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CALIFORNIA ENERGY COMMISSION

In the matter of:

Inflation Reduction Act )  
Residential Energy Rebate Programs ) Docket No. 23-DECARB-05  
\_\_\_\_\_ )

WORKSHOP ON INFLATION REDUCTION ACT HOME EFFICIENCY

REBATES (HOMES) PROGRAM

REMOTE ACCESS VIA ZOOM

THURSDAY, MARCH 21, 2024

10:00 A.M.

Reported by:

Martha Nelson

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P R O C E E D I N G S

10:03 a.m.

THURSDAY, MARCH 21, 2024

MS. ELLIS: All right, we'll get started. It looks like we have about 130, 140 people in here today, so good morning and thank you for attending. My name is Savi Ellis and I am the Manager of the Federal Incentives & Financing Branch within the Reliability, Renewable Energy, and Decarbonization Incentives, or also known as RREDI, Division at the California Energy Commission. We are part of a greater team working to deploy several building decarbonization programs at the California Energy Commission.

All right, and we'll move to the next slide.

We'll cover some housekeeping items.

All right, so as a reminder to everyone, this is a virtual meeting that is being recorded. A transcript will be used by program staff to help design and implement the HOMES Program. All presentations and the full written transcript will be posted to the CEC website after the workshop.

Members of the public connected via teleconference will be muted during presentations, but there will be opportunities for public comments and feedback during multiple public comment periods throughout

1 the workshop.

2           The CEC welcomes and encourages any written  
3 comments and supporting documentations and will provide  
4 information for that to be filed in the docket.

5           If you have any Zoom issues, please contact Zoom  
6 at 888-799-9666, extension 2, or you may contact CEC's  
7 public advisor at publicadvisor@energy.ca.gov, or by phone  
8 at 916-957-7910.

9           We also encourage everyone to fill out the  
10 optional sign-in sheet, and the link should be posted in  
11 the chat.

12           All right, and we'll go to the next slide.

13           And how you can comment and connect, if you have  
14 any questions during today's workshop, there is a Q&A  
15 window in the Zoom application, which you can use to type  
16 any questions and comments, and staff will relay these  
17 comments as appropriate.

18           We also have multiple public comment periods  
19 during the workshop. There is a Zoom raise-hand feature  
20 that can be used for an opportunity to speak, or if you're  
21 attending by a phone, you can press star nine to raise your  
22 hand and star six to unmute.

23           For public commenters, we will ask you to state  
24 and spell your name and state your affiliation, if any,  
25 when speaking. However, state law does permit you to



1 remain anonymous if you choose, so providing your name and  
2 affiliation is voluntary.

3           The presentations from this meeting will be made  
4 available through the docket after the meeting. And you  
5 can also visit CEC's IRA website for more information after  
6 today's workshop.

7           Any written comments in supporting documentation  
8 may be submitted to the IRA docket by April 5th, 2024, for  
9 comments to be reviewed. You may also reach out to  
10 [iraresidentialenergyrebates@energy.ca.gov](mailto:iraresidentialenergyrebates@energy.ca.gov) if there are any  
11 further questions.

12           The California Energy Commission is committed to  
13 hearing from all interested parties and encourages comments  
14 from the public and stakeholders. We encourage the  
15 submission of detailed comments to our docket through the  
16 links included in the notice for this workshop, and we are  
17 committed to giving equal consideration to comments  
18 submitted both orally and in written form, as well as equal  
19 consideration to input provided by both panelists and non-  
20 panelists.

21           And we'll cover the workshop schedule. So today  
22 we have a number of sessions. We'll cover introductions  
23 and opening remarks from the ten o'clock to 10:20 hour, and  
24 then we'll do a HOMES Program overview, a coverage of  
25 California residential performance-based incentive

1 landscape. At 12 o'clock we'll break for lunch and we'll  
2 come back at 1:00 for a session on program and incentive  
3 design. We'll have a short break, then cover  
4 administration and implementation considerations. And  
5 we'll have a larger public comment period on any HOMES-  
6 related topic and we'll close at 4:15. And as a reminder,  
7 there will be multiple public comment periods throughout  
8 each session.

9           And for now, I'd like to introduce our Lead  
10 Commissioner, Commissioner McAllister, for Energy  
11 Efficiency and Building Decarbonization.

12           And I'll turn it over to you, Commissioner.

13           COMMISSIONER MCALLISTER: Thank you, Savi. I  
14 really appreciate you and all the staff, and in particular,  
15 just a lot of work has gone into this workshop. We've had  
16 a number of workshops on a variety of issues related to  
17 building decarbonization lately. And all of them have a  
18 certain amount of urgency. There's just so much going on.  
19 There's so many programmatic initiatives, and just we  
20 really appreciate -- you know, I really appreciate our  
21 staff who is juggling a lot of balls at once and just  
22 keeping a lot of things moving.

23           And also all the participants here, our  
24 stakeholders, it just really, you know, doesn't happen  
25 without robust input and a process that kind of shows our

1 work so that people can check it and help us make it better  
2 and make it all work, and particularly in a programmatic  
3 environment that's complex and evolving and where we need  
4 some innovation, we really need to accelerate, we're just  
5 all hands on deck. And so really appreciate today as a  
6 platform for having some really substantive conversations.

7           And in addition to Savi, I just want to thank  
8 Miriam Joffe-Block and Diana Maneta and Jacob Wahlgren who  
9 are CEC staff that are moderating and otherwise sort of  
10 conducting the affairs of today's workshop, so thanks to  
11 you. And then also Christine and Deanna and Hally  
12 (phonetic), a lot of -- I'm not going to be able to name  
13 all the staff who's involved in this workshop or these  
14 programs, but just there's a big team that's super capable  
15 helping move all this forward. So first of all, just  
16 thanks to all of you.

17           So this workshop is the second workshop about  
18 HOMES, the HOMES Program, the IRA, the Inflation Reduction  
19 Act HOMES Program, and our Equitable Building  
20 Decarbonization Program is taking some of the HOMES money.  
21 That's our proposal is to put, you know, more than the  
22 majority of the HOMES money and break it into the Equitable  
23 Building Decarbonization Program, and then also have the  
24 significant portion of the HOMES funding from the federal  
25 government go into a Pay-for-Performance Program.

1           And so the Pay-for-Performance Program is sort  
2 of, you know, not yet a traditional program. It does  
3 incentivize performance, it does measure savings, and it  
4 does create an incentive to program operators, that could  
5 be contractors, aggregators, implementers, to really  
6 harvest the savings, to have high realization rates, to do  
7 quality installs that do live up to the expectations of  
8 those installs.

9           And so we're aiming to do a more broadly-  
10 accessible program, not purely targeted at low income, but  
11 open to, you know, a wide range of income levels, that will  
12 leverage some private capital, that will provide smaller  
13 rebates for each project or smaller incentives for each  
14 project, make them performance-based, and really move the  
15 market.

16           And the reason that we're doing this and that we  
17 think it's important to do this, the many reasons actually,  
18 but the HOMES Act was a discussion -- you know, this idea  
19 has been percolating for a long time. And, in fact,  
20 California has provided, I'd say, the main push to innovate  
21 and develop this approach, the kind of analytical methods  
22 to really make it workable and automatable, working with  
23 utilities and analytical, you know, experts over the last  
24 decade really to make this a viable program that now is  
25 actually working, you know, in different parts of the

1 country, and even here in California. It does work. And  
2 so it does provide -- so HOMES in the federal conversation  
3 had been, you know, trying to exist. You know, it was  
4 difficult, many difficult administrations there that really  
5 nothing was passing and it just sort of evolved over about  
6 a decade.

7           And then that conversation got rolled into the  
8 Inflation Reduction Act as the HOMES element of the  
9 Inflation Reduction Act. And so there is a pretty robust  
10 history of this conversation and it got its, you know,  
11 primary expression in the IRA, even though in a little bit  
12 of shorthand. And so, you know, everything got distilled  
13 down to some pretty basic language, but the core idea is  
14 there. It has a lot of merit. And California needs to  
15 continue to lead this conversation and to lead the -- sort  
16 of open up the path for more effective state, you know,  
17 just sort of state and federal subsidy money into this  
18 realm.

19           We cannot subsidize our way out of our building  
20 decarbonization challenge. We have to find ways to  
21 leverage private capital, to target our incentives in ways  
22 that really do make -- that leverage investment by the  
23 homeowners, building owners, private capital, you know,  
24 financing models of all different types, you know, market  
25 segmentation. Figuring that out is really important. And

1 so this is our portion of the IRA that we're going to  
2 leverage to do this. And so, really, I think it's really  
3 important that we do this.

4           The vast majority of our decarbonization funds  
5 are going to focus appropriately on under-resourced  
6 communities and disadvantaged communities, low-income, all  
7 different. You know, there are a lot of metrics out there  
8 and we're trying to really make sure already use those  
9 direct install funds as effectively as possible.

10           In terms of getting numbers, you know, smaller  
11 rebates per the leverage, you know, per project to leverage  
12 is also really important to get out there and compliment,  
13 you know, sort of to complete our efforts and really move  
14 the marketplace as a whole.

15           So I wanted to just sort of come on at the front  
16 end and really invite people to put their thinking caps on.  
17 We have some really great panelists that will describe some  
18 of the existing efforts in pay-for-performance. I want to,  
19 you know, sort of help us be thinking in the same terms and  
20 sort of singing from the same hymnal here in terms of what  
21 is pay-for-performance, because I'm not sure everybody sort  
22 of operates with the same definition. But, you know, the  
23 being account -- having program structure that creates some  
24 accountability, some transparency, some measurement, and  
25 some accountability for getting the actual savings, for

1 having good realization rates, and being, you know,  
2 rewarded or not for the outcomes as appropriate.

3           So that's how we've conceived this, our staff has  
4 conceived this workshop. And just want to, again, thank  
5 everybody for being here. I'm really excited to hear what  
6 everyone has to say. And this will be kind of the  
7 beginning of a conversation.

8           There is, as I said, some urgency. The IRA funds  
9 are -- you know, there's a process to access these funds.  
10 You know, staff is working feverishly to put together the  
11 HOMES application of which this will be part. And the  
12 process, the administrative process for unlocking the funds  
13 from the Department of Energy does have, you know, quite a  
14 few steps. And so the sooner we can kind of dial in the  
15 basics of the program design and get that application into  
16 DOE, the sooner we have these resources in the state to  
17 push out and into the world.

18           So that's why we're here today. Really  
19 appreciate everyone's attention. I know there's a lot of  
20 expertise online here, not just on the panels, but out  
21 there in the attendees. So really appreciate everybody's  
22 attendance and attention and brainpower.

23           So with that, I will pass it to Miriam to keep us  
24 going.

25           MS. JOFFE-BLOCK: Good morning. Thank you so

1 much, Commissioner McAllister. Welcome, everyone. I'm  
2 Miriam Joffe-Block, a member of the Federal Incentives and  
3 Financing Branch of the RREDI Division, helping to  
4 coordinate the HOMES Program development.

5 So next, I'm going to provide a bit of background  
6 on HOMES before we move into these. This background's  
7 going to help us with the in-depth discussion that we're  
8 going to have the rest of the day.

9 So the Inflation Reduction Act authorizes DOE,  
10 Department of Energy, to provide three formula funding  
11 grants to states for residential energy projects. The  
12 first two of these programs are known collectively as the  
13 Home Energy Rebates Programs. So California is going to  
14 receive \$292 million through the Home Efficiency Rebates  
15 Program, which is also referred to sometimes as DOE Grant  
16 Number 50121, or just 21, for whole home efficiency, which  
17 we refer to here in California as HOMES. And HOMES is the  
18 subject of our workshop today.

19 The CEC will also receive \$290 million in funding  
20 for electrification and appliance rebates and we refer to  
21 that program as HEEHRA. We will not be discussing HEEHRA  
22 today. The CEC is planning a workshop to discuss the  
23 HEEHRA Program later this spring.

24 The third related program, the Training for  
25 Residential Energy Contractors, or TREC, provides the state



1 with 10 million dollars to support workforce readiness for  
2 the residential electrification projects expected through  
3 both homes and HEEHRA. CEC appreciates the public input  
4 that was provided and has submitted our TREC application to  
5 Department of Energy, and we will make public announcements  
6 on TREC and contractor training later this spring.

7           While all three of these programs are allocated  
8 through formula funding, as the Commissioner just  
9 mentioned, the process requires an application and program  
10 approval process with Department of Energy.

11           Now we're going to move into the details of the  
12 HOMES Program, and I'll provide an overview of the  
13 objectives.

14           HOMES provides funding to encourage homeowners to  
15 make comprehensive of energy upgrades. Other goals include  
16 market transformation, widespread reach to and uptake in  
17 disadvantaged communities, encouraging states to value time  
18 of use, location, and/or greenhouse gas reductions,  
19 leveraging and stacking of the homes funds with other  
20 sources of funds, and of course, that incentives are based  
21 on actual savings so contractors and aggregators are  
22 rewarded for high impact projects.

23           Now we'll talk a little bit about the HOMES  
24 equity requirements.

25           So first, as part of the White House's Justice40

1 Initiative, 40 percent of rebate dollars must be deployed  
2 in disadvantaged communities. The federal government  
3 provides a definition of disadvantaged communities through  
4 the Climate and Economic Justice Screening Tool and allows  
5 states to propose utilizing their own existing definitions  
6 of disadvantaged communities.

7           The second requirement is that certain thresholds  
8 of rebate dollars are deployed to low-income households.  
9 This is a separate and distinct requirement from the  
10 disadvantaged community requirement. Individual households  
11 must meet income eligibility requirements to qualify as  
12 low-income. 40.7 percent of rebate dollars must be  
13 deployed to low-income households and an additional 10  
14 percent must be deployed to low-income multifamily  
15 households. So to say it another way, a total of 50.7  
16 percent of the HOMES rebate funds must be directed to low-  
17 income, single-family, or multifamily households.

18           This slide describes a few components of HOMES,  
19 and these rules are relevant to our program design and our  
20 implementation. We've already talked about the  
21 comprehensive energy efficiency, so I'll highlight some of  
22 the others.

23           Both single-family and multifamily buildings are  
24 eligible. DOE provides broad flexibility in terms of  
25 project scope, as long as energy savings requirements are

1 met. So projects may include measures like electric panel  
2 upgrades or remediation as long as the project meets a  
3 threshold of energy savings. We'll talk more specifically  
4 about these energy savings requirements in a few minutes.  
5 I will mention that HVAC equipment and water heaters must  
6 be ENERGY STAR certified.

7 HOMES also includes pre- and post-installation  
8 requirements, including BPI 1100 home assessments prior to  
9 installation, along with data collection and reporting.

10 There are required consumer protections, including  
11 protections for tenants and renters, as well as that states  
12 establish installation standards and maintain contractor  
13 lists. So because of these requirements, HOMES lends  
14 itself well to an implementer-driven model as CEC has  
15 proposed with incorporation of funding as part of the EBD  
16 Direct Install Program. HOMES also provides for an  
17 aggregator pathway in which approved entities receive  
18 payments based on measured energy savings for portfolios of  
19 projects.

20 HOMES also requires states to put forth a  
21 Community Benefits Plan that describes plans for supporting  
22 meaningful community and labor engagement, supporting a  
23 skilled workforce, and achieving other equity goals.

24 I mentioned earlier that HOMES projects must meet  
25 the savings requirements. So within HOMES, states can

1 choose one of two pathways, or choose both, to calculate  
2 savings and determine rebate values. So the measured  
3 pathway requires calculating 9 to 12 months of post-  
4 installation savings using a DOE-approved open source M&V  
5 methodology. Within the measured pathway, states can  
6 choose to set the rebate to cover either a fixed percentage  
7 of project costs or to be valued based on actual energy  
8 savings.

9           The quote "savings-based methodology" is what we  
10 will be talking about today with the Pay-for-Performance  
11 Program. The modeled pathway requires performing audits  
12 consistent with BPI 2400 to estimate savings.

13           So within the measured pathway, in order to  
14 receive any payment of any level, a portfolio of projects  
15 must meet a 15 percent energy savings threshold measured in  
16 kilowatt hour equivalents. Statute sets the incentive  
17 level for the savings-based payments based on the average  
18 home in the state of California saving 20 percent in  
19 energy. And we're going to talk a bit more about this  
20 later, but this essentially places a value of \$0.55 for  
21 every kilowatt hour saved for non low-income customers and  
22 double the value, or \$1.10, for every kilowatt hour saved  
23 for low-income customers. And in our one o'clock session,  
24 we're going to talk about how to align our incentive  
25 structure in California with this guidance from DOE.

1           One other thing to note is that states can ask  
2 the DOE to increase the value of the incentive structure  
3 for low-income customers.

4           While the savings-based pathway facilitates a  
5 pay-for-performance approach for states, one challenge is  
6 that it contains requirements that are more typical of  
7 deemed or Direct Install Programs. For example, we've  
8 already mentioned pre- and post-installation requirements  
9 and data collections. HOMES also includes many eligibility  
10 checks, some of which we will talk about in the last  
11 session today, as well as things like post-project  
12 certificates that value energy benefits for customers.

13           A second challenge is that the federal money  
14 cannot be paid out as rebates until the 9- to 12-month M&V  
15 process has been completed. DOE has communicated that they  
16 cannot permit advances of the HOMES funding ahead of a  
17 true-up at the end of the measurement period as is common  
18 in the commercial world. This will require contractors,  
19 aggregators, and or implementers to finance the value of  
20 the rebate for some time. And CEC staff is continuing the  
21 conversation with DOE on this challenging topic.

22           A third challenge has to do with the \$0.55 and  
23 \$1.10 kilowatt hour that I mentioned as the statutory  
24 rebate value. As you'll hear more in our one o'clock  
25 session, all kilowatt savings are considered equal under

1 the HOMES Program. And CEC is working with Department of  
2 energy to interpret the HOMES guidance and how it can be  
3 best applied to an existing framework for -- or to the  
4 existing framework for pay-for-performance, similar to what  
5 we have in California. The CEC encourages public comment  
6 on how to best overlay the requirements and structures of  
7 the HOMES guidance with our goals here in the state.

8           So reflecting back on the RFI that was released  
9 in December of 2023 for the HOMES Program development, we  
10 received dozens of responses and want to thank all that  
11 commented. There were many themes that emerged from the  
12 comments and I'm going to highlight a few of them that  
13 informed the CEC's direction.

14           First, there was support for incorporating HOMES  
15 funding into the EBD Program with commenters noting that  
16 the braiding would simplify customer experience and  
17 streamline admin processes in addition to reaching more  
18 low-income households. However, the support was often  
19 aligned with support of alternative approaches as well,  
20 noting that the EBD Program should not be the only approach  
21 the CECD takes with HOMES funding. There was also support  
22 for a performance-based approach with commenters referring  
23 to the intent of the HOMES legislation, as well as the  
24 potential for fast and efficient deployment.

25           It's important to note that while there were

1 comments from implementers suggesting that a pay-for-  
2 performance approach could reach low-income households,  
3 many other commenters noted that there is not substantive  
4 history of Pay-for-Performance serving low-income customers  
5 in California.

6 Concerns were raised in the ability to meet the  
7 low-income market segment noting that low-income households  
8 may not be using sufficient energy to begin with, thus  
9 disincentivizing contractors to serve those homes. There  
10 were also concerns raised about project risk for low-income  
11 customers.

12 So that brings us to the approach that the  
13 Commissioner mentioned of HOMES Program development for  
14 California. CEC is considering allocating 60 percent of  
15 the state's HOMES funding toward the Equitable Building  
16 Decarbonization Direct Install Program, and then  
17 complementing that approach by allocating 40 percent to a  
18 pay-for-performance pathway. Supporting the EBD Program,  
19 as mentioned earlier, would expand the number of low-income  
20 residents that EBD can reach. The 60 percent allocation  
21 would allow the CEC to meet DOE requirements for reaching  
22 low-income households and disadvantaged communities through  
23 the proven method of a direct install approach.

24 At the same time, allocating a portion of the  
25 funding to a pay-for-performance approach will allow the

1 funding to support multiple market segments and support the  
2 innovation and market transformation needed to meet the  
3 state's building retrofit needs, while capturing energy  
4 savings and GHG reductions from customers at all income  
5 levels.

6           The pay-for-performance pathway also gives CEC an  
7 opportunity to send market signals to incentivize projects  
8 that will contribute to grid reliability goals.

9           The EBD program will use the modeled savings  
10 approach that I mentioned earlier. The pay-for-performance  
11 pathway will use the measured savings approach that we'll  
12 discuss further today.

13           The CEC welcomes public input on this proposed  
14 60-40 split. If you have thoughts on this, please let us  
15 know during the public comment session at the end of today  
16 or in written comments to the docket.

17           Okay, I'm going to talk a little bit about our  
18 process. And I know there are some questions coming  
19 through that may have to do with timeline.

20           So this slide shows the parallel processes that  
21 staff will undertake to develop and launch both the  
22 Equitable Building Decarb and the Pay-for-Performance HOMES  
23 Programs. Please note this is not the HEEHRA timeline that  
24 we're showing on the screen that will be covered in a  
25 separate workshop, the electrification rebates. This is



1 just for HOMES.

2           So the CEC conducted a workshop last week to  
3 present and discuss the draft solicitation for regional  
4 administrators for the EBD Program. As you can see here,  
5 the timing of that solicitation on the top line corresponds  
6 with our workshop today and public comment period for the  
7 Pay-for-Performance Program, which is the first blue dot on  
8 the bottom line.

9           After we receive public input on this Pay-for-  
10 Performance pathway, staff will work on submission of the  
11 first phase of the HOMES application to DOE. We expect to  
12 run a solicitation for an implementer or implementers for  
13 Pay-for-Performance, and we will discuss the possibilities  
14 for implementation in our last session today.

15           After implementers are selected, staff and  
16 implementers will work together to complete the required  
17 Department of Energy plans for HOMES, which include the  
18 Community Benefits Plan, Outreach and Education Plan,  
19 Consumer Protection Plan and more, which will be followed  
20 by program launch.

21           So that concludes my overview for homes. We have  
22 a few minutes to see if there are questions coming in on  
23 these kind of overview topics that we want to handle, that  
24 we want to answer live and speak to, or if we're just going  
25 to go into the chat -- I mean, excuse me, into the next

1 session or a break.

2 Oh, and we have a hand raised as well. Okay.

3 Great. Thank you very much.

4 Okay, I'm going to take -- there's a question  
5 about the rebates being available last to 2024. Will the  
6 rebates be available this year, 2024?

7 So the answer the answer for the HOMES Program is  
8 that we're expecting a launch in 2025. The answer for the  
9 HEEHRA Program, I believe we may have already answered in  
10 the chat, I'm not sure in the questions, I'm just checking.  
11 But for the HEEHRA Program, we do expect there to be a  
12 portion of that program available to Californians later  
13 this year. And I believe there is an FAQ on that on our  
14 website, and I'm hoping that someone from my team can drop  
15 that into the chat.

16 Why don't we go to the hand.

17 Okay, Nicole Davis, we will unmute you if you  
18 would like to ask your question.

19 MS. DAVIS: I'm sorry, I do not have a question.

20 MS. JOFFE-BLOCK: Oh, okay. No problem.

21 All right, let's see, will there be discussion on  
22 implementation of HOMES and HEEHRA income verification  
23 tools?

24 That is a great question. We are not going to  
25 discuss that today. I think it is a possibility that that

1 could be discussed at the HEEHRA workshop that is  
2 forthcoming, or that there could -- there could be a future  
3 HOMES discussion about it, but we don't have current plans  
4 to discuss that for homes.

5           Okay, I'm going to answer the question from Lisa  
6 Schmidt on, "Has a value for saving gas been set similar to  
7 the \$0.55 for kilowatt hours." So that \$0.55, that is a  
8 Department of Energy guidance. Actually, I think that  
9 comes from their interpretation of statute, and they have a  
10 conversion factor to convert therms to kilowatt hours,  
11 which ends up at that \$0.55. And we will actually mention  
12 something about that conversion factor later in the  
13 afternoon session. We won't have time to get into it, but  
14 that's part of DOE guidance.

15           Okay, so there is a question. Let's see. Okay.  
16 "What is the timeline for implementation on the timeline  
17 shown?"

18           We're not able to give dates right now more than  
19 I just mentioned, that I think we're anticipating the  
20 implementer solicitation later this year and being live  
21 with the program in 2025.

22           "Can you please repeat the importance of the 20  
23 percent energy savings target based on the average  
24 California home? Does this target vary for low income  
25 or non low income households or just the incentive?"

1           The 20 percent savings target is for the modeled  
2 program, modeled pathway. The measured pathway has a 15  
3 percent savings target, but I think what you're asking is  
4 what I mentioned about how the savings values are derived.  
5 The savings values of that \$0.55 per kilowatt is derived  
6 based on the average home in California saving 20 percent  
7 of their energy. So hopefully that helps.

8           I'm just going to check the chat here.

9           Okay, from my team, are there any others that  
10 folks think we should answer verbally live?

11           Okay, there's a question on, "How much money is  
12 going to California from Inflation Reduction Act?"

13           So there, we are getting \$292 million for the  
14 HOMES Program, \$292 million for the HEEHRA. Of that HOMES  
15 \$292 million, we are planning to -- or we our intent is to  
16 allocate 60 percent to the Equitable Building Decarb  
17 Program and 40 percent to this Pay-for-Performance pathway  
18 that we're going to talk about more today.

19           Let's see here.

20           Okay, as for Department of Energy's reason for  
21 the advance payments, I don't want to speak for Department  
22 of Energy too much but our understanding is that this,  
23 there's language in this, in the guidance that comes from  
24 the statute of the HOMES funds needing to be paid after  
25 that that measurement period, so that 9 to 12 months

1 measurement period, and then whatever time it takes to  
2 actually do the calculations. And that is a conversation  
3 we are having and we welcome input on kind of challenges  
4 that that that might present or potential workarounds and  
5 solutions.

6 I'm going to take a question of, "Are savings of  
7 non-regulated fuels going to be included in the savings?"

8 We're going to actually -- so DOE does provide  
9 conversion factors for non-regulated fuels. And we do have  
10 kind of a question for panelists and for public comment  
11 later this afternoon in our one o'clock session.

12 There's a question from J.D. "Is the value tied  
13 to one year savings of kilowatt?"

14 I think if your question is, is the rebate value  
15 based on one year of savings, then yes. Well, it's a 9- to  
16 12-month measurement period to have at least two peak  
17 seasons. And then provided that the measure has-- or that  
18 the portfolio of HOMES that that measure and that project  
19 is tied to has reached the 15 percent savings threshold,  
20 then the rebate can be paid out. I think there's some  
21 complexities as to how many the useful life of the measure  
22 and what's built in if we were to go kind of more in a more  
23 complex direction than the \$0.55, and we will talk more  
24 about that incentive design in the one o'clock session.

25 "Why is the goal energy savings and not carbon

1 pollution reduction?"

2 I don't know if actually, Commissioner  
3 McAllister, I don't want to put you on the spot. I don't  
4 know if that's something you'd like to answer, just more of  
5 the history of the HOMES legislation. You know, our  
6 understanding is DOE has a program for whole home energy,  
7 but there are greenhouse gas goals in there.

8 COMMISSIONER MCALLISTER: Yeah, I mean, that  
9 comes straight from statute. So, you know, we could talk  
10 to DOE about some of the history behind it and, you know, I  
11 could, you know, make some observations. But basically,  
12 you know, the rebates are based on statute and we run with  
13 that.

14 It's worth saying, though, as we measure, you  
15 know, the measured performance, the measured pathway, that  
16 the greenhouse gas savings is actually one of the kind of  
17 outputs that's pretty easy to derive from the actual energy  
18 savings. So you measure energy savings, you map that onto  
19 tariffs, and you map that onto the greenhouse gas profile  
20 of the grid, which we know, you know, by hourly across the  
21 whole time we're talking about. So, you know, we will know  
22 the greenhouse gas. But the statute defines the rebate in  
23 kilowatt hour savings terms, you know, sort of combining  
24 gas and electric into kilowatt hours.

25 MS. JOFFE-BLOCK: Thank you.

1           There's a question on, "Has there been any  
2 discussion around randomly assigned HRS raters to projects  
3 for post inspections?"

4           If the question is sort of beyond what's already  
5 required for through California permitting, we have not had  
6 discussion and encourage, you know, comments on that, if  
7 you have thoughts on that, to submit comments on the  
8 docket.

9           A question about,  
10          "Is there any thoughts towards establishing some kind  
11 of ideal average energy consumption per resident  
12 number to reward high energy use folks more for  
13 reducing their energy more than 20 percent?"

14          I understand, I think, that is what the DOE  
15 statutory setup is designed to do, and that's a great  
16 question to bring up. We'll talk more about that in our  
17 one o'clock session, which I realize I keep saying.

