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Medium and Heavy Duty EVs – TransPower Progress & Perspectives



Mike Simon, CEO August 6, 2018

# **TransPower Business Synopsis**

- Develops and manufactures electric vehicle components and systems for commercial vehicles
  - On-road "semi" trucks
  - Cargo handling equipment
  - School buses

## • Secondary stationary energy storage business

- Traction energy storage (subways, light rail)
- Distributed energy resource for renewable energy/microgrids

## • Basic factoids:

- Founded in 2010
- Strategic partnership with Meritor initiated in Nov 2017
- 75 employees (as of August 2018)
- Projected 2018 revenue: \$15 million









# **TransPower Collaboration with CEC**

### **Core Technology Development (2011-2014)**

- "Vertically Integrated" Manufacturing
- "Electric Drayage Demonstration"
- "Grid-Saver" stationary energy storage Resulted in deployment and testing of 7 electric drayage trucks and a 1 MW battery system

## **Expanded Demonstration (2015-2018)**

- "Heavy-Duty Electric Vehicle Manufacturing"
- "Advanced Battery-Electric Port Vehicles"
- "Heavy-Duty Electric Yard Tractors"

 "Heavy-Duty Electric Refuse Trucks"
 Driving rapid company growth and deployment of another 13 vehicles

# Commercial Scale-Up (2019-2023)

- Goal is 2,000 deliveries/year by 2023
- Meritor helping to drive industrialization and sales
  Envision CEC continuing to play a key role

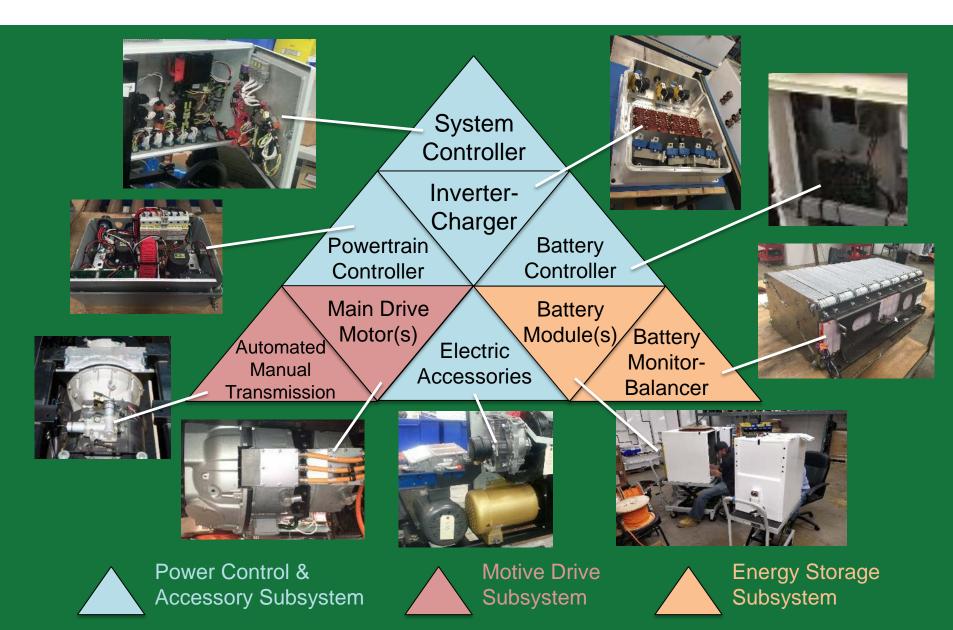






# **Electric Vehicle Product Hierarchy**

#### **TransPower**



# IMPACT: Battery-Electric Port Vehicles (ARV-14-053)

### Immediate Impact



- 5 electric vehicles operating at Port of San Diego
  - 2 electric Class 8 trucks
  - 2 electric yard tractors
  - 1 electric reach stacker
- ~50,000 miles accumulated to date – mostly in actual drayage service

### Long-Term Impact



- Port of San Diego awarded multiple follow-on EV projects
- TransPower awarded ARB grant for 7 EVs at Port of LA
- Dole Foods pursuing electrification of entire San Diego yard tractor fleet

# *IMPACT: Heavy-Duty Electric Yard Tractors* (ARV-14-054)

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### Immediate Impact



- Electric drive system adapted to Kalmar's new T2 tractor model
- First adaptation of Nissan Leaf batteries to a heavy-duty vehicle
- 5 electric tractors deployed in disadvantaged communities from Bakersfield to Sacramento



- 5-Year OEM supply agreement signed with Kalmar in May 2017
- Kalmar marketing electric tractors using TransPower system worldwide
- Kalmar committed to electrifying its entire product line by 2021

# *IMPACT: Heavy-Duty Electric Refuse Trucks* (ARV-14-051)

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### Immediate Impact



- Established partnership with Peterbilt to develop a new electric refuse truck
- 3 trucks to be deployed during second half of 2018

