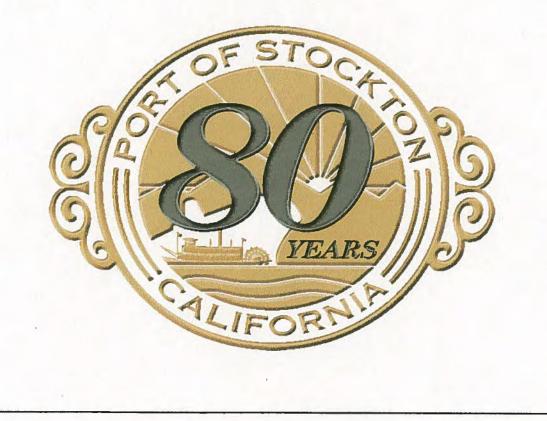
| DOCKETED | |
|------------------|--|
| Docket Number: | 18-RPS-01 |
| Project Title: | Complaint Against the Stockton Port District re: RPS Program Compliance |
| TN #: | 223793 |
| Document Title: | Exhibit 1001 Port of Stockton FY2013-2014 Budget |
| Description: | N/A |
| Filer: | Justin Wynne |
| Organization: | Braun Blaising Smith Wynne |
| Submitter Role: | Applicant Representative |
| Submission Date: | 6/12/2018 4:55:42 PM |
| Docketed Date: | 6/12/2018 |

Port of Stockton 2013 / 2014 Budget

Prepared for Stockton Port Commission



Budget Summary 2013-2014

As staff compiles information for the budget, they contact our tenants and customers to get their projected activity for the upcoming year. Our budget is a benchmark based on those projections and historical activity. Each year the commodity mix changes, so each year is different as new commodities are added and others are delayed or dropped. In the Terminal and Warehouse divisions, the Port is expecting a 30.7% increase in tonnages which includes the revenues for the minimum guarantee for steel and cement. Terminal and Warehouse revenues are expected to increase hy 104.7% due to the added operation of the container-on-barge service, known as the M-580 Marine Highway which will add \$15.1 million in revenues. This revenue is the result of two barge roundtrips per week for a total of 880 containers per week, or 45,760 containers per year. The wharfage revenues are higher due to the minimum annual guarantee and increased tonnages in coal, sulfur, liquid fertilizer and others. Stevedoring expenses are up due to increased tonnage even though some of the stevedoring activity being arranged and/or completed by the customer. However, the largest increase is due to the M-580 operation. The Terminal division is pursuing other possible products but has not included those commodities in the budget. These goals are fluid and if anticipated commodities change the operational expenses will also increase or decrease to reflect those changes. Overall, the Port anticipates increased Terminal and Warehouse activity compared to the current fiscal year with the increased tonnages for the docks.

Property Management revenues are expected to increase by 4.7%. Lease revenue itself is anticipated to increase 6.6% with new tenants leasing space and other tenants increasing their space. Our Property Management team continues to work to increase our occupancy rate at the West Complex. Beltline railroad fees and rail infrastructure fees will increase, 3.3% and 3.2% respectively, due to an expected increase of coal tonnages. Utility revenues, which include storm water and sewer fees, will increase 4.5% from last year. Utility costs will increase as the Port is required to purchase alternative energy at a higher cost due to government regulations. The Property Management Division expects revenues to be higher and they're working toward increased occupancy for the Port.

The Port has budgeted five new or replacement positions in the 2013-14 budget. The Police Department is requesting to hire an additional two PST security gate staff persons due to the increased activity at the Port. The Operations Department is requesting an additional staff memher for the M-580 operation. There is also a cost of living adjustment in the budget for Port employees. Other expenses for the Port are based on current increased activity that will be adjusted as needed during the next fiscal year to run the operation. These costs will be in relation to the actual volume of business the Port ultimately does. As always, the Port will closely monitor operations to assure efficiency and to hold down costs.

The Port is anticipating increasing its capital assets by \$16.7 million dollars in the upcoming fiscal year. Some of these projects are being funded by federal and state grants but the Port will fund \$6.3 million of these projects with Port reserves. Some of the major projects include: The Navy Drive Bridge, sewer upgrades, dredging, Navy Drive Railroad Underpass, and other equipment.

Port of Stockton Budget Index

Budget Summary

| Budget Section | Page |
|--|------|
| Consolidated Statement of Operations | 1 |
| Consolidated Revenue | 2 |
| Consolidated Expenses | 3 |
| Terminal Operations | 4 |
| Warehouse Operations | 5 |
| Property Management | 6 |
| Indirect Revenue and Expense | 7 |
| Operational Statement of Profit and Loss | 8 |
| Comparative Statement of Working Capital | 9 |
| Debt Service | 10 |
| Revenue by Cargo | 11 |
| Metric Tonnage | 12 |
| Capital Outlay & Funding Detail | 13 |
| Capital Worksheet Detail | 14 |
| Principal Capital Projects | 15 |

