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BACKGROUND

The purpose of this study is to measure specific aspects of the statewide residential rate reform campaign via customer research, and the achievement of the Vision Metrics per the Greenberg Blueprint, which are:

ENGAGEMENT

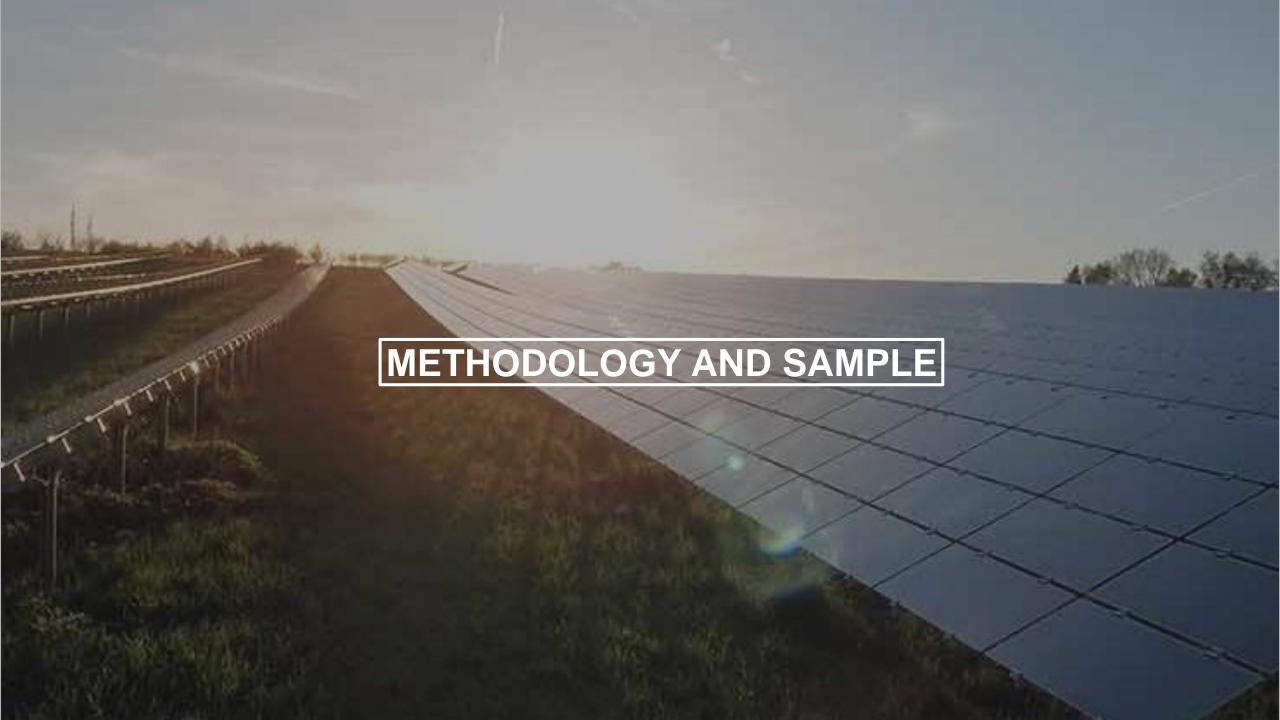
RATE CHOICE

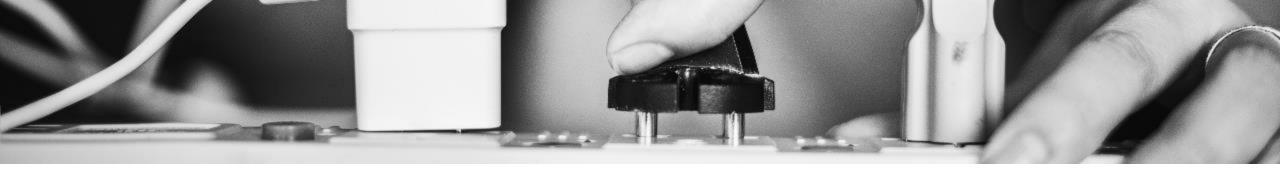
ACTION

This is the only study measuring all Vision Metrics, across both SW and IOUs.

Allowing us to tie together and attribute changes in Vision Metrics to the SW campaign, the IOU, or both.







RESEARCH OBJECTIVES FOR EACH YEAR

September - October 2018 November - December 2019

 Baseline evaluation of the Vision Metrics

- Evaluation of Vision Metrics Statewide;
- 2. SDG&E pre-/post-campaign evaluation

September 2020

- Evaluation of Vision Metrics Statewide;
- SCE/PG&E re-baseline (to account for 2 years of SW media)

August **2021**

- Final evaluation Vision Metrics Statewide;
- 2. SCE/PG&E pre-post campaign evaluation

SDG&E are the only utility defaulting customers to TOU in 2019, report will have a primary focus on impact on Vision Metrics in SDG&E territory

Survey will continue to field each year to align with the campaign

Analysis will include wave-on-wave comparisons on Vision Metrics, media breakthrough and touchpoint impact, where sample sizes permit, results will be evaluated for key segments

METHODOLOGY

Due to Public Safety Power Shutoffs (PSPS), fielding was paused several across IOUs in order to minimize impact of shutoffs on campaign perceptions:

PG&E: Oct 15th – Nov 3rd SCE: Oct 15th – Nov 3rd SDG&E: Oct 25th – Nov 1st

ONLINE SURVEY† AMONG RESIDENTIAL RATE CUSTOMERS

PHONE SURVEY† AMONG RESIDENTIAL RATE CUSTOMERS

Invites sent to a random selection of residential rate customers of each IOU who have email addresses on record. Invitation came from Ipsos on behalf of the IOU. The survey was available in English, Spanish, Mandarin and Cantonese

PG&E*	November 4 – November 22	n=1167
SCE	November 4 – November 22	n=1167
SDG&E	October 17 – November 15	n=1423

Used when an email address was not available, or randomly assigned records with both telephone and email address. Call was made in the language of billing preference, if known. The survey was available in English, Spanish, Mandarin and Cantonese

PG&E"	November 4 – December 16	N=500
SCE	November 4 – December 16	n=500
SDG&E	October 15 – November 25	n=610