18          So we'll take a few more questions and then we  
19 will move on to our first panel.

20          There's a question. "Do you envision the Pay-  
21 for-Performance pathway applying to both single and  
22 multifamily projects?"

23          We're actually posing that question back to  
24 stakeholders to ask about the feasibility of meeting  
25 multifamily housing upgrade needs through Pay-per-

1 Performance? So I appreciate the question and that is  
2 something that we are looking for input from the program  
3 administrators, implementers, and other stakeholders on.

4 "Can you give examples of the types of efficiency  
5 upgrades that Homes Act will cover? I saw mention of  
6 insulation, attics, walls, or boats."

7 So the HOMES guidance is very open in terms of  
8 what projects qualify and really leaves it to states to  
9 shape what project scopes will be allowed, as long as that  
10 that either 15 percent measured or 20 percent modeled  
11 savings thresholds are met.

12 There's a question on,

13 "Does California plan on adopting the July  
14 guidance to offer additional incentives to installers  
15 based on product type \$300 payback directly to  
16 contractor for installing a split system heat pump?"

17 So there might be a different answer for the  
18 HEEHRA Program than the HOMES Program. I think that's --  
19 actually, let me check on that. I don't want to answer  
20 that one yet. Maybe Carol can help me out with that. I  
21 don't want to confuse the HOMES and HEEHRA DOE guidance in  
22 my head.

23 Okay, and some of these, I don't know the answer  
24 to today. "If changes are done before getting any initial  
25 utility bills what will it be measured against?"



1 I think that's a good question. I think there's  
2 a broader question of how do we design a program? What if  
3 customers don't have interval meter data? And we do have a  
4 question for panelists devoted to that later this  
5 afternoon.

6 Okay, some of these I think we'll handle in the  
7 chat because they are sort of HEEHRA specific. And then  
8 I'm seeing a couple of these that we have to check on  
9 because there are specific questions about DOE guidance  
10 that I don't -- we have to sort of pull up the answer to  
11 make sure I am correct here.

12 So I'm just doing another scroll to see if  
13 there's anything else we can answer live accurately and  
14 precisely.

15 So I'm seeing a few questions about kind of  
16 applications and process for reimbursement. I just want to  
17 stress at this time, since we are in program design and  
18 submitting our application to DOE for the funds, and then  
19 contracting with implementers, there is no current  
20 application process to the State of California for rebates  
21 at this time, so we do not have more information on that.

22 There's a question of,

23 "Will there be funding for public outreach and  
24 education or an effort to partner with local CBOs to  
25 get the word out about available rebates?"

1           So the DOE rules for states is there are funds  
2 available for administration and project delivery, and so  
3 there are opportunities to devote a budget to include  
4 public outreach and education. For the EBD portion, well,  
5 that was covered that was covered last week and there's  
6 certainly roles for as part of that solicitation for  
7 outreach and education, and so we expect there'll be that  
8 same opportunity with HOMES.

9           Okay, I'm going to take this one last sort of  
10 threshold question of the difference between homes and  
11 HEEHRA, because I think that's a good distinction to make.  
12 And maybe we could have been a little more precise on that.

13           So the HEEHRA is rebate dollars for specific  
14 electrification upgrades and appliances, whereas HOMES  
15 covers whole house energy efficiency without very many  
16 restrictions at all from the DOE side. It's certainly  
17 possible. And, in fact, we expect that both programs will  
18 be providing rebates for heat pumps and heat pump water  
19 heaters, since that's such an integral part of California's  
20 decarbonization goals, and both of those appliances lead to  
21 significant energy efficiency savings.

22           We can also perhaps drop in the chat some of the  
23 DOE background on the two programs to help give folks more  
24 information.

25           Okay, I am going to -- we're going to pause the

1 questions now and our team will continue to field them in  
2 the chat.

3           What I want to do is I want to turn it over now  
4 to my colleague, Diana, who is going to introduce and  
5 moderate our first panel.

6           MS. MANETA: Thank you, Miriam.

7           Thanks, everybody, for the questions. And as  
8 Miriam mentioned, we'll get into some of those details that  
9 folks are asking about in more depth in some of the panels,  
10 and also encourage questions and comments to keep coming  
11 throughout the day.

12           My name is Diana Maneta. I am in the Equitable  
13 Building Decarbonization Branch at the CEC. And as Miriam  
14 mentioned, I'll be moderating our first panel, which will  
15 focus on lessons learned and insights from existing  
16 residential Pay-for-Performance Programs in California. I  
17 have just a couple of introductory slides and then I will  
18 introduce our panelists one by one.

19           So first, what do we mean by Pay-for-Performance,  
20 or P-for-P, Programs in the context of HOMES, since these  
21 terms can be used a lot of different ways in other  
22 contexts? So in this context, P-for-P refers to Energy  
23 Efficiency Programs in which the incentive amount is tied  
24 to actual energy savings that a project achieves, measured  
25 at the meter. To tie back to Miriam's presentation, this

1 is the measured savings-based pathway, as defined by DOE's  
2 guidance for the HOMES Program.

3 In California, P-for-P Programs are often  
4 referred to as NMEC programs, which stands for Normalized  
5 Metered Energy Consumption. The word normalized refers to  
6 an important aspect of these programs, which is that the  
7 energy savings analysis normalizes for variables like the  
8 weather to more accurately assess the actual impacts of the  
9 energy efficiency intervention.

10 I do want to be clear, though, that NMEC  
11 methodology can also be used to measure the outcomes of  
12 Energy Efficiency Programs that are not Pay-for-Performance  
13 Program, meaning programs in which the incentive amount is  
14 not actually determined by the savings achieved.

15 I also want to emphasize, when we say P-for-P in  
16 this context, we're not talking about the ongoing  
17 performance-based efficiency as a service contracts, which  
18 are common in the commercial world, and we're also not  
19 talking about demand response programs, though customers  
20 could enroll in a demand response program as part of a Pay-  
21 for-Performance Program.

22 I also want to mention the term Market Access  
23 Program because you'll hear a lot more of that today.  
24 Market Access Programs are one flavor of P-for-P Programs  
25 and they have a few defining elements.

1           One is that the incentive value in these programs  
2 is tied to the total system benefit, or TSB, of energy  
3 savings. TSB is a metric established by the Public  
4 Utilities Commission to represent the total dollar value of  
5 avoided energy use.

6           Second, Market Access Programs have uniform rules  
7 for aggregator eligibility and project qualifications as  
8 well as uniform payment terms for aggregators based on that  
9 TSB value of their savings.

10           And finally, Market Access Programs feature an  
11 open procurement model in which any aggregator can  
12 participate if they meet the program rules and  
13 requirements.

14           Next slide, please.

15           So for context, this slide lists the active and  
16 pending residential P-for-P Programs that we're aware of in  
17 California, as well as some programs that have recently  
18 concluded.

19           As Commissioner McAllister mentioned, California  
20 is a real pioneer in pay-for-performance, but it's also  
21 true that this model is still relatively new and evolving,  
22 especially when it comes to the residential sector. Many  
23 of the programs listed here have been quite small, reaching  
24 hundreds of homes or fewer, and we understand that the  
25 programs that have reached more homes have typically

1 involved relatively low-cost, light-touch interventions,  
2 such as smart thermostats or behavior modification.

3           At this point, we're not aware of any residential  
4 P-for-P Programs in the state that have done whole house  
5 efficiency or electrification projects on a large scale.  
6 That doesn't mean P-for-P isn't an appropriate model to  
7 support that type of retrofit, but it is important context  
8 as we think about how HOMES funding can best support and  
9 advance the P-for-P landscape in California. We want to be  
10 sure to understand the challenges that existing residential  
11 P-for-P Programs have faced so that we can be intentional  
12 about the design of the HOMES Program.

13           By the way, if we're missing any programs that  
14 you believe should appear on this slide, please let us know  
15 so we can update our information. I'll say again, our  
16 scope for this slide is limited to residential programs and  
17 to programs that fit the definition of P-for-P that I  
18 shared on the previous slide.

19           Next slide, please.

20           So that brings us to some important differences  
21 between HOMES Program requirements and the rules that have  
22 applied to most of the existing residential P-for-P  
23 Programs in the state.

24           For one thing, many of the existing P-for-P  
25 Programs are subject to a cost-effectiveness requirement

1 established by the Public Utilities Commission. There is  
2 no cost-effectiveness requirement tied to the homes  
3 funding, though there is a limit on the amount of funds  
4 that can be spent for administrative purposes.

5 Second, HOMES-funded projects must achieve at  
6 least 15 percent energy savings on a portfolio basis. And  
7 that means that we're talking about retrofit projects that  
8 likely go beyond a smart thermostat or other light touch-  
9 type interventions.

10 Third, DOE requires that a fixed portion of the  
11 incentive amount be passed through to the homeowner,  
12 whereas many existing P-for-P Programs have allowed  
13 aggregators to determine how much if any of the incentive  
14 is passed through.

15 Fourth, to our knowledge, all the existing P-for-  
16 P Programs include some form of advanced payment. As  
17 Miriam mentioned, based on the HOMES Program guidance, DOE  
18 has expressed some concern about payments being made before  
19 the conclusion of the full 9-12 month measurement period.

20 Next, regarding the incentive value, existing  
21 P-for-P Programs in California have typically valued  
22 savings using the avoided cost calculator, which accounts  
23 for the fact that the value of energy savings to the grid  
24 depends on the time of day and the time of year, and it  
25 includes separate values for each of with 8,760 hours in a

1 year.

2           In comparison, as Miriam mentioned, the HOMES  
3 guidance includes a formula to calculate a flat rate  
4 incentive payment, which comes to \$0.55 per kilowatt hour  
5 equivalent or double that for low income households.  
6 However, DOE does allow states to propose an approach to  
7 valuing savings based on time, location, or greenhouse gas  
8 emissions. And we'll discuss further how to balance these  
9 approaches this afternoon.

10           Regarding consumer protection, as Miriam  
11 mentioned, the HOMES funding comes with a lot of rules that  
12 haven't typically been required in a P-for-P model.

13           And finally, HOMES requires a variety of  
14 eligibility checks related to equipment, household income,  
15 and other factors that have also not always been applied in  
16 past programs.

17           So the reason we wanted to share this information  
18 is that designing an effective P-for-P Program will require  
19 that we build on California's great history and experience  
20 with pay-for-performance, and also that we recognize the  
21 ways that the HOMES Program requirements will necessarily  
22 result in some innovation and some variation on the P-for-P  
23 model.

24           With that, I'd like to introduce our first  
25 panelist, Coby Rudolph, with the California Public



1 Utilities Commission. The CPUC authorized the Market  
2 Access Program and other P-for-P Programs that have  
3 operated in California to date, and Coby has graciously  
4 agreed to speak to the policy considerations that have  
5 driven the design and incentive structure of those  
6 programs.

7 And with that, I'll turn it over to Coby. Great,

8 MR. RUDOLPH: Great. Thanks, Diana, and thanks  
9 so much for giving that great overview of some of the  
10 performance-based incentive work that we've done here at  
11 the Public Utilities Commission over the last several  
12 years. I thought I'd have to kind of start off and do some  
13 definitions, but you really kind of took care of it, so  
14 appreciate it.

15 Thanks, everybody, for having me and for inviting  
16 us to participate today. Really excited about today's  
17 sessions.

18 Here at the Commission and with ratepayer funded  
19 programs, we started experimenting with this type of market  
20 access approach back in 2020 and 2021 and let other folks  
21 perhaps from MCE talk about the initial experience they had  
22 during that time.

23 But then in later 2021, when we were looking at  
24 options for how we could address some urgent summer  
25 reliability needs in the state, we looked to this market

1 access approach to help us experiment and deploy energy  
2 efficiency resources to fit that bill. So our objective at  
3 the time was summer peak reductions in consumption,  
4 especially at net peak hours, 7:00 to 9:00 p.m. in the  
5 summer. And then it was also great if the resources that  
6 we deployed and funded could have impact at other times of  
7 the year as well, and not just for a one-year period, but  
8 for years to come, so through the EUL, the estimated useful  
9 life of a project.

10 We also wanted to limit the risk that we would  
11 pay for savings that didn't materialize. And we wanted  
12 something that was not necessarily measure-specific. We  
13 had a sense that there was a lot of opportunity out there  
14 for additional summer peak savings, but we didn't just want  
15 to presuppose the specific measures that customers would be  
16 interested in, or what the go-to-market approach would be  
17 to get customers to make a purchase or do an installation.

18 And, you know, part of the reason was that if we  
19 were wrong, if we had faulty assumptions, then we could end  
20 up losing out on significant savings opportunities. It's  
21 hard for us as the regulator to really have a direct pulse  
22 on what's going on in the market. And, as we all know,  
23 things can change over time, so what's true, you know, one  
24 summer might not be true the next.

25 So we wanted to let market actors experiment both

1 with measure mixes and with go-to-market approaches. And  
2 what we saw was that this market access approach that had  
3 been tried out for a bit in MCE territory is called the  
4 flex market, which I'm sure folks will get into, helped fit  
5 the bill for a few different reasons.

6 One is that it was 100 percent performance-based  
7 payments using meter-based measurement and standardized  
8 global eligibility rules for projects and aggregators.  
9 That kind of standardization, and both in rules for  
10 aggregators, what we call aggregators basically, companies  
11 participating in the program for projects and for payment,  
12 helped us helped us get more flexible, helped us kind of  
13 get more comfortable being flexible on the kinds of measure  
14 mixes, projects, and go-to-market approach that would work  
15 for customers.

16 And, you know, traditionally, in a lot of our  
17 programs, we've used what's called deemed savings, average  
18 savings, and specifically designed go-to-market approaches  
19 where we set the incentive in advance, and we kind of  
20 predetermine how the customer interaction is going to go.  
21 And we do that because we know that the savings values that  
22 we have, those deemed savings values, are really tied to a  
23 specific set of measures getting implemented in a  
24 particular set of -- with a particular set of customers who  
25 are responding to specific market signals.

1           So to open that up, to get more flexible on the  
2 measure mix and the go-to-market approach, we really had to  
3 have that kind of, again, that standard set of eligibility  
4 rules and criteria, meter-based measurement that allowed us  
5 to be confident in the savings results, and the  
6 standardized pricing that, as Diana mentioned before, is  
7 set based on what we call our total system benefit dollar  
8 metric, so it's different for every hour of the year.

9           And then the other piece is that when we looked  
10 at this possible approach, we realized that we had a lot of  
11 the tools already developed or at least done significant  
12 development on them.

13           In 2021, we adopted that new TSB, total system  
14 benefit metric, the dollar value. And that's, you know, as  
15 Diana mentioned, that TSB metric values demand-side  
16 reductions by the hour. It uses our Commission-adopted  
17 avoided cost calculators, which by the way, everybody can  
18 get just by going to our Commission website. I'll post the  
19 link after I'm done. And it looks at both avoided  
20 greenhouse gas compliance costs as well as the value of a  
21 unit of consumption reduction, the value that provides to  
22 our electric and gas systems.

23           And then we also had some experience with NMEC  
24 Programs, normalized meter energy consumption, that I'm  
25 sure we'll get into more, other folks will get into more as

1 well. We adopted, first, a set of rules for what we call  
2 site level NMEC, larger projects that use customized  
3 savings calculations based on some legislation that the  
4 state legislature passed earlier in the '20-teens. And  
5 then we developed rules for what we call population level  
6 NMEC, which is really where a lot of the residential  
7 savings is done. And we adopted those rules back in 2020.  
8 So we had those two things, both the TSB metric and our  
9 experience with normalized metered energy consumption to  
10 help us stand up these Market Access Programs.

11 I think just getting a little bit into some of  
12 the potential and challenges that we see -- oh, I guess the  
13 other thing I'll mention is that that's what we did for  
14 summer reliability, specific funding that exempted programs  
15 from a few Commission rules meant to help with some  
16 reliability starting in 2022 and then moving on to 2023 and  
17 beyond. Those programs, the installation deadline was  
18 March 31st of this past year.

19 But last summer we adopted new energy -- funding  
20 for new energy efficiency portfolios, four-year funding,  
21 and as part of that, we asked all of the investor-owned  
22 utilities in the state to stand up these kinds of market  
23 access approaches in their own ongoing energy efficiency  
24 portfolios. So I think, as Diana showed, some of those  
25 programs are in development right now, and we expect them

1 to be rolling out through the rest of 2024 and 2025.

2           One thing I will note is that it can be hard for  
3 us at the Commission, in particular in our ratepayer-funded  
4 programs to do a lot of work in equipment focused  
5 residential programs. And that's because those kinds of  
6 programs frequently have a challenging time passing our  
7 total resource cost test which relies heavily on  
8 incorporating equipment costs. And so I think there could  
9 be some interesting opportunities here for both gap filling  
10 where ratepayer-funded programs have had a bit more of a  
11 challenging time and also potentially leveraging  
12 opportunities as well.

13           I will say, so yeah, I do think that there's some  
14 opportunity out there as we move forward to have this  
15 approach led by -- this kind of approach led by both  
16 agencies, perhaps in somewhat of a different form.

17           The other thing I'll mention is just a couple  
18 things that we've seen so far in our Market Access  
19 Programs.

20           First off, we're currently conducting a process  
21 evaluation of our Market Access Programs. It should be  
22 done later this year, so we'll be publishing that for all  
23 to see. Also I know that at least one of the utilities is  
24 engaged in their own evaluation of their own Market Access  
25 Program, as well, so we'll learn more as time goes on

1 throughout the rest of 2024 and perhaps early 2025.

2 But, yeah, I guess one or two notes.

3 First off, what we saw in our Summer Reliability  
4 Market Access Programs was that some of them experienced a  
5 slow ramp. It was a bit challenging to kind of get things  
6 going very quickly. We had to wrestle with some program  
7 implementation issues. But then also, it takes a little  
8 bit of time for the market to adjust and look at those  
9 savings values, the dollar values that come as incentives,  
10 and figure out how to then develop a customer offering that  
11 that they can use to go out to, in our case, both  
12 commercial and residential customers.

13 Residential might even take a little bit longer,  
14 and maybe Justin can speak to that, as well, because I  
15 imagine you're developing a customer offering that doesn't  
16 just need to fit one project or five projects that might be  
17 done in a commercial implementation, but you're looking for  
18 something scalable that's going to be able to serve perhaps  
19 hundreds or more customers in somewhat of a uniform  
20 fashion.

21 So we did see that, you know, bit of a slow  
22 initial ramp. But once the ramp happened, in particular in  
23 a couple of our program territories, things got moving  
24 pretty fast. And so we did find that flywheel effect  
25 where, you know, if we put the decisions about, again,

1 measure mixes, go-to-market approaches in the hands of  
2 companies, aggregators that could go out and figure out how  
3 to best install, how to best serve customers, they came up  
4 with some interesting ideas that were able to really tap  
5 into customers' needs in an effective way. And once they  
6 got going, we're able to produce some good results.

7 I think I may be around time, so maybe, Diana,  
8 I'll look to you on that to let me know if this is a good  
9 time to move on to the next panelist.

10 MS. MANETA: Yeah, that was great. Thank you so  
11 much, Coby. Really appreciate that background and that  
12 perspective from the CPUC.

13 We will have a chance for questions and  
14 discussion of Coby and the panel, but first I'm going to  
15 let our next panelist speak. So look forward to hearing  
16 from them.

17 Next we're going to have Alex Valenti from MCE.  
18 MCE has been a real pioneer in the pay-for-performance  
19 space in California and Alex will speak to their successes  
20 and challenges with their residential Market Access  
21 Program.

22 I'll hand it over to Alex.

23 MR. VALENTI: Awesome. Thanks Diana.

24 Good morning, everyone. And, yeah, thanks to  
25 Coby and Diana for providing a little context to



1 performance-based programs and sort of the history of MAP.

2           So, yeah, I'm here today to talk about our recent  
3 history with performance-based programs, talk a little bit  
4 about how those programs operate, and give a little bit of  
5 lessons is learned from our initial experience operating  
6 these programs.

7           So if you could advance the slide, please?

8           So a quick background on who -- our context for  
9 who MCE is. MCE is the first community choice aggregator  
10 in California. Community choice aggregators are municipal  
11 entities that aggregate our customer power and buy  
12 renewable energy and low-carbon energy for our customers.

13           Next slide, please.

14           MCE's service area is these four counties and  
15 about two dozen communities they're in, consisting of about  
16 a half million accounts and about 1.5 million customers.

17           Next slide, please.

18           In addition to being able to provide low GHG  
19 energy to our customers, we've been able to administer  
20 Energy Efficiency Programs, energy storage programs, and EV  
21 programs for over ten years. So we operate similarly to  
22 the IOUs, PG&E, SCE, and SDG&E, and administer CPUC-funded  
23 programs for energy efficiency. So, traditionally, EE  
24 programs have really focused on deemed or custom, but as  
25 Coby mentioned, there's been this recent evolution and

1 incorporation of performance-based programs, which is what  
2 we're here to talk about today.

3           Next slide. So yeah, we can advance to the next  
4 slide, please.

5           So just a little overview of sort of the contrast  
6 between traditional deemed programs and pay-for-performance  
7 programs, just want to set the context there. I think some  
8 of it has already been discussed, but a little refresher.

9           So deemed programs have been the more common  
10 program design for incentives, both in California and  
11 throughout the country and the world, where smart people  
12 using great data come up with prescribed savings, so  
13 looking at what sort of typical operating equipment  
14 consumption is and then comparing that to new equipment  
15 types, and then determining what energy savings would be  
16 typically modeled, and then depending on the incentive  
17 design, how much value to assign to those savings.

18           Those programs provide upfront -- or a payment  
19 upon installation. Once program documentation and all  
20 requirements are finalized, those payments are paid right  
21 then upon completion of those program requirements.

22           Pay-for-Performance, on the other hand, is based  
23 on meter-based savings measured at the site. So with the  
24 advent of AMI equipment, so advanced metering  
25 infrastructure equipment, we're able to really measure the

1 impact at a 15-minute interval to really show what grid  
2 impacts there are at an individual site due to those  
3 equipments installed. Therefore, in order to do that, we  
4 need to look at 12 months prior to the intervention, so we  
5 look at the data and the energy use prior to that  
6 intervention for 12 months and look at the intervention  
7 impacts for 12 months post-installation. And so, as  
8 mentioned, the normalized metered energy consumption is the  
9 methodology, and it really allows us to measure those  
10 impacts.

11 As there's a delay in payment, we've learned that  
12 providing an upfront incentive does encourage  
13 participation. So we've looked at 20 percent upfront based  
14 on forecasted savings and then paid quarterly thereon.

15 Next slide, please.

16 There are eligibility criteria for data in order  
17 to be able to participate in these programs, And I believe  
18 this will apply for the HOMES opportunities. We have  
19 required 12 months, as I mentioned, prior and post  
20 installation. They need to have that 15-Minute interval  
21 data, but they also need to have a consistent load shape.  
22 So due to this NMEC modeling process, there are sort of  
23 statistical requirements in order to run the models, and so  
24 that consistent load shape is key.

25 That's one of the reasons why industrial

1 customers cannot participate, and, this, you know, slide  
2 indicates that it's non-industrial customers, and that's  
3 really due to the variability of load. So for residential  
4 customers, it's typically a very normal shape, so they're  
5 good candidates for these programs.

6 This last bullet talks about -- it's more of a  
7 guideline than an eligibility hard and fast rule, but we  
8 really want projects that have significant savings and low  
9 discretionary load, so discretionary load being variable  
10 load. So we really want like whole home residential  
11 projects that show significant impacts at the meter for  
12 these models to run and for savings to really be evaluated  
13 and measured correctly.

14 Next slide, please.

15 So in our program we have sort of three main  
16 stakeholders, ourselves, the administrator, administrating  
17 the CPC funds. We have an implementer partner who does  
18 really the day-to-day activities and manages the  
19 aggregators. And the aggregators are the ones who do the  
20 project development and they can, you know, sort of vary  
21 widely in their nature. So they could be the contractors  
22 installing the equipment. They can be consultants who  
23 design the equipment, ESCOs and the like who really do the  
24 project design and project implementation.

25 Next slide, please.

1           So we've had three programs that have been based  
2 on these NMEC processes in our pay-for-performance, Peak  
3 FLEX, which is our daily load shifting, commercial, focused  
4 on commercial customers, and our residential market as  
5 well.

6           Next slide.

7           So briefly, our commercial efficiency market was  
8 our first NMEC-based program. As Coby mentioned, we  
9 started in 2021 sort of kicking the tires, so to speak, on  
10 what the program would look like, and through 2022, we  
11 gained more momentum, and now in 2023, we had significant  
12 adoption of this model. The projects have really been  
13 lighting and HVAC-focused, but have really significant  
14 impacts, so as you can see, \$50 million -- or 50 million  
15 kilowatt-hours in lifecycle savings with that \$4 million  
16 total system benefit. So very significant projects that,  
17 you know, are based on real results.

18           And what we learned is that the upfront incentive  
19 is key, and that data management is very important. So the  
20 flow of data and measurement of the impacts through the  
21 NMEC methodology is really dependent on good quality data.  
22 so making sure that the process is in place, that there's  
23 QA/QC in place to be able to make sure the data goes into  
24 the model clean is very important.

25           And the other thing to mention is that aggregator

1 models vary widely. So the idea of understanding, maybe  
2 creating program guardrails to make sure that those program  
3 funds are being passed through and really influencing the  
4 success of projects is important in program design.

5 Next slide, please.

6 So what's most relevant for this forum is our  
7 residential efficiency market. And as Coby mentioned,  
8 these programs have had a slow ramp. So we started our  
9 residential efficiency market in 2022 with very little  
10 uptake, and into 2023, we've experienced the same. We did  
11 have one aggregator partner who had smart thermostats, so  
12 we had over a hundred sites participating via that measure.  
13 But recently we have had a few new projects installed and  
14 are excited with the potential for 2024.

15 What we learned is that education and training is  
16 really important in the residential space. Residential  
17 contractors are typically less sophisticated, more mom-and-  
18 pop, have smaller resources to do forecasting of energy  
19 savings or take on risk associated with these payment  
20 performance models.

21 We learned that we have to simplify the process.  
22 So we, instead of having a pre-installation check, we have  
23 just post-installation documentation and enrollment, so  
24 just to make it easier.

25 But I think the biggest impact for our program

1 were other program interactions, so going back to that sort  
2 of deemed versus pay-for-performance, there were deemed  
3 programs funded by the same source, CPUC, that were easier  
4 for contractors and at a significant deemed value. And so  
5 I think that took a lot of the potential away. We see that  
6 that has changed, and so there's greater potential,  
7 potential for us to braid our program with the braided  
8 Homes fund and EBD funds, so I think there's a lot of  
9 opportunity for some significant projects in the future.

10           From these lessons learned, you know, moving  
11 forward, we are really going to focus on whole home  
12 projects. So MCE does have two Direct Install Programs for  
13 low income. And we are really using this program to focus  
14 on sort of medium-income and whole home projects.

15           We're going to include our own grant funding to  
16 accelerate projects for heat pump and heat pump water  
17 heater measures. We're going to use a different marketing  
18 approach to really encourage more participation from small  
19 aggregators. And as you may hear later on, there are some  
20 programs from implementers that are now kind of breaking  
21 through to provide more impact projects for our program and  
22 for other programs throughout California.

23           Next slide, please.

24           So sort of in summary, we do believe that these  
25 programs are going to grow, both within the HOMES Program

1 dynamic and others. We think that, you know, measured  
2 savings methods are more mature now and are maturing, so  
3 there are updates to these NMEC rules and processes and  
4 some of the other basis of analysis. So, you know, the  
5 methods are getting good. Aggregators are becoming more  
6 experienced in learning how to develop projects to deliver  
7 these results.

8           And again, the opportunity for streamlining and  
9 stacking between different funding opportunities, we see  
10 that there's like a lot of potential that will grow this  
11 opportunity and really grow the market so that there's  
12 momentum that kind of carries through even after some of  
13 these incentive programs have winded down, because  
14 developing Green Workforce Pathways, a program that we use  
15 or that we provide, as well as other workforce programs  
16 will increase the contractors and reduce first costs for  
17 equipment.

18           And then the last thing I'll say is that these  
19 programs will really also be kind of partner programs and  
20 projects for integrated demand-side management  
21 opportunities. So we will be coming out with IDSM programs  
22 and others to really figure out ways to how do we take  
23 these new equipment that may be flexible and really empower  
24 customers to help the grid in times of need. So these  
25 programs and projects really will allow for further value



1 from these type of programs.

2           So, with that, I appreciate the time and happy to  
3 take questions. Thank you.

4           MS. MANETA: Great. Thank you so much, Alex. We  
5 will have some time for questions at the end of the  
6 session.

7           But our final panelist this morning, I'm going to  
8 turn it over now to Justin Kjeldsen with Franklin Energy.  
9 Franklin also has a long history with Pay-for-Performance  
10 Programs in California, both as an implementer and an  
11 aggregator, and really look forward to hearing what Justin  
12 has to offer.

