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CALIFORNIA ENERGY COMMISSION

In the matter of:

Equitable Building) Docket No. 22-DECARB-03
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_____)

LEAD COMMISSIONER WORKSHOP ON SCOPING CALIFORNIA'S
EQUITABLE BUILDING DECARBONIZATION PROGRAM

TRANSCRIPT OF PROCEEDINGS

REMOTE VIA ZOOM

TUESDAY, DECEMBER 13, 2022

9:00 A.M.

Reported by:

Martha Nelson

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P R O C E E D I N G S

9:01 a.m.

TUESDAY, DECEMBER 13, 2022

1
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3
4 MS. NELSON: Good morning everyone and welcome to
5 today's workshop on the Equitable Building Decarbonization
6 Program. This is a scoping workshop to inform the
7 development of the Equitable Building Decarbonization
8 Program. So today we are sharing a number of presentations
9 and information. And we are also, primarily, seeking
10 feedback and input to what people are -- to what you all
11 hear today.

12 So I am Jennifer Nelson. I am the Branch Manager
13 of the Existing Buildings Branch within the Efficiency
14 Division at the California Energy Commission. I will start
15 with a few logistical comments and then we will get into
16 the substance of the workshop.

17 Next slide.

18 So please be aware of a few things. Today's
19 workshop is being recorded. A recording link of today's
20 workshop will be posted to the Energy Commission's website
21 and a written transcript will be available in about a
22 month. Please note that all of today's presentations will
23 be docketed within the next day and available for download
24 from the CEC's website.

25 Something to note, if I say CEC throughout this

1 presentation, it means the California Energy Commission.
2 Also the California Energy Commission is committed to
3 hearing from all interested parties and encourages comments
4 from the public and stakeholders. We encourage the
5 submission of detailed comments to our docket through the
6 links included in the notice for this workshop and we are
7 committed to giving consideration to all comments submitted
8 orally or in written form, as well as to input provided by
9 both panelists and non-panelists.

10 If you experience difficulties joining Zoom or
11 with Zoom throughout the workshop, please contact Zoom
12 directly at the information provided in the notice as well
13 as on this slide. The phone number is 1-888-799-9666
14 extension 2, or you can contact the CEC's public advisor at
15 publicadvisor@energy.ca.gov, or by phone directly at 916-
16 957-7910.

17 Next slide.

18 So there are a couple ways to provide comments to
19 this proceeding.

20 First, today, please use the Zoom Q&A feature if
21 you have any questions while the panelists or the
22 presenters are speaking. You also may make a comment
23 during the public comment periods. We have reserved 60
24 minutes after the first panel and 30 minutes after each of
25 this afternoon's panels to take public comment. This is

1 the time to direct comments to the Commissioners, as well
2 as to staff. Spoken comments may be limited to three
3 minutes and one person per organization depending upon the
4 number of people who wish to speak.

5 If you wish to speak during a public comment
6 period, please use the raise-hand feature on Zoom so that
7 the comment facilitator can announce your name and unmute
8 you. If you are on the telephone, please press star nine
9 to raise your hand and star six once you're called upon to
10 unmute yourself. When you are called upon, please, as
11 indicated, unmute yourself, say and spell your name so we
12 have it spelled correctly in the transcript, state your
13 affiliation, and then make your comment.

14 The second option for providing comment to CEC or
15 responses to our request for information is after today's
16 workshop. We do have a webpage that has been set up. The
17 web link is in the notice, as well as in the request for
18 information that's on the Energy Commission's webpage. One
19 recommendation, which is a simple way, is to just Google
20 Energy Commission Equitable Building Decarbonization
21 Program, and it will pop up and direct you to the link to
22 that page directly.

23 Comments are due for today's workshop, as well as
24 to the request for information by Friday, January 13,
25 January 2023, so one month from today. As well as on that

1 webpage, there is also a docket, as well as a listserv
2 where you can sign up to receive alerts when comments are
3 submitted to the docket directly.

4 Next. Next slide, please.

5 So here is the schedule for today's event. As
6 you can see, this is an all-day event with significant
7 time, as indicated before, reserved for public comment,
8 that one hour after the first panel, a half hour after the
9 second panel, and then another half hour after the third
10 panel.

11 Our formal dais, our virtual dais for today, is
12 occupied by Chair David Hochschild, CEC Commissioner Andrew
13 McAllister, and Vice Chair of the Chemehuevi Tribal Council
14 Brian McDonald. This dais may offer questions, comments,
15 or responses during today's presentations and after panel
16 discussions or during public comment periods.

17 I will now turn the event over to Commissioner
18 McAllister to make some opening comments.

19 COMMISSIONER MCALLISTER: Well, thank you,
20 Jennifer. I really appreciate your and all the staff's
21 effort to put this workshop together. And, you know, we
22 have some staff that's visible and a number of staff that
23 are not visible. So I just wanted to thank the whole team
24 for this, you as a fearless leader of this effort.

25 I also wanted to thank my Advisor, my Chief of

1 Staff, Bryan Early, who's also been really had his hands in
2 this workshop as well.

3 And I wanted to -- I also want to thank Vice
4 Chair, Brian McDonald, for being with us. Thank you, Vice
5 Chair McDonald. It's really great to have you helping to
6 shape this conversation. The legislation, you know, calls
7 out tribes as one of the key constituents and recipients of
8 these program efforts, and so it's really key to have you
9 involved right from the start and, you know, looking
10 forward to many more robust conversations going forward.

11 Today is, I think, kind of a landmark occasion in
12 California. We are incredibly energized and grateful and
13 conscious of the gravity of this enterprise that we are
14 starting to form today. The legislature has seen fit, and
15 the governor, working with the legislature, have all seen
16 fit to put some serious resources into building
17 decarbonization, and it's, you know, it's kind of long
18 overdue in some sense, because our buildings have always
19 been a key part of our decarbonization journey. You know,
20 they're a key resource, a key energy consumption site in
21 our buildings across the state and, you know, about a
22 quarter of our emissions or so and, you know, clearly, we
23 have to attack those emissions head on.

24 We've been doing efficiency in this state for,
25 you know, almost a half a century, and so we have a lot of

1 things to be proud of. And, you know, again, we're number
2 one in the ACEEE state scorecard and, you know, we're doing
3 a lot of innovative things that other states look to, but
4 we cannot rest on our laurels. You know, we have to
5 develop ways to really go deep and get to zero. And this
6 is kind of a brave new world that we're entering together
7 with all of our colleagues across the country and world.

8 But again, California is unique in that we're
9 dedicating significant resources to this effort. And so I
10 think we have the conditions to produce the kind of
11 experience and results and knowledge that are really going
12 to help us get to zero and help others get to zero, as
13 well, help show the way.

14 And so with that kind of, I think, gravitas as a
15 setup, that's the posture in which we enter this workshop
16 today. And I think if it can happen anywhere, it will
17 happen in California, you know, where sort of the future
18 happens first here. And so I think we have a lot of tools
19 in our toolbox and we need to use those tools and build new
20 tools as we go to really figure out what works.

21 We're focusing on low-income, disadvantaged,
22 under-resourced, under-invested, disinvested communities
23 across the state, historically marginalized. You know,
24 those are that third or 40 percent of our state where the
25 investment is just not going to happen without some

1 concerted effort in the state investments and then public-
2 private partnerships over the long term in a sustained way.
3 That's how we're going to really reduce the emissions from
4 our buildings across the state.

5 And so we're sort of beginning with that framing,
6 rather than the historical program framing of, hey, let's,
7 you know, just push money out in the marketplace for
8 whoever can take it up and use that as a market
9 transformation and then let it trickle down to the sort of
10 low-income sectors. Well, no, that's not acceptable
11 anymore. We have to start with the folks who really need
12 help, develop the market there, and then help it expand
13 into the broader marketplace and go kind of up market
14 rather than down market with the evolution of our programs.

15 And so all of this is to say that we are grateful
16 to have such a robust set of stakeholders in California,
17 really intelligent, really experienced, really smart and
18 creative and innovative people working in this space. And
19 many of them you'll see are on the agenda for today. But
20 pretty much all of you attending here today are part of
21 that ecosystem, as well, and many more beyond that. So
22 this is where we need broad participation to help us
23 develop the ideas that we can then incorporate into the
24 guidelines for these programs and then roll these programs
25 out and really push the resources where they're most

1 needed.