Port of Stockton 2013/2014 Budget

| Port of Stockton | | | | | | |
|---|-------------------|---------------------|-------------------|---------------------------|--|--|
| Consolidated Statement of Operations | | | | | | |
| | 2013-14 Budget | 2012-13 Forecast | 2012-13 Budget | 2011-12 Actual | | |
| Revenues: | | | | | | |
| Terminal & Warehouse Operations | \$33,274,600 | \$16,254,000 | \$19,203,800 | \$17,881,469 | | |
| Property Management | 19,845,300 | 18,948,600 | 18,555,300 | 17,371,325 | | |
| Other | 335,000 | 360,000 | 367,000 | 281,830 | | |
| Total Operating Revenues | 53,454,900 | 35,562,600 | 38,126,100 | 35,534,624 | | |
| Expenses: | | | | | | |
| Warehouse Labor | 386,400 | 375,100 | 311,700 | 348,894 | | |
| Warehouse Fringe Benefits | 301,300 | 292,700 | 187,600 | 210,079 | | |
| Maintenance Labor | 1,398,900 | 1,348,800 | 1,407,200 | 1,241,200 | | |
| Maintenance Fringe Benefits | 629,200 | 604,500 | 604,700 | 550,589 | | |
| Police & Security Wages | 1,295,700 | 1,236,900 | 1,321,100 | 1,162,061 | | |
| Police & Security Fringe Benefits | 596,000 | 569,900 | 554,100 | 522,18 | | |
| Administrative Salaries | 5,339,300 | 4,777,600 | 4,856,200 | 4,594,617 | | |
| Administrative Fringe Benefits | 2,283,100 | 2,005,100 | 2,299,000 | 2,239,824 | | |
| Stevedoring | 13,357,100 | 3,636,700 | 3,538,100 | 3,511,060 | | |
| Environmental Compliance | 1,179,400 | 693,500 | 1,076,100 | 862,894 | | |
| Outside Services | 3,970,900 | 2,043,000 | 1,614,100 | 1,567,324 | | |
| Consultants | 392,800 | 370,000 | 369,300 | 398,607 | | |
| Material & Supplies | 546,300 | 407,500 | 546,500 | 472,122 | | |
| Business Insurance | 1,027,600 | 826,200 | 780,000 | 759,640 | | |
| Utilities | 2,860,700 | 2,669,000 | 2,409,100 | 2,372,383 | | |
| Other Operating Expenses | 6,097,900 | 3,181,800 | 3,228,200 | 3,276,438 | | |
| Total Operating Expenses | 41,662,600 | 25,038,300 | 25,103,000 | 24,089,913 | | |
| Operating Income | \$11,792,300 | \$10,524,300 | \$13,023,100 | \$11, 444 ,711 | | |
| Operating Depreciation | 7,386,500 | \$5,858,800 | 6,711,500 | \$5,245,878 | | |
| Net Operating Income | 4,425,800 | 4,665,500 | 6,311,600 | 6,198,833 | | |
| Non-Operating Income/Expenses: | | | | | | |
| Net Interest Income / Expense | (1,485,100) | (1,550,400) | (1,651,800) | (1,399,822 | | |
| Other Income/Expense | (66,700) | 53,000 | 0 | (658,653 | | |
| Total Non-Opertating Income/Expense | (1,551,800) | (1,497,400) | (1,651,800) | (2,058,475 | | |
| Net Income Before Contributions & Special Items | 2,874,000 | 3,168,100 | 4,659,800 | 4,140,358 | | |
| Net Contributed Capital | 8,254,400 | 10,016,100 | 2,509,803 | 28,332,568 | | |
| Extraordinary Expense/Income | 0 | (100,000) | 175,000 | 2,557,155 | | |
| Total Non-Operating Income/Expenses | 8,254,400 | 9,916,100 | 2,684,803 | 30,889,722 | | |
| Net Income / (Loss) | \$11,128,400 | \$13,084,200 | \$7,344,603 | \$35,030,080 | | |

| Port of Stockton | | | | | |
|--|--------------|--------------|--------------|--|--|
| Consolidated Revenues 2013-14 2012-13 2012-1 | | | | | |
| | Budget | Forecast | Budgst | | |
| | | | | | |
| Terminal & Warehouse Revenues: | | | | | |
| Dockage | \$2,116,300 | \$2,035,800 | \$1,720,800 | | |
| Wharfage | 8,055,500 | 6,697,900 | 8,161,700 | | |
| Service & Line Chgs, Stevedoring | 2,939,300 | 2,963,600 | 4,173,000 | | |
| M-580 Container Through Put | 15,100,800 | 148,500 | (| | |
| Inventory Handling | 371,900 | 361,000 | 93,700 | | |
| Storage & Demurrage | 593,800 | 581,100 | 618,100 | | |
| Transfer Cargo | 707,200 | 561,600 | 959,300 | | |
| Truck/Rail Load & Unload | 1,088,400 | 841,200 | 734,700 | | |
| Belt Line Railroad | 38,200 | 26,400 | 52,900 | | |
| Equipment Rental | 81,800 | 157,400 | 417,800 | | |
| Utility Sales | 13,800 | 14,900 | 20,000 | | |
| Pollution Equipment | 640,800 | 513,500 | 733,600 | | |
| Bagging | 534,200 | 518,700 | 448,300 | | |
| Truck Weigh | 2,500 | 1,100 | 6,000 | | |
| Port Security Fees | 842,600 | 697,000 | 892,400 | | |
| Harbor Usage | 90,000 | 90,000 | 90,000 | | |
| Other | 57,500 | 44,300 | 81,500 | | |
| Subtotal | 33,274,600 | 16,254,000 | 19,203,800 | | |
| Property Management Revenues: | | | | | |
| Leases | 14,400,000 | 13,507,500 | 13,215,500 | | |
| Utility Sales | 3,318,700 | 3,175,000 | | | |
| Pipeline | 190,000 | 186,400 | 2,836,800 | | |
| Belt Line Railroad | 230,000 | 222,700 | 182,000 | | |
| Rail Infrastructure Fee | 1,023,800 | 992,400 | 230,000 | | |
| Telephone Lines | 150,000 | | 1,588,000 | | |
| Miscellaneous | | 157,800 | 145,000 | | |
| Subtotal | 532,800 | 706,800 | 358,000 | | |
| Guototai | 19,040,000 | 10,940,000 | 18,555,300 | | |
| Other Income | 468,300 | 449,100 | 367,000 | | |
| Total Operating Revenues | 53,588,200 | 35,651,700 | 38,126,100 | | |
| Interest Income | 60,000 | 90,800 | 115,000 | | |
| Other Income | 00,000 | 97,600 | 115,000 | | |
| Contributed Capital/Grants | 8,254,400 | 10,016,100 | 2,684,800 | | |
| Total Non-Operating Revenues | 8,314,400 | 10,204,500 | 2,799,800 | | |
| Total Revenues | \$61,902,600 | \$45,856,200 | \$40,925,900 | | |