13           So go ahead, Justin.

14           MR. KJELDSEN: Thank you, Diana. And, yeah, what  
15 an exciting workshop to hear kind of all of this  
16 information in one place from the beginning on the  
17 regulatory side, from the CEC and the CPUC, through the  
18 administrator side and MCE. And what I'm going to talk to  
19 you today about is what it's like to be on the ground with  
20 one of these programs and actually implement and deliver in  
21 a pay-for-performance environment.

22           Next slide.

23           So just a quick orientation to us so you know  
24 what we've got, who we are, and what we're doing.

25           Franklin's been around for 30 years. We're one

1 of the largest implementers in the U.S. We work  
2 nationwide. We've got over 1,000 employees. We deliver  
3 services to 150-plus utilities across the U.S., and we have  
4 a sister company, AM Conservation, that delivers energy  
5 efficiency products.

6 In our role, we've worked both as the implementer  
7 and the aggregator roles that you've heard about, and we  
8 started in that implementation space with three different  
9 NMEC program models and have evolved to that aggregator  
10 role where we're now operating in a Market Access Program.  
11 And so I'm going to start orienting you to some of our  
12 earlier implementation and then move into the market access  
13 piece.

14 So let's go to the next slide.

15 I'm not going to cover definition, but I will  
16 just caveat, you know, Diana did a great job of laying out  
17 what we're talking about today. But what I'm talking about  
18 with all of our programs is, again, that residential  
19 population-based paid-for-savings program model. And so in  
20 all of these instances, Franklin was compensated wholly for  
21 savings recognized at the meter that included incentives to  
22 customers in whatever form they took, and all of our  
23 compensation as an implementer of the program. It was all  
24 based on meter-calculated savings.

25 What you see here is the three programs we've

1 really run, and so it started with our Home Energy Rewards  
2 Program. This was a very light-touch program. We've got  
3 Cool Savers in the middle. That was an early adopted  
4 program, also one of the first NMEC programs that was  
5 approved. It operated in a sweepstakes type model.

6           And on the right, you'll see the Comfortable Home  
7 Rebates Program. And that program, it operated the longest  
8 and it evolved from HVAC maintenance and whole home upgrade  
9 programs to become a Pay-for-Performance Program. And it  
10 operated that way for a while until we were able to see  
11 some of those meter-based savings results and really  
12 evaluate how our interventions were affecting customers.  
13 We could see the impacts of those savings compared to the  
14 deemed work papers that have historically been used when we  
15 talked about deemed programs. And we could see how the gas  
16 efficiency measures were performing.

17           And ultimately what we could see through all that  
18 data that we were now looking at for all the interventions  
19 we'd done is that there was a real, real motivation to move  
20 to that electrification component. And so the program  
21 evolved to deliver electrification primarily.

22           And so in a very short time, we pivoted the  
23 program and served well over a thousand customers with a  
24 deep electrification intervention. What that allowed us to  
25 do was focus on those HVAC and shell measures.

1           We moved towards a hot climate zone, and the  
2 program was compensated at an MMBtu level. And what that  
3 means is that we were looking at both gas and electric  
4 savings at a source energy level, and that allowed us to  
5 really, really focus on that electrification component  
6 because electrification can at times increase electric  
7 usage, but the decarbonization impact of removing that gas  
8 equipment is significant. And so from a decarbonization  
9 perspective, we saw great benefit in the electrification  
10 efforts we were putting forward.

11           This program also drove significant peak savings.  
12 As you heard, there was a strong focus over the past couple  
13 of years about summer reliability. And the price signals  
14 that were driven into this program drove us to focus on  
15 that specific intervention. And so what we were able to do  
16 was really create strong benefit in the peak and for the  
17 overall grid through this program.

18           I'll post a case study to this in the chat when  
19 I'm done, but you can look at Franklin Energy case study  
20 that you can search it in any browser and see the case  
21 study for this specific program.

22           Let's go to the next slide and we'll talk about  
23 the market access interventions.

24           So market access, as you've heard about, and MCE  
25 is featured right there, in this marketplace, we were

1 operating as an aggregator. So we stopped being the  
2 implementer and we started working directly with  
3 contractors and customers to drive projects and bring them  
4 into the marketplace. This is our newest effort because we  
5 were focused on the other program deliveries for quite a  
6 period of time, but we're excited to be in this space now  
7 and driving projects forward.

8           We've completely pivoted the program design. And  
9 I think that's one of the things I want to leave people  
10 with is that the flexibility and iteration component of  
11 these programs, within market access, we created a product  
12 where we're taking the incentive that would normally go  
13 directly to a customer, and we're buying down interest  
14 rates to zero percent. What that allows us to do is work  
15 directly with our partner contractors and offer them a zero  
16 percent financing product they don't normally have access  
17 to. And so when the customer's out at the site trying to  
18 sell that job, it eliminates all of that immediate upfront  
19 cost barrier to the customers and really helps move the  
20 project along.

21           So we're excited to see how this product works.  
22 It's fairly early in its implementation, so I don't have a  
23 ton of results to talk about, but we really think it's a  
24 great approach. And working in close collaboration with  
25 the stakeholders, the trade allies and partners we work

1 with in the field, we think this is a wonderful solution.

2           Let's go to the next slide, and I'm going to talk  
3 about successes and challenges. So this is going to get  
4 maybe a little nitty gritty, and it's going to expose some  
5 of the issues that we see within these program designs.

6           I think, so on the success side, that program  
7 flexibility really is key. You heard me say we moved  
8 through sweepstakes, kits, behavioral messaging, like  
9 measure iteration. All of that flexibility within the  
10 measured program design was critical to allow us to iterate  
11 over and over again to find a program model that worked,  
12 met contractors' needs, customers' needs, and led to scale.  
13 And that iteration was really what was the key to getting  
14 to scale.

15           I will say the clear rules obviously helped. You  
16 know, the CPUC has done a great job of outlining an NMEC  
17 rulebook and having that clear guideline, and those rules  
18 to rely on also in this environment were helpful when we  
19 were working through how to run the programs.

20           And one of the things that we've seen so far is  
21 still the traditional incentives still work best. And  
22 you'll hear, we've talked about, you know, recognizing  
23 customers up front and the difference with the HOMES  
24 Program having the payments on the back end. That is an  
25 issue that I think needs to be discussed and people need to

1 be well aware of that those incentives, money now kind of  
2 matters to customers, and so that's something to be aware  
3 of. We found that to be the most successful of all of our  
4 program designs, so I just wanted to point that out.

5 On the challenge side, that gas and electric data  
6 availability is critical. When you're doing meter-based  
7 evaluation, you need to be able to look at both fuel  
8 sources when you are decarbonizing and electrifying because  
9 you need to be able to recognize the reduction in that gas  
10 benefit to really capture the full value of the project  
11 you're delivering, so that data availability is critical.

12 Within the savings modeling, there's always  
13 challenges. You know, there are -- I'm not going to go too  
14 far down into the calculation methodologies and what  
15 underpins NMEC savings methodologies, but there are certain  
16 interventions or certain customer situations that make it a  
17 little more difficult to model. And, you know, we also saw  
18 that in some cases we were saving so much energy on the gas  
19 side that the models had to account for that. It was kind  
20 of throwing things off.

21 And so there are years and years of learnings  
22 through this process that I don't have time to talk about,  
23 but really making sure that the models are calibrated to  
24 fit the interventions you're driving were a key piece also.

25 The payment policies, mentioning that we take the

1 risk on in many of these cases and, you know, recoup that  
2 as a performance payment on the backend is a challenge.  
3 And smoothing that cashflow delivery is critical to scaling  
4 a market and making it operational.

5 All of the programs we ran ended up having  
6 interim payments and not having a final payment at the very  
7 end -- sorry, let me clarify that. They had interim  
8 payments through the process, but it had a true-up at the  
9 end. We didn't have to wait all the way until the end of  
10 the delivery to get compensated. And that was just key  
11 when you're working with a portfolio of projects to be able  
12 to smooth cash flow for implementers or contractors that  
13 are driving projects forward.

14 Baselines can be a challenge in a NMEC  
15 environment. You need a clean 12-month pre- and post-  
16 baseline to be able to evaluate the savings of those  
17 interventions you drive, and so that can be limiting to  
18 some customers.

19 You know, ESA is a large income-qualified  
20 program, and they have light interventions in some cases  
21 that can erode how customers participate. Sometimes any  
22 deemed participation in a customer's 12-month history can  
23 preclude them from participating in an NMEC program, and  
24 that's a challenge that needs to be addressed. And,  
25 you know, people move in and out of their homes. People



1 change names on accounts. All of those fluctuations can  
2 create challenges as well.

3           You know, we've addressed all of these and have  
4 worked through solutions over the years, but those are some  
5 of the key challenges that we saw as we were implementing  
6 programs.

7           Let's move to the next slide.

8           We'll talk a little bit about gaps. There are  
9 certain customers that we found were troubled to  
10 participate. Multifamily is difficult, mobile homes and  
11 parks are challenging in the NMEC space, and renters for  
12 that, you know, duration component. Renters come and go  
13 pretty quickly, and so serving them is more challenging and  
14 probably not a real good fit for rental environment in an  
15 NMEC program, depending on the duration of those savings  
16 evaluation.

17           And customers that can be a good fit but may  
18 need -- may not also and need to be kind of considered  
19 carefully is that low-income component. We've talked about  
20 how to serve low income and, you know, I'm excited to hear  
21 that there may be a deemed approach for low income and, you  
22 know, a pay-for-performance approach for more market rate  
23 customers. But those high intervention costs of deep  
24 retrofit measures can be a challenge to overcome for an  
25 income-qualified customer.

1           Solar and electric vehicles, I want to copy up  
2 this bullet that they are not -- that does not mean they  
3 are not a good fit. What I mean in there is solar and  
4 electric vehicles can cause a challenge in the modeling of  
5 the savings, and so what you end up with could be a  
6 challenging model fit where it's difficult to recognize the  
7 savings and the interventions that have been driven at that  
8 home. So those are things that you need to be careful of  
9 when you're implementing a program.

10           Broadly, I think when these customers come up and  
11 when there are ineligibility challenges, it's important to  
12 have a backup methodology. And we've worked in all of our  
13 program environments to come up with, you know, the case we  
14 use when we deal with those situations to account for those  
15 customers so we don't lose them.

16           The worst thing you want to do is go serve a  
17 customer and then tell them they're not eligible because we  
18 can't calculate your savings. That doesn't mean anything  
19 to people in the real world, and so we want to be  
20 thoughtful as we design programs about what do we do in  
21 those cases when we've got a customer in the program and  
22 we're having a challenge accounting for those savings.  
23 Setting those expectations up front in policy and program  
24 design is critical to making sure that you have a robust  
25 market of NMEC programs running.

1           I want to close on our last slide, which is just  
2 kind of the good news. I hit you guys with some of the  
3 challenges that we've seen, but overall, we are so excited  
4 to be in this space. We've had outstanding success with  
5 NMEC programs since 2018.

6           You can see here, we served 10,000 customers in  
7 just under two and a half years with our programs. That  
8 resulted in almost a million therms saved. What you'll see  
9 in these slides, and I'm going to actually draw your eyes  
10 in just for a moment, if you look at the left side with the  
11 three boxes on top of the big box on the bottom, there's an  
12 orange bar in that middle top box and it says "Peak." What  
13 you can see is a peak savings that I was talking about.  
14 That is a 20 percent reduction in peak energy use for homes  
15 where we went and had an intervention. So that's a  
16 substantial reduction in peak usage for customers that  
17 received our interventions.

18           Over on the right side in the bigger blue bar,  
19 you'll see that total system benefit we talk about. And  
20 what's been found is that the interventions we were  
21 leveraging and driving into these homes ultimately ended  
22 with about a \$4,000 total system benefit, which is just an  
23 outstanding value for us.

24           So we feel that this is a very successful model.  
25 We've worked through a variety of implementations and it's

1 been a wonderful experience for us. We've been very  
2 pleased with the results and the outcomes and we're excited  
3 to keep iterating on program design.

4 I think, you know, if I leave you with anything  
5 is that the flexibility that this program design affords is  
6 critical. We do feel like we've moved the market. We  
7 engaged many contractors. Comfortable Home had over 60  
8 contractors participating in it that have now been through  
9 that electrification process, so we're able to move the  
10 market.

11 And the other thing about meter-based savings is  
12 it's all accounted for at the meter. So you get that 100  
13 percent realization rate. So when we've talked  
14 historically about low realization rates on program  
15 delivery, really what we're seeing with this type of  
16 program delivery is compensation for savings that show up  
17 at the meter, and that's where it's really important.

18 So with that, I'll close and turn it back over to  
19 you, Diana.

20 MS. MANETA: Great. Thank you so much, R.

21 At this point, I'd like to invite our three panelists  
22 to come on camera if you're not already. Great. Thank  
23 you. And I see we have a bunch of questions coming in from  
24 the chat. I have some questions as well. Those were  
25 really thought-provoking presentations, really appreciate

1 that depth of information.

2           And so I think I'll maybe start us off with a  
3 couple of questions. We will take some questions from the  
4 chat and then in a few minutes, just so folks are aware, we  
5 will also open it up for more of a public comment session  
6 before lunch.

7           So to start off, I think we heard a lot of great  
8 perspectives from all three of you on the successes we've  
9 seen in residential pay-for-performance and also some of  
10 the challenges we've seen and some of the factors that have  
11 led to many of these programs being relatively small, but  
12 also opportunities.

13           For example, Alex, you mentioned the slow ramp as  
14 aggregators are getting comfortable, but then once you get  
15 there, you know, really the opportunity for continued  
16 growth.

17           One challenge I wanted to ask a little bit more  
18 about, Coby brought this up, is the cost effectiveness, the  
19 total resource cost, and you mentioned, Coby, that you've  
20 seen that as a challenge for equipment-focused residential  
21 programs. Curious to hear from any of the panelists, the  
22 extent to which you found that to be a challenge and also  
23 the opportunity. I think Coby mentioned that's a place  
24 where layering, leveraging with other funding sources like  
25 potentially homes funding source could be really valuable.

1           And so I guess I'm asking a double question.  
2 What is the challenges related to that cost-effectiveness  
3 requirement? And then to the extent that layering or  
4 leveraging other funding sources could be valuable, what  
5 would that look like? Can you provide any more concrete  
6 details of what that layering or leveraging might look  
7 like?

8           That was a big question. I'll open that up to  
9 anybody who wants to respond.

10           MR. KJELDTSEN: I think I can start off just that,  
11 you know, the TRC hasn't posed a great challenge for us in  
12 the programs we've delivered. We've been seeing reasonable  
13 TRCs. And as the utilities are moving to that TSB  
14 component, that's really where we're focused because I  
15 think many are looking towards that TSB value as the  
16 guiding star going forward. And we get a really good TSB  
17 value because we get, you know, such good recognition for  
18 these programs.

19           In the programs we were delivering, we weren't  
20 braiding funds in yet. We weren't leveraging additional  
21 deemed incentives in the P-for-P Programs. There was  
22 policy rules in place at the time we were running those  
23 programs where we weren't able to claim deemed incentives  
24 on top of pay-for-performance implementations. So they  
25 were being kept very separate at that time.

1           As we moved forward and were able to see those  
2 come in, you know, very exciting to incorporate bulk deemed  
3 measures into pay-for-performance environments, if that's  
4 fully allowed. And that will be interesting to see how we  
5 how we move forward with that. We are working on  
6 fundraising and bringing in multiple funding sources in a  
7 variety of programs. So it's something we're very much  
8 looking at.

9           MR. VALENTI: Yeah, and I can kind of build on  
10 that. From an administrator's perspective, the TRC is a  
11 challenge. I think for residential space, we, you know,  
12 don't have a lot of projects to really understand, once the  
13 program sort of matured, what it looks like, but there are  
14 a lot of resources put into projects of relatively small  
15 energy savings in TSB, so it is a challenge.

16           So I think, you know, moving forward we'll have  
17 more projects and experience to understand, you know, what  
18 it looks like when a program is more mature. So I'm happy  
19 to share more when that time is appropriate.

20           In terms of braiding funds or leveraging funds, I  
21 think there is a great opportunity. I think that is one of  
22 the challenges I mentioned that there were other programs  
23 that offered incentives that were sort of easier and more  
24 accessible than ours. And so we are going to braid our own  
25 grant funds and look forward to the opportunity to also

1 complement our program with the HOMES funding as well. So  
2 I do think, you know, to encourage more contractors to  
3 participate in our program, we need to offer competitive  
4 incentives. And so I do think there are a lot of  
5 opportunities in the future.

6 And then to talk a little bit about the slow  
7 ramp, I think, you know, we are now at a great time. This  
8 is a perfect time for this particular type of program  
9 design to be launched at the statewide level. So I think  
10 there is a great opportunity because of the lessons learned  
11 and the market sort of understanding this approach a little  
12 bit more. So I do think this ramp should be pretty steep  
13 once this type of program is launched.

14 MR. RUDOLPH: And I'll just mention maybe two  
15 things briefly. One is on the total resource cost test  
16 side, you know, one of the -- when you do have high total  
17 costs, including high customer costs for things like  
18 equipment, it can make it difficult to do installations  
19 in -- for, specifically, projects that are not at that very  
20 tippy top of the kind of customer targeting pyramid. In  
21 other words, you know, they may be in more moderate climate  
22 zones and just lack those kind of extremely high benefits,  
23 savings benefits that then help counteract the high costs  
24 sometimes of equipment.

25 When you take out some of those cost test



1 requirements, it can potentially open up opportunities is  
2 for a greater number of customers who maybe don't have that  
3 quite high savings potential. For example, some of the  
4 customers, maybe in MCEs territory, which I think Alex, you  
5 can correct me if I'm off on this, but maybe perhaps tends  
6 to be a bit more moderate than, for example, in the Central  
7 Valley.

8           And then the other thing I'll mention is that  
9 there's also potential for, you know, in instances where  
10 customer costs are brought down by funding that's external  
11 to ratepayer programs, so either from the HOMES Act or  
12 HOMES Program or some other kind of incentive, that could  
13 actually have a positive impact on our own cost  
14 effectiveness; right? It brings down the customer costs  
15 and potentially opens up some opportunities for program  
16 leveraging.

17           MS. MANETA: Great, thanks. Thanks to you all.  
18 That's really helpful um context.

19           At this point, because we have a lot of questions  
20 coming in, and I also want to leave some time for public  
21 comments, I think I'm going to look at some questions that  
22 we have coming in from the Q&A. And, folks, feel free to  
23 type in others if you have them for our panelists.

24           One question is just clarification. "How are  
25 current P-for-P Programs funded?"

1           Would one of you be willing to take that?

2           MR. RUDOLPH: Sure. I guess that's probably for  
3 me.

4           But for the most part, with some nuance that,  
5 Alex, if you want to, you're more than welcome to get into,  
6 but for the most part, the kinds of Pay-for-Performance  
7 Market Access Programs that we're talking about here,  
8 they're funded through ratepayer funding that comes in the  
9 form of a public purpose program charge, a surcharge that  
10 ratepayers pay on their bill for investor-owned utilities  
11 in California.

12          MS. MANETA: Great. Thanks, Coby.

13          Another question we have from the Q&A. This is  
14 specifically for Alex MCE. The question is: "How many of  
15 the 37 projects in 2023 were residential?" I think the 37  
16 might have been the commercial number actually. "And what  
17 were the savings for the residential projects?"

18          Could you clarify those numbers if you could?

19          MR. VALENTI: Yeah, so you're right. The 37  
20 projects for 2023 were commercial projects. The  
21 residential projects, I think it was 113 over the first --  
22 or 2022 and 2023. I can't really share off the top of my  
23 head what the impacts were, but they were fairly small  
24 because it was just, you know, smart thermostats, so just  
25 that sort of set point modification, so it's a relatively

1 small impact.

2 MS. MANETA: Great. Thank you, Alex.

3 I've got a question for Justin now from Franklin.

4 "Could you explain how the residential customer fits  
5 into the demand flex market model? I heard that  
6 Franklin upfronts the cost to contractors. Does the  
7 homeowner or ratepayers see any energy cost savings?"

8 MR. KJELDTSEN: The homeowner does see the savings  
9 from the project at the meter. And so the intervention  
10 that we do, whether it's, you know, weatherization or a  
11 mechanical system like a HVAC or water heater, is installed  
12 at their home. They get the direct benefit at the meter  
13 from that.

14 The compensation is paid to the contractor to buy  
15 it, and we buy down that in zero percent loans. So in the  
16 market access environment, we're pointing dollars at that  
17 financing product. We're working with the lender to make  
18 sure that we can give the customer access to the project,  
19 no cost upfront financed over a period of time. The  
20 benefit to them is the zero percent loan for all the cost  
21 of the retrofit and the benefit at the meter. So they  
22 actually do end up seeing direct energy saving benefits on  
23 their bill.

24 MS. MANETA: Great.

25 MR. RUDOLPH: Diana, maybe if I can also just

1 mention on that?

2 I think there's sometimes a common  
3 misunderstanding with our Pay-for-Performance Programs and,  
4 in particular, market access, that the pay-for-performance  
5 piece of them necessarily flows through to the customer.  
6 That's not the case; right?

7 In some aggregator models, there is a performance  
8 payment made to the customer, but in other cases, like what  
9 Justin has been walking folks through, the aggregator, in  
10 this case, Franklin, I guess, is the one that's taking on  
11 the performance risk, and they're offering a standardized  
12 product to the customer. So the customer, you know, will  
13 see variability in their savings depending on how well the  
14 project is performing, but the incentive payment itself,  
15 the performance risk really goes to the aggregator, not the  
16 customer.

17 MS. MANETA: Great. Thanks for clarifying that,  
18 Coby.

19 We have a couple of questions on a similar theme,  
20 and this is related to, I believe it was Justin who  
21 mentioned some of the types of customers that haven't been  
22 a good fit or are harder to reach through Pay-for-  
23 Performance Programs, so multifamily buildings,  
24 manufactured homes, renters, potentially low-income  
25 households as well. Curious to hear your thoughts on

1 whether there are variations on a pay-for-performance  
2 approach that could be a better fit for those customers or  
3 whether you think other approaches, like for example, a  
4 Direct Install Program, like the CEC is pursuing through  
5 our Equitable Building Decarbonization Program is a better  
6 fit?

7           So a couple of questions in one there, but  
8 curious to your thoughts on how we best reach those  
9 customers.

10           MR. KJELDTSEN: I think it's a complex question,  
11 and there's a bunch of different aspects to it that will  
12 probably say quite a dialogue, but I think there's the  
13 modeling component of it, and what does the modeling  
14 methodology allow for? You know, things like, you know,  
15 multifamily environments or mobile homes are more  
16 challenging on a model perspective, I think, whereas the  
17 lower income and renter components are challenging from a  
18 capital perspective, really.

19           So, you know, if you were to ask me if there was  
20 a design that works well, like that's a broad question as  
21 well. And how do we solve and move forward? I would say I  
22 do think for the income-qualified customer, a more deemed  
23 or direct incentivized measure up front is probably a  
24 better way to go to bring that cost down as close to zero  
25 for them as possible so they can move forward. You know,

1 in a more market rate environment, then the customers can  
2 carry more of the cost of the project longer.

3 So it is challenging and I think it's both a  
4 model and a policy component.

5 MR. RUDOLPH: And in our market rate energy  
6 efficiency portfolios across the state, what we did last  
7 summer is, in addition to directing the utilities to launch  
8 Market Access Programs more permanently, is we also  
9 followed up on state law from SB 350 and required that new  
10 Energy Efficiency Programs serving market rate customers  
11 use normalized metered energy consumption, NMEC, when  
12 feasible and cost-effective for their savings measurement.

13 And so, you know, I think both of those, both  
14 sides of that are important. One is that we have been  
15 pushing toward greater use of meter-based savings and  
16 performance incentives, performance-based incentives. But  
17 then also, as Justin mentioned, there are instances where  
18 that kind of measurement approach is not quite as feasible  
19 or ends up being more costly, significantly more costly,  
20 unique circumstances where it ends up being, you know, a  
21 lot more difficult.

22 And so, you know, in our own portfolios, we have  
23 a variety of different ways that programs are implemented.  
24 We are not planning for our Market Access Program  
25 approaches to subsume every other type of program

1 implementation or administration in our energy efficiency  
2 portfolios. But I do think they will be -- I do expect  
3 that there'll be a growing part of our ratepayer funded  
4 landscape.

5 So I think there's a both/and opportunity.

6 MS. MANETA: Great, thank you, Coby.

7 So we have other questions coming in, but I want  
8 to make sure we have some time before we break for lunch to  
9 allow folks to make comments, to have kind of a public  
10 comment session, allow folks to make comments verbally, so  
11 I think we will have to conclude our panel there. Thank  
12 you so much to our panelists.

13 And if we could share the screen again, we'll  
14 provide some instructions for public comment. We do have  
15 some questions based on what our panelists have just been  
16 presenting that we're particularly interested in getting  
17 public input on, although you are welcome to provide  
18 comments on any other topics we've been discussing today as  
19 well.

20 Could we go on to the next slide, please?

21 So as I mentioned, kind of along the lines of  
22 what we've just been discussing with the panel, these are  
23 some questions we're particularly seeking input on, either  
24 today or subsequent to the workshop in written comments to  
25 the docket.

1           The first one is: "Residential Pay-for-  
2 Performance Programs in California have been small. What  
3 are the opportunities for a pay-for-performance approach to  
4 scale and move tens of millions of dollars in residential  
5 decarbonization incentives quickly?"

6           Second: "Can existing residential Pay-for-  
7 Performance Programs adjust to incorporate homes  
8 requirements?"

9           And third: "How can the unique needs of  
10 multifamily properties be addressed through a residential  
11 Pay-for-Performance Program?" We're just talking about  
12 some of those challenges with the panel.

13           So, again, if we could move on to the next slide?

14           I think we'll put those questions in the chat if  
15 you'd like to refer back to them. Again, we welcome  
16 comments on those questions or on other topics that we've  
17 been discussing this morning.

18           If you'd like to make a verbal comment, if you  
19 are joining us on Zoom, please let us know you'd like to  
20 comment by using the raise-hand feature which looks like an  
21 open palm at the bottom of your screen. If you're joining  
22 us by phone, please press star 9 to raise your hand. When  
23 I call on you, please unmute yourself, state your name and  
24 any affiliation you might have, and then make your comment.  
25 We are going to ask comments to be limited to three minutes



1 or less, since our time is pretty limited here.

2 So I will give it a minute and see if we get any  
3 raised hands. Yes, I see a raised hand from POWERTREE. If  
4 you could unmute yourself and make your comment?

5 MR. REINECCIUS: Thank you. Reineccius. I'm  
6 CEO and founder of POWERTREE Services. We focus  
7 exclusively on multifamily residential. And we currently  
8 are involved in several thousand apartments worth of low-  
9 income projects.

10 And some of the comments I would make in regards  
11 to the things I've heard here is that the missing piece in  
12 most multifamily is consideration of the owner's equity and  
13 income pathways. Too many state programs constrain or  
14 restrict the property owner from being able to get, for  
15 example, a rent adjustment versus the utility allowances.  
16 I speak specifically of the CUAC Program that both CEC and  
17 the Treasurer's Office manage.

18 I'd also highlight that many of the significant  
19 property operators have properties in a portfolio across  
20 many different utility territories. And tying programs and  
21 incentives into utilities is a terrible way of getting this  
22 placed because it requires multiple different approaches  
23 based on the specific utility. Standardizing programs at  
24 the state level so that a property owner of scale can  
25 operate, whether they're in a publicly owned utility

1 territory, whether they're in an IOU, or whether they're in  
2 a municipal, would dramatically likely improve the uptake  
3 because now you have a standard pathway that takes less  
4 management overhead. It also makes it easier for them to  
5 understand it, and they're very busy folks.

6 So I would highlight that you've got to put more  
7 consideration into allowing property owners to get  
8 adjustments to their income so that they can actually  
9 afford to participate in these sorts of programs.

10 And given I've got a minute left, I would also  
11 highlight that it's very important to consider efficiency  
12 upgrades to other systems, such as solar and EV charging.  
13 When you feed back energy into the grid from a solar array,  
14 you lose up to 15 percent of that energy before it gets re-  
15 consumed by another destination. So upgrades to generation  
16 systems are absolutely efficiency.

17 And I would also highlight that electric vehicle  
18 charging is much more efficient than gasoline. It takes  
19 seven kilowatt hours of electricity to refine one gallon of  
20 gasoline, and you can go much, much further on electricity  
21 in an electric vehicle than you can on a gallon of  
22 gasoline.