2 In my kind of conception, and you know, I'm one
3 voice that oversee these efforts but, you know, there is no
4 perfect answer here and we really need everyone. You know,
5 this should not be pride of ownership in any of these
6 ideas. Certainly, I don't have it. I just want to do the
7 right thing, as I know all of you do, and try to get the
8 best bang for our buck here when we're investing state
9 resources in our buildings across the state.

10 We have tools in our toolbox that we've never had
11 before in programs of this magnitude. We have access to
12 the kind of data, for example, that's going to allow us to
13 go where the savings are and to anticipate the impacts on
14 buildings and the people who own and live in them on their
15 on their bills, for example. And so we really want to
16 invest these resources, not as sort of peanut butter spread
17 across all of the target areas, but really be conscious of
18 where we need to invest resources for the highest impact
19 and where we can manage the bill impacts of electrification
20 investments in the various parts of the state.

21 So, though, we have to do, you know, kind of all
22 of the above, we can't just sort of throw money and hope
23 that it works. We have to really be able to plan it out
24 and target it well. And we have the informational
25 resources and the analytical tools to be able to do that.

1 So really interested in folks' views about how
2 we, as a Commission, can develop those tools and put them
3 in place so that they don't get in the way, but they
4 actually help us accelerate these programs and target our
5 investments to the greatest effect.

6 Anyway, I'm really excited about this workshop
7 and all the smart people we have on the panels. Starting
8 with sort of the state perspective, the first panel will
9 look at the programs that exist and the opportunities.
10 We'll give Jennifer Nelson, who you met, will go over sort
11 of the existing suite of programs and the legislation that
12 really we're going to talk about with that equitable
13 building decarbonization. We have Rory Cox from the CPUC
14 and Chuck Belk from the Department of Community Services
15 and Development. So that's our morning.

16 Really looking forward to robust public
17 discussion. So start writing down your questions, start
18 putting your bullet points that you want to get into your
19 public comment, and start the discussion this morning.
20 Really interested to hear what all of you have to say.

21 And then we'll take a lunch break, and we'll do a
22 couple panels in the afternoon, one about the Direct
23 Install Program and one about the Incentive Program, so the
24 two components of our direction from the legislation, which
25 sum total over the next four years or so will be roughly

1 \$922 million, so, you know, close to a \$1 billion of state
2 investment in this area. And I think on the one hand,
3 that's an incredible amount of money in the grand scheme of
4 things, sort of historical perspective. And utilities have
5 invested, or utility rate payers have invested, you know,
6 roughly, you know, a billion-ish dollars per year for many
7 years. That investment has declined in the ultimate late
8 years, but that has been kind of the go-to resources, rate
9 payer funds.

10 These funds are General Funds, and so they have a
11 lot more flexibility, and we really do have the ability to
12 shape where we invest in a more muscular way. And so at
13 the same time we, you know, obviously want to coordinate
14 with the existing programs that are out there. So we'll
15 talk about that and sort of table a lot of these ideas.

16 And so the state investment is divided up into
17 these two kind of general buckets, a Direct Install
18 Program, and a more traditional incentive/rebate program.
19 And so both of those we want to talk about today and going
20 forward.

21 I do want to encourage everyone to participate
22 and to put your ideas in the hopper. There's just no
23 question is a bad question. No idea is a bad idea. We
24 really want everybody to come forth.

25 And I would just, you know, say the idea here is

1 not to make a sales pitch or to sort of, you know, inject
2 your widget or your program into the mix. It's really to
3 bring ideas for how the State of California can best
4 implement these programs. And so we want to just sort of
5 make sure that set a posture or sort of a context of
6 sharing of ideas and again, no pride of ownership.

7 It looks like -- this is just a heads-up, it
8 doesn't look like -- maybe we've been switching panelists
9 over to attendees, but it looks like the link that got
10 posted on the website was for panelists, and so we had a
11 inflation of numbers there. So maybe Gabe and team, you've
12 worked that out. But I just want to give a heads up for
13 the panelists that there may be quite a number of people
14 additional on the panel as panelists, so just for
15 awareness.

16 Let's see. I think, you know, again, I think the
17 Energy Commission has shown over the last, you know, decade
18 or so that we can really push significant resources out
19 into the world. Prop 39, we did a lot of -- you know, we
20 did a billion-and-a-half or so of money out to schools
21 across the state over a few years. That program is
22 wrapping up now. It has wrapped up really. And the New
23 Solar Homes Partnership and, you know, the ECAA Financing
24 Program, you know, really have a good solid track record of
25 doing these kinds of programs.

1 But this program in particular, you know, I don't
2 want to overstate the challenges, but I just want to sort
3 of keep it real a little bit. You know, we have, we'll
4 hear a little bit more about this in the presentations, but
5 we have, you know, roughly 5 million low and moderately
6 low-income households across the state, 5 million, okay?
7 So a billion dollars sounds like a lot. But if you sort of
8 do some, you know, fairly back-of-the-envelope numbers and
9 ascribe, you know, a couple of 20 grand or something per
10 unit as an upgrade cost, the sort of upfront cost, that's
11 \$100 billion. So two orders of magnitude more than we
12 actually have.

13 And so we have to see these programs in the
14 coming couple of years as a leverageable opportunity. The
15 state's not going to subsidize its way out of this. So in
16 the near term, we need to invest heavily and directly into
17 our low-income buildings where, you know, our neediest
18 populations are and where the savings potential, where the
19 potential for positive impact is greatest. Preserving
20 public health and taking equity into considerations and,
21 you know, looking at air quality impacts, all that sort of
22 stuff, you know, we need to we need to be very aware of all
23 these cross sector impacts as well. But at the end of the
24 day, we're going to have to figure out models and use these
25 programs to scale up in a way that uses a significant

1 amount of private capital or non-state capital.

2 We also have federal funds, you know, roughly
3 half-a-billion dollars, \$560 million of federal funds that
4 will be coming down to these programs as well. Hopefully,
5 we'll be able to seamlessly put those monies into the same
6 program structures. So we're working with the Department
7 of Energy and some other key states to ensure to sort of
8 tilt the scales a little bit to help DOE see the
9 practicality of their providing guidance along those lines
10 so that states can really not have to reinvent the wheel
11 with the federal money down the road. So a lot of
12 different dots to connect, a lot of pieces of this.

13 You know, again, I wanted to take a little bit of
14 time up front to just set a little context about, you know,
15 one, how momentous and historic this opportunity is and,
16 two, how we really need to see this as kind of building the
17 vocation of -- across the state of putting and getting
18 money into lots of small projects. You know, we'll get a
19 few tens of thousands of buildings with these monies, but
20 we really have a couple of orders of magnitude, a couple of
21 orders of magnitude more to do in the relatively near term.
22 You know, in the next decade and a half, we need to really
23 get to a significant portion of those five billion
24 households and the market needs to expand beyond them to do
25 the rest of the households. I mean, we're trying to get to

1 zero by 2045, right? So that's only a couple decades off.

2 So these programs are, I think, a key fulcrum for
3 making that happen. And so I think we have a lot of
4 urgency, a lot of -- there's a lot of kind of -- you know,
5 we have to be in the moment with implementing and
6 developing these programs and we have to kind of keep that
7 long term urgency as well along the way.

8 So there's, there's a lot at stake, you know, we
9 really need to -- you know, California needs to show
10 success so others can walk that path as well. And so I
11 think as we plow this road forward, working together with
12 our sleeves rolled up, and really taking that public
13 interest in you and just being -- acting with a sense of
14 volunteerism throughout is really where we need to go.

15 So I want to just appreciate everyone who's on
16 the dais and everyone who's attending. It looks like we
17 have really good attendance so far. And we will have more
18 workshops and we will have a lot more possibilities for
19 interaction with stakeholders going forward. But we really
20 wanted to start off before the end of the year with a
21 workshop to sort of put a flag on the ground and say, hey,
22 we're starting this process and lay out some initial ideas,
23 some timelines. There's a public process we have to go
24 through to develop these programs and put them in place and
25 find implementers, which you'll hear about. And you know,

1 where we're doing great, we want to hear that. But,
2 particularly, where there are ideas that can help this
3 approach be more effective, we want to hear that.