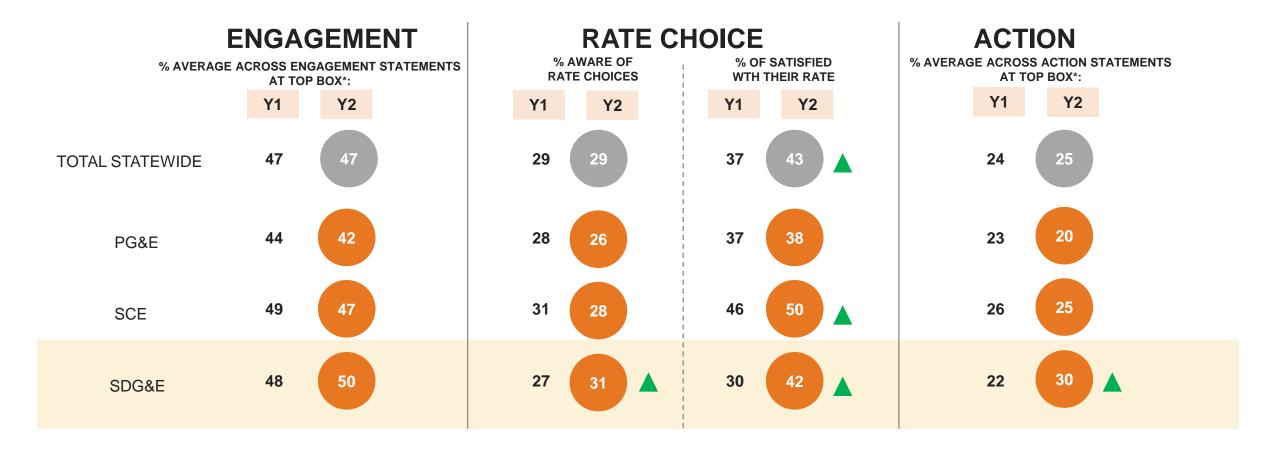
Key Findings: Y1 vs Y2

SDG&E is the only IOU that was defaulting customers and running full campaign including Engagement and Action elements and therefore it is the only IOU that is seeing lifts in Vision Metrics.

Although, there is no shift at overall Engagement level, "Time of day use matters" component of Engagement is significantly improving in SDG&E area. And there is an increase across all Rate Choice and Action Vision Metrics

SDG&E sees lifts on "Trust" while PG&E and SCE decline, driven by customers affected by PSPS

SDG&E is the only IOU defaulting customers and running full campaign including Engagement and Action elements in 2019, hence it's the only IOU that is seeing lifts in Vision Metrics, specifically Rate Choice and Action



Although, there is no shift at overall Engagement level, "Time of day use matters" is significantly improving in SDG&E area

ENGAGEMENT, top box*		Total Statewide		PG&E		SCE		SDG&E		
	IOAOLI	VILLY, top box	Y1	Y2	Y1	Y2	Y1	Y2	Y1	Y2
_,	Personal	"I care about my daily electricity usage"	56	55	53	51	57	57	57	56
E1	connection with electricity use	"I am personally committed to reducing my electricity use"	43	43	41	37▼	43	44	44	46
E 0	Important to	"It is important to find new ways to manage my electricity usage at home"	37	36	34	33	38	40	39	35
E2	manage electricity use	"It is important to thoughtfully manage my electricity use"	52	51	50	47	54	52	52	54
		"The certain times of day I use electricity matters"	40	41	36	36	42	41	40	45 ▲
E3	Time of day use matters ▲	"The amount of electricity I use at certain times of day matters"	41	40	37	35	44	40	43	45
		"I understand the difference between peak and non-peak hours"	60	61	60	57	62	57▼	58	68▲

^{*}SCALE IS 5 POINT SCALE FROM STRONGLY AGREE TO STRONGLY DISAGREE.

TOP BOX = "STRONGLY AGREE"

And there is an increase across all Action Vision Metrics in SDG&E area

ACTION ★ top boy*		Total Statewide		PG&E		SCE		SDG&E		
	ACTION ▲, top box*		Y1	Y2	Y1	Y2	Y1	Y2	Y1	Y2
•	Motivation to	"I understand the benefits of reducing or shifting my electricity usage from late afternoon and evening to other times of day"	36	37	36	32▼	39	36	33	42▲
A	1 reduce peak-load ▲	"I am interested in reducing or shifting my electricity usage from late afternoon and evening to other times of day"	20	21	19	16	23	21	19	25 ▲
A	Intent to 2 reduce future peak-load ▲	"I intend to reduce or shift my electricity usage from the late afternoon and evening to other times of day"	17	19	16	14	19	18	15	23 ▲
A	Peak-load reducing behaviors	"I have taken actions to reduce or shift my electricity usage from the late afternoon and evening to other times of day"	21	24 🛦	19	18	24	23	20	30▲

^{*}SCALE IS 5 POINT SCALE FROM STRONGLY AGREE TO STRONGLY DISAGREE. TOP BOX = "STRONGLY AGREE"

SDG&E sees gains on all three Trust metrics. PG&E dips across them while SCE declines in "a company I trust" specifically.

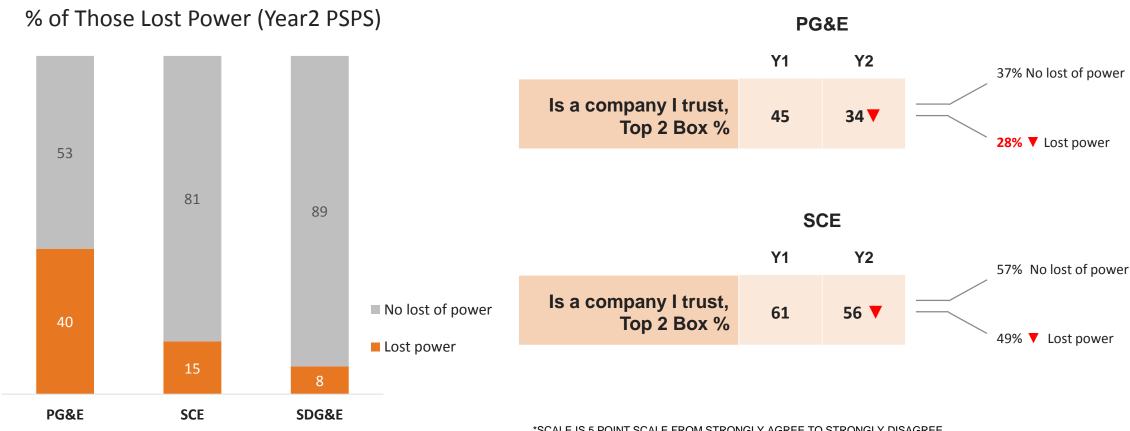
TRUCT IN IOU ton O how 0/		Total Statewide		PG&E		SCE		SDG&E	
TRUST IN IOU, top 2 box %	Y1	Y2	Y 1	Y2	Y 1	Y2	Y 1	Y2	
Offers programs, information and tips that give customers greater control over their electricity bill	61	59	62	52▼	66	65	55	60 ▲	
Offers rate plans that could help save you money	51	52	51	46▼	58	58	44	51 ▲	
Is a company I trust	48	45▼	45	34▼	61	56▼	36	45 ▲	

^{*}SCALE IS 5 POINT SCALE FROM STRONGLY AGREE TO STRONGLY DISAGREE.

TOP 2 BOX = "STRONGLY AGREE" OR "SOMEWHAT AGREE"

Customers who lost power drove "Trust" perceptions for both PG&E and SCE.

Question Text: Did your lose power during the recent Public Safety Power Shutoff?



*SCALE IS 5 POINT SCALE FROM STRONGLY AGREE TO STRONGLY DISAGREE. TOP 2 BOX = "STRONGLY AGREE" OR "SOMEWHAT AGREE"

BASE 2018: PG&E N=1680; SCE N=1693; SDG&E N=1774 | BASE 2019: PG&E N=1667; SCE N=1667; SDG&E N=2033.