23 So I'll conclude there. Thank you.

24 MS. MANETA: Great. Thank you so much for that  
25 comment. Really appreciate that.

1           If other folks would like to make a comment,  
2 please raise your hand. Again, you can do that by using  
3 the open-palm/raise-hand button at the bottom of your  
4 screen on Zoom or by pressing star nine if you're on the  
5 telephone.

6           Again, I will pause a moment here and see if  
7 anybody else would like to make a comment. I am not seeing  
8 any other comments.

9           I might actually take this opportunity to, since  
10 we have another couple minutes before lunch and I want to  
11 make good use of our panelists, if I could pose another  
12 question that came in?

13           Justin, are you still available here? We have  
14 another question that came in through the Q&A directed at  
15 you.

16           MR. KJELDTSEN: Of course I am.

17           MS. MANETA: Great. So the question is: "You  
18 mentioned electrification in certain programs and peak  
19 load reduction through Market Access Programs. How do  
20 these two objectives align, since one increases  
21 electricity use while the other seeks to reduce peak  
22 electricity?"

23           MR. KJELDTSEN: That's a good question. Really,  
24 the electrification components are focused on the  
25 decarbonization. And so what we're doing there is driving

1 a reduction in gas usage and the decarbonization of those  
2 end uses.

3           What we also see is that upgrading the old  
4 technology to newer electrification measures like heat pump  
5 technology still creates a significant peak benefit. And  
6 so what we're seeing is not only are we decarbonizing an  
7 old gas furnace and taking it out, but by moving to a heat  
8 pump technology, when we make that swap, we're still seeing  
9 a significant reduction in peak load during the hottest  
10 parts of the summer when the ACs are running by moving to  
11 that newer heat pump technology.

12           So they are slightly opposed but they do work  
13 really well together to drive to a common goal.

14           MS. MANETA: Great. Thanks Justin.

15           Let's see, maybe I will try to squeeze in one  
16 more here before my colleagues tell me we really got a  
17 break for lunch.

18           So we have a question for Alex, if you're still  
19 available here. And we got into this a little bit before,  
20 but this is related to your mention that,

21           "More contractors participate in Pay-for-Performance  
22 Programs with more competitive incentives. Can you  
23 provide some numbers for what percentage of the  
24 incentive the contractors are able to take as profit  
25 and percent that passes through to the customer?" The

1           commenter says, "I heard earlier or the DOE homes  
2           guidance wants to see the benefits being primarily  
3           passed through to the customer."

4           MR. VALENTI: Yeah, so for our programs, we do  
5           not have minimum requirements for contractor pass-through  
6           to the customer, so yeah, we don't have a framework for  
7           that. We are requiring documentation of those dollars that  
8           are passed through so that we can understand how those  
9           dollars are actually impacting project costs. And if there  
10          are benefits being passed through, I think aggregators do  
11          take sort of a wide variety of approaches in terms of how  
12          those incentive funds do help, you know, foster program  
13          development, as mentioned with Frontier and the buy-down of  
14          the finance costs or there's other, you know, full pass-  
15          through to buy down the initial project costs.

16          So a lot of different methodologies, but yeah, we  
17          don't have a requirement in our program for minimum pass-  
18          through.

19          MS. MANETA: Great. Thank you, Alex.

20          And with that, we are going to break right on  
21          schedule for lunch. We will reconvene the workshop at one  
22          o'clock. We have some great panelists lined up for the  
23          afternoon, so I hope folks will stick around for the  
24          afternoon session. And we'll also have more public comment  
25          opportunities and opportunities for questions in the

1 afternoon.

2           So with that, we will take a break and see you  
3 all again at one o'clock. Thank you.

4           (Off the record at 12:00 p.m.)

5           (On the record at 1:01 p.m.)

6           MS. JOFFE-BLOCK: Welcome back, everyone. I  
7 really appreciate the panelists this morning sharing their  
8 candid learnings from their programs and the excellent  
9 questions and engagement through the chat or through the  
10 Q&A.

11           We're going to resume with our next session,  
12 which is designed to explore options for how HOMES Pay-for-  
13 Performance can be administered and implemented here in  
14 California.

15           Actually, no, that's not what we're going to do.  
16 I'm sorry, I'm on the wrong slide here.

17           We are going to do the session that I promised  
18 you that I kept talking about all morning long when I said  
19 we were going to talk about that when we talk about  
20 incentive design. Okay, so let me get to the right place  
21 here. All right, and I'm stepping in for Jacob Wahlgren  
22 today and helping moderate this session on incentive  
23 design.

24           So before I introduce our panelists, I have a few  
25 slides to help us think about how we can align the design

1 of the HOMES Pay-for-Performance Program with California's  
2 climate and energy goals, meet DOE requirements, and also  
3 complement the EBD Direct Install Program. Then my  
4 colleague, Tiffany Mateo, is going to provide an early  
5 preview of modeled energy impact analysis that CEC staff is  
6 developing and will be published later this summer.

7 So we're first going to talk about incentive  
8 design and how it relates to our policy goals.

9 So we can move to the -- yeah, perfect. Okay,  
10 there we go.

11 So with regard to climate, as a planned  
12 complement to the EBD Direct Install Program, a Pay-for-  
13 Performance Program could be an opportunity to transform  
14 the market by prioritizing strategies that have the  
15 greatest impact in decarbonizing California's building  
16 stock, including advancement toward the 6 million heat pump  
17 goal by 2030. Incentive design could also have a big  
18 impact on the state's grid reliability, peak load  
19 reduction, and resiliency goals. We also want to design  
20 the program to reach as many households as possible, while  
21 carefully considering potential impacts on household  
22 utility bills.

23 While staff is planning and considering these  
24 design elements, we're also cognizant of how to align the  
25 program with the HOMES Program requirements. So DOE set

1 some specific guidance around the structure of how and when  
2 incentives are paid. Staff mentioned these components  
3 earlier this morning, so we're putting them up here as a  
4 refresh as we think about incentive design.

5 So just as a refresh, rebate funds may not exceed  
6 project cost, they cannot be paid until after the 9-12  
7 month M&V period, incentives must be estimated up front and  
8 some portion passed through to the customer, and programs  
9 must have plans in place for mitigating the risk of  
10 contractors undervaluing incentives and then capturing the  
11 excess savings.

12 So with regard to determining the value of  
13 incentives, the HOMES Program has two key provisions which  
14 you've now heard about, you've heard mentioned a couple of  
15 times from this morning.

16 The first is that statutory requirement that the  
17 rebate value be based on 20 percent energy savings in an  
18 average California home. And we talked about how that  
19 converts to \$0.55 per kilowatt, per kilowatt hour  
20 equivalent for market-rate households, or \$1.10 for low-  
21 income. And states do have the ability to request an  
22 increase in the incentive level for low-income households.

23 Second, you've heard us talk about this, the  
24 state's application must also include a plan to value  
25 energy savings based on time, location, and greenhouse gas



1 reduction, but this does not replace or count for the  
2 requirement to meet the minimum 15 percent energy savings  
3 threshold. So we've been in communication with DOE staff  
4 to understand what flexibility states have in meeting the  
5 statutory requirement while also aligning incentives to  
6 California's grid priorities.

7 I think we have a really great panel here this  
8 afternoon to talk towards these things. If you have any  
9 questions, please use the Q&A Zoom feature. There will  
10 also be a discussion portion after the panel presentations,  
11 at which point I will read questions from the Q&A.

12 So HOMES requires a threshold of energy  
13 efficiency savings, and at the same time, California has  
14 electrification and greenhouse gas reduction goals. So I'm  
15 going to turn it over to Tiffany Mateo, who will be  
16 presenting a preview of an energy impact analysis for  
17 building retrofits in California, so that we can get a  
18 sense of what level of energy savings and GHG reductions  
19 electrification projects may yield.

20 MS. MATEO: Thanks, Miriam.

21 Good afternoon, everyone. My name is Tiffany  
22 Mateo. I'm a Senior Mechanical Engineer working on the  
23 Equitable Building Decarbonization Program. I, along with  
24 my colleagues Erica Chac and Larry Froess, completed a  
25 model-based energy and bill impact analysis for

1 retrofitting existing homes in California. This is an  
2 early preview, and like Miriam said, the full analysis  
3 methodology and results will be in a report scheduled to be  
4 published this June.

5           In support of the Equitable Building  
6 Decarbonization Program, we performed an energy and bill  
7 impact analysis on the decarbonization of existing homes  
8 statewide. Homes in this analysis includes three vintage  
9 categories of single-family, multifamily, and manufactured  
10 homes listed here.

11           The modeling assumptions are based on data from  
12 the 2019 Residential Appliance Saturation Study, or RASS,  
13 U.S. Census data, RASS stock, and applicable building  
14 energy standards and common building practices at the time.  
15 There are different vintage categories modeled for the  
16 single-family and multifamily prototypes versus the  
17 manufactured home prototypes because each are subject to  
18 different standards.

19           Staff used CBECC, the California Building Energy  
20 Code Compliance, software to model these prototypes with  
21 heat pump and building envelope retrofits. These models  
22 were created and run in all 16 California climate zones.

23           This graph represents results for the three-  
24 bedroom single-family prototype built between 1976 and  
25 1983. Energy efficiency was calculated by comparing the

1 total energy savings to total energy use in the baseline.  
2 Total energy was calculated by converting site electricity  
3 or kilowatt hours and gas or therms to a million BTUs. A  
4 therm is a larger energy unit than kilowatt hours, so just  
5 by switching from gas to electricity there's energy  
6 savings.

7           According to this analysis, heat pump water  
8 heater retrofit projects in Climate Zones 3 through 10  
9 would likely meet the HOMES 15 percent savings threshold,  
10 as you could see with the dark blue bars. Heat pump water  
11 heater projects installed in other climate zones may not  
12 meet the threshold.

13           Also, heat pump space conditioning retrofit  
14 projects would likely meet the HOMES 15 percent savings  
15 threshold in all climate zones except Climate Zone 7, shown  
16 by the light green bars. A higher efficient heat pump  
17 and/or envelope measures, such as attic insulation or air  
18 sealing, could allow the heat pump HVAC retrofit projects  
19 in Climate Zone 7 to meet the homes threshold, shown at the  
20 top of the green bars in light blue and teal.

21           To estimate avoided GHG emissions associated both  
22 with the combustion of gas and electricity use, we applied  
23 hourly emission factors to the CBECC hourly energy outputs.  
24 The emission factors used for electricity are based on the  
25 2022 time-dependent valuation developed for the Building

1 Energy Standards.

2           You can see on the blue bars, switching from a  
3 gas tank water heater to a heat pump water heater saved GHG  
4 emissions fairly consistently across all climate zones.  
5 Replacing a gas-fired furnace and air conditioner with a  
6 heat pump for space conditioning shows greater levels of  
7 GHG emission savings in extreme climate zones than milder  
8 climate zones, as shown by the green bars. There are  
9 higher savings with the heat pump for space conditioning  
10 retrofit in Climate Zones 1 and 16, which are the north  
11 coast and mountain areas.

12           As I stated earlier, a report will be published  
13 this summer of the energy and impact analysis methodology  
14 and results. The next steps of this analysis are to  
15 include several updates, mainly updating the utility rates  
16 and to include rate projection calculation capabilities.  
17 We will also include additional decarbonization measures,  
18 solar PV, and battery storage.

19           Also, since this is a modeling analysis, we plan  
20 to do an analysis of interval meter data for  
21 decarbonization retrofit homes to compare the energy and  
22 bill impacts. This will allow for a better understanding  
23 of how modeling results compared to the real world  
24 findings.

25           Thanks, and I'll pass it back to Miriam.

1 MS. JOFFE-BLOCK: Thank you so much -- (clears  
2 throat) excuse me -- Tiffany, for pulling that together.

3 So you've gotten a sense of what the modeling  
4 results are for electrification projects, and now we're  
5 going to be able to hear about some early results from the  
6 TECH Program looking at actual energy savings from  
7 electrification projects, as well as bill impacts and the  
8 effects on the TSB.

9 So I'm going to invite up Dylan Sarkisian with  
10 Energy Solutions. And as you heard this morning, you heard  
11 Diana and Coby speak about how the total systems benefit or  
12 TSB calculation, which captures the avoided value of energy  
13 use, is the basis for the incentive values in the market  
14 access Pay-for-Performance Programs. And so what's really  
15 interesting about Dylan's analysis is he's going to share  
16 data to show, to help us understand as we think about  
17 incentive design, how the TSB values correlate or don't  
18 correlate with bill savings, which we're concerned about  
19 for particular project types, as well as share other  
20 insights from their data.

21 So thank you so much for being here, Dylan.

22 MR. SARKISIAN: Thanks for having me and for that  
23 very thorough intro. Happy to jump into things now.

24 So on our next slide, I'll be able to start  
25 things off with just looking at our high-level impacts, and

1 there we go. Thank you.

2           And when I talk about our high-level impacts, I'm  
3 thinking of looking at our entire first cohort of projects.  
4 And so before I get into those impacts, I'll take a minute  
5 to describe the scope the purpose of this analysis as well  
6 as our methods.

7           Next slide.

8           So since our results are preliminary and limited  
9 to a small sample size, right now our current focus of this  
10 analysis is to build and vet our methodology to set the  
11 stage for TECH to deliver robust results when we get more  
12 meter data. So what we're looking at here is around 150  
13 non-solar homes spread across the PG&E service territory,  
14 and I'll be focusing on heat pump HVAC retrofits among  
15 those homes.

16           With our next batch of meter data, we will expand  
17 our sample to include all major gas IOU service territories  
18 and all climate zones, as well as more types of projects  
19 and utility rate codes, which are a particularly strong  
20 driver of the bill impacts and total system  
21 benefit -- well, the bill impacts primarily. So I'll talk  
22 about our methods next for a minute in terms of how we  
23 actually did this meter-based analysis.

24           On the next slide, I'll show that our results  
25 were derived by the TECH team member Recurve using a whole

1 home normalized metered energy consumption, or NMEC,  
2 analysis, specifically the OpenEEMeter methods.

3       Implementing this requires an immense amount of data,  
4 so I'd be remiss not to thank the California PUC, the  
5 Energy Commission, and our embedded evaluators, Opinion  
6 Dynamics, for making this analysis possible and providing  
7 the data we use, also vetting our approach. And the  
8 methodology specifically for bill impacts is documented in  
9 our preliminary Bill Impacts Analysis Report that will be  
10 published on the TECH public reporting website,  
11 techcleanca.com soon. So please look out for that if  
12 you're curious to dive deeper into our methodology there.

13               Next slide.

14               So without further ado, let's talk about these  
15 high-level results.

16               Looking at our first cohort of heat pump HVAC  
17 retrofits, what we see is that household gas use was almost  
18 cut in half and electricity use increased, but without  
19 significantly increasing electricity consumption during  
20 peak demand periods for this cohort. Annual utility bills  
21 increased -- or I'm sorry, decreased by about \$150, and  
22 over \$3,000 of total system benefit will be created over a  
23 15-year period, and about half a metric ton of CO2  
24 emissions will be avoided annually as well.

25               So utility bill savings and total system benefit

1 are what I will dive into more next, but more information  
2 on upfront costs and all impacts are available if you  
3 follow these QR codes.

4 Next slide.

5 So when we look deeper into TSB and bill savings,  
6 we see that the medians don't really tell the whole story.  
7 Both TSB, which is on top, and bill savings, on the bottom,  
8 have a lot of variation, even in the small cohort. So  
9 there's a lot on this slide, but what I really want you to  
10 take away from this is that TSB is generally more positive  
11 and also a lot less variable than the bill savings we  
12 observed. Even though their medians are about the same,  
13 bill savings is about three times as large of a standard  
14 deviation, so it's just a much riskier sort of outcome for,  
15 you know, predicting for an individual project right now  
16 just based on what we see in this distribution.

17 So seeing these next to each other prompted me to  
18 ask: Is everyone in the positive half of the top graph also  
19 in the positive half of the bottom? Are they even  
20 correlated? Can you predict one using another? So let's  
21 find out.

22 Next slide.

23 So first and foremost, we can say, yes, bill  
24 savings and TSB are correlated, though only a 60 percent  $R^2$ ,  
25 so I wouldn't really bet on one based on the other. But



1 you can see here already, there's some interesting patterns  
2 in this kind of grouping where you have a total system  
3 benefit on the y-axis and bill savings on the x, and each  
4 dot represents a project.

5           So if we click, you should see that the first  
6 cohort or quadrant, I should say, in this is very small and  
7 it shows it's very unlikely for a project to reduce your  
8 utility bills and create a negative total system benefit.

9           Next, if you click again, the second group here,  
10 we see that some projects do increase utility bills and  
11 create a negative total system benefit, for example, a  
12 customer had no air conditioning and then they got a heat  
13 pump HVAC and they started using AC, especially on hot  
14 summer afternoons when grid costs are highest and  
15 electricity rates are highest as well.

16           Next, the third cohort we could think about is  
17 this roughly fifth of customers who paid higher utility  
18 bills but actually still create a positive total system  
19 benefit. An example could be a customer who reduced their  
20 gas use substantially and added a lot of electricity use  
21 when they installed the heat pump HVAC. But they didn't  
22 add it during peak demand periods, so they still ultimately  
23 pay more for that electricity than they would have for the  
24 gas. But from the system's perspective, this was a  
25 positive trade-off.

1           Finally, a group I'll focus on for the rest of  
2 this talk is our star students, the projects that created a  
3 positive total system benefit and reduced the customer's  
4 bill. All of these types of projects are -- you know,  
5 should be expected, and I don't want to say that any one  
6 type of project is better than another, but in terms of,  
7 you know, optimizing TSB and bill outcomes, this is a good  
8 group to focus on and understand.

9           So I'll show a few comparisons next, if we jump  
10 to the next slide of just, you know, So, who within this  
11 cohort of, say, our star students is reliably achieving  
12 that outcome and why are they having that kind of outcome,  
13 either positive total system benefit or utility bills?

14           So first, I'm going to look at unitary heat pump  
15 HVAC on the next slide, so no mini splits. That was a  
16 section of the customers, but I'm just focusing on the  
17 unitary and split systems typically ducted. And we see  
18 that if we separate these groups into one group that had a  
19 discrete speed compressor, so one or two speeds, and one  
20 group that had a variable speed compressor, the bill  
21 savings especially is statistically significantly higher  
22 for these unitary systems with variable speed compressors.  
23 They also had higher TSB that wasn't statistically  
24 significantly higher.

25           But you also see just more of them. This bottom

1 row shows that more projects with a variable speed  
2 compressor had both positive total system benefit and  
3 positive bill savings.

4 So I'll keep using this kind of approach to  
5 compare, but I'm going to just look at a few different  
6 types of groups on the next slide. I know I have to go a  
7 little bit fast, but I'm happy answer questions afterward.

8 So next, we divided our homes up into four  
9 quartiles of pre-retrofit air conditioning use or cooling  
10 load. And you can see that the first couple quartiles is  
11 pretty minimal AC use. Many Californians don't use air  
12 conditioning, even if they have air conditioning in the  
13 home. Three was moderate. And four I'll call our super  
14 coolers for the sake of comparison. And the super coolers  
15 have a significantly greater total system benefit and bill  
16 savings, and that's a statistically significant difference.  
17 And we believe this is largely because the heat pumps that  
18 were installed are significantly more efficient than the AC  
19 systems that they replaced. So we see a lot of electricity  
20 savings for these projects, especially in summer months.

21 And finally, our last group that I'll use as a  
22 comparison on the next slide is the furnace decommissioning  
23 group, so TECH allowed a participant to either fully  
24 decommission their furnace or leave in a kind of dual fuel  
25 system. And we saw the customers who decommissioned their

1 furnaces did create slightly more total system benefit. It  
2 wasn't statistically significant at this point, though, but  
3 they did create a lot more GHG savings, as we would have  
4 expected, because their furnaces are not operating at all  
5 anymore rather than operating in a dual fuel configuration.  
6 And interestingly, they had no impact on their utility  
7 bills that we could see.

8           So I think I've probably used a lot of my time  
9 diving into these results. So I'll keep it quick on the  
10 next steps, but I'll just say on the next slide that, you  
11 know, TECH is, you know, first and foremost, as I said,  
12 planning to expand our sample size so that we can test  
13 these relationships in a broader array of homes and climate  
14 zones and continue to vet the validity of these  
15 comparisons.

16           But also we're really, you know, seeing these  
17 strong signals already with a few types of groups of  
18 customers and making preliminary decisions about how we  
19 should change our incentive design based on these  
20 comparisons, especially looking at, you know, total system  
21 benefit as an outcome that we should attempt to optimize  
22 for, as well as thinking about how some of these elements  
23 may be able to pay for themselves, whereas other elements,  
24 you know, such as furnace decommissioning, there wasn't a  
25 bill impact, but there is potentially a higher total system

1 benefit and definitely a higher GHG savings.

2           And so we should think about that as requiring  
3 different motivations and incentives than something that is  
4 a known easy and quick return, such as a high cooling load  
5 home, where just a significantly greater utility bill  
6 savings is created.

7           All right, so with that, I'll leave us on this  
8 last slide with just a quick call out. If I went too fast  
9 for you, then you can definitely read through much of what  
10 we are publishing currently on our public reporting website  
11 and also see all about the remaining key elements of the  
12 TECH initiative strategy.

13           Okay, I think I'll hand it back to Miriam now.

14           MS. JOFFE-BLOCK: Dylan, thank you so much.

15           I'm going to go a little out of order just  
16 because there's one clarifying question that I see in the  
17 Q&A. For the measure lifetime bill savings, did you have,  
18 were those lifetime bill savings on there?

19           MR. SARKISIAN: No, I was looking at annual bill  
20 savings.

21           MS. JOFFE-BLOCK: Annual bill savings?

22           MR. SARKISIAN: Yeah, yeah.

23           MS. JOFFE-BLOCK: Okay. All right, so, okay, so  
24 we'll save that question for later. That may have been  
25 directed to something else. The person who asked that

1 question, if you want to retype it in with more  
2 specificity, we can try to answer it.

3 Dylan, thank you so much. That was very, very  
4 timely and relevant to the questions that we are  
5 considering and looking forward to the full analysis coming  
6 out.

7 MR. SARKISIAN: Thank you.

8 MS. JOFFE-BLOCK: So I'm going to turn the mic --  
9 and you also managed to stay within your time and give us a  
10 really significant amount of detailed information, so that  
11 was impressive.

12 I want to turn the mic to our next panelist, who  
13 is April Price, who will be presenting on the Tri-County  
14 REN Single-Family Home Energy Savings Program. This is one  
15 of the Market Access Programs.

16 3C-REN's Pay-for-Performance Programs is one of  
17 those in the state that is going beyond the light touch  
18 measures and incentivizing residential heat pumps and heat  
19 pump water heaters. So April will share their experience  
20 with incentive design and structure. There was a lot of  
21 interest this morning in how to serve hard to reach  
22 residential households and 3C-REN has made this a focus of  
23 their program.

24 So thank you so much for being with us, April.

25 MS. PRICE: Thank you for having me. Yeah, so

1 I'm April Price. I work for the County of Santa Barbara.  
2 And as part of that, I manage our program through the Tri-  
3 County Regional Energy Network.

4 I'll get into the program details shortly, but  
5 just to give you kind of where we are on the life of this  
6 program, we launched in May of 2022, and the program was  
7 pretty slow to start. So, you know, previous panelists  
8 have spoken to the, you know, how long it takes for these  
9 things to get going. And we just started having, you know,  
10 really active participation in our program in the fall and  
11 the winter of last year.

12 So next slide.

13 So 3C-REN is a regional energy network on the  
14 Central Coast, and we receive ratepayer funding to support  
15 energy efficiency in the region. And really key to our  
16 existence is our aim to serve hard-to-reach customers. And  
17 so that's really key to our incentive design for our Single  
18 Family Program.

19 Next slide.

20 So this is how we talk about our Single Family  
21 Program to the general public. We say we have a great  
22 program that will allow you to access discounted pricing  
23 from enrolled contractors, and our discounted pricing is up  
24 to 75 percent off project costs. Any project is eligible  
25 that saves electricity or gas as long as you work with an

1 enrolled contractor. We did just make a program change  
2 that I'll announce shortly. And the actual incentive  
3 depends on how much energy the project saves. So that's  
4 kind of our, again, public-facing message.

5 Next slide.

6 We have enrolled contractors that have been  
7 growing steadily through the life of our program. Now we  
8 have about 20 really actively enrolled contractors, and our  
9 residents can reach out directly to those contractors, or  
10 they can submit an interest form on our website, and then  
11 we can facilitate an introduction to those contractors.

12 Next slide.

13 I mentioned that, you know, anything goes in our  
14 program. That has been true, although beginning very  
15 shortly, we are no longer allowing new gas measures to be  
16 submitted into the program. So anything else is eligible,  
17 but we have designed our structures to drive heat pump  
18 projects.

19 Next slide.

20 And so the way that we've done this, again, our  
21 program priorities have been serving our hard-to-reach  
22 customers and driving electrification. So when we first  
23 began our relationship with our implementer partner,  
24 Recurve, we, you know, worked together to structure  
25 incentives and we really bumped up our incentives for our



1 hard-to-reach customers. So these are three times higher  
2 than for market-rate customers. Recurve's FLEXMARKET  
3 platform has certain values for both therm savings and  
4 kilowatt-hour savings. And in order to really drive  
5 electrification, we decided to, for our program, really  
6 increase the value of therm savings for projects that come  
7 through our program and devalue the impact of kilowatt  
8 hours for projects that are on that electrification  
9 pathway. And that's really what allows us to offer high  
10 incentives for electrification projects.

11 Next slide.

12 So just to give you an idea of what we're  
13 actually seeing in the marketplace, heat pumps through our  
14 program are seeing about a \$3,000 average incentive, heat  
15 pump, water heaters, about \$1,000, but again, our hard-to-  
16 reach customers are three times higher than those examples.  
17 So there is a big range for everything in a Market Access  
18 Program. But, you know, these are -- I was comfortable  
19 sharing these numbers with you.

20 Also, I think it's just something to note that as  
21 a REN, as an organization that exists to serve our hard-to-  
22 reach customers, we are not held to the same cost-  
23 effectiveness levels as other implementers. So just  
24 something to consider.

25 Next slide.

1           So to give you an idea of what this actually  
2 looks like, a contractor, you know, talks to a customer  
3 about a project that saves money, or that saves energy.  
4 The contractor estimates the energy savings associated with  
5 the project and submits that to Recurve. Recurve then  
6 provides an estimated incentive for the entire project.

7           Now, half of the incentive is paid upfront to the  
8 contractor after the project is completed. So we are not  
9 waiting to see the monitored savings before we pay out half  
10 of the estimated incentive. And we are requiring that half  
11 of the estimated incentive, again, that full upfront  
12 payment, it goes to the contractor, and then it has to be  
13 passed to the customer, because we're really trying to  
14 bring down customer prices. So we require that that  
15 upfront incentive is shown on the customer invoice.

16           Now in the year following the upgrade, the  
17 contractor is paid that balance of the incentive based on  
18 the actual metered savings associated with the project.

19           Next slide.

20           So I walked you through what it could look like  
21 if the contractor was the aggregator. The contractor is  
22 the aggregator in some cases in our program, but  
23 aggregators are very important in our program as well.  
24 They have really allowed our program to grow significantly.  
25 And aggregators really support contractors in energy saving

1 calculations. They advance incentive dollars. We expect  
2 to see a little bit more support from some aggregators and  
3 electrification planning and we really hope that  
4 aggregators grow into the work of supporting with layering  
5 incentives, specifically by applying for TECH incentives on  
6 behalf of contractors.

7 Next slide.

8 So our vision here is that our incentives are  
9 higher high enough that contractors really want to work  
10 with hard-to-reach customers. Again, our incentives are  
11 not just bringing down the price for the customer, but the  
12 performance payments in the year following the upgrade are  
13 highest for hard-to-reach customers.

14 Certainly, we want to see prices come down and  
15 we'd love to see more comprehensive upgrades. But really  
16 what I'd like to drive home is our incentives are set high  
17 enough that we hope, and we are seeing in some cases, that  
18 when our program is stacked with other programs, the result  
19 is a direct install-like experience for hard-to-reach  
20 customers, so a free upgrade.

21 Next slide.

22 So far, we've had almost 500 projects. Again,  
23 not all of them are heat pumps, but 225 HVAC projects, 30  
24 heat pump water heater projects, done by more than 20  
25 contractors, but currently we have about 20 active

1 contractors.

2           And, you know, I've talked a lot about incentive  
3 stacking. We know that 46 of our heat pump HVAC projects  
4 accessed TECH incentives and 17 of our heat pump water  
5 heaters did. So, you know, the HVAC incentives are lower  
6 through TECH, so that can certainly be a reason for the  
7 lower percentage. So certainly something to monitor moving  
8 forward.