4 So I see a lot of familiar names in the in the
5 Hollywood Squares here, so great to see all the attendance
6 and role of the board and participation.

7 And with that, I will pass the mic to Vice Chair
8 Brian McDonald from the Chemehuevi Tribe. So thank you
9 very much. I probably mangled that. I should have asked
10 you how to pronounce it first.

11 VICE CHAIR MCDONALD: Yeah, you got it right.
12 Commissioner.

13 COMMISSIONER MCALLISTER: Oh, good.

14 VICE CHAIR MCDONALD: Well, Good morning,
15 Commissioner, Staff, and all the stakeholders. I just took
16 a peek and looks like we've got a good amount of folks
17 online. I think we appreciate that.

18 So my name is Brian McDonald. I'm the Vice
19 Chairman of the Chemehuevi Indian Tribe. Our Reservation
20 is located in a rather remote area, about as far east in
21 San Bernardino County as you can get, where we govern about
22 36,000 acres of mostly pristine desert and a little more
23 than 30 miles of shoreline along the Colorado River. And
24 while our, you know, our isolated location is beautiful, it
25 does present problems. And some of those problems, basic

1 resources, capital, human capital and, you know, employment
2 as well.

3 Basic infrastructure needs are part of the reason
4 that that I'm here today. And I think we are interested in
5 finding solutions that, you know, how our land is held,
6 various jurisdictional issues tend to complicate some
7 conversations. And that's not just necessarily in this
8 space. That's kind of across the board. There's a, you
9 know, a continuous education process that the tribal
10 leaders go through with the agencies' leaders, state
11 leaders, federal leaders. And I think that's probably true
12 of most tribes.

13 But there are, in this particular space, lot of
14 potential partnership opportunities. And I appreciate the
15 efforts to on behalf of staff and these processes to find
16 those.

17 I'll keep these comments short. Look, Chemehuevi
18 appreciates the opportunity for platform and input into
19 this process. This is a new process for me and for tribes.
20 There's no one here to kick me under the table. And I was
21 told I could interrupt wherever I wanted to, so I'll try to
22 keep that to a minimum. But I'm looking forward to a good
23 session.

24 So thank you, Commissioner. You may be unmuted.

25 COMMISSIONER MCALLISTER: Thank you. Yeah, thank

1 you very much, Commissioner McDonald.

2 And I guess the only thing, you know, I might add
3 is that, in particular -- so, you know, I framed sort of
4 the big picture there.

5 You know, as a state agency, we have a lot of
6 process. And so I want to -- and many of you on the --
7 that are attending, and certainly the panelists, you know,
8 have a lot of experience with our process at the Energy
9 Commission and other state agencies, like the ARB and the
10 CPUC, who these programs will be interfacing with, you
11 know, integrally throughout their life. And, you know, I
12 think the way we can see these programs fits right into the
13 way the scoping plan is approaching building
14 decarbonization.

15 The PUC has a number of proceedings and is making
16 a number of different investments in decarbonization,
17 including in the building sector. And so, you know,
18 weaving that together in ways that make sense, and we're
19 not tripping over the programs, really important to talk
20 about to understand. Some places will have a long history
21 of different programs and implementers, other places will
22 not. So, you know, making sure that we are using the state
23 processes appropriately and efficiently and in a way that
24 doesn't create new barriers.

25 That sounds a little abstract but what we want,

1 okay, is funds to go to projects that are implemented by
2 quality contractors doing quality installations in the kind
3 of target populations that the statute tells us we need to
4 go for, which is low-income and disadvantaged communities,
5 to use those kind of somewhat hackneyed terms but they're
6 the terms that we have and sort of at least have general
7 understanding what we mean, in these under-resourced
8 communities and tribes across the state.

9 So, you know, how do we identify the right
10 projects and efficiently channel resources to good
11 contractors that, hopefully, are from those local places
12 doing quality projects that we then can monitor and show
13 that the savings are actually there and have positive
14 impacts on those customers, on those residents and energy
15 users across the state?

16 So, let's just keep in mind, what we really want
17 is projects, is contractors, you know, getting out there
18 doing quality projects that help decarbonize our buildings.
19 So that's our ultimate goal and we need to figure out how
20 to do that efficiently and effectively for the benefit of
21 those residents and not create new barriers. So that's the
22 goal.

23 The guidelines that we will be aiming to publish
24 sometime next spring, we'll hear about the timeline here.
25 Those guidelines are really a key kind of framing approach.

1 And so I think some of the most important comments that you
2 all will provide us will have to do with what guidelines we
3 should set for these programs and how we should approach
4 identifying and contracting implementers, you know, across
5 the state.

6 So anyway, I will stop there. I know there's a
7 lot of expertise here in the room, in the virtual room. I
8 really want to hear from everyone.

9 And, again, I want to thank Jen and the team for
10 putting this workshop together. We're looking forward to a
11 fruitful day. So, thanks a lot, Jen. Over to you.

12 MS. NELSON: Thank you, Commissioner McAllister.

13 And thank you, Vice Chairman McDonald.

14 So with that, we will go into our first panel.
15 Our first panel, as the Commissioner had indicated and
16 which the notice also shares, is the first panel today. It
17 will be comprised of state agency representatives providing
18 a review of building decarbonization programs and incentive
19 options.

20 I will be the first speaker. I am Jennifer
21 Nelson. I'm also the facilitator. And then I'll be
22 followed by Rory Cox with the California Public Utilities
23 Commission, and Chuck Belk with the California Department
24 of Community Services and Development.

25 Before I dive into my presentation, I do want to

1 do one more housekeeping item. So, for some of you who
2 have entered, you might notice that you are being
3 automatically named Kristina Duloglo. We are now
4 correcting that, so you are now being identified as an
5 attendee with a number following you. That is to
6 facilitate the public comment period. You are also
7 welcome, if you are able to, to go in there and change your
8 name to your actual name.

9 So with that, we'll tee up the first
10 presentation, Gabe, and then we will dive into the
11 workshop -- or my presentation.

12 So as previously shared, I am Jennifer Nelson,
13 the Branch Manager of the Existing Buildings Branch. In
14 today's presentation, I will be providing an overview of
15 two distinct but aligned activities, first being the policy
16 context and statutory direction for the Equitable Building
17 Decarbonization Program, as well as initial framing,
18 thinking, and specific areas needing input and
19 recommendations. Second, I will provide an overview of
20 active or planned building decarbonization activities at
21 the California Energy Commission.

22 Next slide, please.

23 So for some context, California has ambitious
24 goals and policy drivers to reduce greenhouse gas emissions
25 and fight climate change. Those goals and policies include

1 statewide carbon neutrality by 2045, 100 percent renewable
2 and carbon-free electricity by 2045, doubling of energy
3 efficiency savings by 2030, providing equitable low-carbon
4 solutions to low-income and disadvantaged communities,
5 electrifying the transportation and decarbonizing fuels,
6 and reducing hydrofluorocarbon emissions by 40 percent from
7 2013 levels.

8 Next slide, please.

9 Buildings are a key factor in meeting our state's
10 climate goals. California houses 14 million homes and 7
11 billion square feet of commercial space. These buildings
12 account for approximately 25 percent of the state's
13 greenhouse gas emissions. The combustion of gas for space
14 and water heating is the single largest source of
15 greenhouse gas emissions in buildings as a category.

16 In contrast to the progress that is being made in
17 newly constructed buildings, where regulatory tools are
18 most effective, the decarbonization of existing homes is
19 more challenging and greatly lags behind the pace required
20 to meet California's climate goals. While retrofits to
21 existing buildings do offer the greatest potential for
22 emission reductions, they also face more barriers,
23 including, but not limited to, upfront cost, split
24 incentives between a tenant and a building's owner,
25 structural issues, and space constraints are just a few of

1 those. Older buildings with minimal insulation, air gaps,
2 and non-existent or low-performing space heating and
3 cooling are also not equipped to adequately withstand
4 extreme heat and protect occupants.