| Port of Stockton Consolidated Expenses | | | | |
|--|-------------------|---------------------|-------------------|--|
| | 2013-14 Budget | 2012-13 Forecast | 2012-13 Budget | |
| Warehouse Labor | \$386,400 | \$375,100 | \$311,700 | |
| Warehouse Fringe Benefits | 301,300 | 292,700 | 187,600 | |
| Maintenance Labor | 1,398,900 | 1,348,800 | 1,407,200 | |
| Maintenance Fringe Benefits | 629,200 | 604,500 | 604,700 | |
| Police & Security Wages | 1,295,700 | 1,236,900 | 1,321,100 | |
| Police & Security Fringe Benefits | 596,000 | 569,900 | 554,100 | |
| Administrative Salaries | 5,339,300 | 4,777,600 | 4,856,200 | |
| Administration Fringe Benefits | 2,283,100 | 2,005,100 | 2,299,000 | |
| Stevedoring | 13,357,100 | 3,636,700 | 3,538,100 | |
| Environmental Compliance | 1,179,400 | 693,500 | 1,076,100 | |
| Outside Services | 3,970,900 | 2,043,000 | 1,614,100 | |
| Consultants | 392,800 | 370,000 | 369,300 | |
| Materials & Supplies Business Insurance | 546,300 | 407,500 | 548,500 | |
| Utilities | 1,027,600 | 826,200 | 780,000 | |
| | 2,860,700 | 2,669,000 | 2,409,100 | |
| Other Operating Expenses: | | | | |
| Workers Comp | 209,000 | 241,300 | 189,300 | |
| Pest Control | 152,000 | 116,100 | 167,200 | |
| Equipment Rental | 506,600 | 376,500 | 210,500 | |
| Telephone | 131,400 | 126,100 | 76,800 | |
| Legal Fees | 412,600 | 234,600 | 233,200 | |
| Port Promotion | 630,600 | 409,100 | 372,200 | |
| Travel/Trade Development | 529,800 | 169,900 | 344,700 | |
| Employee Development | 71,200 | 25,900 | 37,200 | |
| Taxes | 226,000 | 201,100 | 185,300 | |
| Dues and Subscriptions | 154,900 | 130,900 | 132,500 | |
| Commissioner's Expenses | 260,100 | 98,100 | 257,100 | |
| Janitorial | 101,300 | 100,600 | 96,200 | |
| Postage | 15,500 | 11,300 | 17,200 | |
| Audit Fees | 75,000 | 70,900 | 75,000 | |
| Gasoline & LPG | 1,666,200 | 534,100 | 499,700 | |
| Truck/Rail Load & Unload | 210,000 | 210,000 | 210,000 | |
| Bad Debt | 10,000 | (22,400) | 10,000 | |
| Dk 20 Oxy Aerator Maint | 200,000 | 133,700 | 0 | |
| Temporary Labor | 1,000 | 0 | 0 | |
| Computer Maintenance | 508,300 | 44,500 | 0 | |
| Miscellaneous | 226,400 | 103,200 | 114,100 | |
| Other Operating Expenses Subtotal | 6,297,900 | 3,315,500 | 3,228,200 | |
| Operating Expenses | 41,862,600 | 25,172,000 | 25,103,000 | |
| Facility Depreciation | 5,880,200 | 5,055,000 | 5,109,400 | |
| Equipment Depreciation | 1,486,300 | 803,800 | 1,602,100 | |
| Total Operating Expenses | 49,229,100 | 31,030,800 | 31,814,500 | |
| Non-Operating Expenses: | | | | |
| Interest | 1,545,100 | 1,641,200 | 1,766,800 | |
| Extraordinary Expenses | 0 | 100,000 | 1,700,800 | |
| Total Non-Operating Expenses | 1,545,100 | 1,741,200 | 1,766,800 | |
| Total Expenses | \$50,774,200 | \$32,772,000 | \$33,581,300 | |

Page 3

| Po | rt of Stockt | on | | | |
|--|--------------------------------------|---------------------|-------------------|--|--|
| Results of Terminal Operations | | | | | |
| | 2013-14 Budget | 2012-13 Forecast | 2012-13 Budget | | |
| Direct Revenue: | | | | | |
| Dockage | \$2,116,300 | \$2,035,800 | \$1,720,800 | | |
| Wharfage | 8,055,500 | 6,697,900 | 8,161,700 | | |
| Service & Line Chgs, Stevedoring | 2,939,300 | 2,963,600 | 4,152,600 | | |
| M-580 Container Through Put | 15,100,800 | 148,500 | (| | |
| Transfer Cargo | 707,200 | 561,600 | 959,300 | | |
| Loading/Unloading | 805,800 | 566,900 | 552,600 | | |
| Storage & Demurrage | 86,700 | 85,900 | 196,400 | | |
| Belt Line Railroad | 38,200 | 26,400 | 52,900 | | |
| Pollution Equipment | 640,800 | 513,500 | 733,600 | | |
| Port Security Fee | 842,600 | 697,000 | 892,400 | | |
| Harbor Usage | 90,000 | 90,000 | 90,000 | | |
| Other | 127,700 | 190,800 | 523,100 | | |
| | 31,550,900 | 14,577,900 | 18,035,40 | | |
| Marshauga Labas & Eriana Danafta | | | | | |
| Warehouse Labor & Fringe Benefits | 0 | 0 | | | |
| Maintenance Labor & Fringe Benefits Administrative Salaries & Fringe Benefits | 260,500 | 273,400 | 178,70 | | |
| Stevedoring | 1,676,900 | 1,412,500 | 1,423,60 | | |
| Outside Services | 13,357,100 2,9 9 0,500 | 3,636,700 | 3,538,10 | | |
| Consultants | | 529,900 | 264,50 | | |
| Material & Supplies | 30,000 140,500 | 42,200 | 15,90 | | |
| Utilities | 360,800 | 66,900 352,300 | 172,70 | | |
| Gasoline/LPG | 1,309,700 | | 355,90 | | |
| Other | 704,100 | 134,700 416,100 | 323,50 | | |
| Total Direct Expense | 20,830,100 | 6,864,700 | 6,272,90 | | |
| Operating Income | \$10,720,800 | \$7,713,200 | \$11,762,500 | | |
| Operating Depreciation | 2,827,400 | 1,865,200 | 2,424,700 | | |
| Net Operating Income | \$7,893,400 | \$5,848,000 | \$9,337,800 | | |
| | | | | | |
| Non-Operating Expenses | | | | | |
| Non-Operating Expenses | 647,700 | 693,800 | 755,400 | | |