9           Next slide.

10           So some challenges, you know, we have had 20  
11 hard-to-reach projects to date, and it continues to be a  
12 difficult market to serve. Also, homes with lower energy  
13 use do have lower incentives, although when we're talking  
14 about electrification projects, because we are valuing  
15 therm savings so much more than the impact of kilowatt-hour  
16 changes, as long as a homeowner is heating their home with  
17 gas, there are still decent incentives for switching to a  
18 heat pump.

19           We're also seeing the vast majority of our  
20 projects are single measure, which, you know, we'd love to  
21 see more comprehensive upgrades. And due to our funding  
22 source, we are currently unable to serve propane customers.

23           A key challenge that I left off of this slide, my  
24 mistake, is we are currently still without the data that we  
25 need from our utility partners in order to actually measure

1 the energy savings. So right now we are still paying based  
2 on the estimated savings associated with the projects, but  
3 we hope to have this data any day now.

4 Next slide.

5 And finally, opportunities here. So I think  
6 there's huge opportunities to grow outreach. We,  
7 especially just getting in touch with our hard-to-reach  
8 customers about this opportunity, we are beginning work  
9 with Promoters, which are, in our area, a Spanish,  
10 predominantly a Spanish language outreach group, and then  
11 we are planning direct outreach to mobile home communities  
12 as well.

13 We are also excited to see some activity from a  
14 new type of aggregator, I think you could call them, so  
15 environmental nonprofits. There's some interest perhaps  
16 from community choice aggregators that could offer  
17 aggregation benefits a little bit more aligned and with  
18 broader electrification planning support. So really hoping  
19 to see that new angle come out in our aggregator partners  
20 as well.

21 Next slide.

22 And finally, I know the multifamily space is  
23 something to explore here. We currently serve our  
24 multifamily customers through a different program offered  
25 to property managers that's focused on achieving full

1 property upgrades. But I will say that I think there's a  
2 lot of potential to serve individuals that live in  
3 multifamily properties through metered savings approaches,  
4 but it's a little bit more complicated when you're trying  
5 to serve the entire property.

6 So I think that was my last slide. Thank you.

7 MS. JOFFE-BLOCK: Thank you, April, that was  
8 great. And it's really interesting and good to hear about  
9 what the RENs are doing and the challenges that you are  
10 taking on. And thank you for addressing so directly so  
11 many of the questions that have been coming up today. So  
12 we'll have a little more time for questions for April after  
13 our last presentation for this session.

14 So our third and final panelist is Andy Frank  
15 with Sealed. So now we're going to hear from another  
16 aggregator perspective, dev. But this focus, Andy's really  
17 going to focus on Sealed's kind of -- Andy's going to focus  
18 on sort of a deep dive into the incentive structure. So  
19 we've been, you know, we started with kind of the modeled  
20 savings here and then the bill impacts and the TSB results  
21 of TAC, and we kind of went to look at the hard-to-reach  
22 population and some of the ways that incentives have to be  
23 structured. And now we're going to go kind of back into to  
24 that incentive calculation in a deep way.

25 So thank you, Andy, for helping us think about

1 the options for valuing time of use location and GHG  
2 reductions.

3 MR. FRANK: Thanks, Miriam. And I just really  
4 want to thank you and the CEC for hosting this workshop. I  
5 know how much, not only goes into organizing something like  
6 this, but also all the other amazing work that you're  
7 doing.

8 So I'm going to be speaking, as mentioned today,  
9 about Sealed's experience as an aggregator and existing  
10 measured savings Pay-for-Performance Programs, as well as  
11 our understanding of how the IRA HOMES Program can  
12 integrate time, location, or greenhouse gas value to  
13 optimize the impact of these rebates.

14 Next slide.

15 So Sealed, we are a climate tech company. Our  
16 mission is to stop home energy waste and electrify all  
17 homes. We do that by providing software and solutions to  
18 contractors, helping them to install more home  
19 weatherization and electrification projects that save  
20 energy.

21 And so in the context of rebate programs, Sealed  
22 serves as an aggregator, as we've talked about a lot today,  
23 which at a high level means that we handle all of the  
24 rebate processing and payment on behalf of the contractors.  
25 So we only work with contractors that are, you know,

1 certified by the program that we know are going to do good  
2 work, but basically we support them in participating in  
3 these Market Access Programs.

4           Typically, aggregators, including Sealed, also  
5 provide other value-add services to contractors and  
6 homeowners, which can include education, training, lead  
7 generation, and financing. And so in California, Sealed  
8 currently serves as an aggregator in the 3C-REN Program  
9 that April just went through, and we're currently in the  
10 process of entering the Peninsula Clean Energy Program as  
11 well.

12           As we all know, both of these programs are Market  
13 Access Programs with a measured savings Pay-for-Performance  
14 Program design. And the reason that we decided to  
15 participate in these programs as an aggregator is basically  
16 because they reward performance, and performance is really  
17 what we believe in and what we build our business around.

18           And so I'll get into the details in a minute, but  
19 at a high level, we believe that the measured savings Pay-  
20 for-Performance Program design really creates the right  
21 kinds of incentives for households, contractors, and  
22 policymakers. So for homeowners and renters, these  
23 programs can drive really high quality of work and greater  
24 energy bill savings, since the contractor and aggregator  
25 are incentivized or accountable for results.



1           And then similarly for contractors, these  
2 programs we've found can be much simpler to participate in  
3 than traditional programs, but at the same time reward  
4 contractors that are doing high quality work, something  
5 that, you know, frankly, you know, isn't always rewarded  
6 today in the market.

7           And then for policymakers, these programs we  
8 found can really ensure that limited public dollars are  
9 used responsibly and are prioritized based on impact.

10           So I'll dive into some of the details of how, at  
11 least at a high level, the kind of program design and  
12 incentive structure works.

13           Next slide.

14           So you can see a simplified version of how it  
15 works here. I'm going to walk you through this actually  
16 from at least my right to left, starting with the homeowner  
17 or household experience.

18           So very importantly, the homeowner, and I'm going  
19 to use the term homeowner here because in the context of  
20 the IRA, that's who typically receives the rebate, the  
21 homeowner receives the upfront rebate at the point of sale,  
22 so they're not waiting to receive the rebate in this kind  
23 of measured savings program design.

24           The way that that works is the contractor simply  
25 reduces the project cost by the rebate amount, so it occurs

1 at point of sale. The contractor then receives the rebate  
2 amount through the contract -- or sorry, the homeowner then  
3 receives the rebate amount through the contractor and the  
4 contractor receives the rebate amount through the through  
5 the aggregator. So in Sealed's case, we typically give the  
6 contractor the rebate funds within a few days of the  
7 project install so they can then reinvest those funds in  
8 the next set of projects.

9 The aggregator, of course, is then working with  
10 the contractor as part of this process, typically through a  
11 software interface, to collect all the project information.  
12 The information that's collected by the aggregator and the  
13 contractor is typically a combination of data requirements  
14 that are programmed as well as data requirements from the  
15 aggregator in order to predict the energy savings.

16 So one thing just to point out here is that  
17 typically some of those program requirement data points are  
18 the same kind of data points that someone like Sealed want  
19 to know in order to predict the energy savings. And then,  
20 you know, in addition, typically, though, the total amount  
21 of data that's required for the contractor and the  
22 homeowner is typically less than what you'd see in a lot of  
23 other kind of similar models or even some deemed program.  
24 So the total kind of burden on the contractor and the  
25 customer is typically is typically less.

1           And then the aggregators are also oftentimes  
2 collecting energy usage history from the customer with  
3 their permission, of course. Although, as April kind of  
4 mentioned, in many of these programs in California, at  
5 least, that can also be done by the program as well, so  
6 that there's less of a need to do that at point of sale.

7           One way or another, the aggregator then shares  
8 the project information and the energy usage necessary to  
9 the program. And then aggregators participate, and I think  
10 this is really important and people alluded to it in terms  
11 of different contractors and aggregators in the 3C-REN  
12 Program, but aggregators participate in this program via an  
13 open process, so that allows for many different  
14 aggregators. So that's typically through something like a  
15 request for qualification. And this is really distinct  
16 from, you know, kind of a more traditional procurement  
17 implementation procurement process, which is, you know,  
18 usually focused on a request for proposal format where a  
19 single vendor is -- so this is kind of a different part of  
20 the market or a different part of the program, I should  
21 say.

22           So the aggregator is then reimbursed for the  
23 rebate by the program based on the amount of energy saved,  
24 as we've kind of talked about a lot today. So this is done  
25 by NMEC. And again, in different programs, there are

1 oftentimes upfront payments based on the expected energy  
2 savings.

3           So, you know, as an example, the IRA incentive  
4 level, as Miriam had previewed before, I believe, is \$0.55  
5 per kWh or kWh equivalent, and so a project that saved 25  
6 percent, for example, could lead to a rebate of \$2,500, but  
7 the amount the aggregator receives is only based on the  
8 realized savings.

9           I should point out that this rebate level is  
10 higher than we would get from saving that same amount of  
11 energy through the IRA's model pathway, at least for a  
12 market rate customer, which means that the project will be  
13 more affordable for that customer. But of course, if the  
14 actual energy savings for this project is less than 25  
15 percent, the aggregator would receive a lower  
16 reimbursement. So again, we're incentivized to not just be  
17 accurate, but also be accountable for performance and  
18 really to ensure that there's a quality in each project.

19           And I also want to just mention before moving on  
20 to the next slide that we're, you know, talking a lot about  
21 energy savings. But in our experience, energy performance  
22 is a proxy for non-energy performance when it comes to  
23 things like quality of life, comfort, health, safety. So  
24 this is really impactful, not just from an energy  
25 perspective, but also for consumer protection and kind of

1 non-energy perspective as well.

2           So you know, how does this -- how do all these  
3 pieces kind of come together from kind of the policy goals  
4 to the point of sale? I know that, you know, throughout  
5 this workshop, it can seem like a lot of moving parts. But  
6 from what we've seen on the ground, it actually makes it  
7 very, very simple from the policymaker, contractor, and  
8 homeowner perspectives.

9           So what Sealed and other aggregators are  
10 essentially doing is we're ingesting all of the signals  
11 from the ACC and any other policy priorities on the backend  
12 and providing simple rebate outputs on the front end for  
13 the contractor and for the homeowner. So I always like to  
14 use the mullet analogy; right? These programs are very  
15 simple and clean in the front for contractors and  
16 homeowners, with kind of a party in the back.

17           And so of course, you know, the aggregator is  
18 predicting the energy savings performance, including at  
19 peak times for at least the California Market Access  
20 Programs. And we're also taking into account other  
21 considerations, other priorities, like whether the project  
22 represents a hard to reach or low income household. So,  
23 you know, April talked a lot about this in the last  
24 presentation.

25           And so, for example, just today in 3C-REN, we got

1 a hard to reach customer that's receiving a \$12,000 rebate  
2 from the program. And we got a nice note from the  
3 contractor saying they're excited that they're getting the  
4 opportunity to work with more hard to reach customers via  
5 the program. So it's a really good way to kind of embed a  
6 lot of those policy priorities into the program.

7 Next slide.

8 So in the context of the HOMES Program, we  
9 believe that the IRA gives states the ability to prioritize  
10 savings at specific times and specific places, particularly  
11 when it comes to low-income households. So the statutory  
12 language asks states to include a plan to value savings  
13 based on time, location, or greenhouse gas emissions.

14 The IRA statute also provides rebate levels that  
15 are twice as high for low-income households. This is both  
16 remodeled and measured and enables states to request even  
17 higher levels of rebates for these low-income households.  
18 And low income in this context is defined as an income  
19 level that is 80 percent or lower than an area median  
20 income.

21 Next slide.

22 So what that means in practice, at least based on  
23 Sealed's reading of the statute, is that states can decide  
24 to value time, location, and greenhouse gas emissions based  
25 on their own grid dynamics and policy goals. So for time

1 and greenhouse gas emissions, the way you can do this is by  
2 essentially creating weighting factors for different times  
3 during the day and during the year. So for example,  
4 California may want to minimize the summer evening peak to  
5 address existing peak grid challenges, as well as minimize  
6 winter evening peaks to address future post-electrification  
7 grid challenges. And you can also weight times have lower  
8 greenhouse gas emissions and/or, you know, similar to how  
9 April described on their program working, reward the carbon  
10 benefits of energy efficiency and electrification.

11 Slide seven. The next slide. Sorry.

12 And then you can also adjust these weightings for  
13 different parts of the state's grid. So for example, there  
14 may be areas of PG&E service territory that peak at  
15 different times than other parts of their territory, you  
16 know, and obviously could be different than other utilities  
17 territories. And so utilities and other program  
18 administrators can, you know, help inform those different  
19 weightings, but can also stack additional incentives to  
20 further reduce peak productions in those areas.

21 And last slide.

22 So thanks again for inviting me. And to echo,  
23 you know, some of the other speakers, you know, these newer  
24 market access Pay-for-Performance Program models are really  
25 starting to mature in scale, and I can really tell you that

1 Sealed is very, very grateful to all the leadership that,  
2 not just the CEC, but what the CPUC and other California  
3 stakeholders have provided. It really matters, and I'm  
4 excited about the potential for the IRA and the HOMES  
5 Program to further support California's leadership. We  
6 think that these programs really have the potential to  
7 scale in a way that, you know, ensures that limited public  
8 funds are prioritized appropriately and with the right  
9 levels of accountability.

10 So contact information here, as well as my  
11 colleague, Savannah, who is wonderful and has all of the  
12 answers that I don't.

13 MS. JOFFE-BLOCK: Great. Thank you so much,  
14 Andy. This is fantastic. And we're actually running right  
15 on time, which is also pretty amazing and fantastic, which  
16 is great because that means we have a lot of time for  
17 questions.

18 So I want to invite all three of our panelists to  
19 come on camera for discussion. And all, you know, TECH,  
20 Sealed, 3C-REN, you're all doing challenging things. And  
21 you're all out there having some successes. So I'm going  
22 to throw some hard questions at you as we think about how  
23 we're going to implement the HOMES Program, so -- and then  
24 we've got some that I see in the chat.

25 And so Dylan or Teddy, if you're kind of subbing



1 for Dylan at this point, I'm not sure when that switch was  
2 happening exactly, you're welcome to join as well. We've  
3 got Teddy Kisch because I think Dylan has another meeting  
4 coming up.

5           So I want to bring up this issue of customers for  
6 whom we don't have interval meter data, either because they  
7 just moved into their home or they're using a non-regulated  
8 fuel.

9           And April, you mentioned not having the funding  
10 source to do it, but if you did, right, if we had HOMES  
11 money and we could use it to help non-regulated fuel  
12 customers switch, you know, to electrified appliances, heat  
13 pumps and heat pump water heaters, how would we handle the  
14 incentive design and calculations?

15           And I'm also going to throw -- I also have this  
16 one thrown to sort of other stakeholder comments, so no one  
17 should feel pressured to have the answer right now, but I'm  
18 very curious.

19           MR. KISCH: Yeah, I think there's a couple  
20 different ways, you know, there. Potentially, you can  
21 access meter data in other ways, but the initial thought  
22 is -- or one potential way is that you do have meter data  
23 for a lot of the state, and you have, let's say, over 90  
24 percent of California utility customers, and that we could  
25 make in some incentive design decisions that are based on

1 representative meter data sets that we are confident, that  
2 would support all customers. So for example, if a variable  
3 speed compressor system works better in the Central Valley,  
4 in PG&E territory, does it, you know, look like something  
5 in Modesto Irrigation District too? Same kind of logic  
6 applies to M&V calculations.

7 I think our goal is to build that large enough  
8 data set so that we can make statistically significant  
9 predictions about a variety of projects, even those outside  
10 the scope of the data.

11 But, you know, generally, the first step is let's  
12 try to exhaust all options of getting the data and figuring  
13 that out, you know, if possible. But then I'd say the next  
14 one is figuring out how we can tie it to other data sources  
15 where we have a very, very robust data that looks very  
16 similar.

17 MR. FRANK: I'm happy to add on to that if that's  
18 helpful, Miriam.

19 So for context, outside of California, Sealed  
20 does primarily work with homes that that don't have  
21 interval meter data, and that includes delivered fuels,  
22 like heating oil and propane.

23 So, you know, I think the good news is that  
24 CalTRACK and OpenEEmeter, which are, you know, open source  
25 energy software used by many of the programs, have

1 protocols to measure savings for homes without smart meters  
2 as long as they have monthly data.

3           Based on field zone data and experience, we're  
4 also working with stakeholders via the OpenEEmeter process  
5 to include calculations and protocols for homes with less  
6 than monthly data. So again, that's typically delivery  
7 fuel homes.

8           And I think the other thing that I think is  
9 important to mention here is, and I think it's been alluded  
10 to in a lot of the presentations today, is that, you know,  
11 we're about measuring savings, but many homes -- or not  
12 many, I should say, some homes don't qualify for these  
13 programs because they don't have 12 months of data, or in  
14 these cases, at least when it comes to the HOMES Program,  
15 DOE guidance has enabled rebates to be given out on a  
16 modeled basis for those homes, which we think, you know,  
17 makes a lot of sense because you want to have  
18 accessibility; right? Someone shouldn't be denied a rebate  
19 just because they just moved into their home.

20           And so there's some nuance in how that modeled  
21 approach differs, whether you have 12 months of data or  
22 not. But I think it's just important to kind of  
23 acknowledge that there's some there's some kind of nuance  
24 here in terms of data availability.

25           MS. JOFFE-BLOCK: Okay. Great. Thank you.

1           I want to go to another theme that's come up a  
2 bit, which is the multifamily buildings. And I think our  
3 understanding at the CEC, based on the kind of landscape  
4 analysis we did of Pay-for-Performance, and then some of  
5 the presenters structures today, is that Pay-for-  
6 Performance Programs have not really or even somewhat, you  
7 know, managed to penetrate into the multifamily building  
8 structure.

9           April, you mentioned it was more complicated, but  
10 it was possible. And so I'm curious if you could speak to  
11 kind of the unique needs for multifamily as they might  
12 apply to a pay-for-performance pathway? And what would we  
13 have to do with the incentive structure to make it work?

14           MS. PRICE: I'm not going to have that many  
15 answers here, Miriam, but I -- you know, when you're  
16 looking at common heating, cooling devices across, that are  
17 shared across a building, I think that's a big challenge.

18           If you're looking at a single kind of self-  
19 occupied apartment or condo, I don't think it's that hard  
20 to think about applying this type of model because you're  
21 able to access one customer's metered savings. And I don't  
22 really know how you do it on a whole building basis, but it  
23 doesn't seem too hard to figure out.

24           MS. JOFFE-BLOCK: Okay, let's -- and we'll throw  
25 that one to stakeholder comment as well.

1           In terms of the ability to advance some portion  
2 of funding to contractors, I'm wondering if you can just  
3 speak to kind of the importance of that and any thoughts on  
4 if we're unable to use the HOMES -- as we currently  
5 understand, right, we're unable to use HOMES dollars to do  
6 some of those advances. We hope we might be able to figure  
7 that out within the bounds of DOE guidance. But if we  
8 can't, are there any other options to think about how to  
9 best implement the HOMES funding with that constraint?

10           MS. PRICE: That's a big one. I think that, you  
11 know, working with programs that have other sources of  
12 funding that are able to stack with HOMES funding, I think  
13 getting upfront payments to contractors are really the only  
14 way to bring down customer prices and get active  
15 participation in a Market Access Program in the residential  
16 scale.

17           MR. FRANK: Yeah, I just want to second that and  
18 kind of add that I think in any scenario, with HOMES at  
19 least, both the contractors and the homeowners will have  
20 the ability to get the rebate funds up front. I think the  
21 challenge, if it exists, will be in terms of the impacts on  
22 the aggregator.

23           So, you know, Sealed, for example, right, we're  
24 advancing money to the contractor that is, you know, at  
25 risk based on the performance of the project. We're

1 obviously doing that based on our own underwriting. But  
2 there are, you know, there are obviously carrying costs  
3 that occur when you're kind of waiting for repayment from  
4 those rebate funds. And those carrying costs will be  
5 higher longer it takes for the repayments to be made.

6 So we, you know, don't believe, based on our  
7 understanding, that the kind of advanced payments are  
8 disallowed from an IRA statutory perspective, maybe other  
9 relevant regulations. And I think we're -- you know, a lot  
10 of folks are trying to run that down and hopefully we can,  
11 near and dear point, we can figure that out.

12 In a worst case scenario, I think there are a few  
13 different options that CEC can explore. And, April, I  
14 think you kind of alluded to one of them, which is using  
15 non-IRA funds to provide some of those advances and those  
16 advances can be paid back to the CEC as the program savings  
17 are realized. And then kind of similarly, you know, you  
18 can leverage various low-interest financing options from  
19 different kind of programs to minimize the carrying costs  
20 as well.

21 So I think there's a few different levers, but  
22 the ideal, obviously, is that DOE provides the flexibility  
23 to minimize the carrying cost needs.

24 MS. JOFFE-BLOCK: Okay. Thank you so much.

25 I do see a hand in the Q&A. So if the attendee

1 from POWERTREE wants to unmute and please state your name  
2 and organization, then you can ask your question?

3 MR. REINECCIUS: Stacey Reineccius, POWERTREE  
4 Services. I wanted to go back to your question, Miriam, in  
5 regards to how to access multifamily.

6 Multifamily with energy efficiency, as with other  
7 systems, the number one constraint is the split in the  
8 incentives between the owner of the property who controls  
9 the property envelope and has the liability for anything  
10 done to the property envelope, and the tenants who turn  
11 over but have control for a while of their meter.

12 In order to successfully deploy into multifamily,  
13 and I say this having done thousands of apartments worth of  
14 physical deployments, you have to get the owner to make the  
15 investment, right, and then have a method of cost recovery  
16 from the tenant that is advantageous to the tenant, so a  
17 savings that they get, maybe not a hundred percent of what  
18 the savings might be.

19 But programs that are built around single family,  
20 where the owner is the bill payer, do not work for  
21 multifamily. It just breaks. And that's the reason, for  
22 example, in the solar industry, and similar with  
23 efficiency, we see 99-plus percent of the projects going to  
24 single-family and inequity and cost issues and opposition  
25 building in the 42 percent of Californians who live in

1 multifamily; right?

2           So if you're going to address multifamily, you  
3 have to address the incentives to the property owner. And  
4 you have to understand how the property owner makes their  
5 money, which is based upon an income stream to the property  
6 that builds the value in the property. They are generally  
7 equity-rich and cash-poor. They make their money only  
8 every five to seven years, maybe ten when they refinance  
9 their property. Unless that business model is kept in mind  
10 and structured for, you will never succeed.

11           MS. JOFFE-BLOCK: Thank you, Stacey. That's a  
12 good point and one taken.

13           Did you have a multifamily question for any of  
14 the panelists?

15           MR. REINECCIUS: I would be, given what I just  
16 said, I am curious as to how you would see programs like  
17 that working. How would you structure to be able to  
18 generate a consistent predictable cash stream for a  
19 property owner?

20           MS. JOFFE-BLOCK: You know, I think it's a great  
21 question. I'm thinking about just the constraints we have  
22 with the HOMES guidance and whether consistent and  
23 predictable is, I think it's a tough question to think  
24 about with the way the incentive is measured and paid out,  
25 but thank you.



1           Anybody want to speak to that? Otherwise, we've  
2 got some questions on, I think, incentive split between  
3 homeowner and aggregator.

4           MR. FRANK: I'll just -- we're not -- we don't  
5 serve multifamily right now, so I'm not -- I don't think  
6 I'm an expert. But I do know, and I just, I very much  
7 agree with the focus on understanding the business model  
8 and the incentive of the building owners.

9           Building on point two is I believe, I'm pretty  
10 sure, NYSERDA for many years ran a measured Pay-for-  
11 Performance Program in the multifamily sector, so it might  
12 be a good place to look for some templates in terms of how  
13 to run those programs.

14          MS. JOFFE-BLOCK: Great. Thanks.

15          So, Andy, this one is sort of for you. Curious  
16 as to how -- this theme is coming through the Q&A, and also  
17 I had it kind of queued up as well. I think, you know,  
18 everyone's aware of the risk that the contractor might be  
19 inclined to underestimate the savings value to the  
20 homeowner.

21          You know, April, you may have experiences as  
22 well; right? Underestimate the savings value to the  
23 homeowner and then be able to sort of pocket the upside  
24 later if there are excess savings because that amount has  
25 already been sort of captured and passed on.

1 Any thoughts on how we mitigate that risk?

2 MR. FRANK: Yeah, it's a great question. And I  
3 want to distinguish between kind of, and apologies if it  
4 gets a little bit wonky, kind of like a calibration period,  
5 right? When you're having a program as people kind of  
6 alluded to, right, for example, you know, we're tracking  
7 energy usage and savings as best we can, but because, you  
8 know, the ultimate outputs are done, you know, in many of  
9 these programs based on comparison groups, right, we won't  
10 know what exactly the outcomes are for different project  
11 types until that data comes out. So there's kind of a  
12 calibration that happens up front where you're expecting  
13 kind of more variance from the need.

14 But more broadly, you know, DOE guidance, has  
15 addressed this issue. So there's a cap in the, for the  
16 HOMES Program at least, there's a cap of aggregators and  
17 contractors not receiving more than 120 percent of what the  
18 rebate reservation is; right? So the aggregator or  
19 contractor has to say, hey, we think the rebate is going to  
20 be this, even if that amount isn't paid out upfront. But,  
21 you know, for on a portfolio level, you're never going  
22 above 100, 120 percent.

23 I think more importantly, though, there's really  
24 strong incentives for the aggregator to be as accurate as  
25 possible. So as, you know, April alluded to, and as I

1 mentioned before, these programs allow for, you know, many  
2 different aggregators who can compete against each other.  
3 So if Sealed, for example, is underestimating the savings,  
4 a contractor can just work with another aggregator who can  
5 give them, you know, will give them and their customers a  
6 better deal. It's kind of similar to, you know, how a lot  
7 of drivers will kind of, you know, play Uber and Lyft with  
8 each other to see who's going to be giving them a better  
9 deal or customers doing the same kind of thing; right? So  
10 it goes both ways.

11           So similarly, you know, homeowners typically get  
12 multiple quotes from contractors; right? And contractors  
13 that are offering lower rebate levels for the same amount  
14 of work or, you know, not giving them equivalent value are  
15 going to be at a disadvantage in terms of winning the deal.

16           And then a flip side though, I should say, like  
17 this program design really rewards contractors who are  
18 performing better than their peers; right? So for example,  
19 if Sealed is working with a contractor outperforming other  
20 contractors, we can readjust their underwriting to enable  
21 them to offer higher rebate levels to their customers  
22 relative to their competitors. So we're giving them kind  
23 of a -- it's kind of a race-to-the-top effect that we think  
24 is, you know, frankly, really an exciting outcome for these  
25 local businesses that are doing things this way.

1           We hear from a lot of contractors that they get  
2 frustrated that, you know, they really care about the work  
3 and they really do high quality work, but it's not -- it's  
4 a really hard thing to communicate to the market that you  
5 did a great job, you know, doing air sealing in someone's  
6 attic or you did an amazing job running those line sets in  
7 someone's home; right? So being able to offer a higher  
8 rebate level is a very simple way of demonstrating to  
9 customers that you do a high quality work.

10           MS. PRICE: And I'll just jump in. I think  
11 there's reasons to both under- and overestimate your energy  
12 saving. And so they kind of counterweight a little bit for  
13 contractors that are doing their own energy estimates, you  
14 know, they're not -- and not working with someone like  
15 Sealed, a larger aggregator. They're just participating  
16 directly in the market, and we do have those in our market.  
17 If they overestimate their savings, they're able to offer  
18 more to their customer up front, which will drive, you  
19 know, the sale.

20           And I think a lot of contractors that don't have  
21 the financing assistance from Sealed or a different  
22 aggregator, that performance payment happens so far down  
23 the road that, you know, it doesn't have the same value of  
24 money, so it's not as valued.

25           MS. JOFFE-BLOCK: Okay. That's really helpful.

1           Okay, I'm going to have one more question for our  
2 panelists, and then we will go to public comment.

3           So I see a question here that I'm going to, from  
4 Grace Staples. I'm going to clarify my answer, but then  
5 kind of turn it into a question for the panelists. So the  
6 question is that, Grace is saying,

7           "I thought I recalled from earlier, the CEC does not  
8 believe the agency can provide incentives based on  
9 timing and location. How does that square with Andy's  
10 contention? IS it possible?"

11           So when we look at the HOMES guidance, the HOMES  
12 guidance requires that the states implement the program by  
13 having an incentive that ties back to that statutory \$0.55  
14 per kilowatt hour reduction. But the HOMES guidance also  
15 asks states to come up with a plan to value time of use,  
16 greenhouse gas reduction, location. And so we're actively  
17 talking to DOE about how do we do both things; right? How  
18 do we, especially because in California we are already not  
19 treating a kilowatt like a kilowatt? There's, you know,  
20 8760 different values of, you know, kilowatt hours saved.  
21 So how do we kind of keep on that track or should we;  
22 right? We're also asking the question here today. We want  
23 public input there and stay consistent with the HOMES's  
24 guidance.