### Long-Term Impact



- Expanded Peterbilt partnership
  - 12 electric drayage trucks
  - 2 fuel cell drayage trucks
  - 7 beverage delivery trucks
- Proposing additional electric refuse trucks with Waste Management

# IMPACT: Heavy-Duty EV Manufacturing Initiative (ARV-14-045)



- Acquisition of tools to fulfill vision of vertical integration
- Implementation of ERP system to support manufacturing transition
- Completion of low and high volume manufacturing test runs to validate new capabilities

## Long-Term Impact



- Establish foundation of scale-up to large-scale manufacturing in 2019-2020
- Return of manufacturing jobs to California
- Enable conversion of thousands of trucks to electric power

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# Vertically Integrated Business Model

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## Manufacture Components







Assemble Subsystems

# Sell to OEMs







Various manufacturers



**Perform Vehicle Conversions** 

# Stationary Energy: Another Example of Broad, Nationwide *TransPower* 10



500 kWh Prototype "Grid-Saver" system (CEC-funded, 2011-2014)

- Fast energy storage system using lithium batteries
- Largest battery system ever tested at Sandia National Laboratory
- Validated compact, low-cost method of battery integration and control

700 kWh Subway Traction Energy Storage system (Funded by New York City Transit, 2013-2018)

- Initial system operating in New York City since mid-2016
- Recently expanded to full scale
- Reuses subway braking energy and provides backup power to move trains

# Major Obstacles to Electric Truck Utilization

# Early Adoption Issues 2011-2014

- Insufficient road performance
- Poor reliability

# Current Adoption Issues 2015-2017

- Lack of charging infrastructure
- Insufficient operating range
- High capital cost

Electric trucks are better and more reliable, but need to have improved operating range and lower acquisition costs to stimulate broad market acceptance

# Strategy for Addressing Current Market Needs TransPower 12

### Improve truck operating range

- Offer battery-electric trucks with higher energy nickel manganese cobalt (NMC) batteries
- Offer hybrid and fuel cell range extender options
- Expand battery charging infrastructure, including fast-charging options

### Reduce truck acquisition costs

- Evolve electric drive system design to reduce number and cost of EV components
- Strengthen cost-effective manufacturing and sourcing capabilities through strategic partnerships
- Scale up to large-scale manufacturing to take advantage of economies of scale





# Strategic Partnership with Meritor



# Both parties bring valuable competencies to this relationship:





- Software / controls
- Battery integration & controls
- On road experience
- Commercial vehicle system integration

- E-Axle Innovation
- Sales
- Distribution & Aftermarket
- Supply Chain & Purchasing
- Operations



# eAxle Innovation





- Fully integrated electric motor saves cost and weight and frees packaging space b/w frame rails
- SPM motor technology tailored for CV duty cycles is extremely power dense and efficient
- Next Gen Brakes optimized for EV duty cycles

- 2-speed automated shifting enables smaller, lighter motor and higher system efficiency
- Fits existing 14X axle housings for easy vehicle integration
- 3 continuous power ratings (150 / 180 / 200 kw) in the same package for appl. flexibility

# **Electric Truck Product Evolution**

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# Current Product, 2018-2020 Mature Product, 2021-2025 300 Mile Range 150 Mile Range \$200,000 Price \$400,000 Price -800-GOT SCR

- Proven high-performance system
- Fills near term need for publiclysubsidized fleet deployments
- Simplified e-Axle architecture
- Provides competitive cost of ownership without subsidies

# Importance of Managing Expectations

### These technologies are not simple

- Achieving reliability takes years of testing and product refinement
- Achieving low costs takes years of investments and requires high-volume manufacturing
- Critical skill sets are in short supply (e.g., software and controls engineering)
- Expertise building electric cars does not necessarily translate into electric truck mastery

### Market acceptance will be gradual

- Fleets want to evaluate different products before committing to large purchases
- Charging infrastructure and standardization is a major concern
- When companies that have never built trucks make outrageous promises and don't fulfill them, market confidence can be undermined



# Summary

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## TransPower at the midpoint of a 12-Year plan

- Phase 1, 2011-2015
  - Develop core technologies and components
- Phase 2, 2016-2019
  - Improve reliability
  - Demonstrate broader applications
  - Establish supply chain and strategic partnerships
- Phase 3, 2020-2023
  - Scale up to high volume manufacturing
  - Spur widespread medium and heavy duty EV adoption

### Where resources are needed to stay on track

- Continuation of small-scale vehicle demonstrations
  - System and vehicle concepts that can reduce costs
  - In-service demonstrations including phased vehicle and drive system improvements
  - Continue engaging new fleets and applications
- Supporting infrastructure
  - EV charging
  - Renewable energy and battery storage to reduce costs
  - Capital investments and training to increase production