| Port of Stockton Results of Warehouse Operations | | | | |
|---|--------------------|--------------------|-------------------|--|
| | | | | |
| Direct Revenue: | | | | |
| Storage and Handling Truck Loading & Unloading | \$879,000 | \$856,200 | \$515,400 | |
| Bagging | 282,600 534,200 | 274,300 | 182,100 | |
| Other | 27,900 | 518,700 26,900 | 448,300 22,600 | |
| | | | | |
| Total Direct Revenue | 1,723,700 | 1,676,100 | 1,168,400 | |
| Direct Expenses: | | | | |
| Warehouse Labor & Fringe Benefits | 687,700 | 667,800 | 499,300 | |
| Maintenance Labor & Fringe Benefits | 45,500 | 42,700 | 57,200 | |
| Administrative Salaries & Fringe Benefits | 385,200 | 227,700 | 267,100 | |
| Materials & Supplies | 51,300 | 40,200 | 46,500 | |
| Utilities Outside Services | 80,000 | 78,800 | 83,000 | |
| Other | 142,700 96,400 | 106,200 126,700 | 96,000 | |
| | 1.489.900 | 4 200 400 | 4 0 40 400 | |
| Total Direct Expense | 1,468,800 | 1,290,100 | 1,049,100 | |
| Operating Income | \$234,900 | \$386,000 | \$119,300 | |
| Operating Depreciation | 135,900 | 119,800 | 112,800 | |
| Net Operating Income | \$99,000 | \$266,200 | \$6,500 | |
| Non-Operating Income | | | | |
| Interest | 1,900 | 900 | C | |
| ncome after Non-Operating Expenses | \$97,100 | \$265,300 | \$6,500 | |

| P | ort of Stock | ton | | | |
|---|-------------------|---------------------|-------------------|--|--|
| Results of Property Management | | | | | |
| | 2013-14 Budget | 2012-13 Forecast | 2012-13 Budget | | |
| Direct Revenue: | | | | | |
| Leases | \$14,400,000 | \$13,507,500 | \$13,215,50 | | |
| Pipe Line | 190,000 | 186,400 | 182,00 | | |
| Utility Sales/Stormwater | 3,318,700 | 3,175,000 | 2,836,80 | | |
| Telephone Services | 150,000 | 157,800 | 145,00 | | |
| Rail Infrastructure Fee | 1,023,800 | 992,400 | 1,588,00 | | |
| Beltline Railroad | 230,000 | 222,700 | 230,00 | | |
| Other | 532,800 | 706,800 | 358,00 | | |
| Total Direct Revenue | 19,845,300 | 18,948,600 | 18,555,300 | | |
| Direct Expenses: | | | | | |
| Maintenance Labor & Fringe Benefits | 66,700 | 60,800 | 360,600 | | |
| Administrative Salaries & Fringe Benefits | 435,400 | 298,300 | 357,30 | | |
| Legal Fees | 40,000 | 10,800 | 45,00 | | |
| Utilities | 2,178,800 | 2,010,400 | 1,694,70 | | |
| Outside Services | 591,400 | 819,700 | 900,10 | | |
| Environmentel Compliance | 83,800 | 24,600 | 105.00 | | |
| Consultants | 20,000 | 25,500 | 5.00 | | |
| Other | 587,000 | 438,900 | 502,40 | | |
| Total Direct Expense | 4,003,100 | 3,669,000 | 3,970,10 | | |
| Operating Income | \$15,842,200 | \$15,259,600 | \$14,585,200 | | |
| Operating Depreciation | 2,664,800 | 2,670,700 | 2,518,500 | | |
| let Operating Income | \$13,177,400 | \$12,688,900 | \$12,066,700 | | |
| on-Operating Expenses | | | | | |
| Interest | 891,500 | 942,500 | 1,011,100 | | |
| ncome after Non-Operating Expenses | \$12,285,900 | \$11,646,400 | \$11,055,600 | | |

| Port of Stockton Indirect Revenues and Expenses | | | | |
|--|-------------------|---------------------|-------------------|--|
| | 2013-14 Budget | 2012-13 Forecast | 2012-13 Budget | |
| Indirect Revenue: | | | | |
| Fuel Sales | \$260,000 | \$231,900 | \$257,000 | |
| Other | 75,000 | 128,100 | 110,000 | |
| Total Indirect Revenue | 335,000 | 360,000 | 367,000 | |
| Indirect Expenses: | | | | |
| Maintenance Labor & Fringes | 1,655,400 | 1,576,400 | 1,415,400 | |
| Police & Security Wages & Fringes | 1,891,700 | 1,806,800 | 1,875,200 | |
| Admin. Salaries & Fringes | 5,124,900 | 4,844,200 | 5,107,200 | |
| Outside Services | 246,300 | 587,200 | 413,100 | |
| Consultants | 342,800 | 302,300 | 348,400 | |
| Port Promotion | 613,500 | 404,300 | 361,800 | |
| Trade Development | 483,100 | 145,200 | 299,000 | |
| Employee Development | 66,800 | 25,300 | 32,300 | |
| Business Insurance | 995,000 | 820,800 | 780,000 | |
| Utilities | 241,100 | 227,500 | 275,500 | |
| Legal Fees | 372,300 | 223,800 | 188,000 | |
| Materials and Supplies | 341,600 | 291,600 | 286,800 | |
| Environmental Compliance | 1,138,600 | 642,600 | 948,200 | |
| Gasoline & LPG | 322,500 | 367,100 | 414,200 | |
| Other | 1,505,000 | 929,400 | 1,065,800 | |
| Total Indirect Expense | 15,340,600 | 13,194,500 | 13,810,900 | |
| Indirect Overhead Expenses Net of Indirect Income | (\$15,005,600) | (\$12,834,500) | (\$13,443,900) | |
| Depreciation | 1,738,400 | 1,203,100 | 1,655,500 | |
| | | 1,200,100 | 1,000,000 | |
| Net Indirect Income | (16,744,000) | (14,037,600) | (15,099,400) | |
| Non-Operating Income/Expense | | | | |
| Net Interest Income | \$56,000 | \$86,800 | \$114,700 | |
| Other Income/Expense | (66,700) | 53,000 | 0 | |
| Extraordinary Income/Expense | 0 | (100,000) | Ő | |
| Income after Non-Operating Expenses | (\$16,754,700) | (\$13,997,800) | (\$14,984,700) | |