25           And so, Andy, you kind of showed an example of

1 how there's the potential to bring in, you know, almost  
2 kind of like super rates and specific grid-constrained  
3 locations and really kind of be very customized to the  
4 state's grid needs. And so I want to think about that sort  
5 of possibility that we have as program designers and then  
6 figure out sort of, you know, think about the reality that  
7 you all work with contractors who need things to be clear  
8 and simple and straightforward.

9           And I know, April, you've especially -- your  
10 program has tried to include smaller local, you know, mom-  
11 and-pop contractors. And, you know, we've got a workforce  
12 development piece of these programs as well.

13           So I'm just curious how you all see the  
14 relationship between incentive design and contractors,  
15 contractor engagement, I guess?

16           MR. FRANK: Do you want to take first shot at  
17 that, April, or -- on the contractor side?

18           MS. PRICE: I mean, to try to make it as simple  
19 as possible, but for instance, in our region, you know,  
20 I've referenced or focused on hard to reach. Someone in  
21 the chat asked, "What's the definition of hard to reach?"  
22 It's not something that's easy to write out in a chat.

23           So, you know, it does vary throughout our Tri-  
24 County region, depending on different criteria. So, I  
25 mean, we make info sheets for contractors. We hold

1 webinars. We touch base with our aggregator partners like  
2 Sealed regularly to make sure that their outreach to  
3 contractors is aligned with our program. And so we're  
4 really like in the weeds actively talking to all of the  
5 people that are trying to talk to contractors on behalf of  
6 our program to make sure that we're aligned in messaging.

7 I mean, it's not quite answering your question,  
8 but in the same way, we work with TECH to make sure that we  
9 are both recruiting contractors for each other's programs,  
10 you know, so that all ships rise.

11 So I think contractors can handle some  
12 variability, but as long as the messaging is the same from  
13 everyone, I think that's a big help.

14 MR. FRANK: Yeah, just to double down on that,  
15 but then Miriam also kind of dived a little more into  
16 detail of the HOMES kind of requirement, to answer that  
17 question, I think communication kind of among stakeholders  
18 is really, really, really important; right? Like, again,  
19 it goes both ways, right, where as April mentioned, you  
20 know, I think the 3C-REN Program and other programs do a  
21 great job in trying to be as transparent as possible when  
22 changes are happening and kind of what that looks like and  
23 how that needs to what that means for the program.

24 And at the same time, you know, aggregators and  
25 contractors that are in the market are, you know,

1 providing, you know, data points on kind of what we're  
2 seeing, what's working, what's not working, how can we  
3 improve it. And I think a lot of this is, I think over  
4 time, as these programs have matured they become better,  
5 more scalable, more powerful because of that communication  
6 and that integration; right? And that's, I think, part of  
7 the power of kind of learning in these programs is getting  
8 better.

9           In terms of the HOMES provision and  
10 (indiscernible) of greenhouse gas, so the statute that you  
11 can pay, I think, you know, for market rate, \$2,000 for 20  
12 percent average savings, but you can take into account  
13 time, location, greenhouse gas.

14           The way we interpret that is that all of the  
15 hours of the year have to kind of add up to 100 percent,  
16 essentially, which you can weight some hours more than the  
17 others. So you can essentially say, as long as if a  
18 certain measure or certain package of measures, save the  
19 same amount of energy across all the hours of the year, and  
20 that equaled \$2,000 for that 20 percent, the \$0.55 per kWh,  
21 then that kind of meets the statutory requirement.

22           But, obviously, the interest by California and  
23 many other states is to drive as much peak reduction or  
24 reduction in greenhouse gas as possible. And so we think  
25 it's possible to basically create those incentives that



1 certain hours are incentivized higher than \$0.55 per  
2 kilowatt hour, for example, and certain hours incentivize  
3 less than \$0.55 per kilowatt hour, as long as it kind of  
4 matches up in the end.

5 And I should add that there's a lot more  
6 flexibility in terms of going above and beyond what's in  
7 the statutory incentive amount for low-income; right? So  
8 that's a double, that's \$1.10 for California for kWh, but  
9 it explicitly allows states to ask for higher levels. So  
10 you can imagine there could be adders that go above and  
11 beyond that \$1.10 per kWh for low-income households.

12 MS. JOFFE-BLOCK: Okay. Thank you so much for  
13 being here and sharing all of your insights and fielding  
14 some of these tough questions as we try to rely on your  
15 experience and expertise to help inform where we're going.  
16 I really appreciate it.

17 I think we're going to now turn it open to public  
18 comment. So panelists, you're welcome to stay on camera.  
19 You're also welcome to go off camera.

20 And we welcome input on any of the topics we've  
21 been discussing. There are some questions we're  
22 particularly interested in hearing your input on. Some of  
23 these we have brought up a today, some are new. So we're  
24 interested in this question that Andy just brought up and  
25 then we came through the chat of the alignment between the

1 total systems benefit and the kilowatt hour reduction.

2 We're interested in the best way to incentivize  
3 projects in grid constrained locations. How can federal  
4 funding help navigate some of the constraints with TRC  
5 requirements for residential projects? We did pose this  
6 this morning to the panel. We're interested in what the  
7 public has to say as well. I asked the question about  
8 interval data not being available to our panelists, also  
9 interested from the public, and the question about  
10 controlling for the risk of contractors underestimating  
11 savings. You're also welcome to speak on any aspect of the  
12 HOMES Program.

13 So we welcome public comment at this time. If  
14 you are joining us via Zoom or online or you are joining us  
15 by phone, let us know that you'd like to make comment by  
16 using the raise-hand feature on Zoom. If you're online,  
17 you'll click on the open palm on the bottom of your screen  
18 to raise your hand. If you're joining us by phone, please  
19 press star nine to raise your hand. Give it a minute and  
20 see if anyone wants to come forward.

21 While we're waiting for public comment, I will  
22 answer a question or two in the chat.

23 There is a question on equity and making sure  
24 property owners don't increase rents, the HOMES adhere  
25 guidance, the HOMES Energy Rebate guidance has some

1 significant consumer protections in there, specifically  
2 around rent control. So I will or maybe one of my  
3 colleagues can drop the HOMES guidance link into the chat  
4 and we can direct you to the section on the consumer  
5 protections and rent control.

6 Thank you, May.

7 Okay, we have a hand from POWERTREE again from  
8 Stacey. Thank you.

9 I do just want to see if there's anyone else who  
10 hasn't spoken, who wants to share? Okay, I'm seeing none.

11 Stacey, you may unmute your line.

12 MR. REINECCIUS: All right. Thank you. I know I  
13 seem to be the only one speaking on a couple of these  
14 things, but I am passionate about getting these benefits  
15 into multifamily.

16 One of the elements, and I want to also address  
17 the question that you just raised about rents, in deeded  
18 multifamily, there is a hard limit, according to the  
19 Housing Authority, whether federal or state, as to the  
20 allowable combination of rent and utilities that can be  
21 charged. And when one goes down -- when the utility  
22 allowance goes up, the rent goes down. When the utilities  
23 go down, the rent goes up. There's no change in the  
24 effective cost of living for tenants in those situations.

25 But we can actually do better if the property

1 owner is allowed to raise rent, but not to the full amount  
2 of the savings that they provide. So in effect, the  
3 utility allowance would go down by say \$10.00, the rent  
4 would go up by \$9.00. This gives the tenant a ten percent  
5 savings, and it gives the owner the cashflow necessary to  
6 finance and pay for the upgrades and to have value  
7 preserved in their property so that they can maintain the  
8 property for other purposes.

9 So I just want to bring that forward, again,  
10 thinking about it from an alignment of interest between the  
11 owner and the tenants.

12 And also, I want to make the point that you  
13 reference the CPUC alignment, but less than 60 percent of  
14 Californians live in anything that is regulated by the  
15 CPUC. So aligning to CPUC guidelines, which are highly  
16 aligned with IOU policies and lobbyists, is not good for  
17 all of Californians. And the State of California should be  
18 thinking of all Californians, not just the 60 percent that  
19 are under the control of the IOUs.

20 Thank you.

21 MS. JOFFE-BLOCK: Thank you for that comment.

22 I see a hand from Renee from Pearl Certification.

23 MS. DAIGNEAULT: Great. Thank you. I think I  
24 unmuted myself. Good afternoon, everyone. My name is  
25 Renee Daigneault with Pearl Certification. We're a third-

1 party certification services provider focused on  
2 transforming the market for high-performing homes. We're a  
3 public benefits corporation centered on making the value of  
4 energy-efficient features available to homeowners. We  
5 appreciate the opportunity today to share some brief  
6 comments.

7           There's two points I wanted to make. One is that  
8 there are third-party certification requirements in the  
9 HOMES Program, and those requirements can be leveraged to  
10 serve as the cornerstone of the state's market  
11 transformation plan if it's thoughtfully designed with a  
12 framework of supporting resources to engage and educate  
13 stakeholders. I think this is where we can get at some of  
14 the equity pieces.

15           There's a lot of details that will need to go  
16 into all the planning, and the state certainly has quite a  
17 piece of work cut out to putting all this together. But,  
18 really, the fundamental idea behind third-party  
19 certification as we see it is it can really be a vehicle  
20 for market transformation. And the quality certification  
21 can make energy efficient features visible, communicating  
22 that to homeowners and to homebuyers, to generate the  
23 market demand we need for transformation.

24           That concludes my comments. Thank you so much  
25 for the opportunity.

1 MS. JOFFE-BLOCK: Thank you very much, Renee.  
2 Appreciate it.

3 I will take a question live here about, there's a  
4 question under the aggregator model,

5 "Would aggregators receive a portion of the homes  
6 rebate? And I think Andy's answering from the  
7 perspective of Sealed, which is great. If not, how  
8 would these services be funded?"

9 So the application to DOE does require that  
10 states kind of lay out what -- how the rebate would be  
11 split between customer and/or resident property owner,  
12 yeah, it could be, yeah, property owner and resident and  
13 aggregator. So it's not defined. It's up to the states to  
14 propose the split to DOE.

15 We still have a few minutes allocated for public  
16 comment. If you would like to make one, you are now  
17 welcome.

18 Okay, then I think what we will do is we will go  
19 on our break a few minutes early. I want to start the last  
20 session at the planned time in case folks are planning to  
21 join us. So I'm not seeing any further raised hands, and  
22 so we will now go on a break until 2:45 p.m. See you back  
23 here.

24 (Off the record at 2:25 p.m.)

25 (On the record at 2:45 p.m.)

1 MS. JOFFE-BLOCK: Welcome back, everyone. We're  
2 going to resume with the session that I started earlier,  
3 early after lunch, but now we're really going to do it.  
4 And this session is designed to explore options for how  
5 HOMES Pay-for-Performance could be administered and  
6 implemented in California.

7 So how we're going to do this is I'm going to  
8 present two possible options for feedback. First, a  
9 statewide program administered by CEC. And second, an  
10 option by which CEC passes funding through to local  
11 administrators. These are not necessarily the only two  
12 options for program administration, but they will help us  
13 spark discussion.

14 First though, I want to take a minute to look at  
15 the various entities and roles that are involved in  
16 delivering current Pay-for-Performance Programs.

17 So this slide represents our current  
18 understanding, and this is probably most closely aligned to  
19 a Market Access Program, but hopefully relevant in general.  
20 So our understanding is that typically a program is going  
21 to require a program administrator, implementer, M&V  
22 provider, aggregators, and contractors. And we will refer  
23 to contractors as installers to distinguish that these are  
24 the businesses that are installing projects. You've heard  
25 from entities performing most of these roles today.

1           So first, program administrator roles are similar  
2 to that of other energy efficiency rebate programs.  
3 Typically the PA, as they're known, will contract with an  
4 implementer to manage the program, which in Pay-for-  
5 Performance includes holding relationships and being the  
6 counterparties on agreements with aggregators. Pay-for-  
7 Performance Programs require an entity to provide  
8 measurement of savings and calculation of the corresponding  
9 incentive. In the Market Access Programs, that's looking  
10 at the utility meter data, performing the NMEC analysis,  
11 and applying values from the avoided cost calculator.

12           In some iterations of Market Access Programs  
13 currently, the functions of implementer and M&V are both  
14 being performed by the same entity. We've heard examples  
15 of Recurve doing that.

16           In other instances, there are separate and  
17 distinct entities. Aggregators are delivering portfolios  
18 of projects and their corresponding energy savings to the  
19 programs in exchange for incentive payments. So they're  
20 sitting, as Andy explained in the last session, and as  
21 Franklin explained this morning, they are sitting between  
22 the program and the installer, helping the installer  
23 qualify the project, determine the incentive value, and  
24 providing data to the program.

25           And you've heard today that for many Market



1 Access Programs, installers can choose to be aggregators  
2 and connect with implementers directly. April spoke about  
3 this in the last session, or they can focus on more typical  
4 installer roles if they don't have the capacity for the  
5 savings, estimations, and program integration that's  
6 required.

7           So as we've also spoken about today, HOMES comes  
8 with additional requirements that aren't typically found  
9 across all Pay-for-Performance Programs. So we are seeking  
10 input as to how these requirements are best met and which  
11 entities are best poised to take on additional roles.  
12 You'll see examples on the slide, and we've positioned  
13 these requirements under the entities that might take them  
14 on, but these are open questions.

15           You know, for example, are the QA/QC functions  
16 best managed by an implementer, like in a deemed program,  
17 or by someone else? And how about setting the contractor  
18 requirements or the various eligibility checks, some of  
19 which need to be coordinated with DOE's API to ensure that  
20 addresses don't receive multiple federal rebates for the  
21 same project? Income verification will also be needed. So  
22 we really hope that commenters will think about these  
23 different roles as we talk through administration options.

24           So as I mentioned, we're going to show two  
25 possible administration options. And so this first slide,

1 there we go, shows an option for a state-administered  
2 program. So under this scenario, CEC would receive funds  
3 from DOE and then run a solicitation for both a statewide  
4 implementer and a M&V provider. As we just talked about,  
5 those could be the same or separate entities.

6 And under this model, aggregators would access  
7 the program at the state level and could operate in any  
8 geographic part of the state under uniform requirements.  
9 This model could also include the option for installers to  
10 work through aggregators or access the program directly  
11 like they can with 3C-REN.

12 In terms of layering and stacking, aggregators  
13 can arrange for layering and stacking with other sources of  
14 funds that would not be coordinated through the program if  
15 those other sources were local.

16 So we're very interested in your feedback on this  
17 model in terms of what could work well, what we may have  
18 gotten wrong here, or how this should be configured  
19 differently.

20 So moving on to option two, this option shows a  
21 locally-administered program. In this case, the DOE would  
22 pass funds through to CEC and CEC would still conduct a  
23 solicitation from a M&V provider to work at the statewide  
24 level, although even that is also open for feedback. And  
25 then CEC would issue a solicitation and local entities,

1 could be utilities, RENS, CCAs, potentially others, could  
2 bid or apply for funding to incorporate into their existing  
3 Pay-for-Performance Programs or to set up new Pay-for-  
4 Performance Programs.

5           Aggregators and installers would interact with  
6 the local programs. And the leveraging and stacking of the  
7 other funding sources would happen through the local  
8 programs. So in this case, a good deal of HOMES compliance  
9 requirements and the eligibility checks that I just spoke  
10 about would happen at the local program level.

11           So we welcome your feedback on this and any input  
12 on what we may also have gotten wrong about the kind of  
13 arrangements between the entities.

14           So now I'm going to introduce Carmen Best of  
15 Recurve, who I very much appreciate her being here, who is  
16 going to help tackle some of the questions and  
17 considerations I've just raised. You've heard Recurve  
18 mentioned several times today as the, I don't know if  
19 implementer is the right word, architect of the FLEXMARKET  
20 Program. I'll let Carmen handle that, how they want to be  
21 described. But after Carmen presents and kind of gives her  
22 input on these questions, we will open it up for public  
23 comment on these administration questions.

24           Thank you, Carmen.

25           MS. BEST: Great. Thanks, Miriam. Thanks for

1 the opportunity to share today.

2           My name is Carmen Best, and I have had the  
3 exciting opportunity to spend my career in Energy  
4 Efficiency Programs in California. And I'm currently  
5 watching this play out from the vantage point as Recurve's  
6 lead on policy and market development. So I'm grateful,  
7 Miriam, and the team for providing the space to share some  
8 of the insights on IRA, and particularly operationalizing  
9 the measured approach, because it's a learning curve. I  
10 think everyone's learned lot today. Even I have.

11           And I, in my role today, I just want to clarify  
12 that I'm really attempting to bring both my knowledge of  
13 California and my insights from talking to lots of states  
14 over the last year and a half on administrative models and  
15 strategies to kind of to bring to bear in this fireside  
16 chat that we're going to have with you and Miriam.

17           But before I get started on that, let me give you  
18 a little bit more background on Recurve and why we have  
19 some component elements that are relevant to this  
20 administrative question.

21           So Recurve is a software company that enables  
22 demand flexibility at scale by providing a standard weights  
23 and measures for understanding the impacts and value from  
24 long- and short-term changes in energy consumption, that's  
25 efficiency, it's demand response, et cetera.

1           You can go to the next slide, please.

2           And Recurve's purpose is really to provide  
3 visibility and equivalency to the supply-side resources  
4 that we invest in on a regular basis and be able to see  
5 demand-side resources in the same sort of fashion. So by  
6 integrating distributed energy resources, energy  
7 efficiency, and demand flexibility into virtual power  
8 plants or whatever the flavor of the day may be, we can  
9 really deliver that value from customers long and short-  
10 term changes in energy consumption back to optimizing the  
11 system.

12           And we're really excited about how IRA and these  
13 federal investments can help support this type of  
14 transition for the state, continue on this journey that  
15 we've already started on, but have new opportunities to  
16 continue to innovate.

17           The next slide, please.

18           And I wanted to home in on some of the  
19 administrative questions that are at hand by looking at  
20 some of the pieces that Recurve brings to the table.

21           So we have three fundamental solutions and they  
22 really overlap with these key administrative capabilities  
23 that support IRA homes implementation, and the first of  
24 which is Resource Planner, and then I'll talk a little bit  
25 about Fleet Manager, and then the analytics-powered open

1 market platform which is FLEXMARKET which you've heard a  
2 little bit more about today and in actual real live form.  
3 And several of you have maybe heard of us already, but I  
4 wanted to put these in the context of IRA in particular.

5           So Resource Planner is really designed to target  
6 customers that are likely to perform really well, who they  
7 are at the address level, and then be able to forecast that  
8 impact to demand reductions if they were to engage in a  
9 program.

10           So in the IRA HOMES context, this is really  
11 valuable information because it will allow program  
12 administrators to make sure that the limited dollars can  
13 get to the places where they're going to have the biggest  
14 impact, or to make sure that those savings thresholds can  
15 be met, especially in communities that are aligned with  
16 equity objectives.

17           And it is also the part of having this  
18 information can also be synchronized with income  
19 verification or the rules around income verification, so  
20 that those two components, or even more than that, can be  
21 used to optimize the interventions. And the CEC has  
22 already gotten started on some components of that for EBD,  
23 and is also looking at it for homes, as I understand, or it  
24 would be very valuable for homes.

25           The next component is really Fleet Manager, and

1 Fleet Manager is where you do the measurement verification.  
2 You can track, measure, monitor, and analyze projects down  
3 to the individual home in real time. It is an advanced --  
4 it's driven by the OpenEEmeter, which is the advanced  
5 software, M&V software, which is required in the law. And  
6 it's a real-time feedback loop.

7           So in IRA HOMES, this would be the basis of the  
8 actual impacts or the measured incentives for which a  
9 project would be eligible. And then it could also do other  
10 things like track bill impacts, like Dylan was showing  
11 earlier today.

12           Another component of fleet manager is what we  
13 call the Ledger, which provides the accounting and  
14 documentation for all the projects and transactions in the  
15 program. And it takes all of these assets that are  
16 installed at different times and can put them into,  
17 effectively, a purchase order for aggregators to be paid  
18 with transparency. This could also fit into an alignment  
19 with the distributed model that Miriam was talking about,  
20 or perhaps with the IRA HOMES, it could be the basis of  
21 requesting funds from the CEC. So it's all about reporting  
22 alignment with the DOE requirements as well.

23           And then finally, the FLEXMARKET, as we've heard  
24 a little bit about today, already takes all of the  
25 analytics capabilities of these other two components and

1 can operationalize a marketplace in which these qualified  
2 aggregators can see the potential value of those projects,  
3 deliver them to customers based on this predetermined  
4 price, like the per kilowatt-equivalent incentive rate in  
5 IRA HOMES, and then it can provide the accounting and  
6 documentation for all the projects and transactions in the  
7 program. So it takes all these assets and can give the  
8 visibility. And we've already heard a little bit about  
9 that today.

10 But I think highlighting some of these component  
11 pieces to Recurve's solutions kind of helps, at least helps  
12 me get my head around some of the different component parts  
13 that Miriam was laying out of who's involved in these  
14 potential programs and things that program administrators  
15 would need to have in hand.

16 Now you can go at the next slide, please.

17 Now as I was preparing for this, Miriam asked me  
18 to kind of lay out some of the pros and cons or  
19 considerations that you might have in focusing on either  
20 this local implementation or a centralized implementation.  
21 And if you were to read our comments that came out in  
22 January on the CEC stuff, we put in some ideas and thoughts  
23 about how one could operationalize those local programs  
24 really to speed the delivery of rebates in the state and  
25 not have to wait too long for solicitations, et cetera.



1           But I would say that even in other states that  
2 I've been talking to, as we've been watching IRA HOMES  
3 unfold, you know, the local or the centralized versions are  
4 a couple of the pathways that have emerged. And I think  
5 that Miriam did a lovely job, a better job of laying those  
6 out in her flow diagram, which I think we'll put up on the  
7 screen later.

8           But just in short, the distributed model really  
9 means implementation by entities other than the State  
10 Energy Office and centralized really means that the  
11 implementer would be working for the state energy office  
12 directly. And they have a few different characteristics  
13 that I think are worth pointing out.

14           Ultimately, the right path is really dependent on  
15 the qualifications of the various entities that are going  
16 to be in the game in any state. And I would say that  
17 California is a bit unique in that the data infrastructure  
18 and existing statewide program capacity is available in  
19 either situation. So it's really going to be about the  
20 tradeoffs between kind of speed and efficacy in this  
21 shorter term, potentially, and maybe setting up a long-term  
22 market transformation or simplicity in the long term.

23           So on the local side, I just wanted to highlight  
24 that, you know, given that RENs, CCAs, and IOUs do have  
25 experience running these residential performance programs

1 like we've heard about today, it may make sense to start  
2 there and get rebates flowing more quickly. I think they  
3 would have to adopt some of these additional criteria to  
4 comply with the DOE guidance. You know, the audits and  
5 certification of HOMES is a new requirement. And then they  
6 would need to comply with the other CEC rules that are  
7 derived from the DOE requirements.

8           But they could layer those funds with existing  
9 monies that are designed to support grid impacts, and then  
10 be able to synergize those incentives and potentially drive  
11 deeper savings that will support reliability in the state  
12 because they have a defined objective of supporting  
13 reliability to begin with.

14           And the measured program model in the form of the  
15 Market Access Programs that you heard about today are  
16 really required by the CPUC for all the IOUs and are  
17 allowed for a lot of the other efficiency program  
18 administrators. So they already have kind of a pathway by  
19 which they could be operationalizing a pay-for-performance  
20 or market access-style program. And the Commission has put  
21 a bit of guidance out there or interest saying that they  
22 wanted these funds to be synergistic.

23           So I think those are some pros of the local  
24 implementation and kind of that distributed option.

25           On the centralized side, I think California is

1 really blessed in the fact that the CEC does have a  
2 centralized space for the data infrastructure that would be  
3 needed to operationalize the measured program, and it would  
4 be able to stand up a statewide P-for-P Program without a  
5 whole lot of pain. This market access-style program would  
6 be totally possible to kind of append to the -- within the  
7 CEC's program delivery, and it would just take a little bit  
8 of time to get procurements going and kind of get that all  
9 set up. That would be kind of the primary barrier.  
10 Otherwise, I think everything else would be effectively the  
11 same and it would be able to comply with the DOE  
12 guidelines.

13 I am a little concerned about how the stacking  
14 would work. But that is, I kind of see it in my mind's eye  
15 as being built on top, the stacking. It would be easier to  
16 put IRA incentives on top of the avoided cost value that's  
17 already available within these existing programs, but  
18 there's probably ways to solve for that one too. My main  
19 concern is I don't want to create a whole new silo in the  
20 state and not be able to kind of combine these funds.

21 So I think either one is viable and will present  
22 some different tradeoffs. But if we want the money out  
23 fast, I think using existing infrastructure while we  
24 potentially build out a centralized model that could last  
25 beyond the IRA funding period, both need to be designed to

1 be accessible to local entities to augment and amplify the  
2 achievements of their unique goals.

3           And just the other thing that I wanted to -- you  
4 can go to the next slide too.

5           The other thing that I wanted to hit on is just  
6 how this -- one of the questions that Miriam asked was how  
7 does layering of incentives look like with multiple pay-  
8 for-performance funding streams? And I wanted to share  
9 kind of this conceptual vision of how in either model, my  
10 real hope is that California can continue to synergize our  
11 multiple goals, because we have a myriad of otherwise  
12 siloed programs in the state. And if we can get them  
13 organized around a price that really represents the  
14 combined value of the goals we're trying to achieve, I  
15 think we'll be able to push farther faster.

16           This stylized image is a combined kind of all-in  
17 cost curve, as it were, and it represents the avoided  
18 energy and capacity value, which is the foundation for the  
19 FLEXMARKET payments right now. And that lens, it's kind of  
20 the curvy shape for the system benefits and those peak  
21 benefits, but it can also accommodate value from other  
22 sources like GHG climate impacts, which also has a time  
23 value, or value coming from overcoming market barriers like  
24 installation infrastructure or baseline access to  
25 technologies at affordable price points.

1           So in my ideal world, these would all be  
2 presented together. And as Andy noted, they have tools.  
3 Sealed is developing tools and solutions to synergize those  
4 incentives to be able to stack those incentives. But I  
5 think there's also a scenario, pointing to Commissioner  
6 McAllister's comment earlier, where funds could be flowing  
7 into this from other private capital sources and it  
8 wouldn't necessarily have to just be coming from public  
9 funds. So this sort of model where we can stack all this  
10 value, I think is well suited for being able to bring in a  
11 lot more funds. And IRA HOMES can be part of that, but  
12 really be a gateway to a bigger picture.

13           And then the last slide that I wanted to share  
14 was just to show how the how the stacking component could  
15 kind of work. Our colleagues at Sealed who have been  
16 stacking these incentives put this in an illustration  
17 together and I modified it a little bit to just call out  
18 the differential value that's being captured by each  
19 incentive. It's not repaying for the same thing over and  
20 over but rather when you're stacking these incentives it's  
21 blending the goals of each of these initiatives into an  
22 overall value to make the project possible. So, top to  
23 bottom, the value is monetized to build it up to the whole.

24           So in this scenario, we've got tech incentives  
25 that are really addressing access to technologies at an

1 affordable cost. The 3C-REN Program is really focused on  
2 delivering grid value, but also it has the kickers for  
3 equity, so that's incorporated as well. IRA here, the  
4 electrification incentives, allow you to pay for panel  
5 upgrades alone. That's really an infrastructure barrier  
6 that would be a flat rate in that combined incentive. And  
7 then IRA HOMES can be buying both the equity, the climate  
8 value, and the savings to customers as it's intended in the  
9 law.

10 So all these different value streams are  
11 ultimately supporting customer comfort and affordability as  
12 the primary outcome, but they also have their own goals and  
13 objectives and they can be combined in such a way to get to  
14 the full value stack for interventions to be possible.

15 So I think IRA HOMES is an incredible opportunity  
16 to accelerate the residential retrofits in the state.  
17 Right now, I'd say that the avoided cost curve just doesn't  
18 provide quite enough value to really motivate and the cost  
19 test in the PUC framing is still quite limiting in a lot of  
20 ways because it penalizes private investment.

21 So I think as we move into these performance-  
22 based programs or can accelerate them, even at the  
23 statewide level, the IRA incentives would make it -- would  
24 make electrification and meeting our climate goals a lot  
25 more accessible for many more homes in state and really can

1 help make a dent in our climate goals overall, and have a  
2 valuable impact on reliability at the same time when you  
3 add in the time value of those incentives.

4           So I'll stop there, Miriam, and then I think we  
5 can continue the conversation with some of the other  
6 questions if you want to probe deeper.

7           MS. JOFFE-BLOCK: Great. Thank you so much,  
8 Carmen, and I do want to probe deeper. We also have some  
9 good comments coming through the Q&A, so I might read some  
10 of them out loud.

