DOCKETED	
Docket Number:	15-MISC-04
Project Title:	Fuels and Transportation Merit Review
TN #:	224417
Document Title:	Medium and Heavy Duty EVs - TransPower Progress and Perspectives
Description:	powerpoint presentation
Filer:	Tami Haas
Organization:	TransPower
Submitter Role:	Public
Submission Date:	8/6/2018 4:25:52 PM
Docketed Date:	8/6/2018

Medium and Heavy Duty EVs – TransPower Progress & Perspectives



Mike Simon, CEO August 6, 2018

TransPower Business Synopsis

- Develops and manufactures electric vehicle components and systems for commercial vehicles
 - On-road "semi" trucks
 - Cargo handling equipment
 - School buses

• Secondary stationary energy storage business

- Traction energy storage (subways, light rail)
- Distributed energy resource for renewable energy/microgrids

• Basic factoids:

- Founded in 2010
- Strategic partnership with Meritor initiated in Nov 2017
- 75 employees (as of August 2018)
- Projected 2018 revenue: \$15 million









TransPower Collaboration with CEC

Core Technology Development (2011-2014)

- "Vertically Integrated" Manufacturing
- "Electric Drayage Demonstration"
- "Grid-Saver" stationary energy storage Resulted in deployment and testing of 7 electric drayage trucks and a 1 MW battery system

Expanded Demonstration (2015-2018)

- "Heavy-Duty Electric Vehicle Manufacturing"
- "Advanced Battery-Electric Port Vehicles"
- "Heavy-Duty Electric Yard Tractors"

 "Heavy-Duty Electric Refuse Trucks"
 Driving rapid company growth and deployment of another 13 vehicles

Commercial Scale-Up (2019-2023)

- Goal is 2,000 deliveries/year by 2023
- Meritor helping to drive industrialization and sales
 Envision CEC continuing to play a key role

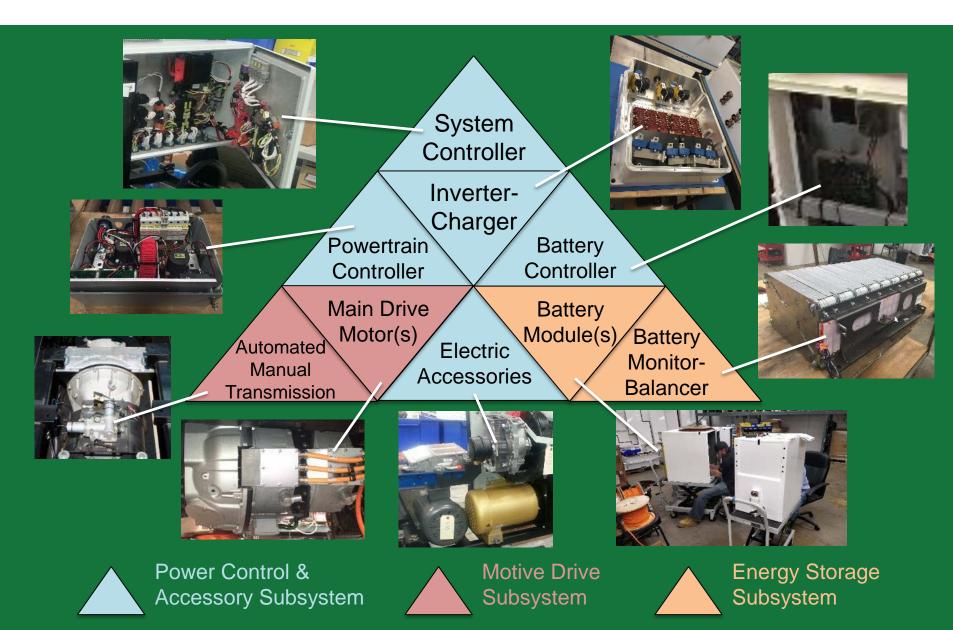






Electric Vehicle Product Hierarchy

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IMPACT: Battery-Electric Port Vehicles (ARV-14-053)

Immediate Impact



- 5 electric vehicles operating at Port of San Diego
 - 2 electric Class 8 trucks
 - 2 electric yard tractors
 - 1 electric reach stacker
- ~50,000 miles accumulated to date – mostly in actual drayage service

Long-Term Impact



- Port of San Diego awarded multiple follow-on EV projects
- TransPower awarded ARB grant for 7 EVs at Port of LA
- Dole Foods pursuing electrification of entire San Diego yard tractor fleet

IMPACT: Heavy-Duty Electric Yard Tractors (ARV-14-054)

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Immediate Impact



- Electric drive system adapted to Kalmar's new T2 tractor model
- First adaptation of Nissan Leaf batteries to a heavy-duty vehicle
- 5 electric tractors deployed in disadvantaged communities from Bakersfield to Sacramento



- 5-Year OEM supply agreement signed with Kalmar in May 2017
- Kalmar marketing electric tractors using TransPower system worldwide
- Kalmar committed to electrifying its entire product line by 2021

