new construction need to exemplify

23   these -- need to have these five ingredients in

24   buildings.

25                  Next slide, please.

1                   So focusing in on the grid-interactive  
2 and efficient piece, this is DOE's definition of  
3 GEBs that David Nemtzow covered in the keynote  
4 this morning. And I think, you know, we, in  
5 talking with people, often get the question  
6 around how GEBs differ from demand response? And  
7 I think demand response is a great step but there  
8 are sort of two key ways that we think about GEBs  
9 going beyond DER. The first is that they are a  
10 continuous tweaking of demand-side profiles  
11 rather than responding to a few key events per  
12 year. And the second are that GEBs can optimize  
13 for cost and carbon, whereas DER is often utility  
14 cost and capacity driven. And so I'm really  
15 going to be focusing on this carbon piece in my  
16 talk today.

17                 Next slide, please.

18                 So what can GEBs do? Here is a familiar  
19 graph as part of this whole workshop. This is an  
20 example load profile from an all-electric office  
21 in California for a single day in the spring.

22                 Next slide, please.

23                 With energy efficiency, that load profile  
24 maintains its same shape, roughly, but drops its  
25 energy consumption across all hours.

1           Next slide, please.

2           And then if we layer in these gray bars,  
3   they represent the hourly carbon intensity of the  
4   electric supply to this building from the grid,  
5   so you can see the dip mid afternoon from all the  
6   solar on the California grid. And similar to  
7   cost of electricity operations, the carbon  
8   intensity is variable, and often there can be up  
9   to ten X differences across a single day.

10          Next slide, please.

11          So with a flexible and efficient load  
12   profile this building can shift its consumption  
13   to utilize more energy during those low carbon-  
14   intensive periods and less as the carbon  
15   intensity of the electric supply gets higher.  
16   You may look at this red profile and think about  
17   demand charges for a commercial building that,  
18   shifting in this way, may lead to a more  
19   expensive solution in terms of operating costs.

20          What we have found is that it is possible  
21   to co-optimize for cost and carbon. And some  
22   recent work from our colleagues at WattTime and  
23   Enel X found that there could be up to a 30  
24   percent reduction in carbon for less than one-  
25   percent difference in cost. But that if you only

1 optimize on one or the other you lose the  
2 combined value proposition.

3 Next slide, please.

4 So what is the value proposition of GEBS  
5 to building owners and occupants?

6 Next slide, please.

7 In 2019, we did a study for the GSA  
8 Portfolio, assessing the value potential for GEB  
9 measures in existing buildings across the  
10 portfolio of the nation's largest landlord and  
11 found that there are substantial benefits today.  
12 For the GSA's Portfolio, we found the opportunity  
13 on the order of \$50 million a year in savings,  
14 representing about 20 percent of the annual  
15 energy spend, with most of the measure bundles  
16 delivering a sub-four-year payback.

17 We also found that by investing in demand  
18 flexibility measures, GSA would position  
19 themselves to be able to easily adjust to future  
20 rate structure changes as it would often just  
21 require a reprogramming of the controls logic.

22 Next slide, please.

23 Here's a deeper snapshot of the  
24 California location, in Fresno for this study,  
25 showing the NPV of individual measures for that

1 location. In general, we found, and I think as  
2 David Nemtzow alluded to in the keynote earlier,  
3 that GEB measures can have a high net-present  
4 value and short payback periods driven by low  
5 first costs. And you can see that more than half  
6 of the pie here are controls-focused measures,  
7 things like staging HVAC equipment, lighting  
8 fixture controls, and temperature setbacks, which  
9 don't often have a high up-front price tag  
10 associated with them.

11 The best returns were from locations with  
12 high-demand charges and time-varying rates. And  
13 the value to the grid and society, as other  
14 panelists have alluded to, depends on the  
15 alignment between these rate structures, grid  
16 operations, and carbon intensity. So one of the  
17 primary saving streams that we found in this  
18 analysis was through the demand-charge  
19 management. And to the extent that individual  
20 building peaks align with high-priced periods of  
21 grid operation, and those periods also align with  
22 increased carbon intensity, we can capture the  
23 full value stack. But individual building peaks  
24 don't always match grid peaks. And, fortunately,  
25 in California the correlation between grid

1 operating costs and carbon intensity is pretty  
2 strong.