BASE 2019 AFFECTED PSPS: PG&E N=775, SCE N=308, SDG&E N=224, NOT AFFECTED: PG&E N=865, SCE N=1336, SDG&E N=1778

SIGNIFICANT DIFFERENCE BETWEEN YEAR 1 & YEAR 2 IS SHOWN AT 95% CONFIDENCE LEVEL AS HIGHER ▲ OR LOWER ▼

Target setting methodology

Ipsos used regression based model to set targets for Key Vison Metrics.

Model is taking into account:

- 1. Key Vision Metrics base line results on sub-metrics level
- 2. Shifts estimated by DDB in their original target setting exercise (DDB shifts are based on historical results in their tracking data from other clients' lifts, comparing those against media impression levels)
- 3. Shifts observed in MEO latest tracking results in PG&E, SCE and SDG&E

All the targets were set on top box level for each Key Vision sub-metric which then were rolled up into one Engagement KVM score and one Action KVM score.

Target on "satisfaction with current rate" is set with assumption that levels of satisfaction will be sustained (no shift is expected).

Target setting considerations

Ipsos will re-evaluate targets based on this current wave of Statewide tracking results in from 2019.

The following aspects are to be address with target revision:

- Clear understanding of what should be expected at KVM levels half way through default process.
- Measuring proportion of IOU vs. EUC contribution to Action KVM in order to separate lifts expected from EUC and IOUs
- Setting expectations on what EUC campaign can do standalone prior to default based on PG&E and SCE results and levels of investment
- Getting more precise and detailed targets set for the follow up waves.

Rate metrics reached targets set in Year 1. Engagement and Action Vision Metrics targets were met on two statements in each group

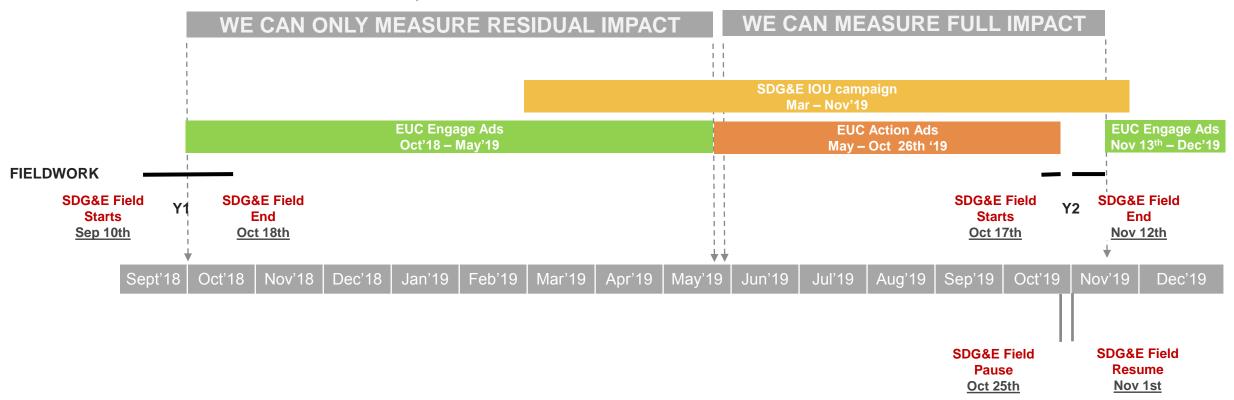
SDG&E Vision Metrics	Y1	Y2	Target Y2
ENGAGEMENT, top box			
"I care about my daily electricity usage"	57%	56%	62%
"I am personally committed to reducing my electricity use"	44%	46%	50%
"It is important to find new ways to manage my electricity usage at home"	39%	35%	46%
"It is important to thoughtfully manage my electricity use"	52%	54%	57%
"The certain times of day I use electricity matters"	40%	45%	47%
"The amount of electricity I use at certain times of day matters"	43%	45%	49%
"I understand the difference between peak and non-peak hours"	58%	68%	63%
RATE CHOICE, top box A choice of different rate plans is available so I can decide which rate plan best suits my needs	27%	31%	29%
Satisfaction with rate plan	30%	42%	30%
ACTION, top box "I understand the benefits of reducing or shifting my electricity usage from late afternoon and evening to other times of	/	/	
day"	33%	42%	41%
"I am interested in reducing or shifting my electricity usage from late afternoon and evening to other times of day"	19%	25%	29%
"I intend to reduce or shift my electricity usage from the late afternoon and evening to other times of day"	15%	23%	26%
"I have taken actions to reduce or shift my electricity usage from the late afternoon and evening to other times of day"	20%	30%	30%

Meets or exceeds target

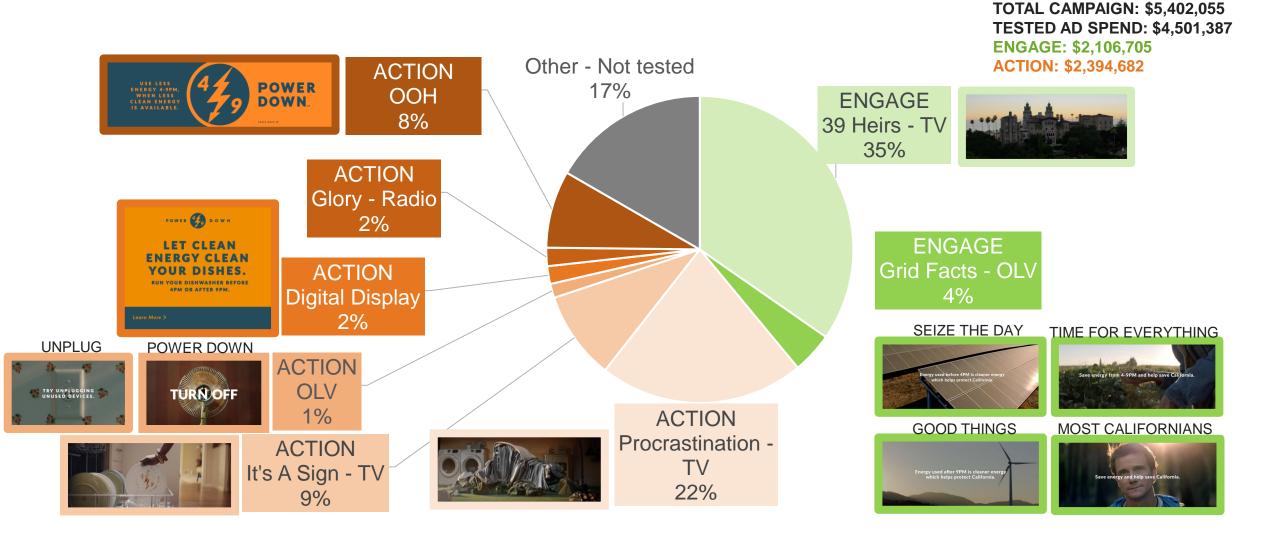


Statewide media and SDG&E fielding were paused due to PSPS. This schedule enables optimal evolution of EUC Action ads and IOU campaign, however it can only measure residual impact of EUC Engage ads