IMPACT: Heavy-Duty Electric Refuse Trucks (ARV-14-051)

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Immediate Impact



- Established partnership with Peterbilt to develop a new electric refuse truck
- 3 trucks to be deployed during second half of 2018

Long-Term Impact



- Expanded Peterbilt partnership
 - 12 electric drayage trucks
 - 2 fuel cell drayage trucks
 - 7 beverage delivery trucks
- Proposing additional electric refuse trucks with Waste Management

IMPACT: Heavy-Duty EV Manufacturing Initiative (ARV-14-045)



- Acquisition of tools to fulfill vision of vertical integration
- Implementation of ERP system to support manufacturing transition
- Completion of low and high volume manufacturing test runs to validate new capabilities

Long-Term Impact



- Establish foundation of scale-up to large-scale manufacturing in 2019-2020
- Return of manufacturing jobs to California
- Enable conversion of thousands of trucks to electric power

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Vertically Integrated Business Model

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Manufacture Components







Assemble Subsystems

Sell to OEMs







Various manufacturers



Perform Vehicle Conversions

Stationary Energy: Another Example of Broad, Nationwide *TransPower* 10



500 kWh Prototype "Grid-Saver" system (CEC-funded, 2011-2014)

- Fast energy storage system using lithium batteries
- Largest battery system ever tested at Sandia National Laboratory
- Validated compact, low-cost method of battery integration and control

700 kWh Subway Traction Energy Storage system (Funded by New York City Transit, 2013-2018)

- Initial system operating in New York City since mid-2016
- Recently expanded to full scale
- Reuses subway braking energy and provides backup power to move trains

Major Obstacles to Electric Truck Utilization

Early Adoption Issues 2011-2014

- Insufficient road performance
- Poor reliability

Current Adoption Issues 2015-2017

- Lack of charging infrastructure
- Insufficient operating range
- High capital cost

Electric trucks are better and more reliable, but need to have improved operating range and lower acquisition costs to stimulate broad market acceptance

Strategy for Addressing Current Market Needs TransPower 12

Improve truck operating range

- Offer battery-electric trucks with higher energy nickel manganese cobalt (NMC) batteries
- Offer hybrid and fuel cell range extender options
- Expand battery charging infrastructure, including fast-charging options

Reduce truck acquisition costs

- Evolve electric drive system design to reduce number and cost of EV components
- Strengthen cost-effective manufacturing and sourcing capabilities through strategic partnerships
- Scale up to large-scale manufacturing to take advantage of economies of scale





Strategic Partnership with Meritor



Both parties bring valuable competencies to this relationship:





- Software / controls
- Battery integration & controls
- On road experience
- Commercial vehicle system integration

- E-Axle Innovation
- Sales
- Distribution & Aftermarket
- Supply Chain & Purchasing
- Operations



eAxle Innovation





- Fully integrated electric motor saves cost and weight and frees packaging space b/w frame rails
- SPM motor technology tailored for CV duty cycles is extremely power dense and efficient
- Next Gen Brakes optimized for EV duty cycles

- 2-speed automated shifting enables smaller, lighter motor and higher system efficiency
- Fits existing 14X axle housings for easy vehicle integration
- 3 continuous power ratings (150 / 180 / 200 kw) in the same package for appl. flexibility

Electric Truck Product Evolution

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Current Product, 2018-2020 Mature Product, 2021-2025 300 Mile Range 150 Mile Range \$200,000 Price \$400,000 Price -800-GOT SCR

- Proven high-performance system
- Fills near term need for publiclysubsidized fleet deployments
- Simplified e-Axle architecture
- Provides competitive cost of ownership without subsidies

Importance of Managing Expectations

These technologies are not simple

- Achieving reliability takes years of testing and product refinement
- Achieving low costs takes years of investments and requires high-volume manufacturing
- Critical skill sets are in short supply (e.g., software and controls engineering)
- Expertise building electric cars does not necessarily translate into electric truck mastery

Market acceptance will be gradual

- Fleets want to evaluate different products before committing to large purchases
- Charging infrastructure and standardization is a major concern
- When companies that have never built trucks make outrageous promises and don't fulfill them, market confidence can be undermined



Summary

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TransPower at the midpoint of a 12-Year plan

- Phase 1, 2011-2015
 - Develop core technologies and components
- Phase 2, 2016-2019
 - Improve reliability
 - Demonstrate broader applications
 - Establish supply chain and strategic partnerships
- Phase 3, 2020-2023
 - Scale up to high volume manufacturing
 - Spur widespread medium and heavy duty EV adoption

Where resources are needed to stay on track

- Continuation of small-scale vehicle demonstrations
 - System and vehicle concepts that can reduce costs
 - In-service demonstrations including phased vehicle and drive system improvements
 - Continue engaging new fleets and applications
- Supporting infrastructure
 - EV charging
 - Renewable energy and battery storage to reduce costs
 - Capital investments and training to increase production

