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BEFORE THE
CALIFORNIA ENERGY COMMISSION

In the matter of:

2020 Integrated Energy Policy) Docket No. 20-IEPR-04
Policy Report Update) REMOTE ACCESS WORKSHOP
(2020 IEPR Update))

**IEPR COMMISSIONER WORKSHOP ON
ASSESSING THE FUTURE ROLE FOR MICROGRIDS IN CALIFORNIA**

REMOTE VIA ZOOM

**SESSION 2: MICROGRIDS FOR RESILIENCY AND MICROGRID
ECONOMICS**

THURSDAY, JULY 9, 2020

10:00 A.M.

Reported By:
Martha Nelson, Cert. 00367

APPEARANCES

Commissioners Present

David Hochschild, CEC Chair

Janea A. Scott, CEC Vice Chair

Karen Douglas, CEC Commissioner

Marybel Batjer, CPUC President

Genevieve Shiroma, CPUC Commissioner

Staff Present

Heather Raitt, Assistant Executive Director, Policy Development

David Erne

RoseMary Avalos, Public Advisor's Office

Panel 1:

Qing Tian, CEC, Energy Research Development Division, Moderator

Rachel DiFranco, City of Fremont

Seth Baruch, Kaiser Permanente

Rosa Vivian Fernandez, San Benito Health Foundation

APPEARANCES (CONT.)

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Panel 2:

Jana Ganion, Blue Lake Rancheria, Moderator

Kiran Jain, Oakland EcoBlock Project

Juan Macias, AlphaStruxure

Mac McQuown, Stone Edge Farm Estate Vineyards and Wine

Jorge Elizondo, Heila Technologies

Public Comment

Allan Schurr, Enchanted Rock

Claire Broome, 360 Bay Area

Chuck Rosselle, Member, California Alliance for
Community Energy

Mehdi Ganji

Jean Woo, Custom Power Solar

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1

P R O C E E D I N G S

1
2 JULY 9, 2020 10:00 A.M.

3 MS. RAITT: So, it's ten o'clock, so we'll go
4 ahead and get started for starting the record here.

5 Good morning everybody, welcome to today's 2020 IEPR
6 Update Commissioner Workshop on Assessing the Future
7 Role for Microgrids in California.

8 I'm Heather Raitt, the Program Manager for the
9 Integrated Energy Policy Report, which we refer to as
10 the IEPR for short.

11 Today's workshop is being held remotely,
12 consistent with the Executive Orders N2520 and N2920,
13 and the recommendations from the California Department
14 of Public Health to encourage physical distancing to
15 slow the spread of COVID-19.

16 The instructions for attending or participating
17 in the meeting were provided in the notice and include
18 both internet and call-in options. The notice is
19 available on the Energy Commission's website.

20 Instead of what used to be our normal full day
21 IEPR workshop, we've broken this topic into three
22 sessions over two days, to encourage participation.
23 This morning's session is the second of three and
24 addresses microgrids for resiliency and also microgrid
25 economics.

1 Session 3 is today at 2:00 p.m. and addresses
2 residential microgrids and emerging microgrid
3 technologies.

4 This meeting is being recorded. We'll post the
5 recording and the written transcript on our website.
6 Also, today's presentations have been posted on our
7 website.

8 We're working on making the IEPR workshops more
9 engaging in this remote environment and we'll be using
10 the Q&A function in Zoom, with the capability to vote on
11 questions posed by others.

12 So, attendees may type questions for panelists
13 by clicking on the Q&A icon. And before typing a
14 question, please check to see if someone else has
15 already posed a similar one. If so, you can just click
16 the thumbs up to vote on it and that will move the
17 question up in the queue. The questions with the most
18 thumbs' up clicks are up voted to the top of the list.

19 We'll reserve about five minutes at the end of
20 each panel for attendee Q&A. Given the time
21 restrictions and our very full agenda, we won't be able
22 to elevate all questions received.

23 I'll now go over how to provide comments on the
24 material in today's workshop. There will be an
25 opportunity for public comments at the end of each

1 session. Please note that we will not have time for
2 panelists to answer questions during the public comment
3 period. It's just an opportunity for participants to
4 make a comment.

5 In Zoom, click the raise hand icon to let us
6 know you'd like to make a comment. If you change your
7 mind, you can click it again and your hand will go down.
8 For those on the phone, not using Zoom, press star 9 to
9 raise your hand. We will open your line during the
10 public comment period.

11 Alternatively, written comments after the
12 workshop are welcome and they are due on July 9th. And
13 again, the notice gives you all the information about
14 how to provide those written comments.

15 And with that, I'll turn it over to Vice Chair
16 Scott for opening remarks. Thank you.

17 CEC VICE CHAIR SCOTT: Okay. Well, good morning
18 everyone. Thank you so much, Heather, for getting us
19 kicked off here today. I'm delighted to see you all.

20 We are joined, as you can see on the side here,
21 with Chair Hochschild, and Commissioner Douglas, and
22 myself from the Energy Commission. And also, President
23 Batjer and Commissioner Shiroma from the Public
24 Utilities Commission. So, I'm really glad to have you
25 all back today.

1 I very much enjoyed our first conversation on
2 Tuesday about assessing the value and role of
3 microgrids. And I'm looking forward to this morning's
4 conversation, looking at microgrids in terms of
5 resiliency, and also both in terms of their economics.

6 Let me turn it to you all to see if you'd like
7 to make some opening remarks and we'll go from there.
8 So, let's see, I'll just go right down the list and
9 start with Chair Hochschild.

10 CEC CHAIR HOCHSCHILD: Well, good morning.
11 Thank you Vice Chair Scott, and welcome everybody. I
12 just wanted to add; yesterday we funded another round of
13 projects from the EPIC program, including many for
14 energy storage. It was the largest investment we've
15 made in Tribal energy projects. So, these were
16 principally energy storage projects with our Tribes.
17 And a really great testimony, I think, to the hard work
18 of the PUC and the CEC staff, and all the stakeholders
19 on this. So, very much in line with the discussions
20 we're having this week on how to promote resilience.
21 And I just wanted to acknowledge all the staff who
22 worked together on that.

23 CEC VICE CHAIR SCOTT: Great, thank you. Let's
24 turn to Commissioner Douglas.

25 CEC COMMISSIONER DOUGLAS: Well, I just wanted

1 to welcome everybody to this IEPR workshop, or join in
2 my colleagues in welcoming everybody, and I look forward
3 to the presentations.

4 CEC VICE CHAIR SCOTT: Sounds excellent.

5 How about President Batjer?

6 CPUC PRESIDENT BATJER: Thank you Vice Chair
7 Scott. Good morning everyone, I'm delighted to be able
8 to be here for the second part of the workshop, really
9 looking forward to the discussion on resiliency. And I
10 thank the CEC and Chair Hochschild for those great --
11 underscoring the importance of the award, grantee of the
12 EPIC storage to the Tribal governments. This is just
13 terrific. And very much look forward to the day. And I
14 want to thank you again, Vice Chair Scott, for this
15 terrific workshop. It's much needed and I hope we enjoy
16 great participation again today, as we did yesterday.
17 So, thank you.

18 CEC VICE CHAIR SCOTT: Oh, indeed. You are more
19 than welcome, we're so glad to have you.

20 CPUC PRESIDENT BATJER: Absolutely.

21 CEC VICE CHAIR SCOTT: How about Commissioner
22 Shiroma?

23 CPUC COMMISSIONER SHIROMA: Yes, good morning.
24 Thank you so much, Vice Chair Scott and fellow
25 Commissioners. Tuesday was very insightful. Hearing

1 these presentations on what is working, and why from
2 microgrids. As I mentioned on Tuesday, at the CPUC we
3 issued a decision in June for our Track 1 microgrid
4 proceeding to comply with SB 1339. It was substantially
5 focused on the investor owned utilities being prepared
6 for the upcoming -- well, we are in the fire season.
7 But for expected public safety power shutoffs. And
8 we're now working on Track 2. So, I'm looking forward
9 to hearing the speakers this morning on resiliency and
10 economic considerations and, of course, this afternoon
11 on increasing reliability during grid disruptions, as
12 well as hearing about emerging technologies to extend
13 islanding.

14 And also, I do want to do a shout out that our
15 President Batjer swore in our Tribal Advisor, Ken
16 Holbrook, yesterday, who will be advising us during many
17 of our proceedings, including microgrids, on how to
18 improve the outreach and the partnerships with the
19 Tribal communities in California. Thank you.

20 CEC VICE CHAIR SCOTT: Thank you. We're so glad
21 to have everyone here together this morning, on the
22 dais. And congratulations on your new Tribal Advisor.

23 Let us now turn to our first panel. I will let
24 the -- my fellow dais mates, if you'd like you can turn
25 your videos off while we're seeing the presentation.

1 And we'll get that queued up. It's going to be a panel
2 discussion on resilience impacts on the microgrid
3 market. And it will be monitored by Qing Tian from the
4 Energy Commission.

5 And so, Qing, I will turn it over to you. Good
6 morning.

7 MR. TIAN: Thank you, Vice Chair. Good morning.
8 And good morning, everyone. My name is Qing Tian. I
9 work for the California Energy Commission. I'm a
10 Supervisor at the Energy Research Development Division.

11 First, I want to welcome you to our 2020 IEPR
12 workshop session on grid resilience. As you may know,
13 there were multiple benefits microgrid technology can
14 offer. Microgrid can help integrate renewables, most
15 important in during an outage. Microgrid can achieve
16 resilience by islanding from the utility grid.

17 Buildings and the facilities developed by
18 microgrid can act as electrified oases. Where community
19 members can take shelter, shout to the phone, get
20 medical help, buy food, and fuel cars. Because of
21 COVID-19 and the wildfire-related power outage, our
22 critical facilities have been under extreme pressure.
23 More and more people start to see the benefits of
24 microgrid and want to explore the opportunity of
25 deploying microgrid for critical facilities, such as

1 fire stations and hospitals.

2 Today, we are fortunate to have four wonderful
3 speakers to go over this topic. They are going to share
4 their knowledge and their insights on microgrids and
5 they will talk about the resilience needs for the
6 critical operation, especially under the current
7 pandemic. They will discuss how the pandemic has
8 impacted the operation on the microgrid market.

9 Each of the speakers will have about five
10 minutes to provide their opening statement. After that
11 I will invite our Commissioners and our guests to join
12 the discussion and ask questions. There will be a Q&A
13 session to address questions from our participants
14 online. We encourage our online participants to have
15 the questions in the Q&A. We will try to address as
16 many questions as we can.

17 With that, I'd like to introduce our first
18 speaker of the day, Rachel DiFranco. Rachel is
19 Sustainability Manager from the City of Fremont. She
20 helped develop and implement the city's Climate Action
21 Plan.

22 Rachel, please take it away.

23 MS. DIFRANCO: All right, thank you Qing. So,
24 yes, my name is Rachel DiFranco and I'm the
25 Sustainability Manager for the City of Fremont. I've

1 been in my position for almost seven years, now. And
2 I'm going to talk a little bit about a project that we
3 have implemented over the past few years on a couple of
4 our fire stations. And I want to touch on some of the
5 motivating factors for us to do this project, some of
6 the benefits that the project has offered, and then
7 what's next for us in terms of pursuing additional
8 microgrids in the future.

9 So, to start off, I'm just going to give you a
10 quick overview of the project. We partnered up with a
11 local clean tech firm called GridScape Solutions, based
12 in Fremont, who pursued a CEC EPIC grant to install low
13 carbon microgrids on critical facilities.

14 So, they reached out to us and asked if we were
15 interested in partnering with them on this project. And
16 looking at some of our critical facilities that could
17 potentially support not only solar, but battery storage,
18 and that these systems would allow those facilities to
19 island from the grid. And the idea was to at least
20 island from the grid for a three-hour period of time
21 which is, you know, enough to cover a short outage with
22 PG&E. But the idea was to also look at how could we
23 island for longer, as well.