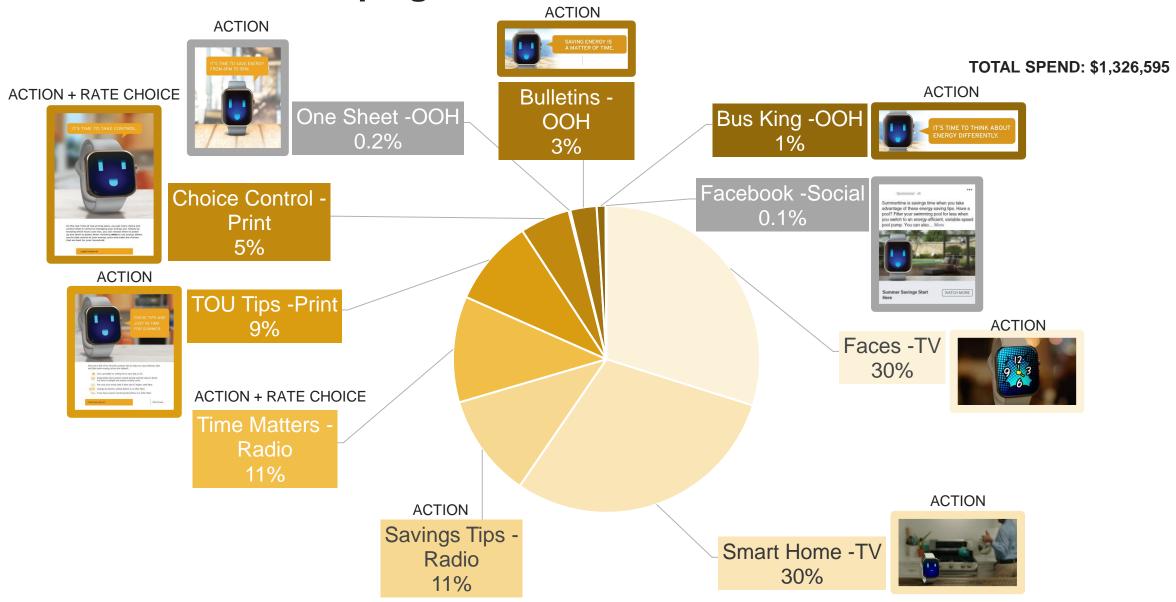




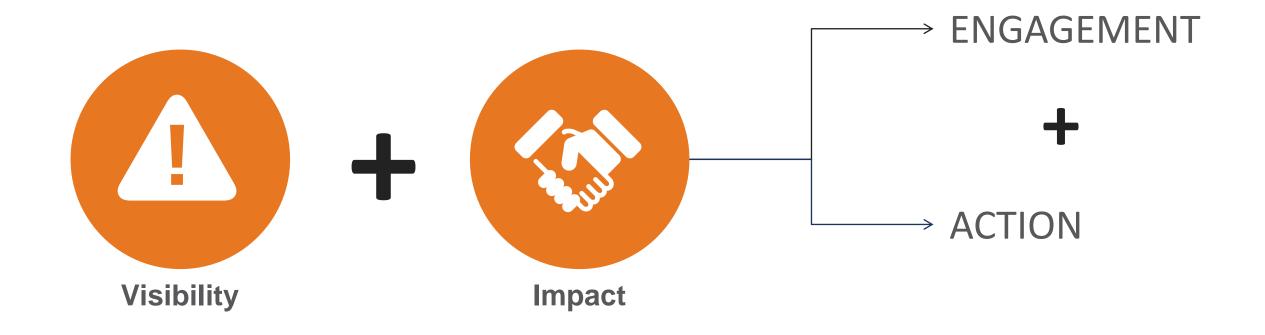
Overview of EUC campaign in SDG&E area



Overview of IOU campaign in SDG&E area



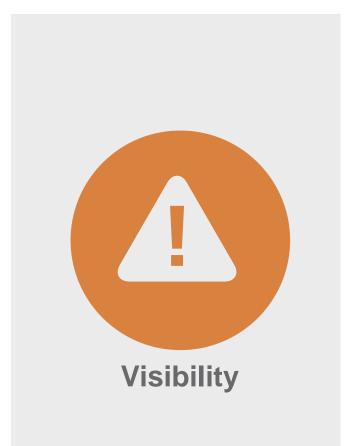
HOW COMMUNICATION IMPACTS ATTITUDES AND BEHAVIORS



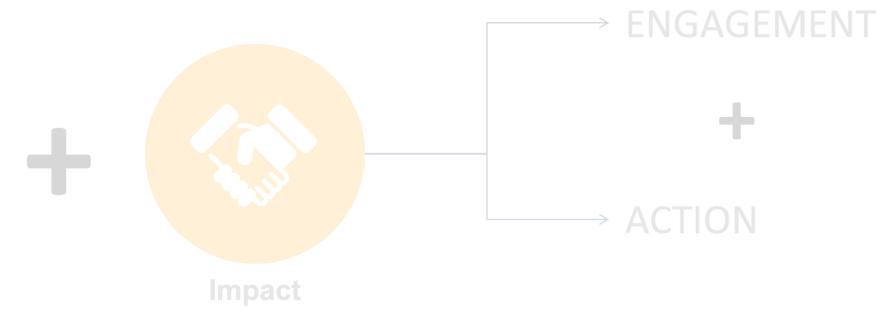
In a fragmented media landscape, you need to be visible to breakthrough

The message needs to be relevant and support change in attitude and behavior

FOCUS ON VISIBILITY - BREAKING THROUGH THE CLUTTER



In a fragmented media landscape, you need to be visible to breakthrough

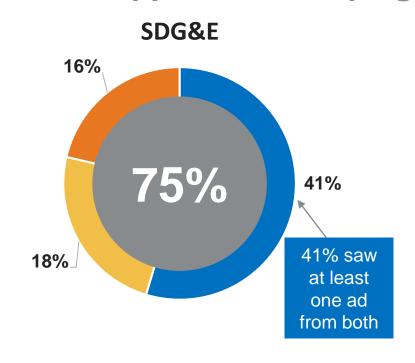


The message needs to be relevant and support change in attitude and behavior





Saw Any Element From All Applicable Campaigns



Saw both IOU and Statewide

Only saw IOU ads

Only saw Statewide ads

Procrastination TV, Glory Radio and Out of Home were the most breaking through ads among EUC Action ads



TOTAL REACH OF <u>EUC</u> CAMPAIGN IN SDG&E AREA – 57%

WE CAN ONLY MEASURE RESIDUAL IMPACT*

WE CAN MEASURE FULL IMPACT

	EUC CAMPAIGN VISIBILITY	SDG&E	
	39M Heirs (TV)	18%	Investment
兴	Good Things (TV)	8%	proportion comparison and testing
ENGAGE	Seize the Day (OLV)	7%	against norms are
ū	Time for Everything (OLV)	7%	not applicable for residual
	Most Californians (OLV)	4%	Tor Tooladar

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ACTION	C
A	F

Visibility Norms

TV at 250 TRPs 21% Online Video (OLV) 10% Radio OOH

	EUC CAMPAIGN VISIBILITY	SDG&E	Investment proportion	
	Procrastination (TV)	23%	26%	
	It's A Sign (TV)	17%▼	11%	
Z	Out of Home	21%▲	10%	
ACTION	Glory (Radio)	19%▲	2%	
AC	Power Down (OLV)	7%▼	- 2%	
	Most Californians (OLV)	4%▼	270	
	Digital Display	12%▼	2%	