11           I also want to just clarify that we haven't heard  
12 from any -- and I've seen the comments coming in about non-  
13 IOU territory; right? We haven't heard from any municipal  
14 or public utilities because we're not aware of any that are  
15 implementing pay-for-performance, but we're very interested  
16 to have POU's weigh in on these questions, particularly to  
17 understand if they are -- you know, when we're considering  
18 these two models, right, do they want to be local  
19 administrators of P-for-P Programs? So there's no  
20 preclusion there. We want this to be statewide through  
21 either model.

22           So we have some questions, some kind of focused  
23 questions here to shape the comment, and we have a lot of  
24 time. We have about 30-plus minutes to have folks respond  
25 to the questions.

1           Do we have the slide with the questions on this  
2 particular set of topics? There we go. Thank you so much.

3           So what are the tradeoffs? So we heard Carmen's  
4 response, right, but we're interested in others. What are  
5 the tradeoffs between a statewide and locally administered  
6 HOMES Program? Do you want to expound on anything she  
7 raised or offer a countering view?

8           What does that layering of incentives look like  
9 with multiple performance-based funding streams; right? Is  
10 it possible to stack, you know, if you have a fixed cost  
11 incentive like TAC and then you have a P-for-P, but if you  
12 have multiple P-for-P streams, like, you know, how does  
13 that work from an implementation standpoint?

14           Which entities are best poised to fill the  
15 various HOMES requirements that aren't part of current  
16 Market Access Programs?

17           And this one is, also, we're blending a little  
18 bit from the last session where we talked about that  
19 incentive structure, but the best options to minimize and  
20 allocate financing costs during that nine to 12 month M&V  
21 period? And I know the concern about financing costs has  
22 been raised.

23           So we are open to hearing input on all of those  
24 questions with the structure, and we are open for public  
25 comment now.



1 I'm just going to say the normal thing here, of  
2 course. So we encourage the submission of detailed  
3 comments through our docket, which we'll post at the end,  
4 but we're also interested in taking your comments during  
5 the session.

6 Okay, thank you for alerting me that there's a  
7 raised hand.

8 So, Jana, if you want to unmute, great. And  
9 thank you, Jana. I did want to call out, I think everyone  
10 is welcome to make a comment. We are particularly  
11 interested in hearing from the program administrators on  
12 these questions.

13 MS. KOPYCIOKLANDE: Hi. Thank you, Miriam. Can  
14 you hear me okay?

15 MS. JOFFE-BLOCK: Yes.

16 MS. KOPYCIOKLANDE: Okay. Hi. I'm Jana  
17 Kopycioklande. I'm with Peninsula Clean Energy. I have to  
18 add, I am recently with Peninsula Clean Energy and was  
19 before working for MCE where I was involved in the rollout  
20 of the P-for-P or Market Access Programs, as we call them  
21 now, for the last four years, I think since 2020.

22 So I'm really excited to see this model now,  
23 having been involved in it for four years, see this model  
24 come up here under the HOMES Program. I think it's a  
25 really valuable program idea. I think it shows, really,

1 California's innovation in Energy Efficiency Programs and  
2 that we're pushing energy efficiency and electrification  
3 programs into a new era away from the model approach. So  
4 just wanted to say that first.

5 Thank you so much to the CEC for a lot of the  
6 work. I know it's a lot to wrap our brains around this new  
7 concept.

8 So having said that, I wanted to just address a  
9 few of the questions that you just posed, Miriam, like the  
10 benefits of local versus statewide administration. And,  
11 you know, as an administrator of an existing FLEXMARKET  
12 Program for PCE, and also speaking for MCE, I would think I  
13 fully agree with Carmen that, you know, the speed of  
14 delivery is an important component that speaks for the  
15 local administration. As you've heard from many of the  
16 presenters to date, it takes years to roll out an  
17 incentive, a P-for-P Program that's really, truly based on  
18 measured performance. And I think some of the California  
19 program administrators are just getting up to speed, so  
20 take advantage of that momentum and leverage HOMES for  
21 that.

22 But I also want to add a second point where I  
23 maybe slightly disagree with Carmen. I agree that  
24 leveraging is really important. I think the easiest way to  
25 leverage a stack -- sorry, leveraging other funds and

1 stacking is really important. And the most important part  
2 right now is like how to stack HOMES funding with the  
3 existing P-for-P Program funding that's already given under  
4 the CPUC energy efficiency portfolio.

5 So the CPUC energy efficiency portfolios just  
6 came out. You know, they just started new in 2024. All of  
7 the PAs under the application have to focus on the MAP  
8 Program, so there's really going to be a growth of MAP  
9 Programs in California. And if we were to put a statewide  
10 administrator on top of that, I just worry about the  
11 simplicity for customers and aggregators to access funds  
12 because the factor they would have to get a part of the  
13 funds from the local administrator, which is the IOU, the  
14 CCA or the REN, and then had to go through a completely  
15 different application process for a statewide HOMES  
16 Program, which I think that's not what we want to do in  
17 California, make it simpler for the aggregators and the  
18 customers to apply.

19 So I would rather recommend rolling that into the  
20 existing program. And you asked the question, how could  
21 that be, you know, stacked? I do believe, you know, let's  
22 just say if an existing program, and I'm making up numbers  
23 randomly, but provides \$0.20 per kilowatt hour, we add the  
24 \$0.55 per kilowatt hour, however they're going to be taken  
25 out exactly from HOMES and provide a joint incentive

1 through one application process, one PA, et cetera.

2           So I know I'm coming up on time. We'll  
3 definitely put this in public comment, in written comments  
4 too. But just also, you know, if you want to reach like  
5 hard-to-reach customers, vulnerable customers, there is a  
6 lot of benefits of working with local CBOs, too, so that's  
7 another point we're going to make.

8           So I think there's three important points to make  
9 on the local benefits. But, yeah, thank you very much. I  
10 appreciate the opportunity to speak.

11           MS. JOFFE-BLOCK: Actually, Jana, before you go,  
12 thank you for being conscious of time, but I see one hand,  
13 which we will have time to get to. I did want to tease  
14 something out because I think you're getting to the heart  
15 of something really nuanced but important with the layering  
16 and the stacking.

17           So under the scenario that you just laid out of  
18 the kind of funneling the HOMES incentives through the  
19 local program so there's not this duplication, in that,  
20 would that be an argument then for not, for California not  
21 trying to align or trying to structure its homes incentive  
22 with the TSB and the avoided cost calculator and kind of  
23 leave that to the existing Market Access Programs and just  
24 go with the straight \$0.55 per kilowatt kind of on top  
25 versus sort of matching that avoided cost calculator

1 structure?

2 MS. KOPYCIOKLANDE: Yeah, I think either could be  
3 implemented. I mean, luckily we have really smart  
4 implementers like Recurve who can figure that out. You  
5 know, I think if we were to do a straight \$0.55 per  
6 kilowatt hour, that's pretty easy to do. Even if we were  
7 to say during X hours of the day, four to 9:00 p.m., it's  
8 \$0.85 per kilowatt hour and during the remaining hours,  
9 it's \$0.25 per kilowatt hour, that could also be done. I  
10 mean, we're getting interval data on a 15-minute basis. So  
11 I think either of those structures can be implemented into  
12 existing models. I don't see the big difference between  
13 the two.

14 I think the question is maybe, I think, and I  
15 don't have necessarily a recommendation here, but I think  
16 you would probably want it to be standardized across all  
17 the HOMES, potential HOMES Programs that are offered if  
18 they're locally administrated. So you wouldn't want, you  
19 know, PCE to do one thing in terms of home funding and  
20 valuing the kilowatt hours in each hour versus MCE doing  
21 another thing.

22 MS. JOFFE-BLOCK: You know, and I encourage, I  
23 think that's a really good, interesting point to raise and  
24 I encourage others to respond to that, you know, because  
25 that's sort of a trade-off with the PAs as to are you

1 standardizing something at the local level statewide so the  
2 aggregators and contractors know what they're getting when  
3 they cross jurisdictions or are we giving flexibility to  
4 the PAs in their design? So, very, very interesting point.  
5 Thank you for bringing all of that up. I appreciate it.

6 We will go to Stacey, if that's you again, from  
7 Powerhouse -- excuse me, POWERTREE.

8 MR. REINECCIUS: Yes, Stacey again.

9 One, I want to share just some experience around  
10 this. I worked with the City of San Francisco CleanPowerSF  
11 Program in structuring it and putting it together early on.  
12 Also had, you know, experience participating with the  
13 different IOUs in their EV programs and some of the  
14 statewide EV incentives.

15 And just my observation to your first question is  
16 a centralized statewide program brings tremendous  
17 consistency and enables planning by statewide entities,  
18 especially multifamily property owners, so that they know  
19 for sure what they're dealing with. The local programs,  
20 while they can offer the appearance of being, you know,  
21 more tuned to the particular, you know, community, wind up  
22 creating a mishmash that slows down the ability to get  
23 things done and can actually go backwards.

24 The San Francisco Solar Program, for example,  
25 started out with 42 different installers participating, and

1 the pace of solar installation in San Francisco was  
2 terrific. But then local specific requirements starting to  
3 get imposed, and I won't go into the details of what those  
4 were, but more and more strings started to come in place  
5 that were inconsistent across other territories. And  
6 within a year and a half, there were only four installers  
7 left working in the city because of that inconsistency.  
8 Now there are three; right?

9 So the experience of that is stay statewide,  
10 right, would be my suggestion.

11 The other thing, in terms of consistency of data  
12 access for energy efficiency, anybody who's going to be  
13 implementing energy efficiency really must include  
14 measurement or a measurement pathway that can be relied  
15 upon as part of whatever their installation is. Maybe it's  
16 Green Button data, maybe it's a part of their installation  
17 where they're actually measuring and reporting the data in  
18 a verifiable way, but that should be part of any program  
19 for any performance-based compensation.

20 And if the local utility is not participating in  
21 Green Button or doesn't make the utility data available,  
22 then the contractor or the manufacturer of the system  
23 that's being put in should be putting in that measurement  
24 data. And you've got plenty of time to capture a baseline  
25 to check that against. It's not that expensive these days.

1 And with devices like some of the meter socket adapters  
2 that are coming out in the microgrid proceedings where  
3 contractors can install their own meter socket adapters,  
4 this is a \$300 to \$1,500 installation versus, you know, the  
5 multi-thousand dollar, you know, CT clip-on type process  
6 that's going on.

7           So I would -- those are my recommendations from  
8 experience.

9           MR. JOFFE-BLOCK: Thank you, Stacey. That's very  
10 helpful.

11           I'm seeing a request in the Q&A to go back to  
12 review the slides again so folks can see the two options.

13           So, Katie, do you mind taking us back to first  
14 the statewide option? There we go. Thank you.

15           Okay, so there's the statewide option. And I'll  
16 just read a couple of questions that have come in from the  
17 Q&A that I don't feel qualified to answer, but there might  
18 be -- Carmen may want to speak to, or there might be others  
19 who want to jump in.

20           So while we're looking at that, there is a  
21 question,

22           "Has anyone considered what's better for the consumer  
23 or homeowner regarding the distributed versus  
24 centralized model? The current system of rebates and  
25 incentives is pretty hard to decipher for the average



1 person."

2 So it's a great question, how much does what we  
3 decide to do in terms of pushing out the funds, how much  
4 does the homeowner notice at the end of the day? There  
5 might be folks from the PAs who are already leveraging and  
6 stacking who want to speak to that as well.

7 And then, Katie, do you mind showing slide number  
8 two, option two again?

9 There's the pass-through funding option, which,  
10 you know, looks more complex because we'll have funding  
11 going through multiple entities.

12 Carmen, did you want to speak at all to the  
13 customer experience?

14 MS. BEST: Sure. I mean, I think that under  
15 either scenario, the customer experience should be seamless  
16 because this should be, effectively, invisible to them as  
17 long as the contractor and aggregator network is healthy  
18 and understands what they need to do. Kind of to Andy's  
19 mullet analogy, it should be clean up front and the mess  
20 can happen in the back.

21 So I think either one of these models, you know,  
22 as long as you have that interface with the customer being  
23 clean with contractors and aggregators that understand it,  
24 then it shouldn't have a relative impact for consumers.

25 I think it depends on how you frame the consumer,

1    though, because I think the multifamily questions that have  
2    come up today, if you wanted to make the incentives  
3    available to building owners, they might have a little bit  
4    of a different, there might be a little bit of a different  
5    interaction with the cash flows and things like that that  
6    could be coming out of how aggregators work with them. And  
7    I can see the -- I can definitely see the benefits of the  
8    statewide implementation if companies are also spread  
9    across jurisdictions as well. My only concern is then if  
10   there are local funds available, then how would you be able  
11   to kind of bring those into projects versus the opposite.

12            but I think either way, my main interest is that  
13   we're bringing funds together to get projects done because  
14   my concern is if they're too siloed, will the funds for IRA  
15   HOMES or these other programs be enough to move the needle?  
16   And if they're all sitting there with these siloed funds,  
17   then we're not meeting our objectives as quickly as we need  
18   to. There's plenty of programs in California.

19            MS. JOFFE-BLOCK: Right.

20            We also have an interesting question up here,  
21   which is, is there a combination approach of, you know,  
22   between local and statewide? The question says, "It's  
23   likely that locals will want more control over program  
24   design. Is there a combination approach?"

25            So if anybody would like to speak to that? I

1 know we have other M&V, there are other M&V implementers  
2 who do, who have sort of a similar picture as Recurve does,  
3 who may be on the call. And I know we have local or  
4 investor-owned utility program administrators, RENS and  
5 CCAs, if anybody else wants to speak to the combo approach  
6 or any of these questions.

7 I'm also interested, Katie, if you don't mind  
8 going back one more slide, just, you know, if anybody has  
9 thoughts -- I'm sorry, two more slides, yes -- of, you  
10 know, who's best supposed to do these in the green boxes,  
11 you know, to take on the bill impact disclosure to the  
12 customer? Is that still the contractor and installer who  
13 might do it in any situation or particularly around the  
14 QA/QC?

15 If all of this is happening at the local level,  
16 are there still parts of the, are there still some of the  
17 homes eligibility checks or homes kind of, kind of in a  
18 wrap around QA/QC, consumer protection pieces, integration  
19 with DOE that should still happen at the state level? I  
20 don't know, that's probably not the combination approach  
21 that the person who typed the question was thinking about,  
22 but that is another option to sort of tweak with the  
23 illustrations of the structures that we've put out, and  
24 interested in folks' thoughts on that.

25 Okay, and if folks don't want to speak up now,

1 the docket is always open.

2 And we have a hand, hooray. Okay, OC Goes Solar,  
3 you are recognized to speak.

4 Katie, we can go back to the public speaking  
5 slide, if you don't mind, just in case they need  
6 instructions on how to unmute.

7 MS. FORTHAL: Hello. Good afternoon. Can you  
8 hear me?

9 MS. JOFFE-BLOCK: We can. Good afternoon.

10 MS. FORTHAL: Yeah, good afternoon. Thank you.

11 MS. JOFFE-BLOCK: Thank you.

12 MS. FORTHAL: My name is Sunait Forthal and I'm  
13 the Executive Director of OC Goes Solar. We are a  
14 community-based organization based in Orange County,  
15 California, so we work with the community a lot. And our  
16 focus is clean technologies, clean energy and technologies.

17 I've been listening in and out mostly, most of  
18 the program today, and these programs are incredibly  
19 exciting. We're all happy to see them. But what I'm  
20 missing is everything is from the top down. I don't hear a  
21 whole lot of communication or discussion about the  
22 consumer.

23 We see homeowners, consumers, renters day in, day  
24 out in our region, and the information that we're  
25 discussing here is never part of the conversation. Most

1 people are not in tune to what heat pump is, how does it  
2 work, what are the rebates available, so everything is at  
3 the mercy of the contractors to share this information,  
4 which our organization has started to have this  
5 conversation about electrification to homeowners that we  
6 work with. And we're hearing a lot of contractors  
7 literally discouraging people from even, you know,  
8 attempting or being interested in the new technologies,  
9 like such as heat pump and all.

10           And then I heard throughout the day that a lot of  
11 barrier about hard-to-reach communities and that's another  
12 thing. So what are the solutions? I haven't heard any  
13 solution from all the implementers and people that are  
14 aggregators. It just appears to me, it's you have to work.  
15 I think the CEC or the program administrator has to make it  
16 a priority to work with community-based organizations that  
17 are on the ground that know the community that are trusted  
18 by the community to share this information and to make it  
19 available, like to let them know of like what is available,  
20 what's coming down the pipe.

21           Because there is a whole lot of lack of trust  
22 between contractors and homeowners also that we all know,  
23 so I think if the contractors and the homeowners and the  
24 program implementers somehow work together, or just invite  
25 the community-based organizations throughout California to

1 have a seat at the table designing these programs.

2 Thank you.

3 MS. JOFFE-BLOCK: Thank you very much for that.  
4 Really appreciate it.

5 I also see the question on a similar theme from  
6 Sneha Ayyagari. Apologies if I mispronounced your last  
7 name.

8 "Will community-based organizations be included into  
9 the implementation team for the Pay-for-Performance  
10 Program, similar to the EBD Direct Install Program?"

11 So just as background for those that might not  
12 know, the EBD direct install solicitation had a requirement  
13 for community-based organizations to be part of the  
14 applicant team. And so the question is, would the CEC do  
15 the same thing for this pay-for-performance pathway? I  
16 don't know the answer. I think it's a great question, and  
17 we encourage you to provide that input through the docket  
18 it on your comments.

19 MS. BEST: Miriam, can I chime in on that? Is  
20 that appropriate?

21 MS. JOFFE-BLOCK: Sure.

22 MS. BEST: Okay. I just wanted to hearken back  
23 to something that April Price had said on the 3C-REN  
24 implementation. One of the performance program models was  
25 to provide incentives both to make sure that -- effectively

1 make it worthwhile to work with disadvantaged communities,  
2 as well, and kind of build that into the incentive  
3 mechanism. And I think they have been seeing pretty good  
4 success with that.

5 It also has added incentive if the contractors  
6 themselves are local, so it has that economic development  
7 sort of impact, so that folks who live and work and provide  
8 services can also be, you know, providing those services to  
9 their neighbors, friends and family.

10 MS. JOFFE-BLOCK: Thank you.

11 I want to recognize Lupita Montoya, if you don't  
12 mind stating your name and affiliation, please?

13 MS. MONTOYA: Can you hear me now?

14 MS. JOFFE-BLOCK: Yes.

15 MS. MONTOYA: Yes. So Lupita Montoya, actually,  
16 just a resident of California until very recently. I just  
17 moved to Harris County in Texas as a community energy  
18 fellow from the DOE to support them in the development of  
19 an implementation of the Climate Justice Plan. I'm sitting  
20 in the office trying to learn what's happening in  
21 California because hopefully something will be happening  
22 here. We're trying to work.

23 So I'm listening to what is happening in  
24 California. And being a resident there, when I implemented  
25 some of these technologies myself, dealt with some of the

1 contractors. And I noticed quickly that there is a lot of  
2 disconnect between what the contractors that come to the  
3 house of a, you know, homeowner and what may be, in my  
4 case, the provider for the financing. The processes  
5 themselves were dislocated. And I found a lot of wasted  
6 time because they really were not even talking to each  
7 other properly.

8           One of the previous participants just mentioned  
9 about not anticipating this kind of problem. It just  
10 points to the limitations of doing a program based from top  
11 to bottom as opposed to anticipating that, because people  
12 will tell you when they deal directly with homeowners, they  
13 will have regular questions.

14           And so I'm wondering if in the companies that,  
15 you know, like today, the companies that presented, I did  
16 not see a single person of color here, for example. And  
17 I'm wondering, in those companies that you're engaging  
18 with, are you looking and into minority-owned or women-  
19 owned companies so that they can give you a perspective  
20 that you really are missing?

21           And that will make it more effective because some  
22 of this question that you're waiting to go and ask  
23 community groups to answer, you will get them directly for  
24 those communities or those workers or those companies who  
25 are led by these people who come from those communities.



1 So you will save a lot of energy, a lot of time, and will  
2 make this thing move faster and smoother.

3 So that will be my recommendation having  
4 experienced it in the time that I was there, just because I  
5 happen to be an engineer so I was very, very cognizant of  
6 the what was happening, and it was at this location of the  
7 communication was not happening well. And now I'm  
8 thinking, this is just like somebody else mentioned, this  
9 is a very big missing piece and I think that you need to be  
10 more proactive about bringing it. California has 40  
11 percent Latinos, for example. There's no reason why we  
12 don't have more Latinos represented today.

13 MS. JOFFE-BLOCK: Thank you for that comment. I  
14 appreciate it.

15 I do want to note that the HOMES Program -- this  
16 doesn't address the panel critique, which is fair. The  
17 HOMES Program does require a Community Engagement Plan and  
18 a workforce of which part of it is a labor and community  
19 outreach. And so I'll drop that link into the chat with  
20 the section of the -- and call out the section of the  
21 guidance to point folks towards where the community  
22 engagement plan is listed. So that is something that will  
23 be taking place.

24 Okay, I also want to -- there's a comment that I  
25 want to read that is more of a comment than a question that

1 I just want to give airtime to. So the comment is from  
2 Austin Sose (phonetic) and it says,

3 "Multifamily will be very important considering that  
4 most cities and counties are planning for more  
5 multifamily housing and less single family housing  
6 going forward. Also, CEC may want to look at existing  
7 programs, like City of Los Angeles Cost Sharing  
8 Program to retrofit dingbats (phonetic) and see if  
9 they're a good template that would translate to  
10 implementing the HOMES Program for multifamily  
11 buildings."

12 Okay, and we have comment from Sneha. Is that a  
13 new hand, Sneha? You may unmute.

14 Okay, I'm just putting the Community Benefits  
15 Program section to the chat.

16 Okay, there is a question. No, Sneha, we cannot  
17 hear you. I'll answer another question, Sneha, while -- to  
18 see if you can figure out the A/V, and then we'd love to  
19 hear from you.

20 So there is a question. I'm going to answer  
21 part of it live. And the second half of the question is,  
22 "Will the HOMES Pay-for-Performance solicitation be  
23 released by CEC as a grant or a contract? Is there  
24 flexibility to release the home solicitation as a  
25 contract versus a grant in order to increase the pool

1 of eligible program administrator applicants?"

2 So I think that is a great question, and we don't  
3 have the answer yet today. If there are, if attendees have  
4 thoughts on how that solicitation should be structured, we  
5 do encourage you to submit those to the docket.

6 And then I think the second part of that  
7 question, now it kind of disappeared. The second part of  
8 that question is whether the admin caps will be the same  
9 for the homes pay-for-performance implementers, HOMES Pay-  
10 for-Performance implementers, as they were for EBD? I  
11 think we also don't know. And if you have thoughts on  
12 that, then we would love to hear that as well.

13 Sneha, do you want to try again with your audio?  
14 Your showing is unmuted on my screen, but I cannot hear  
15 you.

16 Okay, is there anybody else who would like to  
17 make a public comment on this topic?

18 Okay, I'm going to move us into the final public  
19 comment session. And then, Sneha, we can try again. We've  
20 got another opportunity.

21 I want to thank Carmen. Thank you so much for  
22 sharing Recurve's insights and for being part of this  
23 today.

24 We now have arrived at the last part of our  
25 workshop where we will welcome input on any aspect of HOMES

1 Program development. So again, you know the drill; right?  
2 If you are joining us on Zoom, let us know, use the raise-  
3 hand feature, or you can put something into the Q&A,  
4 although we'd love to hear from you. And we have some time  
5 for any comment on any aspect of the HOMES Program  
6 development and I'll recognize Nate.

7 MR. M.: Well, hopefully this is working now.  
8 Can you hear me?

9 MS. JOFFE-BLOCK: I'm sorry, Nate. I muted  
10 myself and then I couldn't unmute myself to tell you that,  
11 yes.

12 MR. M.: Okay. Just wanted to make sure. So is  
13 Nathan M., member of the general public, but wanting to  
14 inquire as to the eligibility for retroactive induction.

15 My particular situation, I purchased a house and  
16 a couple of years into the purchase found out that the heat  
17 exchanger was rusted and cracked on the 34-year-old  
18 furnace. So I rented some small space heaters, basically  
19 to keep my home for myself and my son as a single parent up  
20 until the rebates went into effect, or at least we were  
21 told that the rebates were going into effect in 2023, and  
22 then opted to do what I thought was the environmentally-  
23 conscious thing and install a heat pump. But as a single  
24 parent living in L.A. County, up in the Antelope Valley,  
25 it's very tight, to put it mildly, trying to juggle

1 everything else.

2           So I wanted to see if, there, what the plan was  
3 for retroactive eligibility for it, because I was told by  
4 the installers that it met all the energy efficiency  
5 criteria, before going ahead with the install?

6           You're muted again. And I'm also currently at  
7 the doctor's with my son.

8           MS. JOFFE-BLOCK: Okay. I'm so sorry. Was  
9 there -- are you looking for a response or was that the  
10 conclusion of your comment?

11           MR. M.: That was the conclusion of my comment.

12           MS. JOFFE-BLOCK: Okay. Thank you very much for  
13 sharing.

14           We'll go to Lisa Schmidt.

15           MS. SCHMIDT: Thank you, Miriam. I just want to  
16 add two observations then after listening to the comments  
17 from the last two sessions.

18           I think they're assuming the goal is to achieve  
19 the greatest energy savings and the greatest greenhouse gas  
20 emission reduction, is that this program should be designed  
21 from the bottom up and ought to be designed with the  
22 perspective of the customer. It doesn't matter how it's  
23 administrated as long as the customer gets one easy view.  
24 I think Andy Frank summed it up pretty well with the mullet  
25 perspective of -- and there's companies out there that are

1 probably better suited than all of us to design a really  
2 customer-friendly program. And I would encourage us to  
3 look into, you know, some greater design capability before  
4 assuming that we know, based on each of our views into the  
5 problem, how to do it.

6           The second observation I have is, I don't know  
7 why we wouldn't stack incentives. That seems to be a  
8 problem that we have in county forum, not something that  
9 makes a difference to the customer. If we want people to  
10 participate as much as possible, which I think is our goal  
11 and is extremely important, we need to give them all the  
12 incentives to do so.

13           So I really think we ought to think about this  
14 program from the perspective of a customer and how we make  
15 it the easiest possible way for them to participate with  
16 the greatest possible benefit.

17           Thank you, Miriam.

18           MS. JOFFE-BLOCK: Thank you very much. I  
19 appreciate it.

20           Audrey?

21           AUDREY: Hi. Can you hear me now?

22           MS. JOFFE-BLOCK: I can hear you.

23           AUDREY: Okay. So I am a homeowner in Santa  
24 Monica and we have no air conditioning anymore. We've been  
25 holding off since IRA was approved, you know, because we

1 knew there was a possibility of a big rebate because we  
2 plan to replace our combined unit of heat and air  
3 conditioning with a heat pump. And nobody has been able  
4 to -- no installers had any information. You know, nowhere  
5 we went had any information. And a lot of this workshop,  
6 which is very interesting, that was pretty much over my  
7 head in terms of terminology, I think it was really  
8 intended not so much for the homeowners.

9           But what I want to know is how long will it be  
10 before homeowners know and have a place to go that will  
11 tell us whether we're eligible if we buy a certain product  
12 and how things will be distributed? I mean, does it mean  
13 that you still have to decide whether it's going to be only  
14 statewide or like a stacking process or, you know, is it  
15 going to be a long time will we be going another summer  
16 without air conditioning? I'm just interested in finding  
17 that out.

18           Thank you.

19           MS. JOFFE-BLOCK: I appreciate the question. I  
20 appreciate the urgency as well. I think, so what we  
21 presented here today around the HOMES Program, I just want  
22 to respond to this because I think it's an important  
23 question to ask that you get an answer, what we presented  
24 here today with the HOMES Program is with the timeline of  
25 turning in the application to DOE and then running the

1 solicitation, bringing an implementer on board, finalizing  
2 plans. HOMES we expect to be delivered in 2025.

3 I did mention it towards the beginning of the day  
4 that we expect the first phase of HEEHRA rebates to be  
5 available for Californians in 2024, although we don't yet  
6 have public information on exactly what that looks like and  
7 who qualifies, but that will come soon.

8 We do have a resource on our Inflation Reduction  
9 Act website, and maybe one of my colleagues maybe can put  
10 that in the chat, on the frequently asked questions of  
11 other options to find rebates, incentives, tax credits,  
12 financing for folks who need to upgrade their equipment  
13 right now and cannot wait for these programs to roll out.  
14 So I know that's not as satisfying as knowing exactly when  
15 it's going to launch, but I see that resource is now in the  
16 chat.