24 So, we had actually just come off of the tail
25 end of working through what was called the Regional

1 Renewable Energy Procurement, an Alameda County-led
2 group purchasing effort for commercial solar. And the
3 city had installed solar on four other facilities, and
4 these are all carport structures, including our police
5 complex, our maintenance center, one of our community
6 centers, and then our waterpark. And combined, that was
7 about 1.2 megawatts or maybe a little bit more than
8 that. Sorry, 1.4 megawatts of solar.

9 So, we had been familiar with the process of
10 procuring solar and also looking at, you know, the
11 option of purchasing versus doing a power purchase
12 agreement for solar.

13 So, this project then came to us shortly after
14 we had finished installing a few of those systems. And
15 we said, you know, this sounds great. We can get solar
16 on some of our facilities. We're already comfortable
17 with the process of installing it. We have a third-
18 party ownership. We did power purchase agreements for
19 those other solar PV systems. And it sounds like this
20 would be a really great opportunity for us to get solar
21 on some of our critical facilities that we weren't able
22 to the first time around, and be able to island from the
23 grid.

24 If you can go to the next slide, Qing. So, we
25 ended up selecting three of our 11 fire stations to

1 receive microgrid systems. And you can see on the map
2 here that they're fairly disbursed between Northern and
3 Central Fremont, and Southern Fremont. And these were
4 some of our larger energy-using fire stations. Between,
5 you know, about 65,000 and over 100,000 kilowatts a
6 year. So, not huge energy consumption, but more than
7 some of our other fire stations that are slightly more
8 residential in nature.

9 You can go to the next slide, Qing. So,
10 overall, as we were evaluating the project, we
11 identified a number of potential benefits to the city,
12 which we have seen in action. We actually started
13 working on this project in 2015. The systems were
14 installed in 2017 and 2018 and now have been operational
15 for the past few years.

16 So, first of all, the systems protect critical
17 facilities against power outages by having the battery
18 backup for the solar PV systems. If those systems are
19 to go down, we do have the stored battery energy to
20 support our facilities. And, as I mentioned, we
21 targeted at least three hours of islanding, but those
22 batteries actually have the capacity to island for
23 upwards of 8 to 12 hours. And we always keep about 25
24 percent stored energy in the battery so that we can
25 island for a minimum of three hours at any given time.

1 We're also reducing demand on the grid. And
2 this area of the grid does have quite a bit of demand.
3 We have a lot of manufacturing, advanced manufacturing
4 in Southern Fremont. So, you know, we're doing our part
5 to reduce that demand on the grid.

6 We're increasing our resiliency in our
7 community. And, you know, even though these fire
8 stations did not lose power during the public safety
9 power shutdowns in the fall, we did have, you know, the
10 level of security that we needed to feel in order to
11 make sure that, you know, if they were to go down we
12 still would have at least three fire stations
13 operational because we have these microgrid systems on
14 hand.

15 We're able to reduce our utility bills
16 significantly. And we also have reduced our greenhouse
17 gas emissions of the sustainability manager. This is
18 one of my key goals.

19 Furthermore, we supported a local clean tech
20 firm to advance and innovate their product, so their
21 microgrid controller is now, you know, a very robust and
22 marketable product, and they have scaled from only a 6-
23 person team to over 30 people through the work that they
24 did on this project.

25 And if you just want to go to the last slide,

1 Qing, this is a couple of photos of our systems. And
2 these are just aerials of the PV systems. And then, the
3 top corner, where you can see all of the different
4 boxes, those are the different components of the
5 microgrid system, including the inverter and the
6 microgrid controller, and the batteries. Thank you very
7 much.

8 MR. TIAN: Thanks, Rachel.

9 Our second speaker of the day is Seth Baruch.
10 Seth is the National Director for Energy and Utilities
11 at Kaiser Permanente. He's in charge of the Sustainable
12 Energy Program. Please go ahead, Seth.

13 MR. BARUCH: Well, great. Thanks so much and
14 thanks for the opportunity to speak with you this
15 morning.

16 So, as mentioned, I work on the solar, and fuel
17 cell, and microgrid efforts at Kaiser Permanente. And
18 my job has become more urgent since last fall, when
19 three Kaiser hospitals and multiple medical office
20 buildings were out of power for several days during the
21 PSPS events last fall. Our most affected areas were in
22 the North Bay. And that has really driven a lot of our
23 efforts now, recently, to improve resiliency
24 particularly at those facilities, but also looking more
25 broadly across California.

1 A lot of this actually started with a project
2 that was EPIC funded, as well as the Richmond Microgrid
3 Project at our medical center there, in Richmond. And
4 that was really the first time we used backup sources of
5 power that were not diesel generators, and we had a
6 solar array, and a 1-megawatt hour battery system that's
7 providing additional facility.

8 But that project has generated a great deal of
9 interest across Kaiser about the possibility of
10 developing additional microgrids. But interestingly,
11 the interest is coming a lot from the medical office
12 buildings and less so from the hospitals. Because, of
13 course, the hospitals have huge generators.

14 So, we have been looking at developing battery
15 storage plus solar projects at a number of our medical
16 buildings where the resiliency needs are more discrete.
17 For example, a solar plus battery storage system to back
18 up procedure rooms for many hours, and medical
19 refrigerators possibly for many days.

20 We are -- and that's sort of been the thinking
21 up until pretty recently. And now, of course, we have
22 the whole COVID situation. And I am hearing great fears
23 from my colleagues across the Kaiser network about the
24 possibility of an extended PSPS event, combined with a
25 potential surge in COVID cases where you'd need

1 everything, the medical buildings, the hospital
2 buildings, everything all together.

3 So, we have really been, again, focused on fuel
4 cell-based microgrid projects at facilities like, for
5 example in Santa Rosa, who are going to really want as
6 much full business continuity as possible for up to 24
7 hours -- I'm sorry, for 24/7, you know, essentially for
8 many days at a time.

9 And so, we are -- we're also looking at
10 improving resiliency in our San Rafael facility, in
11 Vallejo, get all of the facilities that were deeply
12 impacted by the PSPS event.

13 In addition, we are developing a screening tool
14 that helps facility managers across the network address,
15 sort of help prioritize which facilities are in most
16 need of additional resiliency. For example, based on
17 the critical services they provide, based on how
18 isolated they are, or how far away other services might
19 be. So, basically, accepting the consequences of
20 extended power outage.

21 And then, finally, also partly inspired by our
22 Richmond project, we are redesigning -- we're revising
23 our design standards so that new facilities are, quote,
24 microgrid ready. And that is to say that the new
25 facilities are designed so that the critical care loads

1 are isolated and are connected to one panel so that you
2 can easily provide backups, and install for a drop-in
3 battery system, if you will.

4 So, between all of those efforts, we are very
5 focused on resiliency at Kaiser Permanente and are
6 grateful for the support that the state has provided for
7 us because it has, actually, really accelerated our
8 microgrid project development, and has helped crystalize
9 and refine our thinking about how to develop microgrids.
10 So, I'll leave it there for now.

11 MR. TIAN: Thanks, Seth.

12 Our third speaker of the day is Rosa Vivian
13 Fernandez. Rosa Vivian is the President and the CEO of
14 the San Benito Health Foundation. Please go ahead, Rosa
15 Vivian.

16 MS. FERNANDEZ: Thank you. Good morning. So, I
17 will focus on the why. San Benito Health Foundation is
18 a federally-qualified health center. We are a migrant
19 and community health center. We're celebrating our 45th
20 anniversary this year. And we provide medical, dental,
21 vision, WIC, and other social services.

22 We are located in San Benito County, which is
23 about 1,390 square feet, and we service a population of
24 about 9,000 people that are dependent on our services.

25 So, we looked at the vision. So, why did we

1 embark in this project? It was to ensure that our
2 vision of having a safe and healthy community that would
3 have access to care, regardless of the environmental or
4 other emergencies. And this became very important to us
5 as we looked at it in 2017.

6 So, the next slide, please. So, you know, when
7 disaster strikes we all know that we have -- may have
8 severe damage to infrastructures, and an impact on
9 healthcare access. And we saw this firsthand in 2017,
10 September of 2017 when Hurricane Maria struck Puerto
11 Rico and we had 3.4 million people affected.

12 We were one of the clinics that provided
13 assistance to 26 sister clinics that did not have power.
14 And as a result, there were people who died because they
15 did not have the appropriate medical assistance, and
16 some of the supplies were damaged, and they were not
17 able to get the supplies necessary because of the power
18 and communication issues.

19 So, the leadership of our board, after
20 experiencing this and working with our sister clinics,
21 our board had a mission to not have this happen in our
22 community. And we wanted to have --

23 The next slide, please. We wanted to limit our
24 damage by having a microgrid that would be available 24
25 -- would provide power 24/7, for seven days a week.

1 Now, we do have a generator, but we found out that even
2 with a generator when you need diesel, everyone needs
3 diesel and it may be a difficult item to access. So, we
4 wanted to make sure that we get alive the solar power
5 and have the diesel generator as a backup. We also have
6 a one month's supply at hand of any items that we may
7 need in order to continue providing services in the
8 event of an emergency.

9 So, we invested about \$1.7 million in the
10 microgrid, and \$1.5 million in modernization of the
11 facility. So, during this period of time we did both.

12 The next slide, please. This again, the mission
13 and leadership of our board of directors, we were
14 fortunate that during this time there was a presentation
15 by Green Power at the Rotary of San Juan Bautista and
16 Mynt Systems, and we were able to partner with both
17 Green Power and Mynt Systems to make this vision a
18 reality for us.

19 And the modernization, along with the energy has
20 well prepared us for today as we face COVID. We've been
21 able to continue to provide services, have the necessary
22 supplies that have to be duplicated in order for us to
23 provide services, and also to move us into telemedicine
24 access, which requires power. So, in a community health
25 center we have very vulnerable supplies. We also have

1 equipment that is vulnerable to power outages. So, we
2 want to make sure that those systems are stable and that
3 also the community's able to come into our building and
4 access our power supplies if they need to, in the event
5 that they don't have this available.

6 So, the next slide, please. Okay. So, what is
7 in the future? We were able to complete our project in
8 August, and we are benefitting of it today. And our
9 future project is to look at the San Juan Bautista, the
10 historic community of San Juan Bautista in order to
11 assist the community in having a city microgrid with
12 broadband access that would help us bear any future
13 emergencies. We're building a teaching health center
14 and a sustainable healthy living community, where we
15 would have access to housing for our staff. And just
16 setting new standards on healthcare access and community
17 wellness, and utilizing the resources that are
18 available. One of our patients clearly said the
19 resources that are available from God, which is the sun.

20 So, that's where we're at today and we look
21 forward to our future.

22 MR. TIAN: Thank you, Rosa Vivian.

23 Now, I'd like to introduce our last speaker of
24 the day, his name is David Victor. And David is a
25 Professor at the School of Global Policy and Strategy at

1 UC San Diego. Prior to joining UC San Diego, David
2 served as a Director of the Program of Energy and the
3 Sustainable Development at Stanford University.

4 Please go ahead, David.

5 MR. VICTOR: Great. Well, thank you very much,
6 Qing. And thank you all, everyone, for participating in
7 these terrific panels.

8 There are many areas where California is leading
9 and the rest of the world is now following, and the
10 development of microgrids is one of those fantastic
11 examples.

12 I'm a Professor at UC San Diego. The lab that I
13 run does a lot of work on reliability and the business
14 models around microgrids. We try to model that
15 quantitatively. As I can just say as an analyst, one of
16 the hardest things to do is actually quantify the
17 benefits of reliability. We now all know, and thanks to
18 PSPS we are palpably aware of the benefits of
19 reliability. But we need to be able to quantify this
20 and understand this economically. And so, I would urge
21 us all to continue to invest in that kind of knowledge
22 because it's very important for us to figure which kinds
23 of microgrid configurations work best under different
24 circumstances. We just heard some of them are going to
25 be diesel. Hopefully, more of them are going to be

1 renewables, and fuel cells, and a variety of other
2 things.

3 I've been asked to talk on this panel about
4 resilience impacts. I've been asked to talk about the
5 other big hit to resilience, which has been the
6 pandemic. And how should we think about the pandemic
7 and its potential impacts on the microgrid market, and
8 what does that mean for us here in California.