IOU campaign break through above norms, with particular success in TV, Out of Home and Print touchpoints



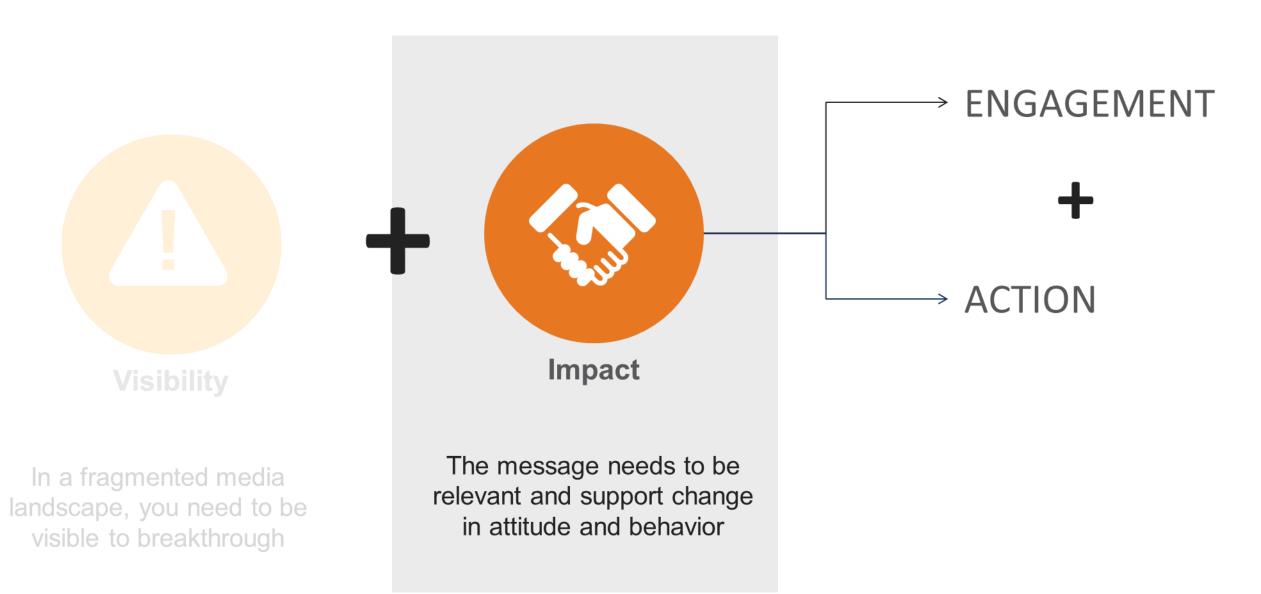
TOTAL REACH OF <u>IOU</u> CAMPAIGN IN SDG&E AREA – 59%

	WE CAN MEASURE FULL IMP	ACT	
	IOU CAMPAIGN VISIBILITY	SDG&E	Investment proportion
	Faces (TV)	30%▲	30%
	Smart Home (TV)	31%▲	30%
	Savings Tips (Radio)	15%	11%
	Time Matters (Radio)	16%	11%
ACTION	Choice Control (Print)	19%▲	5%
ACT	TOU Tips (Print)	17%▲	9%
	Bus King (OOH)	21%▲	
	Bulletins (OOH)	18%▲	- 4.2%
	One Sheet (OOH)	23% 🛦	
	Facebook (Social)	9%	0.1%

Visibility	Norms
•	

TV at 250 TRPs	21%
Online Video (OLV)	10%
Radio	9%
OOH	12%

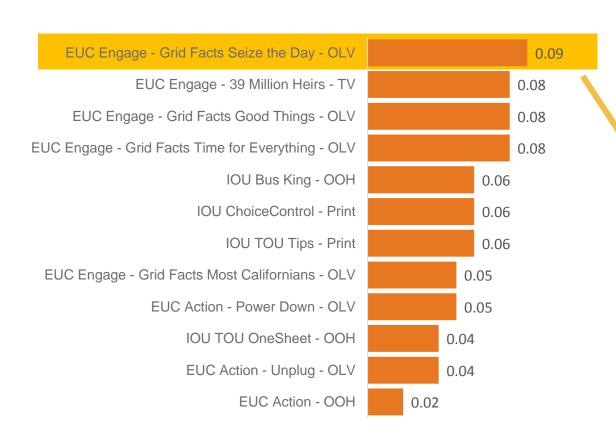
FOCUS ON IMPACT



Ipsos Bayes Net analysis has been used to identify impact of each ad on Vision Metrics



IMPACT SCORES



WHY IPSOS BAYES NET ANALYSIS:

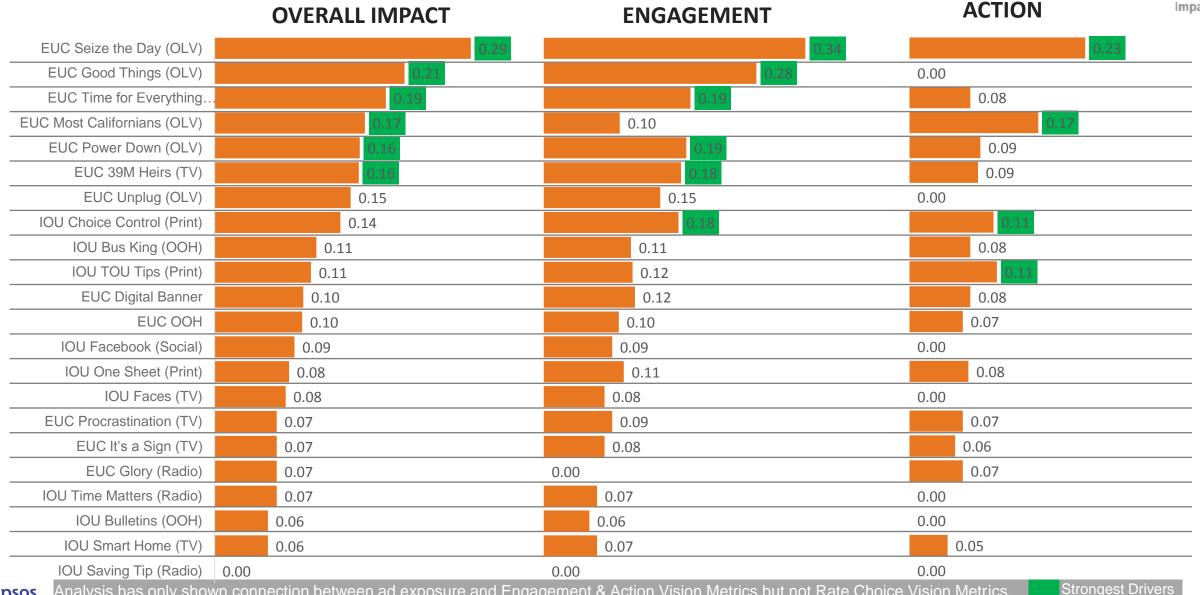
- 1. It allows to understand causation as opposed to correlation at much higher level than simple regressions or correlations.
- It singles out the impact of each campaign element removing the fact that there is a lot of overlap in exposure.