| Port of Stockton Operational Statement of Profit and Loss | | | | |
|--|-------------------------|-------------------------|----------------------|--|
| | 2013-14 Budget | 2012-13 Forecast | 2012-13 Budget | |
| From Operations: | | | | |
| Direct income (Loss): | | | | |
| Terminal | \$10,720,800 | \$7,713,200 | \$11,762,500 | |
| Warehouse | 234,900 | 386,000 | 119,300 | |
| Property Management | 15,842,200 | 15,259,600 | 14,585,200 | |
| Direct Income (Loss) | 26,797,900 | 23,358,800 | 26,467,000 | |
| Net Indirect Overhead Expenses | 15,005,600 | 12,834,500 | 13,443,900 | |
| Operating Income (Loss) | \$11,792,300 | \$10,524,300 | \$13,023,100 | |
| Operating Depreciation | 7,366,500 | 5,858,800 | 6,711,500 | |
| Net Operating Income (Loss) | \$4,425,800 | \$4,665,500 | \$6,311,600 | |
| Non-Operating income/Expenses: Net Interest Expense Other Income/Expense | (1,485,100) (66,700) | (1,550,400) 53,000 | (1,651,800) 0 | |
| Total Non-Operating Income/Expense | (1,551,800) | (1,497,400) | (1,651,800) | |
| Net Income Before Contributions/Special Items | 2,874,000 | 3,168,100 | 4,659,800 | |
| Net Contributed Capital Extraordinary Expenses | 8,254,400 0 | 10,016,100 (100,000) | 2,509,803 175,000 | |
| Total Contributed Capital and Grants | 8,254,400 | 9,916,100 | 2,684,803 | |
| Port Profit/(Loss) | \$11,128,400 | \$13,084,200 | \$7,344,603 | |

| Port of Stockton Comparative Statement of Working Capital | | | | |
|--|-------------------|------------------------------|-------------------|--|
| | 2013-14 Budget | 2012-13 Fo recas t | 2012-13 Budget | |
| From Operations: | | | | |
| Beginning Cash | \$9,564,566 | \$6,151,741 | \$7,996,610 | |
| Net Operating Income | 4,425,800 | 4,665,500 | 6,311,600 | |
| Add Depreciation | 7,366,500 | 5,858,800 | 6,711,500 | |
| Capital Outlay Net of Borrowed Funds/Bonds/Grant Funds (1) | (6,365,600) | (3,443,800) | (3,792,500) | |
| Real Estate Commissions | (100,000) | 0 | (90,000) | |
| Other (2) | (300,000) | (330,300) | (300,000 | |
| Deduct Debt Principal | (2,843,414) | (1,484,575) | (2,235,950 | |
| Net Interest Expense(3) | (1,785,100) | (1,852,800) | (1,901,800) | |
| Adjustment for Bond Refunding | 0 | 0 | 0 | |
| Increase (Decrease) in | | | | |
| Working Capital | 398,186 | 3,412,825 | 4,702,850 | |
| Ending Cash | \$9,962,752 | \$9,564,566 | \$12,699,460 | |

(1) The detail for the capital outlay total net of borrowed funds, bonds and grant funds is shown on page 14 and pages 27-32.

(2) Rental credits have been adjusted out since no cash is exchanged and the revenue is recorded in the profit

3) This amount excludes the adjustment for capitalized interest.

4) The Port Commission approved the Cash Reserve & Investment Policy on July 17, 2007. Per the policy, it is the goal of the Port to have 120-150 days of cash reserved with a working capital ratio of 2.14.

| Port of Stockton | | | | | |
|---|-------------------|---------------------|-------------------|--|--|
| Debt Service | | | | | |
| | 2013-14 Budget | 2012-13 Forecast | 2012-13 Budget | | |
| Principal: 2001 Bonds | \$0 | \$8,325,000 | \$230,000 | | |
| CIEDB Bond/Loan | 306,871 | 0 | 297,648 | | |
| 2007 Bonds | 1,040,000 | 995,000 | 995,000 | | |
| Compass Bank | 509,649 | (8,095,000) | 0 | | |
| Rail Project (phase I & II) | 121,686 | 115,476 | 115,189 | | |
| NMHG Equipment | 232,899 | 45,985 | 0 | | |
| West Complex paving project | 102,621 | 98,114 | 98,114 | | |
| COG Loan (Barges) COG Loan (Underpass) | 529,688 0 | 0 0 | 500,000 0 | | |
| Other | 0 | 0 | 0 | | |
| Total Principal | 2,843,414 | 1,484,575 | 2,235,950 | | |
| nterest: 2001 Bonds | 0 | 319,564 | 435,769 | | |
| Compass Bank | 247,014 | 102,896 | 0 | | |
| CIEDB Bond/Loan | 270,209 | 279,461 | 276,055 | | |
| 2007 Bonds | 1,132,205 | 1,184,264 | 1,159,132 | | |
| Rail Project (phase I & II) | 4,676 | 10,989 | 12,552 | | |
| COG Loan (Barges) | 48,895 | 70,064 | 75,000 | | |
| Loan (Underpass) | 38,236 | , | | | |
| West Complex paving project | 7,761 | 12,268 | 12,268 | | |
| NMHG Financial (Equipment) | 45,679 | 9,895 | c | | |
| Prepaid Loan Fees | 45,464 | 46,772 | 41,263 | | |
| Insurance Premium Finance | 4,761 | 5,007 | 4,761 | | |
| Capitalized Interest Adjustment(1) | (300,000) | (400,000) | (250,000) | | |
| | 1,545,100 | 1,641,200 | 1,766,800 | | |
| Total Debt Service | \$4,388,514 | \$3,125,775 | \$4,002,750 | | |

Port of Stockton

Revenue by Cargo

| Commodities | 2013-14 Budget |
|--------------------------------|----------------------|
| Waterborne: | |
| General Cargo: | |
| Steel | \$2,297,600 |
| Bagged Rice | 1,379,700 |
| Miscellaneous | 1,343,600 |
| Fotal General Cargo | 5,020,900 |
| Des Bulks | |
| Dry Bulk: | |
| Sulfur | 1,636,500 |
| Fertilizer/Nitrates | 3,003,200 |
| Coal Comost/Slag | 3,334,600 978,300 |
| Cement/Slag Miscellaneous | 439,400 |
| Fotal Dry Bulk Cargo | 9,392,000 |
| Liquid Bulk Cargo: | |
| Ammonia | 844,500 |
| Fertilizer | 1,954,800 |
| Molasses | 871,600 |
| Total Liquid Cargo | 3,670,900 |
| Overland: | |
| Dry Bulk: Miscellaneous (1) | 230,000 |
| Liquid Bulk (2) | 190,000 |
| Total Non-vessel Cargo | 420,000 |
| Other | |
| Rail Infrastructure Fee | 1,023,800 |
| M-580 Container Through-put | 15,100,800 |
| Stockton Elevators, etc. | 90,000 |
| Total Other | 16,214,600 |
| Grand Total | \$34,718,400 |