9 And we do in our group a lot of work on the
10 global energy system. And the first comment I'd like to
11 make is that globally the impact of the pandemic has
12 been a huge hit on investment. Investment globally in
13 the energy sector was expected to go up about two
14 percent this year. Right now, I'd say we're on track
15 for about a 20 percent decline, maybe more than 20
16 percent.

17 But there's a huge difference between the
18 investment impacts on oil and gas, and other commodity-
19 exposed industries, and more regulated or, frankly, in a
20 lot of the world's state-owned industries, which is in
21 particular electric power.

22 So, that's my first point is the reason that the
23 electric power sector in much of the world has not been
24 as hard hit as oil and gas, and other commodity sectors,
25 is because of the stability that comes from regulation.

1 I think that means that the CPUC actions in this area
2 are going to be very important. The EPIC kinds of
3 grants that were just announced are very important.
4 Because, frankly, a lot of the world is feeling poor
5 right now. And when you're poor, even though there
6 might be good investment to make, people are not going
7 to make discretionary investments in capital-intensive
8 activities. You see that in the automobile market and a
9 variety of other areas right now.

10 So, we should not expect the private sector, and
11 people thinking about the investments on their own
12 logic, including public agencies, to go forward and make
13 big investments to the same level in microgrids, given
14 the shock that everyone's pocketbooks have had right
15 now. And I think the government, and there's a lot of
16 different views about the right role of government, but
17 this is an area where there's very important government
18 action to help stabilize that market.

19 The second is about stimulus spending. I want
20 to just mention very briefly that we are, you know, in
21 the middle of spending like drunken sailors on economic
22 stimulus and that's a very, very important activity.
23 When you compare the spending on stimulus this time,
24 compared with 2009, there's a completely different
25 world.

1 2009, depending on how you count, up to 15
2 percent of stimulus money went into clean energy
3 projects in one way or another. This time around the
4 number is much, much lower, especially in the United
5 States. But that may be changing and we're starting to
6 see that in some of the different packages that are
7 emerging in Washington, and so on.

8 So, the second point I'd like to make is we
9 should have an elaborated program around shovel-ready,
10 or wire-ready, or wire cutter-ready microgrid projects
11 that can be rolled into a stimulus package, and we
12 should make sure that our delegation in Washington is
13 ready for that, to put in the right language.

14 Because this is an area where we have a big
15 interest and, frankly, the rest of the country with a
16 couple of exceptions, like in New York, aren't doing as
17 much and they won't be as lined up as we are in
18 California about being ready to invest more with things
19 that can generate jobs, and also generate more
20 reliability through stimulus spending.

21 The third thing I want to say and the last thing
22 I want to say is about supply chains. We need to do
23 some stress tests. I think this is an important
24 function that maybe a variety of California agencies can
25 do. Let's do some stress tests on the capacity of

1 microgrid investments to have all the gear lined up when
2 it needs to be lined up.

3 We saw in the renewables business big shocks as
4 the Chinese economy shut down, and then it started
5 reopening, but then the European economy shut down, and
6 the American economy shut down. Then, we've reopened
7 the United States. We're now in the process, in the
8 kind Swiss cheese way, of shutting down again.

9 This has created shocks in the supply chains.
10 And I mention this because microgrid projects,
11 especially the complicated, the most interesting, and
12 sophisticated ones require a lot of different gear and
13 technology to be put together in sophisticated ways.
14 And that means in the modern economy supply chains, and
15 we need to understand better how those chains might be
16 shocked, how they might be shocked in the future
17 especially as there are more shutdowns going into the
18 fall and into next year, so that we're not inadvertently
19 harmed by that process here in California, even as we
20 try to stabilize our microgrid investment market and do
21 more with microgrids. There's certainly the potential
22 there and it's enormous. Thank you very much.

23 MR. TIAN: Thanks David.

24 Now, I'd like to invite our Commissioners and
25 our guests to the discussion, to ask your questions.

1 Please take it away, Vice Chair Scott.

2 CEC VICE CHAIR SCOTT: Okay. Well, thank you so
3 much for that excellent and informative panel. I would
4 like to ask the panelists, so Rachel, Seth, Rosa Vivian,
5 and David please turn your videos on, and my fellow dais
6 mates will as well, so that we can have a discussion.

7 I have a list of questions, but let me start --
8 I see Chair Hochschild's got his hand up, so let's start
9 there.

10 CEC CHAIR HOCHSCHILD: Thank you Madam Vice
11 Chair, and thanks to all the panelists, a really
12 terrific overview. I just had, really, a comment for
13 Rachel. So, I actually dedicated the Fremont Fire
14 Station Microgrid when that ribbon-cutting happened a
15 few years ago. And one thing that I had not realized
16 until I went there, which is I think true for diesel
17 generators everywhere, which this one was replacing, is
18 that in addition to the pollution you get from operating
19 the generator during blackouts and when it's needed,
20 there's actually -- you know, you have to do a monthly
21 cycling to keep the generator in shape. And so, that's
22 an ongoing maintenance expense and source of pollution,
23 as well, for all generators. And it's really another
24 benefit, I think, of the clean microgrids is that they
25 are, you know, basically no maintenance and don't

1 require that cycling. And that wasn't something I had
2 really appreciated until I was on site.

3 But I was just especially gratified to see the
4 fire department do this, and I know others around the
5 state have done so, just because we are in a situation
6 where we're really relying heavily now on emergency
7 services in ways we've never had to do so, so much
8 before with the threat of blackouts, and forest fires,
9 and pandemics. And so, I just really wanted to
10 recognize the path-breaking leadership of the Fremont
11 Fire Department and all the good work you guys are
12 doing. So, thanks everybody.

13 MS. DIFRANCO: Thank you. Yeah, I think there's
14 --

15 CEC VICE CHAIR SCOTT: President Batjer -- oops,
16 sorry.

17 MS. DIFRANCO: Okay. I was just going to --

18 CEC VICE CHAIR SCOTT: Let me let you respond.

19 MS. DIFRANCO: -- see if you want me to comment
20 quickly.

21 CEC VICE CHAIR SCOTT: Yes, please, and then
22 we'll turn to president Batjer.

23 MS. DIFRANCO: Okay, great. So, with the diesel
24 generators in particular, you know, they still sit there
25 as a secondary backup, and they still do have to fire

1 regularly for the testing. And I actually see one of
2 them fire from my office every day -- or, every week.
3 And so, it is, you know, definitely a reminder that we
4 do want to taper off of fossil fuels.

5 And one of the things I didn't get to mention is
6 right now the city is actually working on a fleet
7 electrification study. But as part of that we're
8 looking at opportunities, when we think about
9 electrifying our fleet how do we support that EV
10 charging infrastructure, and looking at distributed
11 energy resources, like microgrids to help support that
12 EV charging infrastructure, and also offer additional
13 resiliency at those facilities.

14 And the hope is that eventually, you know, these
15 battery backup systems can completely replace those
16 diesel gen sets.

17 CEC VICE CHAIR SCOTT: Okay, President Batjer,
18 please.

19 CPUC PRESIDENT BATJER: Thank you. Sorry to
20 have interrupted what Rachel was saying because that was
21 a very important point that you just made. Glad to hear
22 that you're working hard on electrification of your
23 fleet, and further resiliency. It sounds like Fremont's
24 really leading the way innovatively and that's terrific.

25 I did have a question for David. Very

1 interested in your comments regarding the stimulus
2 spending. Thank you for pointing out the first tranche,
3 which was so bad in so many ways. But at any rate, that
4 it was much lower than 2009 in terms of the investment
5 in clean energy.

6 You mentioned that we should be shovel-ready,
7 and wire-ready, et cetera. Have you had some thinking,
8 I mean because this is here and now upon us. Hopefully,
9 we'll have another tranche. How would you suggest, in
10 terms of we, the regulator, or just all of us, how do we
11 push for that? Because these are important investments
12 and even the getting ready is expensive.

13 MR. VICTOR: Yeah. So, getting ready is
14 expensive, although our definition of expensive, our
15 baseline for expensive has just changed. So, I think
16 first of all there's a lot of criticism to go around on
17 the first round of the stimulus package. But, you know,
18 the system was bleeding heavily and you need to stop the
19 bloodshed first, so that's understandable.

20 The action really is right now, what would I do?
21 I would make a list of projects, plausible projects, so
22 that you have a discussion that's focused on real
23 projects and potentials. I would identify what's
24 holding them back and in particular I'd identify places
25 where there could be regulatory co-action. So, it's one

1 thing for there to be -- you know, like in the first
2 track, the first fork that you've done on the IOUs in
3 microgrids. It's one thing to have a set of orders and
4 recoverable investments, but that can only go so far.

5 So, I think a combination of private investment,
6 regulatory fast tracking such that the California
7 delegation in Washington could be handed a set of
8 talking points around what are the attributes of wire-
9 ready microgrid projects. What are the mechanisms by
10 which we can reduce the sticker price of those, such
11 that money goes further with action there?

12 And I think we're going to want to do the same
13 thing in the state because the state, of course, is in a
14 very different position because we can't run deficits
15 the way Washington can. And so, in the case of the
16 state we're going to want to do this with an eye to
17 where and how with stability the private sector can
18 invest in a whole range of energy projects that don't
19 require, don't put them on the state budget.

20 CPUC PRESIDENT BATJER: Thank you. Thank you.

21 CEC VICE CHAIR SCOTT: One of the questions that
22 I have for you all, this is Vice Chair Scott, and then
23 I'll my question and then we'll turn to Commissioner
24 Shiroma's question, is two things. I really was struck
25 by the savings that we saw in the City of Fremont and

1 others show, but then combined, Professor Victor, with
2 your statement that in these times where it's a really
3 tight budget, even when it makes sense to make this kind
4 of investment people may not be making this kind of
5 discretionary spending. So, the types of investments
6 that the state and others make in this space really do
7 help move these projects forward in a good and smart
8 way.

9 So, I don't know, there's a question there a
10 couple of folks want to opine on that a little bit.

11 The other thing that I was thinking about, Rosa
12 Vivian mentioned it, and we talked about it a little bit
13 on Tuesday is the fact that diesel generation is so much
14 the backbone of our emergency services. And especially
15 within the healthcare system that's hugely problematic,
16 right. We all know the health impacts of diesel
17 particulates. And so, it really is important. I think
18 the solar with storage, or the other components that
19 help us back out of the diesel generation, especially in
20 backup power for healthcare services.

21 And so, I'd love to get some insights from you
22 all on how you think that's going. Seth mentioned it as
23 well, I think how is it -- and then, all of the sudden
24 there's renewed interest at different types of
25 facilities at Kaiser than you had anticipated

1 originally. How is that you're talking to folk in a way
2 that they can hear you and understand the importance of
3 both wanting to include a microgrid, but also wanting to
4 have these renewable, you know, pollution-free,
5 greenhouse gas-free components to it?

6 I'll just let you all jump in. Yeah, Professor
7 Victor, please.

8 MS. FERNANDEZ: Thank you. So, again, with the
9 diesel there are a lot of problems. In our observation
10 it doesn't run 24/7. And that's something that people
11 think, okay, I have a diesel generator, it's going to
12 run. You have to turn it off in that 24-hour period of
13 time for two hours, to get it serviced. So, those are
14 the realities of what happens in some of these systems.
15 So, what you think you have as a guarantee is not going
16 to guarantee, and it's not good for the environment.

17 For us, you know, our board saw this as an
18 investment in the future, so it was something that was
19 more plausible for us to provide access and true access
20 and dependability to our community. And we did have
21 some modernization of the building that actually
22 resulted in decreased energy use which, in turn, helped
23 us with infection control, and preparation for COVID.
24 Not just from the capacity to have additional supplies
25 and ensure that those were safe, but that we didn't have

1 touch points throughout the building, we decreased our
2 energy. We walk into a building and the lights -- into
3 a room and the lights turn on. And so, there's a lot of
4 different efficiencies that we built into the system.

5 But it is an investment that for us we still
6 have not seen the financial savings, but we see the
7 benefits of peace of mind when we hear that there's
8 going to be a power outage, and we don't have to worry
9 where we're going to take our vaccines, and our
10 supplies, and what our equipment is going to do because
11 of that.