5 There is a real risk that without thoughtful and
6 intentional prioritization, the state's most vulnerable and
7 underserved will be the last to receive the benefits of a
8 clean energy future due to lack of capital, credit, and
9 access to infrastructure.

10 The Department of Energy estimates that nearly 5
11 million households in California are low income. The
12 California EnviroScreen by the EPA estimates that
13 approximately 10 million people or 25 percent of
14 California's population live in a disadvantaged community.

15 In its first annual affordability report released
16 in April of 2021, the California Public Utilities
17 Commission found that 13 percent of the state's lower
18 income households spend more than 15 percent of their
19 income on electricity service. That number for the gas
20 service drives for six percent of lower income households
21 spend more than ten percent of their income on gas. These
22 households and communities require direct investment to
23 remedy the systemic inequalities, environmental hazards,
24 and energy burdens affecting them.

25 CEC assessed the trajectory and strategies to

1 reduce greenhouse gas emissions in buildings in the 2021
2 Building Decarbonization Assessment. Amongst other things,
3 the report concluded that significant levels of efficient
4 electric equipment, such as heat pumps, along with
5 supporting energy efficiency measures, reducing refrigerant
6 leakage, and advancing load flexibility activity would be
7 necessary to reduce greenhouse gas emissions 40 percent
8 below current levels by 2030.

9 The cost to support the replacement and early
10 retirement of equipment range from tens to hundreds of
11 billions of dollars. Resources in the form of installed
12 equipment and building infrastructure upgrades, rebates,
13 financing options, or technical assistance can
14 significantly accelerate the decarbonization and improve
15 the quality of life, particularly for low to moderate
16 income Californians.

17 Based upon this information, the CEC recommended
18 in the 2021 Integrated Energy Policy Report that the state
19 adopt a 6 million heat pump goal by 2030 and focus future
20 decarbonization action on decarbonizing California's
21 existing buildings with a prioritization on advancing
22 energy equity.

23 Next slide, please.

24 In September of this year, Governor Newsom gave
25 the CEC an amazing opportunity to continue the state's

1 leadership in mitigating and combating climate change by
2 signing Assembly 209 and Assembly Bill 179.

3 Assembly Bill 209, amongst other things, directs
4 the CEC to develop and implement an Equitable Building
5 Decarbonization Program. This program includes two primary
6 components, a Direct Install Program focused on reducing
7 greenhouse gas emissions and homes of low to moderate
8 income residents, and the Statewide Incentive Program to
9 accelerate deployment of low carbon building technologies.

10 Assembly bill 179 provided CEC with \$112 million
11 for the program's first year, and up to \$922 million is
12 budgeted to this effort over the next four fiscal years.

13 Next slide, please.

14 So the legislation for the Direct Install
15 provides both requirements and flexibility to the CEC in
16 developing the program. The requirements specifically
17 include the program shall reduce emissions of greenhouse
18 gas emissions through a Direct Install Program that
19 provides energy efficiency, decarbonization, and load
20 flexibility solutions to a consumer at minimal or no cost.
21 The program shall also encourage, where feasible,
22 resiliency to extreme heat, improvements to indoor air
23 quality, energy affordability, and grid reliability to
24 support.

25 The program's focus is on the residential sector

1 and low to moderate income homeowners and tenants. In the
2 residential sector, and it's in it's on the slide here, I
3 want to place some focus that it is on single-family,
4 multi-family, as well as mobile and manufactured homes.

5 There is a preference that where the building
6 meets one of three criteria. So a preference shall be
7 offered when a building is located in an under-resourced
8 community, the building is owned or managed by a California
9 Native American tribe or a California tribal organization,
10 or three, the building is owned by a member of the
11 California Native American tribe. In addition,
12 the workers shall be paid prevailing wage where possible
13 and when applicable. And the CEC is to evaluate potential
14 changes to increase participation if funds are unspent
15 after two years.

16 Next slide.

17 So similar to the Direct Install Program the
18 legislature gave CEC flexibility, as well as some firm
19 parameters, in establishing the statewide incentive
20 program.

21 So first, once again, the program shall reduce
22 greenhouse gas emissions with a focus on low-carbon
23 building technologies. The CEC is directed to coordinate
24 with other program administrators, including the Public
25 Utilities Commission, the Department of Community Services

1 and Development, as well as the Strategic Growth Council.
2 And a minimum of 50 percent shall benefit residents living
3 in an under-resourced community.

4 Next slide, please.

5 So Energy Commission staff has been evaluating
6 options for the program structure and does have early
7 thoughts and potential recommendations. Questions have
8 been posed in a request for information that was posted on
9 December 9th to gather feedback and input from the public
10 and stakeholders in four broad categories, the first being
11 the incentive program as a whole, and the other three are
12 related directly to the Direct Install Program. Those
13 three categories are program criteria, implementers and
14 solicitation scoring, and eligible equipment and
15 activities.

16 Some early thoughts and potential recommendations
17 that Staff has are, first, that Staff prioritize the Direct
18 Install Program through the first quarter of 2023.

19 Second, that they allocate the majority of the
20 funding, approximately two-thirds or up to \$610 million of
21 the budget be directed to the Direct Install Program.
22 While this is a significant amount of funding relative to
23 previous decarbonization investments in existing buildings
24 in California, as Commissioner McAllister commented, it is
25 a small amount relative to the need in this sector.

1 This program will be able to cover only a small
2 fraction of the millions of potential eligible households.
3 Program criteria used to prioritize and score proposals
4 will need to be both flexible enough to meet the needs of
5 the different regions of the state and sufficiently uniform
6 to establish appropriate baselines and metrics for
7 implementation and program oversight.

8 Staff is also recommending that there be a focus
9 on existing residential single-family multifamily and
10 manufactured homes. This means that the program will not
11 look to incentivize new developments.

12 Staff is also recommending or in the thought
13 process of considering funding and identifying mechanisms
14 to do so, existing Direct Install Decarbonization Programs
15 that have an established infrastructure and proven demand.

16 Staff is also looking at encouraging and removing
17 barriers where feasible for layering and leveraging other
18 incentive programs. This will allow program funds to go
19 further or to provide multiple benefits at one time to the
20 occupant.

21 One thought for a solicitation is to segment the
22 state for regional implementers with possible focused
23 solicitations for manufactured homes and tribes. Staff is
24 also analyzing utilizing a single statewide implementer for
25 the regional implementation activities.

1 Staff is looking to seek a technical support
2 contract to ensure all program implementers have access to
3 data and tools to support their program and targeting
4 activities. This would be in replacement or in lieu of the
5 individual solicitations being responsible for their own
6 technical support. Having CEC hold a contract would then
7 allow all of the programs and all of the outreach and the
8 targeting to be facilitated by Energy Commission technical
9 support contract.

10 We're also looking at contracting for a single
11 measurement and verification contractor to independently
12 assess the different programs based upon energy bills and
13 other data sources and metrics.

14 Next slide.

15 So here are the program activities and milestones
16 that we're looking at completing over the next year. As
17 Staff work to develop the program, there are three main
18 things we're trying to balance here. We're trying to move
19 as quickly as possible. We understand the need to get the
20 money out the door and to retrofit homes and to change
21 people's lives. We're balancing that need to move quickly
22 with the need for public feedback and data to design the
23 program as best we can and to give a quality program to
24 occupants of those homes. And third, we're also needing to
25 align with the time necessary for developing and adopting

1 guidelines and solicitations to support the program.

2 So the first activity on this list is data
3 gathering and research. Staff has been gathering reports,
4 pilot studies, analyzing data, assessing tools, asking
5 questions, having conversations. That has been going on
6 since September. So that activity has led to today and
7 that activity will continue through not only the
8 development of the program but also the implementation of
9 the program.

10 The second activity milestone is the scoping
11 workshop. That is today. This is a big lift and is an
12 achievement. And the idea behind this, as we said at the
13 beginning, is we want to share what we have done so far and
14 what our initial thoughts are so we can facilitate and
15 receive input and feedback from stakeholders and the
16 public.