(1) Includes Beltline

(2) Property Management pipeline revenue

| Port of Stockton Metric Tonnage | | | | |
|--|--|--------------------------------------|--|--|
| Commodities | 2013-14 Budget | 2012-13 Forecast | 2012-13 Budget | 2011-12 Actual |
| Waterborne: General Cargo: | | | | |
| Steel Bagged Rice Miscellaneous | 70,000 114,000 42,350 | 87,342 58,993 23,630 | 46,300 78,000 19,800 | 47,222 89,353 47,81 |
| Total General Cargo | 226,350 | 169,965 | 144,100 | 184,386 |
| Dry Bulk: | | | | |
| Sulfur Fertilizer/Nitrates Iron Ore | 235,000 146,150 - | 206,827 231,063 237,098 | 220,000 242,000 1,000,000 | 245,883 180,467 1,024,877 |
| Coal Miscellaneous Cement/Slag | 1,050,000 32,000 95,000 | 103,904 57,603 57,000 | 30,000 92,000 280,000 | 60,695 31,976 94,050 |
| Total Dry Bulk Cargo | 1,558,150 | 893,495 | 1,864,000 | 1,637,748 |
| Liquid Bulk Cargo: | | | | |
| Ammonia Fertilizer Molasses Bunker Fuel | 175,000 459,000 183,000 1,000 | 145,181 554,000 227,959 879 | 200,000 575,000 215,500 1,300 | 181,212 435,495 212,112 1,200 |
| Total Liquid Cargo | 818,000 | 928,019 | 991,800 | 830,019 |
| Fotal Waterborne Tonnage | 2,602,500 | 1,991,479 | 2,999,900 | 2,652,153 |
| Overland: Dry Bulk: Liquid Bulk | 2.440.400 | 0.405.004 | | |
| Total Non-vessel Cargo | 2,146,400 | 2,105,694 | 2,132,000 | 2,099,213 |
| Other Harbor Tonnage | 506,800 | 617,824 | 300,000 | 340,667 |
| Grand Total | 5,255,700 | 4,714,997 | 5,431,900 | 5,092,033 |
| M-580 Containers (Qty) | 45,760 | 450 | 0 | (|

Port of Stockton Capital Outlay & Funding Detail

| 2013-14 Budget | 2012-13 Forecast | 2012-13 Budget |
|-------------------|---|---|
| | | |
| | | |
| \$3,245,000 | \$6,465,000 | \$2,310,000 |
| 534,100 | 641,300 | 300,000 |
| 12,252,300 | 2,048,500 | 5,457,619 |
| 760,900 | 3,946,800 | 77,500 |
| \$16,792,300 | \$13,101,600 | \$8,145,119 |
| | | |
| (328,221) | (709,700) | (633,816) |
| (8,051,479) | | (2,509,803) |
| (800,000) | | 0 |
| (1,247,000) | (841,800) | (1,209,000) |
| (10,426,700) | (9,657,800) | (4,352,619) |
| \$6,365,600 | \$3,443,800 | \$3,792,500 |
| | Budget \$3,245,000 534,100 12,252,300 760,900 \$16,792,300 (328,221) (8,051,479) (800,000) (1,247,000) (10,426,700) | Budget Forecast \$3,245,000 \$6,465,000 534,100 641,300 12,252,300 2,048,500 760,900 3,946,800 \$16,792,300 \$13,101,600 (328,221) (709,700) (8,051,479) (6,518,500) (1,247,000) (841,800) (10,426,700) (9,657,800) |

Note: the details for the capital outlay and funds borrowed/grants/bonds are shown on page 14 and pages 27-32