17 AUDREY: Can I ask one more, just brief?

18 I don't really understand the difference between  
19 the HOMES and the HEEHRA. Can you tell me that?

20 MS. JOFFE-BLOCK: Sure. Yeah.

21 So the HOMES Program that we're talking about  
22 today is a whole house Energy Efficiency Program where the  
23 goal set out by Department of Energy is energy efficiency,  
24 and it's very open as to what measures are installed in  
25 order to reach a threshold of energy savings.



1           The HEEHRA is really a rebate program for  
2 purchasing of electrification appliances like heat pumps,  
3 heat pump water heaters. A couple other folks have asked  
4 questions about induction cooktops or other, you know, heat  
5 pump dryers. So that program doesn't have a energy  
6 efficiency savings requirement attached to measures. There  
7 might be energy efficiency standards attached to those  
8 measures, but we don't have to have proven savings in order  
9 to distribute the rebate.

10           So they're just a little bit different models.  
11 And I think some of the questions we're getting through  
12 this workshop are from individuals who may end up  
13 benefiting from that HEEHRA when it rolls out as well.

14           AUDREY:

15           MS. JOFFE-BLOCK: Thank you. Appreciate it.

16           COMMISSIONER MCALLISTER: Miriam, this is  
17 Commissioner McAllister. I wanted to just sort of chime  
18 in.

19           MS. JOFFE-BLOCK: Please.

20           COMMISSIONER MCALLISTER: And none of our answers  
21 are going to be totally satisfying here because, you know,  
22 many of the sort of big decisions about these programs and  
23 the funding levels have kind of just come down on high from  
24 DOE. And so, you know, we can't sort of accelerate the  
25 availability or the rollout of these programs without going

1 through the DOE process. They're formula funds. We will  
2 get the funds, but they're, you know, this workshop and the  
3 shaping of our application to get all these funds, just we  
4 have to abide by the DOE process in order to sort of get to  
5 that eventual launch date.

6           And maybe just a little context might be helpful  
7 here.

8           The HEEHRA and HOMES are two separate programs  
9 within the overall Inflation Reduction Act because there  
10 were two different bills in concept in the previous years,  
11 in the previous congressional sessions. So, you know, one  
12 senator was focused on electrification and more of a sort  
13 of widget-based rebate program. That became HEEHRA.  
14 Another senator, and for, you know, ten years before, the  
15 HOMES Program had been discussed as a stand-alone piece of  
16 legislation. Hope for Homes, it had all these different  
17 iterations. It got rolled in to IRA as well.

18           So what we ended up with were these two  
19 initiatives funded at, roughly, at similar levels, \$290  
20 million and \$292 million respectively, that are kind of  
21 separate initiatives under the IRA. And so one is HEEHRA,  
22 one is HOMES, and that's why it's a little convoluted, a  
23 little complicated. So I do sort of sympathize with the  
24 complication here.

25           Today, we're only talking really about -- not

1 only are we talking only about HOMES and not about HEEHRA,  
2 we're actually only talking about 40 percent of HOMES  
3 because we're splitting the homes into two pieces, so that  
4 is California's choice.

5 But anyway, you know, I think our frequently  
6 asked questions and the resources on the website that the  
7 link was just put into the chat to, you know, we will be  
8 evolving those resources. We really want to tell this  
9 story clearly, but it does have some complication to it  
10 that's just natural. So I really appreciate people's  
11 questions.

12 And HEEHRA, a chunk of HEEHRA will be rolling out  
13 later this year. We're really working hard to -- you know,  
14 we've got guidelines for the Equitable Building Decarb  
15 Program, which includes 60 percent of HOMES combined with  
16 some state funding. So the guidelines are there. We need  
17 to move forward to, you know, finish our application to  
18 HOMES, and also roll out the solicitation to get the  
19 program administrators for that piece.

20 So anyway, I'm rambling here, but I just wanted  
21 to manifest that there are separate programs with separate  
22 kind of goals and separate histories, and so hopefully we  
23 can help everyone to navigate so they understand and can  
24 take advantage of these programs as appropriate.

25 If contractors or sort of retail service

1 providers are representing some eligibility or some near-  
2 term rollout or retroactivity or anything like that, be  
3 very wary of that because they are not really in a position  
4 to know those details, so -- because those details are  
5 still evolving. And I will say it's going to be hard to  
6 have retroactivity given the requirements that are built  
7 into the DOE approach, you know, that they've handed down  
8 to us. It's unlikely somebody who did a project in the  
9 past is going to have done everything that is necessary to  
10 be eligible for a rebate, say.

11           So I just think, you know, we'll try to keep  
12 that resource current. Staff's doing a great job at that.  
13 And as the details, you know, evolve, as we have them  
14 pinned down, we'll put them up on the website as fast as we  
15 can. But you know, just want to want to just ask everyone  
16 to have a little bit of patience because that's the way  
17 we're going to get to the -- you know, get to solid program  
18 rollouts and in the timeline that largely is dictated by  
19 the Department of Energy.

20           So anyway, thanks for giving me a little space  
21 there.

22           MS. JOFFE-BLOCK: Thank you so much for chiming  
23 in.

24           And I do appreciate, if you're a homeowner and  
25 you've been sitting on this entire day of sausage making,

1 right, of how we are going to structure the program and the  
2 incentive for HOMES and you just want to know when is the  
3 program going to be available so you can get your rebate  
4 and switch out your equipment, we really do hear that and  
5 appreciate it.

6 And I also just want to mention that, you know, I  
7 think the program that a lot of Californians are going to  
8 be very interested in from the consumer level is when those  
9 HEEHRA electrification rebates are available at the point  
10 of sale, meaning you can go into a store and actually just,  
11 you know, buy something or have your contractor buy  
12 something and get your rebate right then. And that is  
13 coming. We don't have a launch date, you know, yet. That  
14 will be a later phase, but it will it will happen. The  
15 first phase will be a smaller rollout later this year, and  
16 we do hope to have public information on that pretty soon.

17 I want to go to Sneha and give her another chance  
18 to see if her audio is back.

19 MS. AYYAGARI: Can you hear me now?

20 MS. JOFFE-BLOCK: Yes.

21 MS. AYYAGARI: Okay. Sorry about that. Thank  
22 you for your patience. Yeah, thank you all for your hard  
23 work on the program and for the opportunity to comment. My  
24 name is Sneha Ayyagari, and I'm a Senior Program Manager  
25 for Clean Energy Initiative at the Greenlining Institute.

1 We're a racial and environmental equity policy organization  
2 based in Oakland. So I would like to emphasize a few key  
3 points.

4 First, I'd like to uplift the work of our  
5 partners at the Strategic Actions for Just Economy and  
6 other equity and environmental groups in the BEEP Coalition  
7 and Healthy Homes Working Group on the crucial need for  
8 robust tenant protections. We'd like to see the program  
9 guidelines from the EBD Program strengthened to include  
10 some of the enforcement mechanisms and also apply to the  
11 HOMES funding to the extent that's possible. And we know  
12 that there are some tenant protections in the homes  
13 guidance but we'd like to see a more clarity on how tenants  
14 will be protected if the funding streams are braided and  
15 then versus if they're separate, make sure that there's a  
16 similar standard of protection.

17 Second, we recommend braiding HOMES with EBD, so  
18 we're excited to see that that was a component, but we'd  
19 like to see as much as possible go towards low-income  
20 communities and towards the Equitable Building  
21 Decarbonization Program.

22 Third, if the CEC does pursue a pay-for-  
23 performance option, we recommend providing as much  
24 flexibility as possible and ensuring that special  
25 considerations are made for low-income multifamily housing

1 and structuring the performance metrics in a way that  
2 doesn't harm low-income households or make the reporting  
3 overly burdensome, and doing further research specifically  
4 on low-income communities. It's promising to see a couple  
5 of case studies, but I think it would be helpful just to  
6 have a broader range of perspectives and guardrails.

7           And then fourth, we would like to just recommend  
8 that the CEC have a specific meeting to inform the  
9 community benefits plan. On page 17 of the DOE guidance,  
10 it requires holding at least one public input sessions to  
11 solicit community input on proposed deployment plans.

12           So we appreciate the docket being open and would  
13 also like more opportunities for community-based groups to  
14 weigh into the development of that plan, and also to  
15 coordinate that with the monitoring and evaluation of the  
16 overall plan, both for the HOMES Program as well as for the  
17 EBD program. And we think this would be helpful to reduce  
18 administrative overhead, streamline the contractor  
19 reporting requirements, and also help with the outreach and  
20 education that's needed. And also, the CEC should  
21 prioritize community-based organizations' priorities and  
22 research in developing some of these metrics.

23           And lastly, as some of the previous commenters  
24 had mentioned, it would be helpful if the program could  
25 support minority women in disadvantaged business

1 enterprises because they're very familiar with the  
2 communities they're working with, and then also streamline  
3 the selection of contractors across these various programs.

4 So thank you for the opportunity to comment and  
5 appreciate all your work on the program. Thank you.

6 MS. JOFFE-BLOCK: Thank you. Thank you for your  
7 persistence, Sneha, in commenting with the audio, I really  
8 appreciate that, and for your organization's continued  
9 engagement.

10 Let's go to Laila Atalla from RMI.

11 MS. ATALLA: Thank you. And thank you for all of  
12 your work to implement these rebates. My name is Laila  
13 Atalla. I am a Senior Associate with RMI's Carbon-Free  
14 Buildings Program.

15 I want to start off by echoing that, as many of  
16 the panelists today acknowledged, pay-for-performance  
17 approach can present barriers for participation for low-  
18 income households and multifamily housing. So RMI  
19 recommends that CEC offer both a measured and a modeled  
20 pathway available to variety of housing types to ensure  
21 market flexibility in accessing these rebates.

22 If CEC does pursue only a pay-for-performance  
23 approach for that 40 percent of non-EBD rebate funding, we  
24 hope the CEC will take steps to facilitate access for  
25 multifamily affordable housing, specifically recognizing



1 that many multifamily, well, building owners don't have the  
2 operating reserves or capital to make energy upgrades. So  
3 waiting 9 to 12 months after installation for data  
4 verification can deter them from participating. We hope  
5 that the CEC would consider exploring opportunities to make  
6 those phase payments available to mitigate that barrier,  
7 including working with aggregators on making those phase  
8 payments available to aggregators who would provide upfront  
9 rebates to building owners.

10 Next, it's essential, again, as many of the  
11 presenters today recognize, that these funds be able to  
12 stack as easily as possible with other state and federal  
13 funding sources, including and going beyond the Equitable  
14 Building Decarbonization Program. At this phase, the CEC  
15 should consider any barriers to stacking and evaluate ways  
16 to align equipment performance standards, reporting  
17 requirements, applications, and other criteria that might  
18 be challenging for leveraging multiple funding sources.

19 Lastly, I'd like to uplift some points from the  
20 Healthy Homes Working Group, SAGE, BEEP Coalition, and  
21 other partners, first, as Sneha mentioned, asking that 100  
22 percent of the home efficiency rebates be allocated to low-  
23 income households. These rebates are essential for low-  
24 income households who don't have the tax liability to  
25 access the federal energy efficient home improvement tax

1 credits. And the home energy rebates are only estimated to  
2 reach a small fraction of California's more than 5.3  
3 million low-income households, so it's essential to direct  
4 that funding where it's most needed.

5           Second, as SAGE, Healthy Homes Working Group,  
6 BEEP Coalition and others have recommended, the CEC should  
7 align tenant protections for the home efficiency rebates  
8 with the requirements of the EPD Program, regardless of  
9 whether all of the rebates are formally integrated into the  
10 program. We would urge the CEC to exceed the DOE minimum  
11 requirements for tenant protections and align to facilitate  
12 stacking funding sources.

13           Thank you again for your work on this program.

14           MS. JOFFE-BLOCK: Thank you for that comment.  
15 Appreciate it.

16           Let's go to J.D. If you're able to, if you can  
17 unmute and then state your name and affiliation if you have  
18 one, J.D.? I'm not able to hear J.D. Let's go next to  
19 Mark McAllister, and then we will try you again, J.D.

20           MR. MCALLISTER: Can you hear me now?

21           MS. JOFFE-BLOCK: Mark, I'm not able to hear you  
22 either.

23           MR. MCALLISTER: Can you hear me? Somebody can  
24 hear me, yeah?

25           MS. JOFFE-BLOCK: Okay, maybe I've lost my audio.

1           MR. MCALLISTER: Okay, I'm going to go ahead and  
2 speak then. My name is Mark McAllister. I'm a retired  
3 individual with a long history into solar and alternative  
4 energies and high-efficiency home construction going back  
5 to the early '80s, and have installed solar back in 2019,  
6 and have some concerns over what we've seen, the CPUC  
7 following the lead of the ISO's research instead of other  
8 research that's available out there and buying into their  
9 proposition that us that have installed solar have needed  
10 to pay more money.

11           And similar, this has sown a certain amount of  
12 distrust in me for any government programs now and I'm  
13 wondering -- or would like to see some guarantees that the  
14 provisions of any ongoing home energy efficiency stuff is  
15 not reversed. Say, for example, if Trump is elected about  
16 the time you're rolling out and he turns around and cancels  
17 it, you know, two months into his administration, that's  
18 going to leave a lot of people disenfranchised and out  
19 money that they've spent to be able to implement some of  
20 these improvements in energy efficiency and reduction of  
21 greenhouse gases in their home.

22           I don't have any real good suggestions as to how  
23 that gets done, but I'd like to see it considered and, if  
24 possible, codified into the plan for whatever we come up  
25 with.

1 Thank you for your time and your effort.

2 MS. MANETA: Thank you very much, Mark, for your  
3 comment.

4 Oh, I lost my video there. Some of our team is  
5 having audio trouble. I apologize for that. I think  
6 Miriam has lost audio, so I'm going to jump in here and  
7 take over moderating for a minute until Miriam is able to  
8 join back in with the audio.

9 The next hand I see is J.D. J.D., I think we  
10 couldn't hear you before. Do you want to try again?  
11 Unmute on your end if you could and let's see if we can  
12 hear you. I am not able to hear you unfortunately J.D. We  
13 will try again a little bit later.

14 Next, we have -- oh, J.D., it looks like you  
15 haven't unmuted on your end. Let me try to give you one  
16 more chance here before I move on to the next speaker. You  
17 should have a prompt on your screen to unmute your line on  
18 your end. We will come back to J.D.

19 Next, I have Lupita Montoya. Go ahead and unmute  
20 on your end, Lupita, and go ahead and share your comment.

21 MS. MONTOYA: Thank you again. It just occurred  
22 to me to mention that as I'm reviewing what other states  
23 are doing regarding, you know, these rebate programs, I  
24 came across the Clean Energy Connector Tool that was  
25 developed and is now being piloted in several places,

1 including New Mexico. I was actually surprised that  
2 California was not one of those states piloting it. And  
3 I'm wondering if this is part of the arsenal of tools that  
4 you're trying to implement? Because this is particularly  
5 focusing on supporting low-income residents.

6 MS. MANETA: Great. Thank you so much, Lupita,  
7 for bringing that up and for making that comment. I really  
8 appreciate that.

9 We will go now -- our next raised hand is Hoss  
10 Payson. Hoss, go ahead and unmute yourself.

11 MR. PAYSON: Yes. Good afternoon. My name is  
12 Hoss. I'm with Cal State Monterey Bay, and I am the Deputy  
13 Building Official for the campus.

14 We have approximately 1,300 residential units  
15 that the state owns, as well as all our dorm facilities.  
16 Most of our residential facilities are pretty old. And I  
17 was wondering how this program -- and, well, actually I'm  
18 hoping that this program could really help us out to be  
19 much more energy efficient in our residential units. Would  
20 this program or these programs be applicable to our campus  
21 here?

22 MS. JOFFE-BLOCK: This is Miriam. Can you all  
23 hear me?

24 MR. PAYSON: Yes.

25 MS. MANETA: We can, yes.

1 MS. JOFFE-BLOCK: Okay. Okay, I think I'm back.

2 Hoss, can you describe the campus a bit more? Is  
3 it residential?

4 MR. PAYSON: We have, yes, we have 1,300  
5 residential units. That's primarily for the staff. And we  
6 do have of partnerships with other entities around campus  
7 that utilize that residential housing. Now, we also use a  
8 portion of that for some of our student housing. And then  
9 of course, on campus, on our main campus, we have the dorm  
10 units. So I'm hoping --

11 MS. JOFFE-BLOCK: Okay.

12 MR. PAYSON: -- especially, I'm looking  
13 especially at these 1,300 residential units, because like I  
14 say, this is probably the oldest buildings we have on  
15 campus. We're an old military site, so all that stuff was  
16 inherited to us by the military. So I would love to get  
17 all that stuff, the energy, I should say.

18 MS. JOFFE-BLOCK: Yeah, thank you for the  
19 question. I think the answer is probably going to be a bit  
20 complicated, but I'm going to paste the DOE's definition of  
21 a multifamily building, which may help with the answer, or  
22 at least get started. And they do have provisions for  
23 mixed use buildings. So that's probably all we can say  
24 today, but there may be a pathway.

25 MR. PAYSON: Okay.

1 MS. JOFFE-BLOCK: Okay.

2 MR. PAYSON: So it sounds doable likely; right?

3 MS. JOFFE-BLOCK: I think it's worth exploring.  
4 I would hate -- I don't want to say yes because we haven't  
5 set qualifications yet, and we need to look at this DOE  
6 guidance.

7 MR. PAYSON: Sure.

8 MS. JOFFE-BLOCK: But there are -- so it may  
9 qualify as a mixed-use building. I think we need to  
10 explore it more.

11 MR. PAYSON: Okay. Great.

12 MS. JOFFE-BLOCK: Thank you for the --

13 MR. PAYSON: Thank you.

14 MS. JOFFE-BLOCK: -- question.

15 And thank you, Diana, for stepping in when I was  
16 not able to hear one of the speakers.

17 Why don't we try J.D. again?

18 J.D.: Hello? Hello?

19 MS. JOFFE-BLOCK: Yes, we can hear you. Thank  
20 you for your persistence.

21 J.D.: Sorry about that. I've been in energy  
22 efficiency and then solar for like the last 12 years as an  
23 entrepreneur. And when the Inflation Reduction Act  
24 launched, there was a lot of excitement amongst several  
25 people for this to happen and then time passed and then the

1 concern of both the end users and, I guess, capital  
2 allocators for private market is that elections are coming  
3 up. And there's kind of this fear that if there's a change  
4 in the White House, all these programs would be nulled out.  
5 And I've heard that quite a bit. And the more that time  
6 passed, the more that capital allocators and investors and  
7 entrepreneurs such as myself are kind of questioning if  
8 this is a safe bet, or we should kind of just wait and see  
9 election.

10           And this is kind of a problem at this point,  
11 because time has passed and people are wondering, why is it  
12 taking so long? And will you guys kind of roll this out  
13 before it can potentially get clawed back? Now, I don't  
14 know if that's possible or not, but that's kind of an  
15 important question, obviously, because this is federal  
16 funding.

17           So I don't know if you guys can comment on that  
18 or --

19           MS. JOFFE-BLOCK: I appreciate the question. I  
20 hear the sentiment. I don't think I'm qualified to comment  
21 on it, other than to say we are working as fast as we can  
22 to roll the programs out for so many different reasons.

23           I don't know if there's anybody from my team that  
24 wants to jump in?

25           I will note that the allocation of the \$292



1 million for California is formula funded, so we have to go  
2 through the application process, but we're not -- it's not  
3 a discretionary, we're not competing. I think your  
4 question is broader, right, and it's more about the program  
5 in general, but I did just want to mention that.

6 J.D.: Well, I don't know if somebody can answer,  
7 maybe?

8 COMMISSIONER MCALLISTER: So this is Commissioner  
9 McAllister. I'll jump in real quick.

10 There's no definitive answer to this, but these  
11 formula funds that came through the state energy program  
12 formula are very difficult to claw back. There may be some  
13 other parts of the IRA that would be simpler for Congress  
14 to. You know, Congress has ultimate budgeting authority  
15 and so some of it, you know, they may, I'm sure if there's  
16 a change of administration there will be some, you know,  
17 some attempts to claw back.

18 But I think these, in the grand scheme, in the  
19 range of risk, these programs are pretty difficult to claw  
20 back. I mean, there is certainly, as you're alluding to, a  
21 political imperative to get the money out sooner because  
22 the election's coming up. I think we're all aware of that.  
23 And we're, you know, going as fast as we can, you know, but  
24 we can't make -- you know, we can't flout the legal  
25 requirements of applying the money and checking all the

1 boxes and making all the steps before, you know, we can  
2 launch.

3           So, you know, I understand your frustration that  
4 it's taking longer than anyone hoped. But, you know, we're  
5 doing our part as capably as we can. And I think you're  
6 hearing from all the staff, from Miriam and the team, and  
7 Diana and everyone else who's, you know, been on today that  
8 there's just a lot of capacity on our staff and a lot of  
9 professionalism. So we're, you know, we're trying to get  
10 it done. Just appreciate everyone kind of participating  
11 and helping us to get it done right and as quickly as we  
12 can.

13           J.D.: If I can just refine my question, if you  
14 don't mind?

15           COMMISSIONER MCALLISTER: Yeah. Sure.

16           J.D.: So since we're talking about applications,  
17 do you guys apply to the DOE in a sense that an application  
18 means that you would have to be accepted with your  
19 application to get the funding or the funding is there, you  
20 just have to kind of meet the requirements to release the  
21 funds? I guess there would be two different things in my  
22 mind. One would be that if the administration changes,  
23 you'd be able to get the funds. And another one would be,  
24 well, you kind of didn't get approved on time, too bad, so  
25 sad, you know?

1           COMMISSIONER MCALLISTER: No, there are  
2 timeframes established in statute. You know, there's a  
3 lifetime for these funds, that they are part of a budget  
4 year. So we're actually, you know, we are far from being  
5 behind in applying. We're actually sort of probably going  
6 faster than most states, so I think the risk is low. But  
7 they are formula funds. They are there. We will get them.

8           But DOE chose to impose some conditionality on  
9 our -- and develop an application process to create some  
10 steps that we have to go through to get the funds. Some of  
11 those are not in statute, but DOE just, you know, sort of  
12 opted to create some requirements around the funds that we  
13 have to now satisfy, so that's what we're trying to do with  
14 this process.

15           J.D.: But if I may ask, if this is a public  
16 forum, right, like why did it take so long to get to the  
17 point where we're having kind of hearings and meetings like  
18 this? I don't know if that was the deadline for  
19 California.

20           COMMISSIONER MCALLISTER: You know, I think,  
21 well, you know, I there's -- you know, we can only do what  
22 we can do at the state level. We have to comply with DOE's  
23 requirements and they are what they are. They took a while  
24 to become, to develop them and make them public, so, you  
25 know, that's the timeline we're on. So now, you know,

1 we're trying to go as quickly as we can.

2           So I appreciate your understanding of those  
3 realities. But thanks for your comment and question. You  
4 know, I think we share similar concerns.

5           J.D.: I'm just trying to share as a --

6           COMMISSIONER MCALLISTER: No, understand.

7           J.D.: -- capital allocator level, but I think  
8 you've heard from many, many homeowners, their  
9 frustrations, which I've also heard from many, many, many  
10 homeowners and business owners. I'm just saying, like --

11           COMMISSIONER MCALLISTER: I appreciate you  
12 bringing that up.

13           J.D.: -- the audience, a lot of people that did  
14 those, you know, unfortunately, a lot of people did those  
15 upgrades already and are very frustrated with that, but  
16 then there's all the people waiting to do the upgrades.

17           MS. JOFFE-BLOCK: Right.

18           COMMISSIONER MCALLISTER: No --

19           MS. JOFFE-BLOCK: We understand.

20           COMMISSIONER MCALLISTER: -- we do understand  
21 that. We do understand that but there's, you know, I mean,  
22 there's only -- you know, we're doing what we can do. And,  
23 you know, if somebody chose to communicate something that  
24 wasn't based in reality, there's not much, you know, we can  
25 do about that at this point, but we are trying to get the

1 programs rolled out so that people can participate, you  
2 know, as long as we follow the process to get the funds  
3 from the federal government. So thanks for bringing that  
4 up. Thanks for your concerns.

5 MS. JOFFE-BLOCK: Thanks for --

6 J.D.: All right. Thank you.

7 MS. JOFFE-BLOCK: -- chiming in, Commissioner  
8 McAllister, as well.

9 I see one more hand, and so I want to make sure  
10 we get to the last hand that's raised, which is Fabi.

11 But I'm going to just right, before that, I do  
12 want to read, there's one comment in the chat that I want  
13 to read, and then make a suggestion for commenting on the  
14 docket.

15 So John Shipman says,

16 "The consumer voices on the call are most interesting  
17 and they're concerning confusion surrounding the  
18 programs and the opportunities are obvious. It seems  
19 clear to me that a community level targeted approach  
20 that integrates groups like CBOs, traditional  
21 homeowner sources of info and trusted advisors to  
22 address awareness and deliver clear pathways to  
23 programs inclusion be delivered. This will be  
24 extremely important.

25 "What are the plans to implement and deliver such an

1           integrated and collaborative strategic outreach  
2           initiative?"

3           So, you know, John, what you're describing there  
4 looks a lot like how the CEC has planned for the Equitable  
5 Building Decarbonization Program to be delivered through  
6 CBOs in partnership, potentially, with more traditional  
7 implementers. And so I think the question that you're  
8 asking is a really great one for us to get input on as to  
9 what does that, you know, what does that integrated and  
10 collaborative strategic outreach look like in a pay-for-  
11 performance world and pathway?

12           And so my hope is that some of the discussion  
13 here today will spark thoughts on that, and then folks can  
14 put those comments in the docket, which we'll get to in a  
15 minute.

16           I want to recognize Fabi Lao. It looks like you  
17 are unmuted.

18           MS. LAO: Hi. Can you hear me?

19           MS. JOFFE-BLOCK: Yes, we can.

20           MS. LAO: Yeah. I think that was a mistake, so  
21 I'm sorry. I don't know how that happened, but I don't  
22 need, yeah, I don't need to be a part of the conversation.

23           MS. JOFFE-BLOCK: Oh, okay. Okay. You don't  
24 have a question? You don't have a comment?

25           MS. LAO: Yeah. Yeah.

1 MS. JOFFE-BLOCK: Okay. Okay, well thanks for  
2 joining.

3 Okay, so I think we are through the hands. I  
4 really appreciate the comments. This concludes our time  
5 for public comment.

6 We're going to move to our next steps since we  
7 are all anxious to see this program launch.

8 So I want to really appreciate all of the  
9 panelists for the time they took to prepare to be here  
10 today for the valuable information they shared, the  
11 discussion they sparked.

12 So let's talk about what's next.

13 We will appreciate your comments to the docket.  
14 We've been mentioning the docket all day. I've been  
15 mentioning some specific questions for stakeholders that we  
16 are really interested in feedback on as we went through the  
17 workshop today. And we're just flashing those on the  
18 screen for a second to show you that they are in the slide  
19 deck, which we will make available as soon as possible on  
20 the Inflation Reduction Act webpage. So if you can refer  
21 to the slide deck and see the priority questions here and  
22 respond to them, that would be very appreciative. Of  
23 course, you can give us information on anything that you  
24 would like to share.

25 We've received many questions during this

1 workshop. We've worked to respond to as many as possible.  
2 I know there are some unanswered. If you have specific  
3 unanswered questions that we didn't get to today that you  
4 are still wanting to receive an answer to, we ask you to  
5 include them in the docket so we can consider them during  
6 program development or potentially release answers later.

7           So written comments, we are asking for by 5:00  
8 p.m. on April 5th. Please see the notice workshop for  
9 instructions on how to send written comments to the public  
10 docket.

11           For further information, please see the CEC  
12 webpage for the Inflation Reduction Act, which believe is  
13 in the chat right now. You will be able to describe --  
14 subscribe to the IRA docket via that web page and you can  
15 reach me, Miriam, at miriam.joffe-block@energy.ca.gov for  
16 any technical information or questions.

17           With that, we thank you for your time today. We  
18 know your time is precious and appreciate you engaging with  
19 us.

20           (The workshop adjourned at 1:36 p.m.)  
21  
22  
23  
24  
25



## CERTIFICATE OF REPORTER

I do hereby certify that the testimony in the foregoing hearing was taken at the time and place therein stated; that the testimony of said witnesses were reported by me, a certified electronic court reporter and a disinterested person, and was under my supervision thereafter transcribed into typewriting.

And I further certify that I am not of counsel or attorney for either or any of the parties to said hearing nor in any way interested in the outcome of the cause named in said caption.

IN WITNESS WHEREOF, I have hereunto set my hand this 3rd day of April, 2024.



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MARTHA L. NELSON, CERT\*\*367

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I certify that the foregoing is a correct transcript, to the best of my ability, from the electronic sound recording of the proceedings in the above-entitled matter.



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MARTHA L. NELSON, CERT\*\*367

April 3, 2024