3 Next slide, please. And next slide,  
4 please.

5 So GEBs can reduce greenhouse gases in a  
6 variety of ways. They can reduce them directly  
7 through grid carbon alignment, which is the  
8 example that I showed at the beginning of this  
9 talk, which can lead to less runtime for dirty  
10 speakers and higher utilization of renewables,  
11 reducing CO<sub>2</sub>. GEBs can also help reduce  
12 greenhouse gases through enabling  
13 electrification.

14 There's two pathways here. GEBs can flex  
15 to mitigate the needs for infrastructure  
16 upgrades, both capacity expansion and  
17 distribution system upgrades in the electric  
18 system. And GEB measures can help reduce the  
19 capacity of electrified heating systems which can  
20 further enable electrification and drive down  
21 CO<sub>2</sub>.

22 Next slide, please.

23 One more point of emphasis on how GEBs  
24 can enable electrification. You know, the spark  
25 spread is still a barrier to electrification in

1 many places. This chart shows the balance point  
2 between gas and electricity rates with a heat-  
3 pump water heater versus a gas-tank water heater.  
4 And then the region of gas and electricity  
5 prices, retail prices from PG&E, overlaid in red  
6 there.

7 Additional revenue streams from demand  
8 flexibility can help improve the cost-  
9 effectiveness of electrification. And I think  
10 that is a key way in which GEBs can help  
11 reinforce another piece of the equation, which  
12 is -- of the decarbonization equation, which is  
13 in getting fossil fuel end-uses out of buildings.

14 We need to ensure equitable access to  
15 these value streams and electrification  
16 incentives. We need to expand access to retrofit  
17 funding for low- and moderate-income folks, and  
18 to ensure bill protections to help mitigate the  
19 risk of increased operating costs.

20 Next slide, please.

21 Here is a deeper look at carbon alignment  
22 potential for GEBs. This is from a study we  
23 recently completed for NYSERDA looking at the  
24 possibility of carbon-based load shifting to  
25 provide a compliance pathway for Local Law 97 in

1 New York City. We examined, in this study, we  
2 examined a series of proxy grids to help  
3 understand possible future emission scenarios.  
4 These proxy grids were based on actual historical  
5 marginal emissions rates in other regions. And  
6 the solar-dominated grid here in the middle is  
7 using data from CAISO territory where we found  
8 the ability for the GEB building to reduce  
9 emissions by 11 percent on a shorter-season day.

10 I would note that the annual savings  
11 percentage is likely quite a bit smaller. But as  
12 the grid continues to decarbonize the savings  
13 potential grows. And in this study we found that  
14 that estimate was up to 40 percent savings as  
15 there's more carbon-free resources on the margin.

16 Next slide, please.

17 As part of this work, we dug into how a  
18 carbon signal might influence the emissions  
19 savings opportunities. The first piece is  
20 focused on the type of signal. So here we're  
21 looking at the differences between an average  
22 emissions signal which shows the carbon intensity  
23 of the mix, the entire mix of generation  
24 resources operating at a given moment, and a  
25 marginal signal which shows the carbon intensity

1 of the generator on the margin, which is actually  
2 what's impacted as load shifts.

3 To get the right response we found that a  
4 marginal emissions signal should be used, and  
5 that by using an average signal there is  
6 potential to greatly reduce or even  
7 (indiscernible).

8 Next slide, please. There we go.

9 The level of advanced notice and the  
10 signal timestep will both influence the behavior  
11 of a building. And this table on the left shows  
12 the efficacy of a carbon signal to achieve the  
13 carbon savings potential as you vary the level of  
14 advanced notice and signal timestep.

15 Unsurprisingly, real-time communication and a  
16 granular timestep lead to the most savings  
17 potential. And in reality, there's going to be a  
18 tradeoff between the level of sophistication and  
19 cost of building equipment and a granular signal,  
20 so there would be identifying a sort of sweet  
21 spot to maximize emissions savings from this type  
22 of load shifting would be the goal.

23 Next slide, please.

24 There are also beneficial equity impacts  
25 of aligning building response with the carbon

1 signals, so this is from that same work, the  
2 study. By aligning building demand with carbon  
3 intensity you can reduce the peaker plant runtime  
4 and affect the local air quality in neighborhoods  
5 occupied disproportionately by low- and moderate-  
6 income folks.