17 We are aiming, as you can see in spring of 2023,
18 we are aiming to have contracts. Those would be either
19 technical contracts to support the program or possibly a
20 measurement and verification contract to support the
21 program, either released or in place.

22 The draft guidelines, we are also looking at
23 having drafts released to the public for review and public
24 comment in spring of next year.

25 Finally, once the guidelines are developed, I

1 would then expect that soon after we would be issuing the
2 solicitations. And so depending upon where in spring the
3 guidelines are adopted, the solicitation would then be
4 issued either in spring or summer of 2023.

5 Next slide.

6 So we are now entering the second part of my
7 presentation today, the portfolio of decarbonization
8 programs at the California Energy Commission that
9 complement the Equitable Building Decarbonization Program.
10 So this slide shows programs authorized and funded by the
11 state.

12 So the first one on the list is the BUILD
13 Program, the Building Initiative for Low Emissions
14 Development Program. This program provides up to \$2
15 million in incentives and 300 hours of technical assistance
16 for building all electric new low-income single and
17 multifamily homes. This program was developed and is being
18 implemented in partnership with the California Public
19 Utilities Commission who chose the California Energy
20 Commission to administer the program. This program has a
21 \$60 million budget. And projects must be located in one of
22 the four gas service territories.

23 Similar to the BUILD Program is the California
24 Electric Home Program. This program provides over \$58
25 million in incentives and technical assistance for the

1 construction of new market rate residential buildings as
2 all electric and or with energy storage systems. This
3 program will be launched next year in 2023.

4 And then on the next line you see the Equitable
5 Building Decarbonization Program which I just reviewed.

6 And the final two are research and development
7 programs. CEC administers two programs that focus on
8 research that lead to technological advancements and
9 scientific breakthroughs supporting California's clean
10 energy goals, the Electric Program Investment Charge and
11 the Gas Research and Development work.

12 So first, the Electric Program Investment Charge
13 Program, also known as EPIC, was created in 2011 and
14 focuses on research that benefits electric IOU ratepayers.
15 Approximately \$148 million per year is available to fund
16 projects that emphasize reliability, lower cost, and safety
17 with the goal of accelerating clean and energy efficient
18 technology innovation and adoption. Equity considerations
19 are integrated throughout the grant making process
20 including involving communities in the development of
21 projects and research initiatives that produce direct
22 benefits.

23 To date, the EPIC program has provided
24 approximately 67 percent of its funding, or \$221 million,
25 to projects located in and benefiting low-income or

1 disadvantaged communities. EPIC will be continuing this
2 effort in its 2021 to 2025 portfolio years with over \$75
3 million in research plan for building decarbonization.
4 Examples of potential research include demonstrating
5 advanced electrification technologies, improving building
6 energy efficiency by addressing barriers, and evaluating
7 air quality and health impacts of clean energy transitions
8 in California.

9 The Gas Research and Development Program is a
10 much smaller program when compared to EPIC. It is funded
11 at \$24 million per year. The program focuses on funding
12 research and development that supports the transition to
13 clean energy, greater reliability, lower cost, and
14 increased safety for Californians.

15 Since 2016, approximately \$80 million has been
16 invested in projects that are located in and benefiting
17 disadvantaged communities. Most recently, projects have
18 focused on quantifying exposures to indoor pollutants and
19 multifamily homes that cook with natural gas and location
20 specific analysis associated with gas pipeline
21 decommissioning.

22 Next slide, please.

23 So this slide shows building decarbonization
24 activities at CEC that are funded by the federal
25 government, specifically -- or may be funded by the federal

1 government, specifically the Federal Infrastructure
2 Investment and Jobs Act, or the IIJA, as well as the
3 Inflation Reduction Act, also known as the IRA.

4 The IIJA was signed into law in November of last
5 year and set aside approximately \$75 billion for programs
6 related to clean energy and power and \$7.5 billion for
7 electric vehicle charging infrastructure. The IRA is more
8 recent, it was signed in August of this year, and this
9 legislation created a greater number of financial
10 incentives related to clean energy, many in the form of tax
11 credits.

12 So just running through this list quickly, so we
13 have the Homeowner Managing Energy Savings Program, or
14 HOMES Program, which will provide rebates to single and
15 multifamily homeowners for whole house energy saving
16 retrofits. Rebates are available to all income levels with
17 higher rebates for low-income households and homes that are
18 located in disadvantaged communities. The Energy
19 Commission expects to receive approximately \$282 million
20 for the program and is looking to launch the program in
21 2024.

22 The High Efficiency Electric Homes Rebate
23 Program, or HEEHRA, will provide rebates of up to \$14,000
24 to low- and moderate-income households for electric
25 appliances, such as heat pumps and electric stoves, and

1 necessary upgrades to install that equipment and run that
2 equipment. The CEC expects to receive approximately \$280
3 million for that program, plans to hold workshops next
4 year, and plans to launch in 2024.

5 The State Energy Program is expected to provide
6 approximately \$31 million to support Energy Commission
7 operations. The Energy Commission receives annual funding
8 from this program and the funding can be spent over five
9 years.

10 The Energy Efficiency Revolving Loan Fund
11 Capitalization Grant Program, we expect -- for this
12 program, we're expecting to receive a grant in 2023 for
13 approximately \$6.8 million. We anticipate funds will be
14 used to fund energy efficiency audits and upgrades based
15 upon those audits and we should have more information on
16 this opportunity next spring.

17 Similar, we're expecting to receive additional
18 information later this year and that is the Energy
19 Efficiency Conservation Block Grant. We are expecting to
20 receive approximately \$10 million in funds. And we
21 anticipate combining these funds with \$6 million in reflows
22 from Revolving Loan funds that were initially funded by the
23 American Recovery and Reinvestment Act from 2009 to provide
24 additional planning and deployment grants to tribes and
25 local governments. Like I said we expect more information

1 on that program later this year.

2 And then the final row here is a competitive
3 opportunity titled the Building Codes Implementation for
4 Efficiency and Resilience. The purpose of this opportunity
5 is to enable sustained cost-effective implementation of
6 updated Building Energy Codes to save customers money on
7 their energy bills. We anticipate putting forward an
8 application to request funding for local building
9 department technical support, innovative compliance tools
10 for local building departments, and innovation to
11 compliance modeling. We expect this opportunity will be
12 released at the end of the year and the award would be \$225
13 million. And that is, like I indicated previously, it is a
14 competitive one where we will be competing against other
15 states or consortiums of states. Next slide,
16 please.

17 So this is the program and staff contact. If you
18 have any questions or want to chat or want to meet, my
19 information is right there jennifer.nelson@energy.ca.gov.
20 That's also my direct line. I also have a link here to the
21 program webpage. Like I said you can take a screenshot and
22 then type it in really quickly or, like I said, I recommend
23 going to Google or whatever your favorite search engine is
24 typing in Equitable Building Decarbonization Program
25 California Energy Commission and one of the top few links

1 should be the California Energy Commission.

2 I also encourage people to sign up for the
3 subscription service, specifically decarbonization topics,
4 and you will receive all information that we post related
5 to this program. And I please encourage/seek/welcome
6 comments to not only the request for information that we
7 posted on December 9th but any comments or questions
8 related to this program, specifically. Please submit those
9 within the next month by January 13th.

10 And with that I will conclude my presentation.
11 And if the Commissioner doesn't have any comments or
12 questions, then I will put my facilitator back on and I
13 will introduce Rory Cox with the California public
14 utilities commission.

15 COMMISSIONER MCALLISTER: No questions, Jen.
16 Thanks a lot.

17 Go ahead Rory.

18 MR. COX: Good morning. Yeah. Hi. I'm Rory
19 Cox. I'm with the California Public Utilities Commission.
20 I work in the Energy Division. And I've been working on
21 building decarbonization issues for a few years now. I'm
22 on a team that works on these programs and, yeah, happy to
23 be here and exciting time to be doing this work, certainly.
24 And thanks so much Jennifer and to the Commission for
25 having us.

1 Why don't you move on to the next slide, Gabe?

2 Thanks.

3 So I'm just going to give you a very brief
4 thumbnail sketch of the programs that we have that are
5 currently incentivizing either heat pumps directly or
6 building decarbonization more broadly. And Jennifer
7 already touched on the BUILD Initiative. That is something
8 that we administer that the CEC is implementing, so I'm not
9 going to go into that.