HOW TO INTERPRET IMPACT SCORE

EXAMPLE: should the visibility of Grid Facts Seize the Day OLV increase by 1% it'll drive 0.09% of increase in Vision Metric

OLV, 39M Heirs and Prints created the most impact on VMs, however link between campaign exposure and Rate Choice was not as strong.





EUC campaign is a primary driver of Engagement Vision Metrics, however exposure to both campaigns improves understanding of peak and non-peak hours.



CAMPAIGNS' IMPACT ON <u>ENGAGEMENT</u> TOGETHER AND SEPARATELY SHIFTS BETWEEN EXPOSED TO EUC, IOU CAMPAIGN OR BOTH VS. UNEXPOSED

EUC campaign

Understanding of peak and non-peak hours + 6%

New ways to manage electricity + 7%

Personal Commitment + 6%

Important to manage electricity + 4%

Both

Understanding of peak and non-peak hours + 10%

IOU campaign

Understanding of peak and non-peak hours + 7%

Although EUC campaign generates lifts across all Action Vision Metrics, IOU campaign exposure in addition to EUC increases the



CAMPAIGNS' IMPACT ON <u>ACTION</u> TOGETHER AND SEPARATELY SHIFTS BETWEEN EXPOSED TO EUC, IOU CAMPAIGN OR BOTH VS. UNEXPOSED

EUC campaign

Understanding benefits + 8%
Interested to reduce + 5%

Intend to reduce + 7%

Have taken actions + 6%

Both

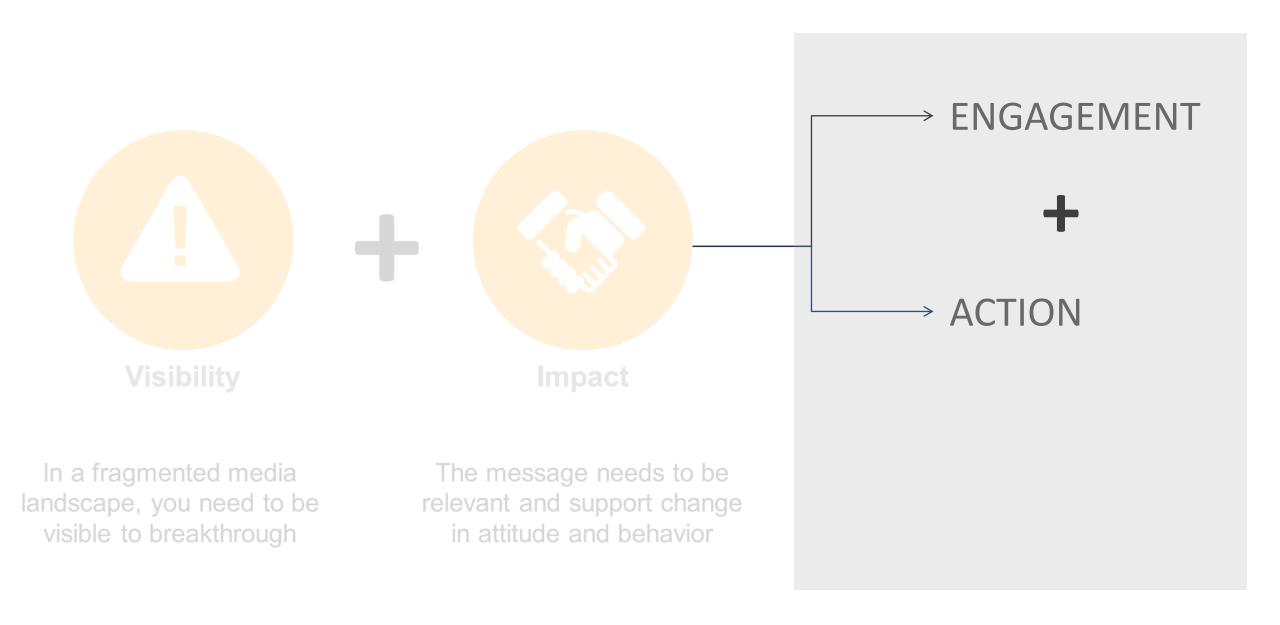
Understand
benefits + 10%
Intend to reduce
+ 9%
Have taken
action + 9%

IOU campaign

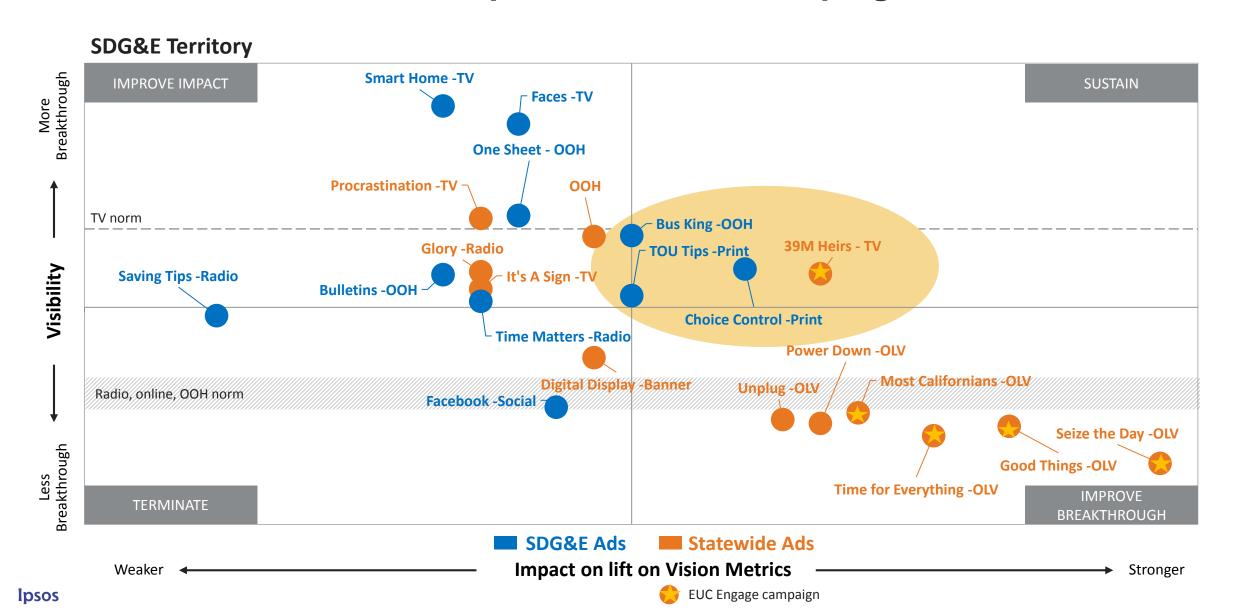
Intend to reduce electricity usage + 5%

Ipsos

HOW COMMUNICATION IMPACTS ATTITUDES AND BEHAVIORS



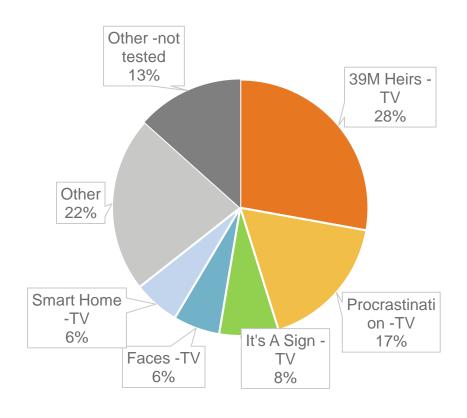
The most successful campaign elements in SDG&E area were: 39M Heirs TV, EUC online videos, IOU prints and both campaigns' OOH ads