12 MR. BARUCH: And this is Seth. I can just sort
13 of build on that a bit. So, we are looking at -- so,
14 the diesel generators are obviously quite problematic.
15 They're expensive, polluting, requires a lot of
16 infrastructure, storage tanks, that kind of thing.

17 So, we're looking at this, we think that we have
18 -- you know, you have your bigger generators at the
19 hospital, smaller generators at the medical office
20 buildings, or MOBs, and we think that we can replace the
21 smaller ones with solar plus storage. And, in fact,
22 each time a generator reaches end of life we ask our
23 colleagues around the network to, you know, do an
24 evaluation as to whether batteries are a way to replace
25 those generators and not have to have them be replaced

1 with diesel.

2 At the larger hospitals, they are required by
3 code. And we've been getting some interest from
4 regional leadership to explore the possibility of
5 having, for example, a fuel cell be almost like a
6 primary power source. So, if the grid were to go out
7 for an extended period of time, you'd have the fuel
8 cells operating, and assuming that the gas grid is not
9 affected, and then the diesel as sort of the backup to
10 the backup. That would enable us to do surgeries and
11 elective procedures, for example, during a PSPS event.
12 Because if you only have one source of power, the diesel
13 generators if the grid is not available, you're not
14 going to do anything other than, you know, emergencies.
15 And if you have the power out for a week or something,
16 that's a lot of scheduled surgeries and procedures that
17 have to get rescheduled, or possibly aren't rescheduled,
18 so there's a health impact there.

19 So, that's one example that we're looking at as
20 a possibility for providing the redundancy, if you will,
21 for diesel generators until there's some change in code
22 that allows technology, like a gas generator, or a fuel
23 cell to be the primary backup, or the sole backup.

24 MS. DIFRANCO: If I have some time to comment,
25 as well, you know, I think the reality of a lot of local

1 governments is that we are planning out our
2 infrastructure improvements and then in two years CIP
3 cycles. And so, the challenge is, you know, as we're
4 identifying some of our facilities that need
5 improvements and that we need to replace, you know, old,
6 faulty diesel generators, you know, our public works
7 department is saying, okay, we've got to get this diesel
8 generator replaced. They put it in a budget. And then,
9 we start to really unravel these new, potential
10 technology opportunities with microgrids. Meanwhile,
11 you know, they have the budget to replace a diesel
12 generator, but they don't have the budget to actually
13 install a microgrid if we are only looking at those
14 upfront costs.

15 If we're looking at long term savings, you know,
16 there are no long term savings to putting in a diesel
17 generator, but there are long term savings to putting in
18 a microgrid. Because we can, you know, reduce our
19 demand. We can use lower cost energy generated on site,
20 rather than from the grid.

21 So, the challenge for, you know, me and for
22 colleagues of mine in these lulls is really to look at
23 how can we actually define those long term savings up
24 front, and how can we look at the money that we would
25 have spent for something to solve one problem, and

1 redivert that into an investment into a larger cost
2 project that actually serves multiple benefits. And
3 that's something that, you know, I'm constantly trying
4 to work through with the City of Fremont.

5 MR. VICTOR: Yeah, just a very quick technical
6 point. I agree with what others have said. There's
7 just a world of difference between short term outages
8 and longer, half-day and beyond. And I think that's
9 where Rosa was headed with her comments.

10 On the half-day and beyond, I think what I'm
11 struck by is that we don't know. It could be the
12 batteries are the solution for that. Diesel has been
13 the solution actually in a lot of microgrids. Natural
14 gas is the backbone fossil fuel and not diesel. Or, it
15 could be hydrogen. You're going to hear in the next
16 panel from Mac McQuown and Jorge Elizondo about a
17 hydrogen microgrid.

18 So, I think we need to recognize that we need to
19 continue to invest in a variety of options for the multi
20 -- for the very long duration outages precisely because
21 we don't know.

22 MR. TIAN: Vice Chair, this is Qing. And just a
23 reminder, we have about three minutes left, so I think
24 we can take a few more questions.

25 CEC VICE CHAIR SCOTT: Okay, great.

1 Commissioner Shiroma was next.

2 CPUC COMMISSIONER SHIROMA: Thank you. Thank
3 you everyone, very interesting. A comment and then a
4 very quick question.

5 I was serving, in 2009, on the Sacramento
6 Municipal Utility District Board, and we applied for one
7 of those stimulus energy grants and were awarded over
8 \$150 million, approximately. We did this in partnership
9 with the Sacramento State University, with the Los Rios
10 Community College District, and also the State of
11 California Department of General Services. And it was
12 geared at that time towards enhancing our AMI, you know,
13 smart grid, and providing for a Smart Energy Center at
14 CSU, also training for future energy workers at the
15 community colleges. And then, helping the State of
16 California upgrade some of their systems.

17 So, yeah, I mean these are the kinds of things
18 that are needed absolutely, Professor Victor.

19 Okay, so my question is -- oh, by the way, the
20 CPUC, we are having a workshop, we're aiming for late
21 August, on alternatives to diesel. Because we want --
22 we really want to delve deep into what alternatives are
23 there that could be ready for the 2021 fire season.
24 Right.

25 My question is simply this that has the

1 California State Association of Counties, if anybody
2 knows, expressed an interest in sharing best practices
3 on microgrid development, or providing a platform for
4 helping cities and counties, and nonprofits in terms of
5 economic development. You know, that side of things.
6 Is there an interest? Is there query developing at
7 CSAC?

8 And if no one knows, that's okay. We'll ask
9 CSAC directly. Thanks.

10 MR. VICTOR: I don't know. But can I just say
11 the AMI program in the last stimulus which was one of a
12 handful of big energy successes, is a very good model to
13 have in mind when you think about microgrid here.

14 CPUC COMMISSIONER SHIROMA: Yeah.

15 CEC VICE CHAIR SCOTT: I see a question from
16 Commissioner Douglas, so we'll take that, and then we'll
17 turn to the questions that I believe Qing or David will
18 be reading from Q&A. Commissioner Douglas, go ahead.

19 CEC COMMISSIONER DOUGLAS: Thank you, Vice Chair
20 Scott. So, very quickly, I think this is for Rachel,
21 although others could step in. You know, to the extent
22 that you've described a lot of the issue as upfront
23 cost, you know, in terms of making the choice as to
24 whether to invest in a microgrid system versus diesel,
25 you know, generators, is this the sort of thing that

1 something like a low interest loan program could make a
2 big difference in? Are you aware -- I guess I'll just
3 stop there. You know, do you think something like that
4 that just addresses the upfront cost, but has a
5 repayment stream would move the needle in decision
6 making in local government?

7 MS. DIFRANCO: It could. You know, I think we
8 -- I have seen, at least in my area more local
9 jurisdictions taking advantage of things like on-bill
10 financing with PG&E for energy efficiency improvements.
11 And so, looking at, you know, what are those structures
12 that do work well to help moving the needle on some of
13 these bigger upgrade projects that we may not have the
14 capital to do. Especially now that cities are
15 struggling in the face of COVID, I think any support
16 that we can get whether it's, you know, financing, or
17 grants, or you know, other type of assistance is
18 definitely useful.

19 And I would suggest, you know, maybe reaching
20 out to some of the communities that haven't done these
21 projects and that, you know, are really in need of them
22 and may be struggling even more financially than some of
23 the Bay Area cities. You know, looking into the Central
24 Valley and figuring out, you know, what would help them
25 move the needle and then trying to devise something

1 accordingly.

2 CEC COMMISSIONER DOUGLAS: Makes sense, thank
3 you.

4 CEC VICE CHAIR SCOTT: Great. Thank you so very
5 much. We're going to transition to about three quick
6 questions. It's going to be kind of the lightening
7 round that will come from our audience. We're trying to
8 have some good engagement with our audience during the
9 Zoom. So, Qing, will that be you or will that be David
10 Erne. So, I'll let you ask two or three questions. We
11 have about four minutes for those and then we'll
12 transition to our second panel for the morning.

13 MR. ERNE: Hi, this is David Erne --

14 MR. TIAN: David --

15 MR. ERNE: I'll be reading the questions.

16 MR. TIAN: Go ahead, David.

17 MR. ERNE: This is a broad question to the
18 Panel. So, your projects, have you done any cost
19 comparison where you've looked at energy storage,
20 battery energy storage versus other forms of non-diesel
21 energy storage, hydrogen or natural gas, as examples?
22 So, I wonder if you can comment on any cost comparisons
23 you've done for those?

24 MR. BARUCH: We haven't done any analysis.

25 MS. FERNANDEZ: We initially looked at it, but

1 the battery was more cost effective at the time.

2 MS. DIFRANCO: We did not look at other
3 alternative storage technologies. But as I'd mentioned,
4 you know, we're in the middle of the electrification
5 study which is supported by the Bay Area Air Quality
6 Management District. And that is really helping us to
7 dig into what are the upfront costs and long term
8 savings options for, you know, backup, storage, and
9 distributed energy resources that could support our
10 electrification of our fleet and also, then, support
11 electrification of facilities in the future. So, that's
12 what we're studying right now and we should have some
13 really good savings numbers to share with the larger
14 public probably in the next six months.

15 MR. VICTOR: And we can share offline. My
16 group, Ryan Hannen (phonetic) in particular has been
17 doing a lot of actual modeling of this. And the answers
18 are enormously sensitive to the goal. If it's short
19 term, you know, frequency support, a variety of other
20 things is one set of solutions. Longer term, a very
21 different set of solutions. It's really very impressive
22 how it varies by the problem you're trying to solve.

23 MR. ERNE: Thank you. The next question is also
24 for you, Professor Victor. In the value of service
25 studies that the IOUs do they see a much higher values

1 per avoided interruption for business industry than for
2 residential. Are there ways to make sure that there's a
3 greater focus on residential communities associated with
4 this?

5 MR. VICTOR: Well, those studies reflect
6 reality. Businesses have a higher interruption cost.
7 And, of course, it depends enormously on the kind of
8 business. You see variation in business, as some
9 businesses are extremely sensitive.

10 We run on our campus a 47-megawatt peak
11 microgrid, and the big chunk of the value proposition is
12 reliability. Because if you have an electron microscope
13 and then suddenly, you know, the power goes out it's a
14 catastrophe for you and the research business. So, I
15 think that reflects reality.

16 This was the source of my comment early in the
17 beginning of my talk. I think we need to actually
18 understand better what the real residential value
19 proposition is, in particular for long duration outages.
20 When we look at the existing literature we know a lot
21 about short duration outages. But residences aren't
22 that affected by shorter duration outages because as
23 long as their freezer doesn't thaw, we're okay and we
24 can adjust periodically. It's when you get to the
25 freezer point that that's a problem, and that's

1 precisely when the data get really thin or nonexistent.

2 MR. ERNE: Thank you. The last question was
3 directed to Fremont, but I actually think it's
4 appropriate for all three of the microgrid developers or
5 owners. And that is looking at critical loads within
6 your facility and how did you assess which loads or is
7 it all loads that are the most critical?

8 MS. DIFRANCO: So, that was a question that came
9 up early on in the project design for us. And, you
10 know, GridScape was really trying to design what are the
11 specific critical loads within the fire station
12 facilities. And the fire station, you know, personnel
13 and admin said all the loads are critical because, you
14 know, we have staff who are onsite in the facilities all
15 the time. You know, we need to have everything up and
16 running. And those facilities may become their own EOCs
17 in a larger emergency.

18 So, we weren't able to separate out critical
19 loads from maybe less critical loads at those
20 facilities. But I think in a larger project we
21 definitely would try to do that.

22 MS. FERNANDEZ: So, for our organization all
23 loads are critical. In our observation sometimes, some
24 of the services get reduced. However, we wanted to
25 ensure that all -- that we would be ready for any

1 emergency, including the fully functional dental
2 department that uses quite a bit of the energy with all
3 of their instruments and so forth. So, we did not -- we
4 wanted to ensure that we reduce the energy consumption
5 to the level that we could, but that we would have the
6 entire building accessible.