7 Next slide, please.

8 I think many folks are aware of the  
9 GridOptimal Initiative, which is a joint  
10 initiative being led by New Buildings Institute  
11 and the U.S. Green Building Council. Their work  
12 has been to identify a set of metrics to better  
13 harmonize building-grid interactions. Those  
14 metrics that are now available for a LEED pilot  
15 credit are shown on this slide. This is pretty  
16 similar to a lot of the demand management  
17 emphasis in the most recent Title 24 Code cycle.  
18 And I, actually, probably could have included a  
19 screenshot of those here as well. But the point  
20 I want to highlight is that, you know, there's a  
21 lot of work going on in this area. I think  
22 there's a clearly recognized need to better  
23 harmonize building demand and grid operations,  
24 but that alignment across these various  
25 initiatives will really help in furthering the

1 integration of GEBs. So between codes and  
2 standards, national metrics, and policies and  
3 programs at the state and local jurisdiction, so  
4 the extent we can align, we think we can help  
5 accelerate GEBs rollout.

6 Next slide, please. And next slide,  
7 please.

8 So just to highlight a few key takeaways,  
9 policies and programs should be designed to  
10 capture the cost and carbon value of GEBs, and we  
11 can't leave out the carbon piece. As we've seen  
12 with other examples, like the SGIP program, you  
13 know, we need to explicitly think about the way  
14 that demand flexibility is impacting carbon  
15 intensity.

16 Alignment between rates, wholesale market  
17 programs, and carbon intensity is critical to  
18 maximizing the benefits of GEBs.

19 The carbon signal is important. Type,  
20 timestep, and level of advanced notice are all  
21 important features to pay attention to.

22 Bundling GEBs with electrification  
23 efforts can reinforce value propositions. And we  
24 need to consider things like incentive adders for  
25 smart and connected electric equipment.

1                   And then the last piece is that GEBS  
2 should be thought of as an arrow in the quiver of  
3 building decarbonization, not a standalone  
4 objective.

5                   Next slide, please.

6                   This is my last slide. I've just left  
7 some additional resources for areas I was  
8 referencing during this talk.

9                   And next slide.

10                  Thank you very much.

11                  MS. MATERO: Thank you, Brett. And thank  
12 you to all of our morning panelists.

13                  So we'll open up discussion from the  
14 dais. If the Commissioners and panelists can  
15 turn on their videos if you wish? That keeps you  
16 still muted --

17                  COMMISSIONER MCALLISTER: Thank you very  
18 much.

19                  MS. MATERO: -- unless you speak  
20 (indiscernible).

21                  COMMISSIONER MCALLISTER: Thank you very  
22 much, Tiffany. Thank you, Tiffany. I really  
23 appreciate your facilitation. And that was a  
24 great panel, huge content, and we're running  
25 overtime on the presentation, so we don't have a

1 whole lot of time for Q&A.

2 I just wanted to highlight every one of  
3 you in different ways who said the huge  
4 potential, just highlighted in detail the huge  
5 potential for grid-interactive buildings as a  
6 project to really benefit, have multiple  
7 benefits, and help us in the transition to  
8 renewables and enhance reliability at the same  
9 time, and I really appreciate all that.

10 So I have one question. And I guess,  
11 Natalie, you highlighted this, but interested if  
12 other people have any opinion. So, you know, we  
13 have a pathway for procurement. And, Natalie,  
14 you highlighted that that is a pathway to, you  
15 know, procure DER-level, you know, demand-side  
16 resources and really incorporate them into the  
17 stack organically, you know, alongside other  
18 supply. I guess, you know, that's a way to bring  
19 resources to this sector, you know, by paying for  
20 it. So we have energy efficiency, we procure it,  
21 and that sort of -- you know, that comes from  
22 ratepayers and that's how we fund it.

23 You know, the investment in buildings,  
24 particularly existing buildings, is less clear.  
25 Like, you know, it's going to take a lot of money

1 to get into those existing buildings. And many  
2 of you, I think all of you in some way,  
3 emphasized community, especially you, Carl. You  
4 know, ideas about how that value can actually be  
5 monetized, I think, would be something we all  
6 need to think about going forward. And I don't  
7 know if anybody has any models that can help do  
8 that. But in California, you know, it's going to  
9 take \$100 billion to get into even just our low-  
10 income buildings and do what's necessary there to  
11 electrify and decarbonize.