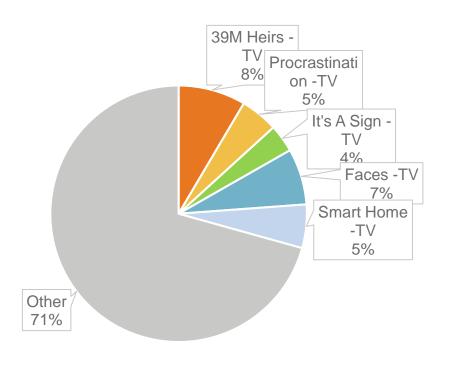
39

TV had 65% of spend across both campaigns but only responsible for 29% of impact and visibility

SPEND, IN USD

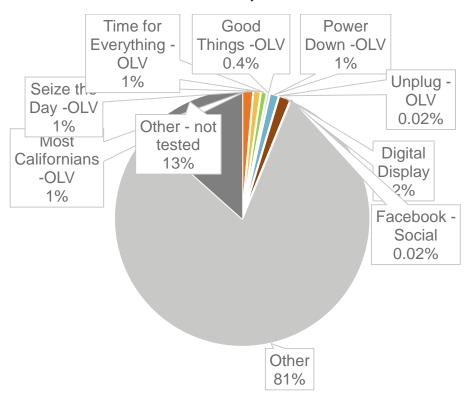


IMPACT X VISIBILITY

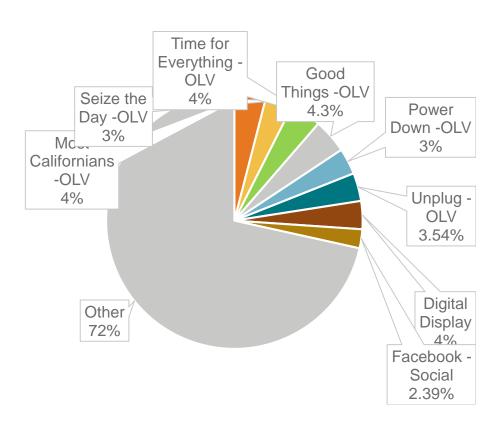


Digital assets gain 28% of impact and visibility with only 6% of spend. EUC used footage from 39 Million Heirs TV could enhance visibility

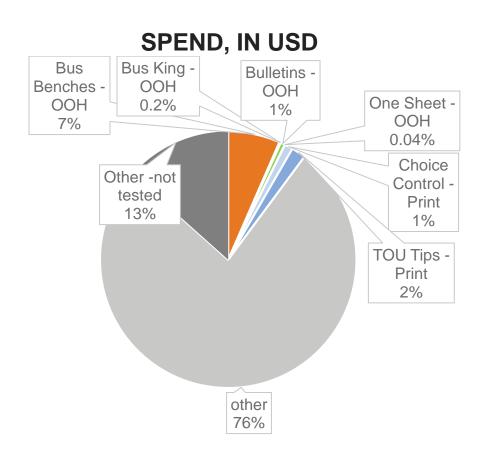
SPEND, IN USD



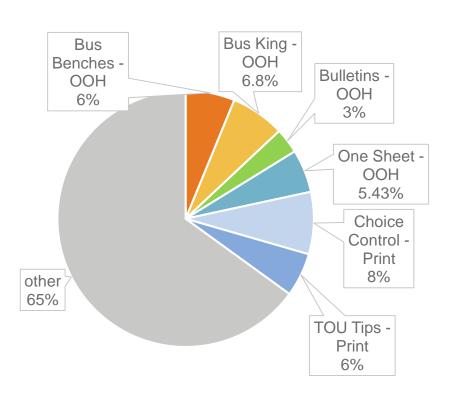
IMPACT X VISIBILITY



OOH and Print get 11% of total spend and gain 35% of the impact and visibility

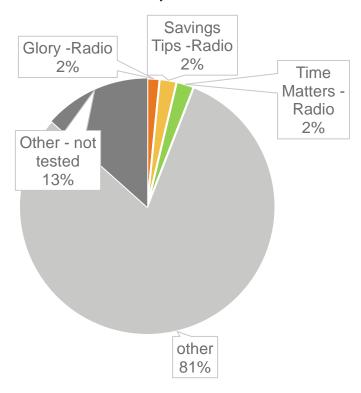


IMPACT X VISIBILITY

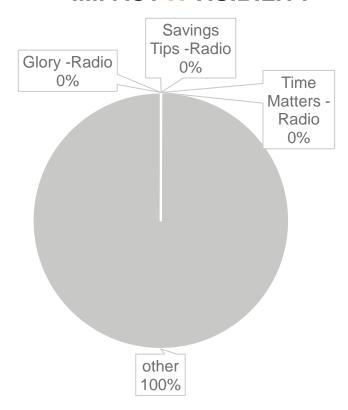


Radio has shown the lowest return on investment in both IOU and EUC campaigns

SPEND, IN USD



IMPACT X VISIBILITY







Consider airing only one TV ad: based on Ipsos Lessons Learnt, we may get more attention and more impact by asking customers to focus on only one ad, instead of airing multiple creatives

In our general experience, pools of ads dilute the amount of media exposure per ad, which is not offset or enhanced by the possible "synergy" of following this practice.

...And creative pools often result in lower impact on KPIs

PERCENTAGE POINT GAIN IN AD RECALL AT PEAK OF PERFORMANCE



PERCENTAGE POINT GAIN IN IMPACT AT PEAK OF PERFORMANCE



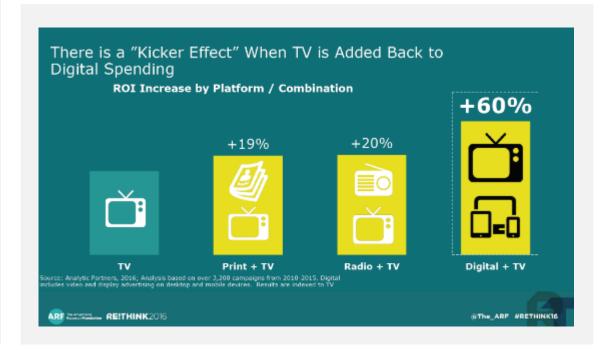


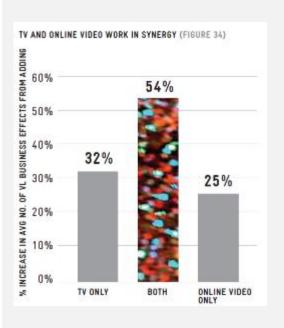
WHY? TV **ACHIEVES WIDE** REACH, DIGITAL **EXTENDS TO LIGHT TV VIEWERS & ENABLES SHARING & EARNED REACH**