7 The one comment I did want to make about housing
8 is that housing is critical to us. In a future
9 development we will have housing. In terms of the need
10 for housing it's critical, but also there are
11 individuals that are at home that need oxygen, that need
12 dialysis, that need things that require energy and they
13 don't have those -- if those facilities are not there,
14 they're lives are in jeopardy.

15 MR. BARUCH: Yeah, actually, Rosa that's a great
16 point. We've been looking more at how to help our
17 members with at-home needs, oxygen, dialysis or whatever
18 it may be to help ensure that they can deal with a
19 situation where the power goes out. So, yeah, we're
20 paying attention to that as well.

21 And I guess I'd sort of echo what David said
22 about, you know, all loads are critical loads. But I
23 think that, you know, we look at, when Kaiser looks at a
24 facility, you know, obviously you've got the hospital,
25 there's the emergency room, the operating room,

1 sterilizers and all that. In a medical office building
2 it's procedure rooms, it's like medical refrigerators.
3 And then, you know, things that can -- or, equipment
4 that can be damaged, so they're attached to a UPS or
5 something like that. You know, those are loads that
6 need to be shut down orderly. And so, you know, in a
7 sense of a short duration power outage with a solar plus
8 storage system to help ensure that the integrity of the
9 equipment, and patient safety, you know, if procedures
10 need to be wrapped up, that we would define that as a
11 critical load as well.

12 MR. ERNE: Okay, thank you. I think we wrapped
13 up our time.

14 CEC VICE CHAIR SCOTT: Well, thank you, David,
15 very much for reading some of the questions from our
16 participants. I'd also like to say thank you to Qing,
17 Rachel, Seth, Rosa Vivian, and David for joining us
18 today. We really appreciate you taking time to share
19 your information with us. I thought the presentations
20 were fascinating and informative.

21 What we'll do now, I will hand this back over to
22 Heather. If you were just on our previous panel, you
23 are welcome to turn off your video and continue
24 listening. My dais mates and I are also welcome to turn
25 off our videos and continue listening to the next panel.

1 So, I will hand it over to Heather.

2 MS. RAITT: Thank you, Vice Chair. This is
3 Heather Raitt. Just before we go on to our next panel,
4 I'd just like to take a moment and ask attendees to
5 please click the raise hand function in Zoom if you plan
6 to make a comment during the public comment period.
7 This helps us plan for that better. So, if you could
8 let us know now, when we open -- at the end of the
9 session we will have a public comment period. It will
10 start about 11:40. And so, if you're on Zoom, you can
11 click that raise hand button. And if you're on the
12 phone, just press star 9 and that will let us know that
13 you'd like to make comments.

14 So, with that, then we can go ahead and turn to
15 the Panel on Economic Considerations of Microgrid
16 Development. And it is moderated by Jana Ganion from
17 the Blue Lake Rancheria. And so, Jana had a little bit
18 of technical trouble but, hopefully, her line will stay
19 constant with us. But if we lose Jana, we have David
20 Erne as a backup.

21 And so, one other thing I just wanted to let
22 everyone know before we jump in is that we've had a
23 slight change in the order of speakers. So, it's listed
24 here on the slide, the order of the speakers, which is
25 just a little bit different than what is on the meeting

1 schedule that is posted on our website.

2 So, with that, Jana, please go ahead and start
3 your panel. Thank you.

4 MS. GANION: Thank you. I'm going to do a quick
5 sound check.

6 MS. RAITT: We hear you just great.

7 MS. GANION: Terrific. So, good morning. Thank
8 you to the Commissioners, President Batjer, and all the
9 attendees for joining this discussion. I'm sorry to
10 join only by phone. Our internet crashed here in
11 Humboldt County about a half-hour ago, which is a small
12 case study of rural broadband reliability.

13 I'm Jana Ganion, Sustainability and Government
14 Affairs Director for the Blue Lake Rancheria Tribal
15 Government.

16 And with me on this panel are Kiran Jain,
17 General Counsel for the Oakland EcoBlock Microgrid
18 Project. Juan Macias, CEO of AlphaStruxure. Mac
19 McQuown, Proprietor of the Stone Edge Farm Estate
20 Vineyards and Wine. And Jorge Elizondo, Microgrid
21 Engineer and Cofounder of Heila Technologies. I hope
22 I've pronounced that correctly.

23 So, after my opening remarks, each panelist will
24 make a crisp, three- to four-minute presentation, and
25 then we'll take questions from the dais. Please hold

1 all questions until the panelists have finished their
2 presentations. Thank you for that.

3 My experience with microgrid economics is
4 centered on the design, build out and performance of the
5 microgrids at the Blue Lake Rancheria. There are more
6 details in the slides and the workshop materials, but in
7 the interest of time and because of the phone-only link,
8 I'm going to just summarize here.

9 The Tribe has two microgrids in operation. Both
10 are behind-the-meter, solar plus storage, with legacy
11 gen sets as backup. One's at the community scale and
12 one's at the facility scale, and both can seamlessly
13 island from the grid.

14 The projects have been funded, since we're
15 talking about economics, by a mixture of R&D grants such
16 as EPIC, incentives such as SGIP, and Tribal Government
17 investment.

18 So, a little bit about the Tribal investment
19 rationale. Essentially, the Tribe has invested in
20 microgrids because of the considerable stack of
21 benefits. We have achieved improved continuity of
22 operations across the community. So, reliable energy is
23 a cornerstone of any community and the microgrids have
24 proven this value many times over. Most recently in the
25 PSPS events of last year, when the microgrid supported

1 pretty fair to say lifesaving critical services for
2 about 10 percent of our rural region.

3 They allow us to achieve rapid decarbonization
4 of both the energy and the transportation sectors,
5 incorporating more solar energy and using that solar to
6 power electrified transportation is part of the Tribe's
7 strategy to achieve zero net carbon emissions by 2030.

8 We have cleaner energy and less tailpipe
9 emissions, which are lowering the pollution in the
10 community and improving health outcomes. The microgrids
11 reduce the cost of the electricity by about \$200,000 a
12 year. The Tribe then tracks and reinvests these savings
13 into other projects to create a positive feedback loop.

14 So, we're continually increasing resilient,
15 climate smart infrastructure with more controllable
16 costs.

17 Microgrids are economy enabling and capacity
18 building investments at their core. The Tribe has
19 forged new partnerships, including with the engineering
20 teams at the Schatz Energy Research Center. And the
21 microgrids have generated more than power for us. It's
22 generated new jobs, new expertise, and new financial and
23 operational strategies for the Tribe.

24 So, microgrid economics more broadly are reliant
25 on site specifics, and if islanding will be a feature,

1 obviously the cost and the availability of onsite power
2 generation resources.

3 One of the lessons learned in our rural
4 environment is that over the system lifetime, economics
5 depend on the capacity that's available. So, are there
6 local experts, integration engineers, medium- to high-
7 voltage electricians, IT and fiber experts, warranty
8 technicians that can cost effectively help run the
9 system? Are they available 24/7 for emergency response?

10 This is particular important in rural, and
11 remote, and under resourced or disadvantaged communities
12 where this capacity may not yet exist, where out-of-area
13 vendors increase expense, and where building local
14 expertise, whether it's internal or outsourced takes a
15 lot of time.

16 And lastly, related to that, if one of the goals
17 of the microgrid deployment across California is speed,
18 fast screening, and segmenting of the California grid
19 for climate action and reliability, it's worth looking
20 closely at which entities have the expertise and
21 resources to deploy at speed safely, and ideally with
22 coordinated, equitable benefits across the wider grid
23 ecosystem.

24 So, for more on how we value microgrids, let's
25 hear from the panelists. It's my pleasure at this time

1 to turn the floor to Kiran Jain, General Counsel for the
2 Oakland EcoBlock Project, and former Chief Resilience
3 Officer for the City of Oakland, who will discuss
4 insurance and risk reduction elements for microgrids.
5 Kiran, the four-minute floor is yours.

6 MS. JAIN: Thank you, Jana. So, the Oakland
7 EcoBlock Project is a community scale, sustainability
8 retrofit to demonstrate efficient block scale energy and
9 water systems. The research project is funded primarily
10 by the California Energy Commission to show the benefits
11 of using economies of scale to conduct energy and water
12 efficiency retrofits in a neighborhood of houses, and
13 potentially commercial, to reduce carbon emissions and
14 develop a standalone microgrid of electric generation,
15 solar electric rooftop panels, and storage, flywheel, or
16 batteries.

17 Go to the next slide. These are some of the
18 partners on the project. In addition to UC Berkeley, we
19 are also working closely with the City of Oakland and
20 their resiliency office, as well as NASA and Stanford
21 University.

22 The next slide. So, this is what we envision.
23 This is the existing situation of homes in a
24 neighborhood in West Oakland.

25 The next slide. And here is what we are

1 proposing to do. The EcoBlock design includes advanced
2 efficiency measures, a solar powered microgrid, shared
3 electric vehicles, and a new approach for coordinating
4 these on the scale of a city block. The main idea is
5 that by combining and standardizing technical components
6 and by creating a cooperative or trust, which we'll get
7 into, with the right financing structure investments
8 like these can be made affordable for everyone.

9 The next slide. The benefits enjoyed by the
10 participants include reduced utility bills and reduced
11 carbon footprint. The goal is to eliminate the natural
12 gas bill, reduce the water bill, and substantially
13 reduce the electricity bill, improve comfort in one's
14 home by improving insulation and reducing leaks, update
15 appliances and fixtures, and lack of electrical
16 interruptions in the next power outage.

17 The project goal is to explore a path towards
18 rapidly reducing climate emissions from energy upgrades,
19 and reducing gas appliances in these residential
20 retrofits, and developing a resilient electric microgrid
21 that can provide power during outages.

22 The objective is to build a successful
23 demonstration project in the next four years.
24 Obviously, COVID-19 is impacting our timeline. And
25 creating a blueprint for replicating ecoblocks in

1 Oakland and other cities around the world.

2 The next slide. This also includes nighttime
3 storage. And, as I mentioned, electric vehicles and
4 street lighting. As you can see, there are home level
5 improvements as well as block level improvements. And
6 from an economics perspective, one of the challenges
7 that we are facing is around insurance, and block level,
8 specifically block level liability and property
9 insurance.

10 For this project to work, we need these
11 improvements to run with the land. So, from a
12 governance perspective we're looking at a community
13 trust in the form of a modified HOA. But this has
14 implications on the type of insurance we can get and the
15 cost of such insurance. Right now, the figures that we
16 are getting are around \$30,000 a year, if you can
17 imagine, which the cost will be borne at the block level
18 by these individual homes.

19 So, we're looking at options and interested to
20 actually hear if there's anything being done at the
21 state level around insuring community microgrids. We
22 know there's companies like Aon that are getting into
23 this business, as well as a concept called Microgrid as
24 a Service, that also has insurance as part of that
25 overall package.

1 But one of the challenges we are facing is that
2 because this is an emerging market, the insurance
3 industry is lagging a bit in kind of understanding how
4 we could scale these types of microgrids. So, from our
5 perspective, having an insurance solution will also help
6 out with project economics and we think it's a very
7 important and critical part to making sure we have a
8 successful EcoBlock Project.

9 So, I'll just stop there.

10 MS. GANION: Thank you, Kiran. Now, we'll turn
11 to Juan Macias, CEO of AlphaStruxure, to discuss
12 investment elements of microgrids. Juan, the four-
13 minute floor is yours.

14 MR. MACIAS: Perfect. Can you hear me okay?

15 MS. GANION: Yep.

16 MR. MACIAS: Oh, perfect. Great, thanks.
17 Really appreciate the opportunity and wanted to share
18 with you a little bit about the evolution of a business
19 model and introduction of a new business model which
20 follows a story and an investment strategy by Schneider
21 Electric that began ten years ago with the development
22 of microgrid control and software platforms that would
23 enable the deployment of microgrids interfacing between
24 the load, the utilities, and optimizing the integration
25 of these distributed resources.

1 Schneider's been doing this for the last ten
2 years, building out experience of about 300 microgrids
3 around the world. In the last couple of years we really
4 zeroed on what the barriers were in this space and
5 zeroed in on capital, the complexity of these systems,
6 and the risk management of our customers.