10 TECH is really the one that we are far more
11 hands-on with. It's a program that we administer and help
12 manage. And currently, it's set at -- the budget is \$117
13 million but the state authorized another \$50 million in
14 General Funds for the TECH Initiative, and potentially
15 another \$95 million in next year's budget potentially. It
16 kind of depends on how the economy does but so that's all
17 going to the TECH Initiative.

18 TECH is focused on market development or market
19 transformation and midstream activities. It's contractor
20 training. It's incentives. It's pilot programs and Quick
21 Start Grants that are intended to try ideas and see what
22 works and what doesn't. It's intended to do all those
23 things. And we're going to hear more about TECH in a
24 future panel this afternoon, so hopefully you'll all stick
25 around for that.

1 And then the last thing is that we have a \$5
2 million contract for program evaluation of both BUILD and
3 TECH, which we work with Opinion Dynamics on.

4 Next slide, please, Gabe.

5 A little bit more about the role of TECH. We
6 really do envision TECH, and TECH has been sort of playing
7 this role, as being a cross-programmatic kind of hub for
8 all the programs that are out there, even the ones that
9 they're not funded for.

10 And you can see that this is for -- as a for
11 instance I put up a screenshot of the incentive finder on
12 the Switch Is On website, which is something that TECH
13 manages, and you'll see that there's a list of 27
14 incentives in my zip code of 94610. Some of those are
15 BayREN which is -- and then if you go down the list of 27,
16 you'll see incentives for PG&E and for East Bay Community
17 Energy, as well as for direct TECH incentives when they
18 come back.

19 But that's the whole purpose of that website, is
20 to sort of be the clearinghouse for everything that's going
21 on to incentivize heat pumps sort of a one-stop shop.

22 So we are using TECH as sort of a backbone to
23 provide the seamless contractor and customer experience for
24 all things heat pumps right now. We're also using TECH as
25 a data tracking infrastructure and a data tracking website

1 that provides all kinds of good information about where
2 heat pumps are being installed and whatnot.

3 So next slide, please.

4 Other equity-related CPUC programs for building
5 decarbonization, we have the San Joaquin Valley pilots
6 where we are -- have \$56 million in funding to upgrade
7 homes that are in the San Joaquin Valley that were cut off
8 from the natural gas grid when they were developed decades
9 ago. And the question was: Do we bring in natural gas
10 service or do we just electrify everything? And we opted
11 to electrify everything, and these are largely
12 disadvantaged communities. We expect to finish all of the
13 upgrades to those homes in the third quarter of 2023.

14 We also have a Mobile Home Park electrification
15 Standard where we are -- currently, the Mobile Home Park
16 Program is basically looking at -- it is converting what
17 our sub-metered mobile home parks, which is to say the
18 mobile home park will have one meter for -- and then they
19 will connect all the all the mobile homes to this one meter
20 which has a host of safety issues because all those sub
21 those sub-connections are not are not regulated by us and
22 there's safety issues there, as well as consumer issues. So
23 we're working on getting all getting all the mobile homes
24 to be -- to have their own meters.

25 And, but then, we're also in the proceeding we're

1 looking at reviewing the electrical service size to support
2 electrification for mobile homes, as well as manufactured
3 homes, so that's what we're doing there.

4 Next slide.

5 Load shifting Programs, we authorized \$84.7
6 million to for heat pump water heaters incentives which are
7 going to be dedicated towards load shifting, so that means
8 that we power them during the day when the solar resources
9 are high and we use that hot water as storage, basically,
10 so they don't have to be powered when the solar resources
11 go down in the late afternoon and evening. And about half
12 of that budget is dedicated to low-income customers with
13 more generous incentives for them. And Energy Solutions is
14 the implementer of that program.

15 Also the Water Saver Program and the SCE's Smart
16 Heat Pump Water Heater Program are also intended to install
17 smart controls and communications on heat pump water
18 heaters and electric resistance water heaters to enable
19 load shifting, so we have a big focus on just water heaters
20 for just load shifting purposes.

21 Next slide.

22 The Wildlife and Natural Disaster Resiliency
23 Rebuild Program, so these are incentives to rebuild homes
24 destroyed by natural disasters to all electric and beyond
25 the Title 24 Code. And this is, I believe, a \$50 million

1 (phonetic) program and has a flat-based incentive structure
2 for single-family homes or units in multi-family buildings.
3 And we have equity incentives that is that is one and a
4 half times greater than the market rate incentives. This
5 program will become available next year.

6 And the last slide.

7 The Energy Efficiency Portfolio, Commissioner
8 McAllister mentioned that, we were spending about \$1
9 billion a year in energy efficiency, it is less than that
10 now, I think it's about three-quarters of a billion. But
11 until last year, we really could not incentivize fuel
12 substitution or switching from a natural gas appliance to
13 an electric appliance, basically. And we have changed the
14 rules in energy efficiency, so now that is allowed. And we
15 have been taking steps to sort of normalize fuel
16 substitution within the Energy Efficiency Portfolio in
17 future energy efficiency cycles. So this slide kind of
18 explains the steps that we've taken to do that, and so we
19 can expect more from that.

20 So basically, what I just summarized are three
21 major sort of buckets of funding. Building decarbonization
22 is focused on greenhouse gas reductions. We have the load
23 shifting programs, like SGIP and the Water Saver Program.
24 That is just focused on shifting load. And then we have
25 the Energy Efficiency Portfolio. All three of these

1 buckets of funding come from different pieces of
2 legislation, different. They all have different rules.
3 They all have different metrics for success but they're all
4 funding the same thing. So that is, you know, that is
5 The -- and then there's this overlay of equity. You know,
6 there's some of, there are carve-outs for equity,
7 obviously.

8 So this is kind of where, you know, this is all
9 getting kind of very complex. We tried to address that in
10 a decision that we passed last year on incentive layering.
11 And this is something that the TECH Initiative is very
12 aware of and is, you know, is accounting for in their
13 incentive finder and everything.

14 But this is -- you know, I mean, when we did the
15 incentive layering decision, we didn't know there was going
16 to be an IRA for federal funding. And that is kind of the,
17 you know, the big, good problem to have, but something that
18 we have to watch out for is over-incentivizing appliances
19 so that the incentive funds are spread evenly throughout
20 the marketplace rather than people gaming and, you know,
21 you could potentially get more incentive than the appliance
22 is worth if there's not the proper sort of air traffic
23 controller looking all this.

24 So that is my sort of last point I want to make
25 about all these programs. It's good but it's, also, I

1 think it's unprecedented. I don't know -- ever remember
2 ever hearing of any kind of -- all these different funding
3 sources with all of these different rules and different
4 buckets of money going towards the same type of thing
5 before. So that is something that we just all need to be
6 cognizant of as we move forward.

7 And I believe that is my last slide, Jennifer.
8 Yep, that is it, so thank you all.

9 If there's no questions from the dais, we will
10 now move on to Chuck Belk with the Department of Community
11 Services and Development.

12 COMMISSIONER MCALLISTER: I actually do have a
13 question.

14 MS. NELSON: Okay.

15 COMMISSIONER MCALLISTER: Sorry. I also noticed
16 that one attendee has had their hand up for a while, and
17 I'm not sure if it's a clarifying question, but -- or if it
18 can wait, but it might be a logistical question because
19 we've had this issue with the panelists versus attendee
20 kind of thing. So it's P. Huntsaker (phonetic). I don't
21 know. If it's a substantive question, I think it should
22 wait for public comment, but if it's a sort of logistical
23 question that might help us manage the workshop a little
24 bit better, then maybe we can let that person ask the
25 question.

1 Also, Vice Chair McDonald has his hand up as
2 well.

3
4 COMMISSIONER MCALLISTER: So Vice Chair
5 McDonald?

6 MR. COURT: Yeah, it looks, just so you know, it
7 looks like the attendee lowered their hand.

8 COMMISSIONER MCALLISTER: Oh, great. Okay.
9 Great.

10 MS. NELSON: So hopefully that's been handled.

11 COMMISSIONER MCALLISTER: Great.

12 So Vice Chair McDonald, go ahead. I have a
13 question, as well, but I'll cede the mic to you for the
14 first question.