SEVERAL STUDIES HAVE SHOWN THAT TV+DIGITAL (ESP. ONLINE VIDEO) DRIVES THE MOST ROI

Digital + TV increases ROI by 60% on top of TV alone and more than any other media (ARF)

TV + online video delivers more business effects (IPA)

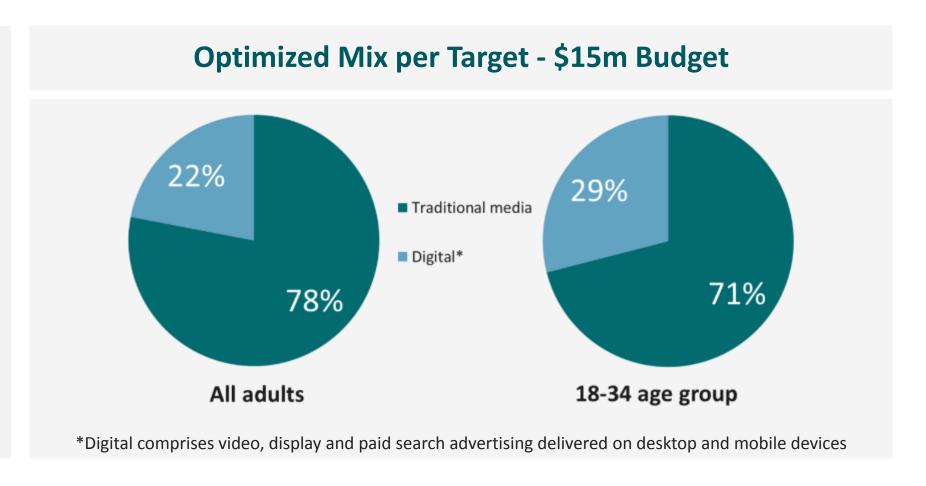






DIGITAL SHOULD COMPRISE AROUND A QUARTER OF TOTAL MEDIA BUDGET TO MAXIMISE ROI

THE ARF SAYS
TRADITIONAL
MEDIA SHOULD
STILL FORM THE
MAJORITY OF
THE IDEAL
MEDIA MIX

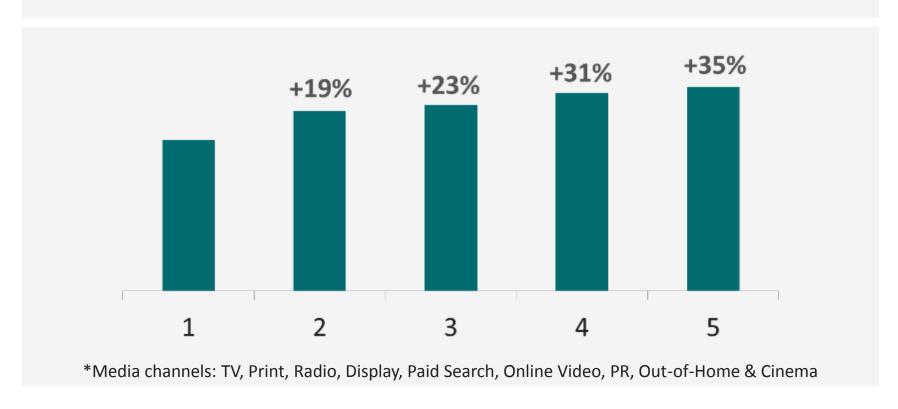




DIGITAL SHOULD BE ONE OF SEVERAL MEDIA CHANNELS IN A CAMPAIGN

THE ARF ALSO REPORTS ROI OF A CAMPAIGN INCREASES WITH NUMBER OF CHANNELS USED

Incremental ROI of Additional Media Channels



Based on EUC and IOU campaigns performance in SDG&E area and various Ipsos and third partly learnings, we recommend the following mix of media and creative to be implemented in SCE and PG&E areas:

MEDIA	CREATIVES	OBJECTIVE
TV	1 TV ad (consider Procrastination ad with stronger call to action and keeping reason to act – clean energy)	Engagement & Action
DIGITAL	A range of executions: Good things, Seize the Day and Most Californians show the highest impact on Action. Consider keeping spend at ~25% of the budget.	Action primarily with underlying Engagement
PRINT AND OOH	IOU executions with stronger focus on Action and rates, EUC execution with stronger call to action and reason to act	Action primarily with underlying Engagement (in EUC ads)
RADIO	Reconsider current creative, focus on creative being straight to the point and call to action being clearer	Action, use for broader reach into smaller communities

Thrive for more synergy between 2 campaigns: current potential weakness of IOU and EUC campaigns in SDG&E is a different focus of both campaigns: EUC – on using cleaner energy, IOU – on saving money. Connection between cleaner energy and saving money should be built, otherwise both campaigns run a risk of undermining each others credibility.

Messaging take-aways (1/3)

BRINING MORE CONTEXT AND ADDING RATE CHOICE INTO THE MIX HELPS DRIVING IMPACT OF IOU CAMPAIGN ELEMENTS

TOU Tips Print IMPACT SCORE 0.11

VS.

Choice Control Print IMPACT SCORE 0.14

LESS CONTEXT

MORE CONTEXT

Saving Tips Radio **IMPACT SCORE 0.00**

VS.

Time Matters Radio IMPACT SCORE 0.07

NO RATE CHOICE: Tips to save between 4pm and 9pm when prices are highest

RATE CHOICE IS COMMUNICATED:
New rate-plans, more choice, control
of your energy costs



Messaging take-aways (2/3)

MESSAGE THAT IS EASY TO UNDERSTAND STAND ALONE GENERATES MORE IMPACT ON TOUCHPOINTS WITH LIMITED AMOUNT OF INFORMATION



One Sheet OOH IMPACT SCORE 0.08

DOES NOT GIVE CONTEXT ON WHY IT'S NECESSARY TO SAVE ENERGY FROM 4PM TO 9PM

Bulletin OOH

MAY SOUND CRYPTIC TO CUSTOMERS WHO DON'T KNOW ENOUGH CONTEXT

IMPACT SCORE 0.06





Bus King OOH IMPACT SCORE 0.11

ALTHOUGH LESS SPECIFIC, IT
IS EASY TO UNDERSTAND
WHAT IT IS TRYING TO
COMMUNICATE W/O
ADDITIONAL CONTEXT



Messaging take-aways (3/3)

GRID FACTS, WITH MORE SPECIFIC ENERGY RELATED MESSAGING AND REASONS WHY, ARE MORE EFFECTIVE IN GENERATING IMPACT

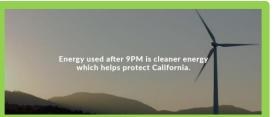
SEIZE THE DAY
IMPACT SCORE 0.29



TIME FOR EVERYTHING IMPACT SCORE 0.19

MOST CALIFORNIANS
IMPACT SCORE 0.17









Energy before 4pm and after 9pm is cleaner energy therefore save energy between 4pm to 9pm to help protect California

Grid Facts were also more effective in driving Engagement and Action Vision Metrics in campaign pre-test