7 And this is what led to the creation, together
8 with The Carlyle Group, of AlphaStruxure, which is the
9 company that we started in 2019. And this company is
10 about delivering decentralized digitized energy systems
11 with no capital up front by the client.

12 So, if you could advance to the next slide, I'll
13 share with you a little bit about that.

14 So, what we're talking about here and, you know,
15 it's very pertinent to this discussion and Tuesday's
16 discussion, you know, the drivers of the marketplace,
17 right, whether it's resilience, or sustainability
18 commitments, the pressures on energy costs of our
19 clients. And the pressures on capital which now, in the
20 COVID environment, the liquidity pressures really,
21 really get highlighted.

22 Segments that we look at really is across the
23 board, right, whether it's C&I -- there was some
24 discussion earlier in the day about fleets, anywhere
25 from last-mile delivery fleets, to municipalities,

1 electrifying fleets, school bus fleet electrification.
2 We've talked today, earlier, about hospitals and
3 hospital systems, both at the centralized level as well
4 as all the decentralized facilities that those have. In
5 California, the growth and the size of the food segment,
6 you're well aware of, and so all those segments there.
7 And then, larger infrastructures such as ports and
8 airports.

9 So, in an energy as a service model we bring
10 together, on the right-hand side, a variety of
11 generation resources that are designed in such a way as
12 to meet the specific needs of the client. And those are
13 designed and contracted through a long-term 15, 20, or
14 25 year agreement with the client, a PPA that can either
15 be a capacity charge, a volumetric charge, or a
16 combination of capacity and volumetric. So, this is all
17 done and constructed with zero capital expenditures to
18 the clients.

19 I would also highlight, because some of the
20 other folks who presented mentioned it, on the lower,
21 right-hand side of the microgrid picture you have that
22 in many of these projects that we work on and fund, we
23 not only include the microgrid and have the ability to
24 include the microgrid, but we have the ability also to
25 facilitate the funding and the deployment of other

1 elements that are tied to that electrical
2 infrastructure. That could be in an EV fleet. It could
3 be the EF chargers as part of the package. Or, it could
4 be the actual buses themselves, in some projects that we
5 are working on.

6 If you can go to the next slide, please. So,
7 you know, the complexity of these projects go from very
8 simple, single-asset CHP. And here, what I wanted to
9 highlight because we've had a lot of discussion on
10 diesel, you know, today there's also options available
11 on the marketplace that haven't been deployed widely
12 yet, around fast start natural gas engines that can
13 replace diesel engines, that can be a full load in 45
14 seconds, and really deliver a 90 percent NOx reduction.
15 So, we can actually deliver those types of solutions
16 with no capital to the client.

17 And all the way to very complex solutions. So,
18 you go from the left-hand side of, you know, 2, 3, 4, 5
19 million to the right-hand where you're at a several
20 hundred million dollar project. So, we have the ability
21 to cover the whole spectrum of solutions.

22 The next slide.

23 MS. GANION: Juan, I'm sorry I'm going to
24 interrupt and say that you have about 15 seconds.

25 MR. MACIAS: Okay, then go to the next slide.

1 Some recommendations very quickly and I'll go to the
2 last slide, and some of the key barriers. Number one,
3 eliminating the departing load charges. This is a
4 significant barrier for the industry that can represent
5 on a range of 14 -- or, 1.4 to 2 cents a kilowatt hour.
6 So, this is a significant element. It's been talked
7 about in the session. And other recommendations that
8 you see here in terms of right of way and multiple party
9 ownerships. So, addressing some of these could both
10 accelerate and remove some key barriers.

11 MS. GANION: Okay, terrific. Thank you for
12 that.

13 And now, we will turn to Mac McQuown, Proprietor
14 of Stone Edge Farm Estate Vineyards and Wine, a naval
15 officer, a financier, and entrepreneur who will speak to
16 private investment in microgrid. Thank you, Mac.

17 MR. MCQUOWN: Okay, can you hear me?

18 MS. GANION: Yes.

19 MR. MCQUOWN: Maybe the video, too. Stone Edge
20 Farm is 16 acres west of the Old Town of Sonoma. We
21 have three homes on the 16 acres. Our objective in our
22 microgrid is to be independent of the utility grid 24/7,
23 365. We utilize hydrogen from rainwater, and the power
24 comes from solar panels. The marginal cost of our
25 power, our energy is zero. And our storage is

1 predominantly hydrogen. We don't have that completed,
2 yet, but it will be very shortly. And we will produce
3 enough hydrogen in the summer months that we can get
4 through the winter and have sufficient leftover that is
5 a sufficient margin for error. And it all comes at zero
6 marginal cost and zero carbon footprint.

7 I don't really -- the control system is kind of
8 the heart of it. We have 20 distributed energy
9 resources that are controlled by Jorge's, Heila
10 Technologies' controller, which he will speak about in a
11 minute.

12 And I think I don't need to say anything more.
13 I think it can be turned over to Jorge.

14 MS. GANION: Terrific. Thank you, Mac.

15 Jorge Elizondo is a microgrid engineer and
16 Cofounder of Heila Technologies. Jorge has developed
17 microgrids across the country, including the one at
18 Stone Edge Farm, and will speak to lessons learned and
19 other considerations. Take it away, Jorge.

20 MR. ELIZONDO: Thank you, Jana, for the
21 introduction. Can you hear me well?

22 MS. GANION: Yes.

23 MR. ELIZONDO: Perfect. Excellent. So, I'm
24 going to be talking about, you know, the Stone Edge
25 microgrid, dovetailing on what Mac just described.

1 So, if we can go to the next slide. Stone Edge
2 Farm is a very special project because it's not only a
3 microgrid, it has a full vision for sustainability,
4 encompassing food, water, and energy. It's a beautiful
5 place in Sonoma. So, it's a very special kind of
6 project.

7 Go to the next slide. In the energy aspect,
8 it's also not a typical microgrid because Stone Edge
9 Farm was built as a living laboratory. So, we wanted to
10 test a lot of different technologies and manufacturers,
11 and you can see the list here on the left. Definitely
12 not diesel. A lot of people have been talking about
13 diesel. And one important mandate that we had was let's
14 not put any diesel and try to figure on how to deal with
15 this.

16 And we have tested a lot of different type of
17 battery systems, including fuel cells, lithium-ion, and
18 other technologies. We also have used hydrogen systems
19 and this is just to -- we identified some gaps in the
20 technology of what we needed to achieve long-term
21 sustainability and bridging the gap for seasonal energy
22 storage, and we are doing that through hydrogen.

23 We also wanted to avoid stranded assets. I
24 think that's, you know, one of the main problems with
25 microgrids and that's the other problem with this, and

1 Jana mentioned this is, you know, a lot of the
2 microgrids don't perform as expected, and that's a big
3 problem for the economics for the project, right.

4 We also control loads. And loads is a very
5 important aspect of it. When you're designing a
6 microgrid, if you can't reduce your consumption that has
7 a lot of impact on the economics. So, a lot of people
8 try to oversize the solar, and put in a lot of
9 batteries. But if you can just reduce consumption, the
10 numbers look much better from the start.

11 On the right side you have the capabilities of
12 the system that are related to the control. And that's
13 the part where I work more. And the concept here is
14 value stacking. And so, we can connect it to the grid
15 and do some economic dispatch so we have savings of the
16 energy. We could provide ancillary services. We have
17 the full capabilities to do that. We're going to do
18 that because, you know, you have emission problems.

19 But we can also island and reconnect seamlessly.
20 And that's very important because that drives the
21 resilience.

22 Can you go to the next slide? So, resiliency
23 has been key in this project. We have operated, you
24 know 24/7 off the grid for the last six months. And
25 during the PSPS events of 2017 -- well, you know, in the

1 PSPS in 2019 we were off the grid and providing value
2 added to the three houses inside the microgrid, but also
3 to the neighbors. Because, you know, they were going
4 there to store food. They had water because this area
5 gets water from wells. And we charged EV cars.

6 So, if we can go to the final slide. And we
7 have learned a lot of lessons from here. The first one
8 is that in our experience modularity of microgrids is
9 key. So, I see a lot of projects that, you know, they
10 have a fixed design and that's the only way you can do.
11 But if you can grow your microgrid over time you can
12 reduce upfront costs, and you reduce the stranded time
13 for equipment.

14 If you have a diverse vendor ecosystem is also
15 reduces cost because that drives competition.

16 And one of our challenges was actual
17 interconnection. That's why we ended up going off the
18 grid. If we can't simplify the interconnection
19 projects, I don't have to talk about that, it could be
20 -- you know, it could drive innovation much more. Thank
21 you.

22 MS. GANION: Thank you, Jorge.

23 So, thank you to all the panelists for those
24 great presentations. We'll now turn to the
25 Commissioners and executive leadership for questions.

1 CEC VICE CHAIR SCOTT: Okay. Well, yet another
2 set of intriguing and interesting presentations. Let me
3 ask our panelists, Kiran, Juan, Mac and Jorge, please
4 turn back on your cameras for the discussion, and also
5 my fellow dais mates please turn on your cameras for the
6 discussion.

7 I always have a whole list of questions, but let
8 me pause and see if one of the other Commissioners has
9 questions that they'd like to ask. Yes, Commissioner
10 Shiroma, please.

11 CPUC COMMISSIONER SHIROMA: All right, thank
12 you. So, I also want to do another shout out for
13 another workshop that the CPUC team plans to hold, also
14 in August, and that is overall, you know, for our Track
15 2 proceeding. Which, for some of the issues and
16 recommendations brought up by some of the speakers, we
17 can provide another opportunity to give us your
18 viewpoints, ideas, and so forth. So, there is that.

19 My question is one of those public/private
20 partnerships, for anyone who wants to answer this. Is
21 there a role for entities like the CPUC and the Energy
22 Commission to play in catalyzing private capital for
23 funding of microgrid projects? You know, maybe it is
24 insofar as providing, you know, regulatory certainty.
25 But does anybody have ideas, you know, on that sort of

1 role?

2 MR. MACIAS: Yeah, Commissioner. Hi.

3 CPUC COMMISSIONER SHIROMA: Hi, Juan.

4 MR. MACIAS: You know, in some of the grants
5 that are issued, right, if you take a -- we spoke about
6 fire stations, right. I think there's a way that you
7 can package up those grants to where they're not for one
8 specific, but maybe for a fleet, right. And if you have
9 in a particular county or whatever the right
10 jurisdiction is, if the grant could be targeted as a
11 fleet, then you have a much more interest in a
12 substantial investment package that can be deployed.
13 Right, I think that's an example of something.

14 I think some of the rules in terms of multiple
15 party ownership, right, the way -- you know, removing
16 some of those barriers I think are other accelerators
17 that can be done.

18 The rules and regulations around a jurisdiction,
19 a municipality's ability to procure an energy of service
20 solution, and to be able to contract that is another.

21 MS. JAIN: I would add, Commissioner, that
22 there's other tools potentially in the state's toolbox,
23 right, that the CPUC can be working with. I'm thinking
24 of the infrastructure bank, you know, potential
25 wrappers, investment incentives as well.

1 I also think that, you know, first loss
2 protection could be important here for some of these
3 infrastructure deals and that's where the state could
4 step in.

5 Last, you know, I think the California
6 Earthquake Authority, if I recall, you know, was set up
7 in response to insurance companies, you know, with
8 earthquake. Could we be expanding the powers there to
9 think about microgrids, a more resilient infrastructure
10 as well, so the insurance question can also be answered.

11 MR. ELIZONDO: If I can jump in, quickly. I
12 think mainly on the ground in proposing microgrid
13 projects across the state we have seen that, you know,
14 some regulatory challenges really make it very hard to
15 get investments to projects. In particular, you know,
16 as Juan was saying, you know, right of way limitations.
17 That's -- if we could usually connect several projects
18 together, I think the economics will look much better.
19 But there are still limitations to be able to do that.