12 So you know, what -- does anyone have a  
13 vision of sort of what that would take to channel  
14 that level of resources? You know, are we really  
15 talking about including it in rates and  
16 ratepayers or, you know, do we have other big  
17 buckets of funding that we could go after? And I  
18 guess, you know, that becomes a broader  
19 conversation, so I'm really kind of asking you to  
20 talk about the policy element here.

21 MS. MIMS FRICK: I guess I'll go first.  
22 And then other people can certainly come in with  
23 a lot more than what I can add.

24 COMMISSIONER MCALLISTER: It was a long  
25 question.

1                   MS. MIMS FRICK: Well, that's good  
2 because I get to answer it however I'd like.  
3                   So I think, you know, what I was talking  
4 about a lot today was around valuation of DERs  
5 and, you know, they're in buildings, and thinking  
6 about how those can be rolled up and then  
7 considered on a level power system, and also the  
8 distribution system. But I think that one  
9 element of the policy side of things is thinking  
10 about how to appropriately value all of your  
11 DERs, and it's not easy. And there's lots of  
12 challenges with figuring out what the  
13 distribution system value is and how that  
14 transfers over to your bulk power system and  
15 looking at it from, you know, a high-level  
16 perspective, how many resources you can have  
17 online, and whether or not that's going to  
18 increase or decrease your total system cost.

19                  And so, you know, thinking about that  
20 perspective is going to be important as well.  
21 And California has obviously made lots and lots  
22 of steps forward to achieve that. And I think  
23 there's still a few that need to be made but I  
24 guess that's my plug for more excellent planning.  
25 So I'll let someone else chime in there.

1                   COMMISSIONER MCALLISTER: Thanks very  
2 much.

3                   MR. MARISCAL: Hi. This is Javier. I'll  
4 tackle it, I guess, from a utility perspective.

5                   I think one of the main points I wanted  
6 to make was that in order to take advantage of  
7 this, of GEBS, which are basically a big  
8 resource, it's a fleet of resources out there,  
9 ultimately, it's tied back to the utility, the  
10 grid, it's our ability to interact. And in order  
11 to do that, we're talking developing new  
12 capabilities.

13                  So indirectly, Commissioner, it's, yeah,  
14 I think the ratepayers may have to pay. There's  
15 going to have to be big capital upgrades for the  
16 grid to be able to interact with these buildings  
17 in a way that we don't today. And so one thing  
18 that we're going to need to be aware of is, you  
19 know, what new markets are going to be created?  
20 What are the rolls of, say, an aggregator if they  
21 want to aggregate these?

22                  So there's a whole new market question  
23 that needs to be talked about and how that fits  
24 in with today's regulations, et cetera. And I'm  
25 glad to see that CPUC is part of this

1 conversation, as well, because that's going to  
2 have to -- we're going to have to address that.

3 So I do agree, it goes beyond just  
4 incentives, it goes beyond retail rates. I do  
5 think that there's going to have to be huge  
6 capital upgrades to develop the new capabilities  
7 we're going to need in order to interact and  
8 fully take advantage of what GEBs can offer.

9 MS. BEST: I just wanted to add one other  
10 thing. I think it's, you know, related to GEBs  
11 but, also, just the model that I was kind of  
12 outlining of being flexible and how we approach  
13 flexibility. I think there are ways that we can  
14 streamline the channels by which other funding  
15 sources could be comingled with the ratepayer  
16 funds.

17 So as Javier is pointing out, too, like  
18 aggregators could be a good conduit for being  
19 able to capitalize on streams of funds that may  
20 be coming from private equity investment or other  
21 objectives. I can think of one business even  
22 that is an aggregator in the demand flex market  
23 that is it's objective is to do micro -- working  
24 with micro businesses utilizing a workforce that  
25 is coming from formerly incarcerated individuals

1 and turning that around using the On-Bill  
2 Financing Program, actually, to get these micro  
3 businesses to do retrofits, et cetera.

4 So that sort of kind of multifaceted  
5 business model is, I find, very inspiring and is,  
6 with proper access to kind of the ratepayer flow  
7 of funds, plus other capital that can be aligning  
8 these objectives, I think that there's a pathway  
9 to be scaling all kinds of different interesting  
10 and innovative things that we can't even conjure  
11 up right now sitting in this room, box room.