15 VICE CHAIR MCDONALD: So I guess my question
16 revolves around incentives, the incentivizing process, as
17 we talk about low-income folks; right? The challenges that
18 that we see, I think a lot of tribes and probably just low-
19 income people generally, a lot of times we see these
20 incentives, well, if you pay for it up front, right, then
21 we will reimburse you. And that is not effective, at least
22 in our community; right?

23 I realize there's probably a number of different
24 ways to do that. We talked a little bit about some of this
25 in a previous session, maybe it was the lead up to this,

1 but I do think that deserves -- certainly, there's a lot of
2 research going into how to incentivize for low-income
3 folks, pay up front. It doesn't work for my community.

4 And so I just want to make sure that we put that
5 into the record or whatever the process is here. And maybe
6 we talk about creative ways to do that.

7 COMMISSIONER MCALLISTER: Thank you very much,
8 Vice Chair. That's a great point. And I guess maybe I
9 would ask Rory just to expound on that, and our staff can
10 too.

11 Typically, we're talking mostly about midstream
12 and more upstream rebates at this point, or incentives,
13 which happen on the front end so that the, you know,
14 investment does not have to be out of pocket from a
15 recipient. So, in general, that's seen as best practice
16 for these sorts of programs.

17 But, Rory, you can expound on that.

18 MR. COX: Yes, that's right. And the TECH
19 Initiative is doing that now. It is a midstream incentive
20 that the contractors get and they may or may not -- you
21 know, they -- it's kind of their call as to how much they
22 pass on to the customer.

23 And one of the -- but with the SGIP Program, the,
24 the incentives for equity customers are like twice the
25 amount as they are for market rate customers, roughly

1 speaking, and that will likely be a midstream incentive as
2 well. And the intention of that is really to have the
3 appliance for equity customers be this upfront cost, the
4 same or less than a natural gas, the incumbent technology,
5 and no more than that.

6 And the IRA has two types of incentives, one is
7 tax refund for market rate customers, and then an upfront
8 incentive for equity customers. So I know that they have
9 thought about that when they designed the IRA. And
10 there's, I mean, there's so many other incentives that have
11 different rules, but those are just some that I know of
12 where that, that issue has been addressed.

13 COMMISSIONER MCALLISTER: Yeah. Thanks, Rory.
14 And we'll hear a little bit about this, and we should
15 actually, you know, develop a docket on how the various
16 programs can be more efficient with channeling rebates and
17 making it completely seamless, particularly for low-income
18 participants to just have access to that rebate, and have
19 the rebate kind of applied in the ether and still give them
20 a fair amount of choice for what products they choose, you
21 know, they go out to the big box or whatever and buy, so
22 that they're, you know, they're not limited in their
23 choices. So as long as they get, you know, above a certain
24 threshold efficiency or performance, they can, you know,
25 have that cost bought, you know, bought down in a seamless

1 way.

2 So I guess the other, so I wanted to just
3 highlight and invite everyone to think hard about this
4 issue that you brought up, Rory, about how to ensure that,
5 say, you know, given a given program participant, a given
6 consumer, you know, has access to every rebate or every
7 incentive that they can, and every program support that
8 they can, but that the rules of all these different buckets
9 are actually complied with.

10 And so, you know, there is the possibility -- so
11 the IRA, for example, we're arguing that -- so there is a
12 prohibition of using multiple federal incentives on the
13 same measure. And so we're arguing, the states are
14 arguing, to DOE that that would mean -- that could mean
15 that actually, you know, incentives from the HOMES Program
16 and the HEEHRA Program could actually go to the same family
17 as long as those program funds cover different measures,
18 and we accounted for that. And so that allows a lot of
19 funding. And then you can layer that with any other
20 programs from the state level and potentially, you know,
21 bring significant resources that can cover almost the whole
22 cost, or maybe even the whole cost of a home upgrade. So,
23 you know, we're talking, you know, 15 to 20 grand kind of
24 thing. So, you know, DOE will have to give us direction
25 about whether they're going to permit that, but that's what

1 we're arguing.

2 And so one question is: Have you thought about or
3 are you aware of any sort of progress on this question of
4 tracking, you know, by household or by participant? You
5 know, most projects probably are not going to be done all
6 at once. So you're going to have a rebate for X measure,
7 you know, say a furnace replacement with a heat pump, and
8 then you're going to have a water heater later, and then
9 you're going to have, you know, maybe a whole home upgrade.
10 And so how do we make sure that, you know, the law and the
11 rules of programs are being complied with? And you know,
12 then an audit, you know, needs to see that when it goes and
13 looks at those projects.

14 MR. COX: Yeah. And I think --

15 COMMISSIONER MCALLISTER: Have you given thought
16 on what that looks like?

17 MR. COX: Well, I mean, I think the best chance
18 we have against that is to have a centralized tracking,
19 data tracking repository for these things. And I mentioned
20 the TECH Initiative built a database for these, to track
21 this very thing. And so I think that is something. And,
22 you know, the TECH Initiative does not have -- you know,
23 they have -- I mean, we put in our decision, we sort of put
24 a request that all the all of our non-jurisdictional
25 entities that the PUC does not have oversight over, like

1 the CCAs and the munis, that they, you know, that they
2 recognize that that is a worthwhile repository to, to
3 report their --

4 COMMISSIONER MCALLISTER: Right.

5 MR. COX: -- information to. So some of this is,
6 you know --

7 COMMISSIONER MCALLISTER: Okay.

8 MR. COX: -- just by the nature of the fact that
9 we have so many people, nobody is the boss, you know, --

10 COMMISSIONER MCALLISTER: Right.

11 MR. COX: -- we kind of -- I think we need to
12 kind of win the trust of people to sort of recognize that
13 we do have a tracking system and please participate in it.

14 COMMISSIONER MCALLISTER: Yeah. Great. And so,
15 you know, I think we should consider them for these Energy
16 Commission programs that we maybe even could require that
17 that database be used, so that's a possibility.

18 MR. COX: Yeah.

19 COMMISSIONER MCALLISTER: We'd love to hear
20 people's opinion about that.

21 The other question I had, and you know, maybe
22 there's -- I'll probably bring this up again in the
23 afternoon, but these tax incentives are going into effect
24 on January one. So the residential, you know, upgrade tax
25 incentives, I forget the numbers, the numbers of which

1 provisions they are, but basically, you know, the tax
2 credits and tax deductions. The tax credit for upgrading
3 existing homes, the residential tax credit, it goes into
4 effect, you know, soon. And the issue with that, though,
5 is that low-income customers that are the target for these
6 programs may not have the tax burden or kind of the, you
7 know, sophistication to be able to claim that. They might
8 not know about it. You know, they might not claim it on
9 the natural.

10 I wonder if there's any thought being given out
11 there and, you know, stakeholders to weigh in, too, about
12 how to monetize those tax incentives in a way that allows
13 them to buy down the cost of customers that may not have a
14 tax burden?

15 And so I know the feds have for like electric co-
16 ops that don't have a tax burden, they are allowing them to
17 claim an equivalent cash, you know, reward, basically, that
18 that substitutes for that tax liability that they avoid.

19 So there's a deeper deep conversation that needs
20 to happen about how we can bring those tax incentives to
21 bear because they are significant, they could really move
22 the needle for a lot of projects. And they're not
23 typically built into these kinds of incentive programs but
24 they really ought to be, so we need to we need to figure
25 that out.