20 MR. MCQUOWN: I have one comment that I'd like
21 to put out, and it is the following. We set out to
22 demonstrate some ideas and experiment. We didn't really
23 have an overall ambition along any kind of economic
24 lines. We also wanted to be a teaching place. We've
25 had 68 interns, from 14 universities across the nation

1 be here for three to six months each and learn about
2 what we're doing. So, we've restricted none of the
3 intellectual property.

4 And we have tried a whole wide variety of
5 things. And I think the crucial conclusion I come to is
6 that when all things are said and done, hydrogen is
7 going to be the crucial component of energy production
8 and storage.

9 CPUC COMMISSIONER SHIROMA: Thank you. Thank
10 you, everyone.

11 CEC VICE CHAIR SCOTT: Yeah, that's fantastic.
12 This is Janea Scott. Actually, I had a follow-up
13 question for you on the hydrogen. And just if we could
14 hear a little bit more about hydrogen and how it's
15 integrated into your microgrid. And Jorge, both you and
16 Mac mentioned it a little bit in your microgrid, but I'd
17 love to hear a little bit more detail.

18 MR. MCQUOWN: Go ahead, Jorge.

19 MR. ELIZONDO: Sure. So, you know, one of the
20 mandates for the microgrid was exploring ways in which
21 we can achieve sustainability year round, 365. And, you
22 know, the technology, the viable technology was well
23 developed and is well developed. You know, and the
24 solar energy from the day to the night was not that much
25 of a challenge. You know, there's some challenges

1 there, but it was not that hard to do so we could -- you
2 know, in the summer it was very easy to just go off the
3 grid or be completely independent from the utility, or
4 even provide energy. But trying to do that in the
5 winter proved very hard. Either you oversize your solar
6 a lot, because then you have to curtail in the summer,
7 or you have to find ways to bring energy from the summer
8 to the winter. And that's where hydrogen is being used
9 at the moment. We have produced hydrogen in the past.
10 We also use it, by the way, for transportation, so
11 there's many uses that hydrogen can have.

12 There were three staff that were driving cars,
13 hydrogen cars, and fueling from the hydrogen produced at
14 the microgrid. Well, one of the things we wanted to
15 achieve is this summer to winter challenge.

16 CEC VICE CHAIR SCOTT: Great, that's really
17 helpful to know. I saw that you had the fueling and I
18 wondered if it was also going into some of the hydrogen
19 cars.

20 A follow-up question I had for Kiran was on the
21 insurance. So, you mentioned that it's been a little
22 bit of a challenge to get the insurance for the
23 connected community, and could you tell us a little bit
24 more about that?

25 MS. JAIN: Yes. And I should preface, you can

1 get insurance for almost everything, right. It comes
2 down to the cost and the economics, and whether or not
3 it can pencil out. And because we're focused on a low
4 to moderate income neighborhood in West Oakland, one of
5 our challenges is we want the payments to be at or lower
6 than what is currently being borne today by the
7 neighborhood.

8 And so, one of the issues that we've come across
9 is with insurance costs being very high are there other
10 vehicles or other business models we should be looking
11 at, right, to kind of make the insurance pencil out.
12 And so, you know, I mentioned microgrid as a service, so
13 like companies like Ennera I think are in this space.

14

15 But I also think there's things that we could
16 doing maybe, potentially at the state level if we want
17 to really think about scalability as how do we manage
18 that insurance cost. And maybe it's pooled risk or, you
19 know, thinking about just different ways that we
20 probably haven't spent too much time. So, we're kind of
21 just pushing the conversation to the front and would
22 just also appreciate feedback the panelists have on
23 that, as well.

24 MR. ELIZONDO: I think that's a very good point.
25 I think insurance, it's a challenge, and I think it will

1 have to be tied to performance warranties, and safety
2 standards and things like that. But definitely
3 insurance will play a role in making microgrids
4 economical.

5 CEC VICE CHAIR SCOTT: Thank you for that.
6 Commissioner Shiroma had another question, as well?

7 CPUC COMMISSIONER SHIROMA: No, just wanted to
8 say that one of our microgrid team members at the CPUC
9 interned at Mac's Stone Edge Farm, and then also we had
10 a chance to tour with Mac and Jorge. And as Mac says,
11 you know, all are welcome.

12 Of course, we are in the COVID environment now,
13 so this all happened pre-COVID. But I do thank Mac and
14 Jorge for that opportunity.

15 CEC VICE CHAIR SCOTT: Great. Do we have other
16 questions? I might throw in one more which is back to
17 Kiran, I think. I think it's really exciting, and maybe
18 also to Jorge and Mac, to see microgrids being
19 integrated into communities and businesses that are
20 already there, right. So, I think retrofit's not quite
21 the right word but, you know, it's being retrofit into
22 existing structures, existing buildings and businesses.
23 And I think that's a really important component.

24 And if you have any lessons learned or things
25 that you'd like to share with us there, I think that's

1 just incredibly important for when we think about how to
2 roll this out more broadly in California. Because it's
3 not always going to be able to be a new build, or new
4 businesses, right, and we're going to need to be much
5 broader than that to get where we're trying to go on
6 these clean energy goals. So, I'd love to hear a little
7 bit more about integrating it into businesses and
8 neighborhoods that are already there.

9 MS. JAIN: Yeah. No, thanks for bringing that
10 point up. I mean we, you know, in the Bay Area
11 particularly we have a lot of old housing stock and it's
12 inefficient from an energy perspective. And so, being
13 able to tackle like this issue and if we can, you know,
14 create close to a net zero neighborhood, then I think we
15 can take those technologies and those learnings and
16 apply them more broadly.

17 But I agree that we are talking about, you know,
18 climate with existing buildings, and that's a challenge
19 and I think part of the opportunity here for all of us
20 to really think through what are the building code
21 changes, right, what are the zoning codes. Like is
22 there other ways that we can pull regulatory levers to
23 make this more seamless and more economical at the same
24 time.

25 And so, when I talked about the governance

1 structure that's one way to be thinking about it. You
2 know, with these community trusts, if you will, can also
3 produce community ownership of an asset. And I think
4 that's another piece of this that we could probably get
5 into in a different conversation.

6 MR. ELIZONDO: In our experience, it was a bit
7 of a challenge to -- and Mac can talk about this as well
8 that we spent a lot of time rebuilding the electrical
9 infrastructure to be able to have a microgrid. So, that
10 was actually before the microgrid was built and maybe
11 several months were spent upgrading the wires so that
12 everything could be connected together, and we could
13 have the power to go from one side of the property to
14 another. So, it was not trivial.

15 Definitely, new construction, greenfield
16 projects have an advantage there, where you avoid these
17 extra costs, right, because it's put in since the
18 beginning.

19 I'm not saying that -- you know, one of the
20 advantages of designing a microgrid when the building's
21 already is that you can have energy consumption data, so
22 you can design it much more precisely. So, you're you
23 don't end up over sizing your systems or under sizing,
24 both which have, you know, economic implications.

25 CEC VICE CHAIR SCOTT: Great. I do actually

1 have a whole list of questions that I can keep asking if
2 my fellow Commissioners don't have any. Okay, let me
3 maybe ask one more and then we will turn to -- over back
4 to David Erne, who will read some of the questions from
5 the Q&A.

6 One of the things I think both Jana and Jorge
7 mentioned as they were speaking is sometimes the
8 microgrids aren't performing as expected. And I'm
9 wondering, so this panel is about kind of the economic
10 considerations of microgrids. I'm wondering if those
11 performance things impacted the economics in an
12 unexpected way or if it was just kind of kicking the
13 tires, and doing a shakedown run on some of the
14 technology that was newer. But I think Jana's still on
15 the phone, and Jana or Jorge could you speak to that a
16 little bit, please?

17 MS. GANION: Sure, this is Jana. I'll speak to
18 it a moment and then turn it over to Jorge.

19 You know, microgrids are not simple and they --
20 I think one of the lessons learned from implementing our
21 own is that the testing, and the commissioning and the
22 fine tuning of the performance of them, not only
23 operationally, but financially as well takes a while.
24 We built the hard infrastructure of our microgrid, our
25 community scale microgrid in a very rapid fashion,

1 probably 18 months. And as we were just talking about,
2 this is overlay onto an already built environment.

3 So, we did have the load data, which made that
4 easier, but we had to do a bunch of work to get it to
5 coordinate and integrate with all the existing
6 infrastructure and the new smart technologies.

7 And so, I guess when we talk about economics,
8 coming at it from a behind-the-meter owned and operated
9 system, the testing, and the commissioning, and the
10 refinements of these complicated systems, and a lot of
11 them are new technologies, and kind of demonstration
12 scale projects, it's significant. And it shouldn't be
13 and it has a cost to it. And so, we can get into the
14 details later, but I would just put that out as a large
15 lesson learned.

16 Jorge?

17 MR. ELIZONDO: I'm in complete agreement there.
18 Yeah, I think this -- you know, commissioning the system
19 and then forgetting about it, and think that you don't
20 have to do any O&M, it's a mistake. I think that has to
21 be considered a power system and the long term
22 implications. And having a system that doesn't perform
23 as expected can have a huge economic impact.

24 If you are, for example, curtailing your peak
25 consumption and your microgrid is down for a day, you've

1 lost an entire month, right, because you don't have the
2 peak for that day. You have your microgrid for
3 resilience and it goes down during the blackouts then,
4 you know, you don't have it, right.

5 So, the economic implications are very big and
6 it's a very important aspect of microgrids and something
7 that should --

8 MR. MCQUOWN: If I could add there, yeah, that's
9 one of the ways in which companies bringing in energy or
10 service solution contractually obligate themselves to
11 design to a system performance, guarantee that
12 performance, backs up that performance, and also take
13 ownership of that complexity and that risk.

14 MR. ELIZONDO: Exactly. So, energy services is
15 one of the most important solutions there, high end
16 performance warranties.

17 CEC VICE CHAIR SCOTT: Well, this is great.
18 This has been absolutely fascinating.

19 I know that we have a couple of questions that
20 will come in through the Q&A, so David Erne will read
21 those for us. David, please go ahead.

22 MR. ERNE: Thank you. So, I'll ask a couple
23 combined, in the interest of time. And these questions
24 are for Mac or Jorge and they relate to the hydrogen.
25 So, one question is how are you using the hydrogen? Is

1 that a gas turbine or some other technology? And then,
2 have you evaluated the cost of the hydrogen you'll be
3 using relative to dollars per kilowatt hour?

4 MR. MCQUOWN: Well, let me tackle that, David.
5 First of all, hydrogen comes from rainwater and from
6 solar panels, energy, so the marginal cost of hydrogen
7 is identical to the marginal cost of electricity, which
8 is zero on zero, respectively.

9 The hydrogen also has a very big benefit in
10 terms of storage. We can store an awful lot more energy
11 in the form of hydrogen than we can in the form of
12 batteries. We do have, of course, a lot of batteries,
13 too. I think we have about a dozen different batteries.
14 But they're mostly buffers, with a couple of exceptions.

15 So, the real key to hydrogen is its cost and its
16 ability to be stored for an indefinite period in large
17 quantities. You know, four or five hundred kilograms is
18 a pretty easy arrangement at 3,000 PSI. And that's all
19 current technology, nothing fancy.

20 MR. ELIZONDO: Yeah, and just addressing the
21 first part of the question, we use the hydrogen in fuel
22 cells, so it has much higher efficiency compared to just
23 burning the hydrogen. So, you convert hydrogen into
24 water and electricity.

25 We're seeing, you know, relatively high

1 efficiencies for a fuel cell in the 60 percent. It's
2 still lower than a battery. So, if you just want to
3 store for a short period of time, you're better doing it
4 in a battery. So, that's why we're going to store from
5 the day to the night in hydrogen, right. But in long
6 term storage, you can store hydrogen without, right,
7 very negligible loss compared to batteries that self-
8 discharge. --

9 But the components for doing this, that
10 electrolyze here in the fuel cells, they are still on
11 the expensive side. But as Mac was saying, you know,
12 the marginal costs are zero. So, it's an infrastructure
13 finance problem, right.

14 I think that it only will keep getting better
15 and it will keep getting more economical as it evolves.
16 So, I think it's important to be ready when that
17 happens, right.