12 COMMISSIONER MCALLISTER: Great. Thanks.  
13 Thanks for those answers.

14 I want to respect everyone's time, we're  
15 already a little bit over, but tons to think  
16 about.

17 And I think, Vice Chair Gunda, did you  
18 have some comment or question?

19 COMMISSIONER GUNDA: Yes. Thank you,  
20 Commissioner McAllister. As I noted at the top  
21 of the meeting, I was a little under the weather  
22 but this really helped, this panel. This is -- I  
23 mean, this is one of the best panels I've ever  
24 heard, I mean, in terms of the substance and the  
25 clarity of thinking wholistically. I just wanted

1 to note some of the key points that each of you  
2 raised in terms of, you know, in (indiscernible),  
3 kind of focus on kind of the load-shape clusters  
4 and the work that LBNL is doing, and the insights  
5 we can, you know, gather from there, I think.

6 And I really appreciated Carl's focus on  
7 equity and resiliency, specifically the idea of  
8 the resiliency hubs and the importance of moving  
9 that forward.

10 Carmen, you had an excellent  
11 presentation. I really liked the question you  
12 posed on the DER, and then the broader  
13 integration of where the markets start and stop.  
14 I think that's a very, very important question.

15 And kind of Natalie's broader challenge  
16 to everybody to better model the DERs and some of  
17 the constructive lessons we can take from this  
18 study.

19 And I really appreciate the idea around  
20 bringing metrics together. So, Brett, thank you  
21 for raising the issue of thinking through metrics  
22 more wholistically, taking the carbon, as well as  
23 rates, into it.

24 And, Javier, you know, thanks for your  
25 call on kind of posing the question of how do we

1 collectively design, and we can't do this alone.  
2 We all have to come to this discussion. I think  
3 my kind of like takeaway from this panel is that  
4 I need to probably spend half a day with each of  
5 you on your presentations and learn a little bit  
6 more.

7 I just want to put a plug that next year  
8 IEPR, we are thinking about launching a  
9 complementary, you know, track to Commissioner  
10 Houck at CPUC specifically focusing on DER  
11 analytics and analysis, so I really hope we'll  
12 all engage together. And we want to particularly  
13 think about how do we not think of equity as an  
14 element of the design but (indiscernible) that  
15 all the programs are designed around it.

16 So I hope to engage with you all and  
17 continue with the conversation. And excellent  
18 presentations. Thank you so much for your time  
19 and your expertise.

20 COMMISSIONER MCALLISTER: Thank you very  
21 much, Commissioner -- or Vice Chair Gunda. I  
22 really appreciate that.

23 And I think our challenge, just the big  
24 takeaway, our challenge as to how do we create  
25 markets that complement the traditional utility

1 procurement in ways that are aggressively time  
2 based and create value for the customer? Some,  
3 largely, intermediary is going to have to figure  
4 out how to provide those services to the customer  
5 and create -- and save the system money or bring  
6 additional capital from somewhere from the  
7 system, and so that has to look like a seamless  
8 activity to the customer. And I think that's  
9 where, often, efficiency and, certainly, multiple  
10 programs targeting one customer has kind of  
11 tripped up, wrapped itself around the axle a  
12 little bit in terms of delivery.

13                 And so we really do, I think, need to  
14 continually work better, work together, and to  
15 try to -- and I think all of you really mentioned  
16 this, described it in one way or another -- to  
17 help markets engage and deliver these grid-  
18 interactive efficient buildings, in particular  
19 touching, you know, the 130 million buildings in  
20 the nation and roughly, you know, 15 or so in  
21 California, a big job. And we need kind of all  
22 of the capital coming to this as we possibly can.

23                 So the analytics, the reason we wanted to  
24 do this panel was because the analytics began to  
25 actually create a roadmap to help us understand

1 where we need to target and, you know, ultimately  
2 influence from the distribution grid all the way  
3 up to the bulk power market and create value for  
4 the ISO.

5 So really great stuff.

6 And I want to ask if we have any Zoom  
7 questions or public comment?

8 MR. TAYLOR: Commissioner, this is  
9 Gabriel Taylor. We have two questions in the  
10 Zoom for the panel. And then we have two requests  
11 for public comment.