Capital Budget Summary FY 2013-2014

| | Life | 2013-2014 |
|---|-----------------------|---|
| Terminal & Warehouse | -1-16-010 | |
| East & West Complex Maintenance Dredging | 6 | \$500,00 |
| 2-Cargo Grab Buckets | 15 | 350,00 |
| Demolish Sulfur Tower & Conveyor | 20 | the second second second second second |
| Dredging Deep Water Channel Feasibility Study | 6 | 350,00 |
| Deep Water Channel Advanced Maintenance | and the second in | 300,00 |
| Pay loader | 6 | 300,00 |
| | 10 | 300,00 |
| Clean Engine Retro-Fit | B | 220,00 |
| Warehouse 5 & 6 Upgrade | 30 | 200,00 |
| Platform Truck Scale - MS80 Operation | 20 | 120,00 |
| West Complex Dredging Permit | 6 6 | 100,00 |
| East Complex Dredging Permit | 6 | 100,00 |
| Dock 8 Bull Rall & Surface | 10 | 100,00 |
| 2 Bomb Carts - MS80 Operation | 20 | 80,00 |
| Misc. Stevedore Equipment & Gear | 15 | 75,00 |
| Dredge Placement Site Development | 6 | 60.00 |
| 2 Vehicles | 6 | 50,00 |
| Corps Maintenance Dredging | 6 | 40,00 |
| Total Terminal & Warehouse | | \$3,245.00 |
| | 5 000 US | 2245,45 |
| Proved Management | 1. (20794) (5 | |
| Property Management | THE REAL PROPERTY OF | landa and |
| Access Road - West Complex (Along Shell/Nuster) | 20 | \$300,00 |
| Electrical Utility Improvements | 10 | 181,10 |
| Tenant Leasehold Improvements to Facilities | 20 | 53,00 |
| Total Property Management | | \$534,10 |
| | 184.34 | Remark Subserver |
| Maintenance & Facilities | The sector | THE WALL |
| Navy Orive Rall Road Underpass | 1005日展 | \$2,550,000 |
| Navy Drive Bridge Construction (Phase #3) | 50 | 2,643,60 |
| GIS Phase 2 | 20 | |
| Road Improvements | and the second second | 1,897,70 |
| CCTV System | 20 | 1,000,000 |
| | 10 | 947,70 |
| Fresno/Hwy 4 Intersection | 1-1-01-01 | 800,000 |
| Land Purchase - Sanguinetti Property | 1 2042 | 625,000 |
| TWIC Phase 2 | 20 | 552,100 |
| Misc. Facility Improvements | 10 | 500,000 |
| Sweeper (New) | 10 | 300,000 |
| Forward Command Post | 30 | 177,200 |
| Bucket Truck | 10 | 100,000 |
| Rough & Ready Solar Power Plant | 50 | 60,000 |
| 2 Vehicles (Work Trucks) | 6 | o washined a product the product of |
| Sonar Equipment (Port Police Boat) | | 50,000 |
| | 10 | 49,000 |
| Total Maintenance & Facilities | the second | \$12,252,300 |
| | | and the second |
| Port Police & Administration | ELEN RUBE | |
| Detention Basin West Complex | 50 | \$334,000 |
| Sewer Upgrades | 50 | 270,000 |
| Hardware | 5 | 58,400 |
| Software | 3 | 50.000 |
| Vehicle - Environmental Manager | 6 | 25,000 |
| Primary Weapon (Replacement) | 10 | and so and an other states of the second |
| | 10 | 20,000 |
| Stoteuns (Replacement) | 1 B10-1070 | 3,500 |
| | | \$760,900 |
| Shotguns (Replacement) Total Port Police & Administration | | |
| Total Port Police & Administration | | |
| | | \$15,792,300 |
| Total Port Police & Administration | | \$15,792,300 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING | | |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PUHL05-6349(003)) | | \$800,000 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PUHL05-6349(003)) 2007 Bond Issue Series A | | \$800,000 \$328,221 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PUHL05-6349(003)) 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% | | \$800,000 \$328,221 \$1,837,200 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PU+L05-6349(003)) 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% XOT Grant Funding (HRCSA-6349 (006) | | \$800,000 \$328,221 \$1,837,200 \$1,350,000 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PULIOS-6349(003)) 2007 Bond Iskue Series A FEMA EMW-2012-PU-00060 75% DOT Grant Funding (Regional Transportation (mp. Fund) | | \$800,000 \$328,221 \$1,837,200 \$1,350,000 \$400,000 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PU+L05-6349(003)) 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% DOT Grant Funding (HRCSA-6349 (006) 206 RTilf Funding (HRCSA-6349 (006) 206 RTilf Funding (Regional Transportation (mp. Fund) 206 Grant Funding (BRLS-6349 (002)) (88.53%) | | \$800,000 \$328,221 \$1,837,200 \$1,350,000 \$400,000 \$2,340,379 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PU4L05-6349(003)) 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% 2007 Grant Funding (HRCSA-6349 (006) 206 RTIF Funding (Regional Transportation (mp. Fund) 2007 Grant Funding (ReLS-6349 (002)) (88.53%) FGIF (Trade Corridors Improvement Fund) 50% | | \$800,000 \$328,221 \$1,837,200 \$1,350,000 \$400,000 \$2,340,379 \$150,000 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PU+L05-6349(003)) 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% DOT Grant Funding (HRCSA-6349 (006) COG RTIF Funding (HRCSA-6349 (006) COG RTIF Funding (BRLS-6349 (002)) (88.53%) FCIF (Trade Corridors Improvement Fund) 50% EMW-2011-PU-K00351 FEMA 100% | | \$800,000 \$328,221 \$1,837,200 \$1,350,000 \$400,000 \$2,340,379 \$150,000 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PU+L05-6349(003)) 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% DOT Grant Funding (HRCSA-6349 (006) COG RTIF Funding (HRCSA-6349 (006) COG RTIF Funding (BRLS-6349 (002)) (88.53%) FCIF (Trade Corridors Improvement Fund) 50% EMW-2011-PU-K00351 FEMA 100% | | \$800,000 \$328,221 \$1,837,200 \$1,350,000 \$400,000 \$2,340,379 \$150,000 \$1,173,900 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PU+L05-6349(003)) 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% DOT Grant Funding (HRCSA-6349 (006) COG RTIF Funding (HRCSA-6349 (006) COG RTIF Funding (BRLS-6349 (002)) (88.53%) FCIF (Trade Corridors Improvement Fund) 50% EMW-2011-PU-K00351 FEMA 100% | | \$800,000 \$328,221 \$1,837,200 \$1,350,000 \$400,000 \$2,340,375 \$150,000 \$1,173,900 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PU4L05-6349(003)) 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% XOT Grant Funding (Regional Transportation Imp. Fund) XOT Grant Funding (Regional Transportation Imp. Fund) XOT Grant Funding (Regional Transportation Imp. Fund) XOT Grant Funding (BRLS-6349 (002)) (88:53%) ICIF (Trade Corridors Improvement Fund) 50% EMW-2011-PU-k00351 FEMA 100% XII Terminals Contribution Dredging Deep Water Channel | | \$800,000 \$328,221 \$1,837,200 \$1,350,000 \$400,000 \$2,340,379 \$150,000 \$1,173,900 \$1,173,900 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PU+L05-6349(003)) 2007 Bond Issue Series A EMA EMW-2012-PU-00060 75% XOT Grant Funding (Regional Transportation Imp. Fund) XOT Grant Funding | | \$800,000 \$328,221 \$1,837,200 \$1,350,000 \$400,000 \$2,340,379 \$150,000 \$1,173,900 \$1,173,900 \$275,000 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PU4L05-6349(003)) 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% OT Grant Funding (Regional Transportation Imp. Fund) COG RTIF Funding (Regional Transportation Imp. Fund) DOT Grant Funding (BRLS-6349 (002)) (88.53%) COF (Trade Contributions Improvement Fund) 50% EMW-2011-PU-K00351 FEMA 100% DII Terminals Contribution Drodging Deep Water Channel Contributions from other parties (Access Road) tental Credits | | \$800,000 \$328,221 \$1,837,200 \$1,350,000 \$400,000 \$2,340,379 \$150,000 \$1,173,900 \$1,75,000 \$28,000 \$300,000 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PU4L05-6349(003)] 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% 2007 Grant Funding (IRCSA-6349 (006) 206 RTIF Funding (IRCSA-6349 (006) 206 RTIF Funding (IRCSA-6349 (002)) (88.53%) COF Grant Funding (IRCSA-6349 (002)) (88.53%) ICIF (Trade Corridors Improvement Fund) 50% EMW-2011-PU-K00351 FEMA 100% 2017 Feminials Contribution Dredging Deep Water Channel 2001ributions from other parties (Access Road) Sential Credits 2001mmercial Loan/COG Loan | | \$800,000 \$328,221 \$1,837,200 \$400,000 \$4,340,379 \$150,000 \$1,173,900 \$1,173,900 \$1,275,000 \$28,000 \$28,000 \$300,000 |
| Total Port Police & Administration TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PLHL05-6349(003)) 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% DOT Grant Funding (Regional Transportation fmp. Fund) DOT Grant Funding (Regional Transportation fmp. Fund) DI Terminals Contribution Dredging Deep Water Channel Contributions from other parties (Access Road) Rental Credits DOT Grant Funding (Regional Transportation fmp. Fund) POS Public Purpose Funds | | \$800,000 \$328,221 \$1,837,200 \$1,350,000 \$2,340,379 \$150,000 \$1,173,900 \$1,173,900 \$1,275,000 \$28,000 \$28,000 \$300,000 \$800,000 |
| TOTAL CAPITAL BUDGET FUNDING DOT Grant Funding (PUHL05-6349(003)) 2007 Bond Issue Series A FEMA EMW-2012-PU-00060 75% DOT Grant Funding (HRCSA-6349 (006) CCG RTIF Funding (Regional Transportation Imp. Fund) DOT Grant Funding (BRL5-6349 (002)) (88.53%) TCIF (Trade Corridors Improvement Fund) 50% EMW-2011-PU-K00351 FEMA 100% DII Terminals Contribution | | \$25,792,300 \$800,000 \$328,221 \$1,837,200 \$1,350,000 \$400,000 \$2,340,379 \$150,000 \$1,173,900 \$1,173,900 \$1,173,900 \$28,000 \$300,000 \$800,000 \$60,000 \$664,000 \$10,426,700 |