18 MR. ERNE: Thank you. So, I think we're running
19 low on time for the public comment period, so should we
20 move over to that, Vice Chair Scott?

21 CEC VICE CHAIR SCOTT: Sure, that sounds great.
22 Let me say thank you so much to Kiran, Juan, Mac and
23 Jorge. This was yet another fascinating panel. I
24 really appreciate you taking the time to share your
25 knowledge and expertise with us this morning.

1 What we will do now is transition to public
2 comments. So, you are welcome to turn your videos off
3 while we do that. And I will turn it over to Heather to
4 kick us off on the public comments, please.

5 MS. RAITT: Thank you, Vice Chair. So, this is
6 Heather Raitt and we're ready to go to public comment.
7 And folks who are attending, please go ahead and press
8 the raise hand icon if you have any comments that you'd
9 like to make. And if you're on the phone, you can press
10 star 9. And we have RoseMary Avalos from the Public
11 Advisor's Office with us today to help go through those
12 comments. So, go ahead RoseMary.

13 MS. AVALOS: Okay, thank you, Heather. I will
14 first call on folks using the raised hand feature in
15 Zoom. Allan Schurr, your line is open. Unmute
16 yourself, please. You'll need to unmute on your end,
17 Allan.

18 MR. SCHURR: I think that's working now, right?

19 MS. AVALOS: Um-hum. And spell your name?

20 MR. SCHURR: It's A-L-L-A-N S-C-H-U-R-R, from
21 Enchanted Rock. Thank you very much for the opportunity
22 to provide comments in the IEPR workshop today. I
23 actually stated my career as a CEC intern many years
24 ago, so it's great to address you on this subject.

25 My comments are intended to shed some light on

1 readily available alternatives to diesel backup
2 generators that are cleaner and quieter, as Commissioner
3 Hochschild described on Tuesday, and that can be cost-
4 effectively scaled today to address several of
5 California's energy challenges simultaneously,
6 especially resiliency.

7 We are a developer, owner, and operator of
8 resiliency microgrids for the last ten years. We
9 provide them under an added service model, much like
10 Juan was describing. And we have approximately 400
11 microgrids at nearly 200 sites, all operating today in
12 island and grid-synchronous mode. The longest operated
13 in island mode for about 49 consecutive days.

14 These are ultra clean, commercial systems using
15 100 percent private capital to support hospitals,
16 colleges, water pumping, grocery, manufacturing
17 facilities. I think businesses that would be considered
18 critical infrastructure today.

19 Our experience let us to enter the California
20 market last year, where we know we can provide the same
21 kind of approach in the midst of growing risk of outages
22 due to PSPS events, which was as mentioned on Tuesday
23 can last up to five days, and definitely have an impact
24 on the health and safety of millions of Californians.
25 And, of course, the pandemic only makes this worse.

1 We're engaged already in commercial activities
2 in the state and we're a party in the CPUC microgrid
3 proceeding, which we intend to continue to do so in
4 Track 2, and elsewhere, because our unique business
5 model can reduce the proliferation of diesel backup
6 generators, the subject of so much discussion today.

7 We simultaneously address the limiting shortage of
8 long duration resource adequacy. And it's this
9 combination that makes the business model unique. But
10 there are multiple state energy policies that can be
11 improved, which in some cases they create a disincentive
12 to adopting cleaner and more affordable, long duration
13 resiliency solutions.

14 For example, for mission critical facilities
15 like data centers, current state policies make diesel
16 backup generators the obvious default for onsite
17 resiliency. As many know, in Silicon Valley there's
18 nearly a thousand megawatts of new diesel generators
19 planned for major providers like Amazon, and Microsoft,
20 and most are on the CEC docket itself for small power
21 plant exemptions. Most of these, even in emergency use
22 only, still require testing and operation that emits
23 significantly more local air pollutants in the
24 surrounding communities.

25 Another example, of course, is wildfire risk

1 mitigation. Even after accounting for all the wire
2 solutions like vegetation management, and undergrounding
3 utilities, we'll still rely on PSPS events for years to
4 come to reduce the risk of ignition.

5 But to address PSPS resiliency, microgrid
6 solutions could provide long duration power outage
7 protection for even entire communities. But they are
8 stymied by current policies that result in significant
9 generator purchases of diesel units, or rentals by
10 utilities, large businesses, and even small gasoline
11 generators purchased by individual households.

12 MS. AVALOS: Thank you.

13 MR. SCHURR: These circumstances could be
14 addressed by much cleaner resiliency --

15 CEC VICE CHAIR SCOTT: Mr. Schurr, Mr. Schurr,
16 this is Vice Chair Scott. We have a three-minute limit
17 for our comments. But if you could please submit this
18 excellent information to us also in writing, to our
19 docket, we will make sure to read it all through. Thank
20 you so very much.

21 MR. SCHURR: I'll do so. Thank you.

22 MS. AVALOS: Okay, thank you, Vice Chair. The
23 next commenter is Claire Broome. Please state your name
24 and affiliation for the record, also spell your first
25 and last name after you unmute yourself. And go ahead.

1 MS. BROOME: Thanks Commissioners and public
2 advocates. My name is Claire Broome, C-L-A-I-R-E B-R-O-
3 O-M-E. I participate as a representation for 350 Bay
4 Area at the Public Utility Commission. I'm an Adjunct
5 Professor of Public Health.

6 My comment is that the panel is designed to
7 address the economics of microgrids and I was struck
8 that there was no mention of the major economic benefit
9 to the grid of avoiding long distance transmission
10 costs. So, microgrids, in addition to being wonderful
11 for resiliency, are inherently local facilities
12 established on the distribution grid. Therefore, they
13 do not need to increase, in fact they reduce burden on
14 the long distance transmission system.

15 If you use the transmission access charge as a
16 measure for that that means power that is generated and
17 exported for load outside the grid is two to three cents
18 per kilowatt hour cheaper than power which needs to use
19 the long distance transmission grid.

20 Secondly, as the PUC considers costs, at this
21 point there's no explicit value for resilience. So, I
22 would suggest that as we move toward more production
23 level microgrids, we need to explicitly value
24 resilience, and there's various approaches to that.

25 Finally, I think all of us are aware of the

1 technical challenges, but I'm really pleased that the
2 panelists highlighted the regulatory challenges. And I
3 think the CPUC, I hope Commissioner and Shiroma and
4 others will own the potential that the CPUC could pay
5 real attention to flexibility. You have heard that
6 there are problems with interconnection, which I know
7 the proceedings has on the agenda.

8 But the over-the-fence rule and the departing
9 load charge are also major issues. Now, much of your
10 regulation pays attention to keeping the utilities
11 whole, the investor owned utilities. I think it's
12 really time to put at least equal value on attention to
13 the environment, to resilience for our communities, and
14 to having a power system which is focused on distributed
15 generation and clean renewable energy.

16 So, I look forward to your creativity and
17 flexibility. Thank you very much.

18 MS. AVALOS: Thank you, Ms. Broome.

19 The next commenter, Chuck Rosselle. Your line
20 is open, you may speak.

21 MR. ROSSELLE: Yeah, my name is Chuck Rosselle,
22 C-H-U-C-K R-O-S-S-E-L-L-E. I represent myself as a
23 member of the California Alliance for Community Energy.

24 My comment is I -- phase one of the 1339
25 proceeding addressed the emergency needs for microgrids,

1 and that led to a series of utility driven, top down
2 planning and implementation projects. These projects
3 addressed critical PSPS concerns, but did create some
4 concerns for local counties, Napa and Sonoma in
5 particular.

6 Today and Tuesday have highlighted the
7 importance of early planning and identification for
8 shovel-ready projects. It seems like several of these
9 projects that have been presented today demonstrate a
10 successful model by integrating municipal utility
11 resources coupled with university and CCA resources
12 where available to create fully capable, local planning
13 and management capability.

14 I believe we are missing an opportunity by not
15 putting more effort and resource into supporting the
16 development of standalone local capability for
17 organizing, managing, locating, integrating and planning
18 the critical municipal and commercial microgrid
19 facilities which are necessary for the future.

20 I'd appreciate any response and if anybody
21 believes it's appropriate. Thank you very much.

22 MS. AVALOS: Thank you, Mr. Rosselle.

23 Okay, we'll move on to Mehdi Ganji. You may
24 need to unmute. There you are.

25 MR. GANJI: Good morning. I really appreciate

1 the opportunity to share my comments and also appreciate
2 the CPUC and CEC working on the commercializing of the
3 microgrid in the State of California, which makes the
4 State of California an interested market for the
5 microgrid technology.

6 What I would like to share with you guys is that
7 we cannot ignore the role of utilities as an entity who
8 is supposed to reliability, cost effectively, and safely
9 operating the power grid in developing microgrids, and
10 not even considering their communication and control
11 requirements.

12 And the same time, developing a microgrid
13 business model is challenging at this point. Unless we
14 don't offer granular resilience and microgrid incentives
15 and rebates, building a microgrid is not going to be
16 cost effective.

17 As a result, we can use this resilience, and
18 microgrid incentives, and rebates as a tool to make a
19 business case for microgrid, at the same time helping
20 the utilities' communication and control requirements to
21 be met. So, it's going to be a win/win situation for
22 both parties, utilities and microgrid developers, owner,
23 and operators. Thank you.

24 MS. AVALOS: Thank you, Mr. Ganji.

25 And I'd like to remind the phone users to use

1 star 9 to raise your hand and star 6 to mute and unmute
2 your line.

3 Are there any other commenters? Please raise
4 your hand. Okay, I have Jean Woo. Go ahead and unmute
5 your line. And please spell your first and last name.

6 MS. WOO: Hi. I'm sorry, I'm just making a
7 comment that we didn't get the spelling or the
8 organization for the last speaker. My spelling is J-E-
9 A-N W-O-O and I work for Custom Power Solar.

10 MS. AVALOS: Okay, thank you.

11 Okay, that concludes comments. I'll now turn
12 the mic over to Vice Chair Scott.

13 CEC VICE CHAIR SCOTT: Okay. Well, thank you
14 very much all. This was, I thought, an excellent
15 morning panel. Also, I was remiss in not thanking Jana
16 Ganion for her terrific moderation of our previous
17 panel. So, thank you so much for that, Jana. Again, my
18 thanks to all of our panelists and folks who helped to
19 make this morning session so wonderful.

20 If you'd like to submit written comments, you
21 can see right here on the top of your screen when those
22 are due, July 30th, and how to submit those.

23

24 And also, just a reminder to folks that we will
25 pick up for the third and final session of our

1 Microgrids Workshop at 2:00 p.m. today.

2 Let me just, fellow dais mates, if any of you
3 would like to say a concluding remark, quickly turn on
4 your video so that we know Yup, let me turn to
5 Commissioner Shiroma and we'll go from there.

6 CPUC COMMISSIONER SHIROMA: Thank you. I just
7 express appreciation for all of the panel speakers and
8 the folks who typed in questions, and the folks who made
9 some of the comments. And I just wanted to say, you
10 know, in our CPUC proceedings departing load isn't about
11 keeping the utilities whole. Because, after all, the
12 Commission has general rate cases and we've approved
13 budgets for the IOUs that they are using.

14 It's about the customers who remain behind, who
15 aren't able to leave, who aren't able to garner the
16 benefits of a microgrid or what have you. And so, we're
17 constantly looking at balancing how customers' bills are
18 handled. And a lot of the customers who cannot leave,
19 you know, many of them are from low income communities.
20 So, I just wanted to clarify that.

21 Thank you. Look forward to this afternoon's
22 workshop.

23 CEC VICE CHAIR SCOTT: Thank you so much. And I
24 see Chair Hochschild as well.

25 CEC CHAIR HOCHSCHILD: I have no comments. I

1 just wanted to thank all the stakeholders and staff,
2 that was terrific.

3 CEC VICE CHAIR SCOTT: Excellent. So, this part
4 of our day is adjourned. I will see you all at 2:00
5 p.m. for the Residential Microgrids and Emerging
6 Microgrid Technology. Thanks so much everybody, see you
7 at two o'clock.

8 (Thereupon, the Workshop was adjourned at
9 11:58 a.m.)

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