12 COMMISSIONER MCALLISTER: Okay. Great.

13 MR. TAYLOR: The first question from the  
14 Zoom is from Tanya Barham. It's directed to Carl  
15 Linvill. And she says, "Thanks very much for  
16 your written response in the Q&A." And also asks  
17 if you'd like to speak a little bit about how we  
18 can flex the top-down process to accommodate the  
19 time and flexibility needed to bring communities  
20 along?

21 MR. LINVILL: Well, Tanya, I'm just going  
22 to say back at you since we don't have very much  
23 time. Just say that I think that the Climate  
24 Center's Community Energy Resilience Initiative  
25 is a really important conduit for bringing

1 communities together to build local resiliency  
2 and equity. And I think that, ultimately, the  
3 input that that, and I know you're involved in  
4 that, but I think, ultimately, that is building  
5 the information flow that we need from the  
6 communities to the regulators and to the  
7 utilities to, you know, clarify because people  
8 want to help.

9                 Thanks for the question.

10                MR. TAYLOR: Thanks so much, Carl.

11                One more question from the Q&A. Tristan  
12 from SkyCentrics asks, I'm paraphrasing here, and  
13 then Tristan, I think, wants to speak in the  
14 public comment, but he says, "How can we overcome  
15 the decades of inertia focused on energy  
16 efficiency programs and shift those to time  
17 efficiency or connectivity?"

18                That's an open question to anybody on the  
19 panel, including Commissioners, of course.

20                COMMISSIONER MCALLISTER: I think this  
21 goes to the existing building conundrum; right?  
22 And Tristan's sort of setup there was that we  
23 don't have the grid connectivity in the end uses  
24 across our commercial buildings. And, really, I  
25 think we could be more broad than that, even, but

1 he was focusing on commercial buildings.

2 So, yeah, so how can we rapidly overcome  
3 the inertia? The army of utility executives and  
4 program implementers that now still only think in  
5 terms of efficiency instead of interactivity, so  
6 this is a program challenge.

7 MR. TAYLOR: Commissioner?

8 COMMISSIONER SHIROMA: I want to point  
9 folks to this afternoon's discussion at two  
10 o'clock where CPUC Staff will be talking about  
11 some ongoing proceedings that will also get at  
12 this question.

13 COMMISSIONER MCALLISTER: Thank you,  
14 Commissioner.

15 MS. PIETTE: Yeah. Commissioner  
16 McAllister, I'd also like to offer --

17 COMMISSIONER MCALLISTER: Go ahead, Mary  
18 Ann.

19 MS. PIETTE: -- that we have made  
20 progress as a community in developing open  
21 standards and requiring them in some of the  
22 building codes. SB 49 and other things like that  
23 are exploring the requirements for technology  
24 that's sold in California to be required to have  
25 the capability to receive a signal. But at the

1 same time, we need to help work with the  
2 utilities to have a signal for them to listen to,  
3 whether that's a tariff signal or an emergency  
4 demand response signal.

5 So we need to better understand what is  
6 required to increase the uptake, as Tristan is  
7 saying, for installing common communication  
8 technologies and requiring some consistent  
9 investment in ensuring that they persist because  
10 the savings don't persist if the controls and the  
11 communications aren't used and tested over time.

12 So we don't really know what that looks  
13 like. We know a little bit but not at scale. So  
14 I think that's an important comment that he made.

15 COMMISSIONER MCALLISTER: Great. Thanks.  
16 Thanks very much.

17 In the interest of time, I think we're  
18 going to move on.

19 Gabe, maybe you can ask --

20 MR. TAYLOR: Yeah.

21 COMMISSIONER MCALLISTER: -- the beyond-  
22 Zoom questions from the audience?

23 MR. TAYLOR: So we have two requests to  
24 make public comment --

25 COMMISSIONER MCALLISTER: Okay.

1                   MR. TAYLOR: -- before we break for our  
2 lunch break. And the first up, I believe, is  
3 Tristan. And so he can -- he has another  
4 question in the chat but I think, maybe, we could  
5 just let him speak?