Capital Budget FY 2013-2014

Port of Stockton

| Asset/Project | Life | 2013-2014 | 2014-2015 | 2015-2016 | 2016-2017 | 2017-2018 | 5 Year Total |
|---|----------------|--|--|---|--|-----------------------------|-----------------------|
| PRINCIPAL PROJECTS | 1. 31 | in the second | | | | Part and a | 1 - Contraction |
| Fresno/Hwy 4 Intersection | | \$800,000 | Server and Server | Alexandra Street B | No. and States and States | Call Street and Street | \$800,000 |
| DOT Grant Funding [PLHL05-6349(003)] | | \$800,000 | and the second second | | | | \$800,000 |
| Funding from Working Capital | | \$0 | | | | | \$0 |
| Navy Drive Bridge Construction (Phase #3) | 50 | \$2,643,600 | \$7,930,900 | | | Contraction of the | \$10,574,500 |
| DOT Grant Funding [BRLS-6349 (002)] 88.53% | and the second | \$2,340,379 | \$7,021,226 | | 1969 P. 1979 P. 1984 | No. | \$9,361,605 |
| 2007 Bond Issue Series A | | \$303,221 | \$909,674 | and the second | Including the second | | \$1,212,895 |
| Funding from Working Capital | | \$0 | \$0 | | | | \$0 |
| Navy Drive Rail Road Underpass | | \$2,550,000 | \$5,250,000 | Contraction and the | | | \$7,800,000 |
| Preliminary Engineering | | \$800,000 | 100 C | | | and the second second | \$800,000 |
| Construction | | \$1,750,000 | \$5,250,000 | See Carnes Mile | March 1997 Providence | ART STATES | \$7,000,000 |
| COG Loan (Engineering) | F CONT | \$800,000 | With a with the | | And the second second | a star series and | \$800,000 |
| DOT Grant Funding [HRCSA-6349 (006] | 1.1.1 | \$1,350,000 | \$4,050,000 | 18 19 19 19 19 19 19 19 19 19 19 19 19 19 | Participation of | New Concession | \$5,400,000 |
| COG RTIF Funding (Regional Transportation Imp. Fund) | | \$400,000 | \$1,200,000 | | | Sarahar Milan | \$1,600,000 |
| Funding from Working Capital | | \$0 | \$0 | in an season | Sector States | Contra Section | \$0 |
| Rough & Ready Solar Power Plant | 50 | \$60,000 | \$1,800,000 | A. 6. C. C. | | | \$1,860,000 |
| Preliminary Engineering | | \$60,000 | The second second | and the second second | The State State | New Second | \$50,000 |
| Construction | | | \$1,800,000 | New York Control of | | No. of Concession, Name | \$1,800,000 |
| POS Public Purpose Funds | | \$60,000 | | | States and States | S. Franklin | \$50,000 |
| Commercial Loan | a martin | AT ST NO WALKER | \$1,800,000 | | And the second second | | \$1,800,000 |
| Funding from Working Capital | | \$0 | \$0 | Station Part | | ALL DE CARDON AND | \$0 |
| Sonar Equipment (Port Police Bost) | 10 | \$49,000 | States and States | | A CONTRACTOR OF A CONTRACTOR A | | \$49,000 |
| Marine Exchange #5 | St Problem N | and the set of the set | | and the second | States in the second | | |
| EMW-2011-PU-K00351 FEMA 100% | | \$49,000 | | | Contraction of the | The Strength State | \$49,000 |
| Funding from Working Capital | a Sector | \$0 | | | Charles - Barrison | | \$0 |
| Forward Command Post | 30 | \$177,200 | | en en star ar en an | | | \$177,200 |
| Marine Exchange #8 | in Street | and the second | And the second | | and the second second | | The second |
| EMW-2011-PU-K00351 FEMA 100% | | \$177,200 | | State State | | 1812 | \$177,200 |
| Funding from Working Capital | | \$0 | | States and the | and the second second | | \$0 |
| CCTV System | 10 | \$947,700 | | | | | \$947,700 |
| Marine Exchange #14 | C. State | | Contraction of the | | | and the state of the second | The section |
| EMW-2011-PU-K00351 FEMA 100% | 1. | \$947,700 | | Constant and the second | E. C. Starter | a ser a series | \$947,700 |
| Funding from Working Capital | | \$0 | | | Careford and Party | | \$0 |
| TW/C Phase 2 | 20 | \$552,100 | and the second sec | No. of Contract of Contract | | Received the state | \$552,100 |
| FEMA EMW-2012-PU-00060 75% | | \$414,000 | | | | Collins and the second | \$414,000 |
| Funding from Working Capital | | \$138,100 | | | 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1. | a statica | \$138,100 |
| The second se | | CONTRACTOR OF THE | | | | | In succession whereas |
| GIS Phase 2 | 20 | \$1,897,700 | The second se | | | | \$1,897,700 |
| FEMA EMW-2012-PU-00060 75% | | \$1,423,200 | | | | | \$1,423,200 |
| Funding from Working Capital | ST TUDES - D | \$474,500 | | Network Transfer | 1.1 | | \$474,500 |
| Land Purchase - Sanguinetti Property | | \$625,000 | | | | | \$625,000 |
| Funding from Working Capital | | \$625,000 | | | | fill a series series | \$625,000 |
| TOTAL PRINCIPAL PROJECTS | | \$10,302,300 | \$14,980,900 | \$0 | \$0 | \$0 | \$25,283,200 |