6                   MS. AVALOS: Tristan, this is --

7                   MR. DE FRONDEVILLE: Yeah. I apologize.

8                   MS. AVALOS: -- the Public Advisor's  
9 Office. Go ahead.

10                  MR. DE FRONDEVILLE: I raised my hand and  
11 then realized I could ask the question. So I  
12 appreciate everybody's time. I don't want to add  
13 anything more except that our experience is  
14 people are paying for heat pumps to go in but  
15 not, frankly, \$5,000 to \$7,000, for example, on  
16 residential of layered incentives, and then an  
17 inexpensive cellular full-time real-time control  
18 which a number of the panelists have said is much  
19 more valuable than a time-of-use six-month  
20 schedule change but a flexible daily, 24 hours  
21 ahead, or real-time response to carbon signals.  
22 You can look at Cal ISO curves and you will see  
23 that they change quite a bit day to day, week to  
24 week, as opposed to six-months schedules.

25                  And I'm panICKed that the inertia of

1 time-of-use schedule is going to make us lose  
2 another ten years before we really have real-time  
3 or 24 hour ahead cellular AMI mesh and other  
4 methods of connecting to building equipment, both  
5 residential and commercial. It takes a real mind  
6 shift. And I'm afraid that we are so easily  
7 bound by the inertia of what we've done and how  
8 program implementors, for example, have made  
9 money for so many years. And I'm just not seeing  
10 the urgency to figure out how to incentivize and  
11 promote controls. Ninety-eight percent of  
12 commercial buildings are not connected in any way  
13 to receive signals. I'm just concerned.

14                 Thanks.

15                 MS. AVALOS: Thank you.

16                 Our next commenter is Barbara Conti.

17                 Please state your first and last name and  
18 any affiliation. Go ahead. You may need to un-  
19 mute on your end, Barbara. Go ahead. Barbara,  
20 your line is open. Again, Barbara, you may need  
21 to un-mute on your end by --

22                 MS. CONTI: Yes.

23                 MS. AVALOS: Okay. Go ahead.

24                 MS. CONTI: I attempted to lower my hand  
25 so that -- this is Barbara Conti at the Minnesota

1 Department of Commerce. Thank you for the  
2 presentation. I actually did not have a comment.  
3 I inadvertently raised my hand, so --

4 MS. AVALOS: Okay. Thank you.

5 COMMISSIONER MCALLISTER: Thank you for  
6 being with us, Barbara. I really appreciate that  
7 from other states. We'd love to work with you on  
8 some of this.

9 MS. AVALOS: Okay. And just a reminder  
10 for those that are Zoom, you can use the raise-  
11 hand feature if you have questions. I'll give it  
12 just a few more seconds and see if anyone else  
13 has comments. Okay.

14 COMMISSIONER MCALLISTER: Very good.

15 MS. AVALOS: Tristan, you have your hand  
16 raised. We allow one comment per organization.

17 So I'm going to go ahead and turn to you  
18 now, Commissioner McAllister.

19 COMMISSIONER MCALLISTER: Great. I think  
20 we've had a lot of great conversation here. We  
21 could, I think convene again and spend another  
22 whole half a day here on these issues and more.

23 But I really want to thank the panelists  
24 from David in the morning all the way through all  
25 six of you on this panel. You know, your

1 expertise and insights are just really terrific.

2                   And I want to remind people that comments  
3 are due in a couple weeks, October 19th. We'd  
4 love to hear anyone's comments on how to really  
5 push this forward with the urgency I think that  
6 we've heard from all of our speakers and,  
7 certainly, that we feel at both Commissions to  
8 really create solutions, enable solutions, and  
9 really get the marketplace humming on these  
10 technologies and get our buildings really be able  
11 to be all they can be to both help the grid and  
12 be really driving resources for the citizens and  
13 residents of California.

14                   So with that, I think with my colleagues  
15 permission, maybe I'll just wrap it up there.  
16 We're already quite a bit over time. So is that  
17 okay with you, Commissioner Shiroma? I'm seeing  
18 yes. And I think it's okay with Vice Chair Gunda  
19 as well.

20                   So with that, thanks so much, and tune in  
21 this afternoon at 2:00. We'll get started on our  
22 afternoon session about load flexibility.

23                   All right. Thanks everyone.

24                   (Off the record at 12:47 p.m.)

25

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I do hereby certify that the testimony in the foregoing hearing was taken at the time and place therein stated; that the testimony of said witnesses were reported by me, a certified electronic court reporter and a disinterested person, and was under my supervision thereafter transcribed into typewriting.

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IN WITNESS WHEREOF, I have hereunto set my hand this 27th day of December, 2021.



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MARTHA L. NELSON, CERT\*\*367

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December 27, 2021

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MARTHA L. NELSON, CERT\*\*367

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