1 I don't know if your team, Rory, at the PUC has
2 thought about that.

3 MR. COX: Not, not a lot, no.

4 COMMISSIONER MCALLISTER: Okay.

5 MR. COX: Yeah, I'm sorry, and --

6 COMMISSIONER MCALLISTER: I think maybe we'll
7 just table that for the afternoon, as well, because I know
8 we have some folks in the afternoon, you may have thoughts
9 about that. But in any case, I want to just get that on
10 the record as a conversation. That's an important one to
11 have, not only --

12 MR. COX: Now that Evan from TECH has had fair
13 warning, he's got a few hours to think about this --

14 COMMISSIONER MCALLISTER: Yeah. Exactly.

15 MR. COX: -- before he presents.

16 COMMISSIONER MCALLISTER: Yeah, he could go and
17 talk to his tax advisor.

18 So I also wanted to encourage people -- so we had
19 that snafu with the with the link on the website, a lot of
20 people came in through as panelists, and then it got
21 shifted over to attendees. So I would encourage everyone
22 who's got an attendee number X to log off and log back on
23 and as themselves with the new link that's been posted to
24 the website.

25 I think, Gabe or Jen, you can maybe confirm that

1 that's happened. I think the it's also being reposted or
2 recent to the listserv.

3 MR. TAYLOR: That is correct, Commissioner.

4 COMMISSIONER MCALLISTER: Okay, great. So if you
5 wanted to log off quickly and log back on at some point,
6 maybe when there's a break or whatever, or just when you
7 have a chance, that would be helpful so that we can kind of
8 know who's there and that your name reflects here, your
9 name is there on your on your on your participation.

10 So okay, thanks a lot. I'll move it back to Jen
11 to keep us going.

12 MS. NELSON: I see that Vice Chair McDonald has
13 his hand raised.

14 COMMISSIONER MCALLISTER: Oh, okay. Great.
15 Commissioner McDonald, go ahead.

16 VICE CHAIR MCDONALD: Yeah, so I -- somebody
17 turned my camera off, so I can't just start. Waving.

18 So two questions. And I'm not sure if they're
19 exactly on point, but I would point out to the audience
20 that for tribes, or at least with Chemehuevi, the way that
21 we're trying to take advantage of some of, you know, these
22 programs, SGIP, just the way our lands and homes are held,
23 is the government is taking on the responsibility of
24 implementing some of these programs on behalf of our
25 members, and finding a way to recapture, you know, that

1 expense.

2 For tax purposes, tribes, we don't pay taxes,
3 we're a government, so that would be a challenge. And as
4 I'm thinking about some of the comments for midstream into
5 contractors, a lot of Chemehuevi, I'll speak Chemehuevi,
6 but I think we have some of the same -- or some tribes have
7 similar problems getting -- so we're not in an urban
8 setting; right? We're rural. And rural folks will
9 definitely have this challenge, as well, getting those
10 contractors out to our areas is a challenge.

11 So again, as we're talking about incentives and
12 programmatic, there might be a way to incentivize
13 contractors to do the outreach to the tribal communities.
14 And they should be incentivized because in order to go
15 embark in a relationship with a tribe in a different type
16 of government in a different setting is going to take
17 education on their part; right?

18 So I plant the seed. And as, you know, I think
19 it doesn't just apply to this situation, but I think it
20 would apply to others, so I just wanted to put that out
21 there for our policymakers consideration.

22 That is all.

23 MS. NELSON: So with that, just another quick
24 housekeeping item.

25 If you did not log out and log in with your name

1 and you are still as an attendee, if you do put something
2 in the Q&A, please go ahead and also include your name so
3 that way we know who is who is asking the question.

4 So with that, I will now pass it over to Chuck
5 Belk with the Department of Community Services and
6 Development for his presentation today.

7 Thank you.

8 MR. BELK: Thank you for sharing the slides,
9 Gabe. I appreciate that.

10 Good morning. My name is Chuck Belk and I'm the
11 Assistant Deputy Director in the Department of Community
12 Services and Development's Energy Division. And I first
13 want to say thank you to Commissioner McAllister and Vice
14 Chair McDonald for providing us the opportunity to take
15 part in this conversation today.

16 Next slide, please.

17 For those of you who may be unaware, the
18 Department of Community Services and Development, or CSD,
19 is a department under the umbrella of the California Health
20 and Human Services Agency. CSD works with a network of
21 private, nonprofit and local government agencies to
22 administer programs that are designed to reduce poverty by
23 assisting low-income individuals and families to become
24 self-sufficient and remain so, and also to help households
25 meet their home energy needs and reduce utility costs

1 through energy efficiency upgrades and by providing access,
2 when possible, to solar renewable energy.

3 Next slide, please.

4 CSD administers a variety of programs, but our
5 programs that directly relate to energy efficiency and
6 reduction in carbon or GHG and by extension, in some cases,
7 decarbonization, fall into two different funding buckets,
8 our federal programs and state programs.

9 CSD's federal programs are the U.S. Department of
10 Health and Human Services Low Income Home Energy Assistance
11 Program or LIHEAP, it's quite a mouthful, and this program
12 offers utility payments, energy crisis services such as
13 utility payment assistance interventions that help to
14 prevent low-income households utility services from being
15 disconnected or, possibly, to provide an emergency repair
16 or replacement of critical heating, cooling or water
17 heating appliances to help keep low-income occupants
18 healthy and help them keep warm in the winter and cool in
19 the summer. The program also offers weatherization
20 services to many of the clients that receive utility
21 assistance benefits through the program.

22 The U.S. Department of Energy's Weatherization
23 Assistance Program is our second program and it's also
24 termed or called DOE WAP. And this program is a
25 technically driven energy efficiency program that helps to

1 address to a little -- to a minimal level health and safety
2 issues in the homes of qualified participants. But it's,
3 also, it's mainly focused on driving down energy costs
4 through the installation of energy conservation measures
5 such as insulation, infiltration reduction, and the
6 installation of energy efficient home energy systems and
7 appliances. Both of the federal programs mentioned have
8 been administered by CSD for more than 40 years.

9 Next slide. Oh, I'm sorry, not next slide yet.

10 CSD also administers a state energy efficiency
11 program known as the Low Income Weatherization Program or
12 LIWP, which has traditionally been funded since 2015 by the
13 state's Cap and Trade Program, the California Climate
14 Investments. It's also referred to as the Greenhouse Gas
15 Reduction Fund or GGRF funds. LIWP has operated various
16 program components or iterations since the receipt of the
17 first round of funding in 2015.

18 Currently, LIWP is operating two program
19 components, a Single-Family Energy Efficiency and Solar
20 Renewables Program that is geared to farmworker housing.
21 This is a direct program that provides no-cost solar PV and
22 energy efficiency upgrades that benefit low-income
23 farmworker households in specific counties within the
24 state.

25 We also have another program which is a

1 Multifamily Energy Efficiency and Solar Renewables Program
2 which offers training and technical assistance and
3 financial incentives for energy efficiency upgrades and
4 solar PV installations in low-income affordable housing
5 buildings and properties. It also includes a carve-out for
6 multifamily farmworker housing and also work to upgrade
7 homeless shelters.

8 Now we can go to the next slide, please.

9 Before I tell you about our current Direct
10 Install Farmworker Program, I wanted to provide a brief
11 overview of what informed our design of that Direct Install
12 Program. I want to apologize in advance for the small
13 print on this slide but I'm going to walk through each of
14 the various bullets on the right, so hopefully that'll be
15 okay.

16 In 2016, CSD was in the early stages of design
17 for a new LIWP single-family program approach. And we
18 worked with a number of stakeholders, including the SB 535
19 Coalition which is made up of organizations such as APEN or
20 the Greenlining Institute, energy industry contractors, and
21 also community-based organizations, as well as others, and
22 what we did is we dialogued about possible approaches.

23 What we learned during months of discussion and
24 input was ultimately rolled into the design and then
25 procurement for a \$57.6 million program that we began to

1 call our Regional Approach.

2 What we did with respect to procurement is we
3 required nonprofit or government entities as the principal
4 contractors to the grant who were then required to build a
5 team of partners and subcontractors to handle all aspects
6 of the single-family approach -- excuse me Single-Family
7 Program such as program administration and service
8 delivery, materials ordering and management, workforce
9 development, among other things. We utilized a
10 disadvantaged community-focused approach where we
11 apportioned five regions based on low-income population
12 numbers. And you can see that visual representation of the
13 five regions on the left hand side of the screen.

14 We also adjusted the regions based on funding
15 amounts to make sure that they made sense geographically.
16 The regions are made up of mostly contiguous counties where
17 possible, and the objective was to allow for streamlined
18 services, administrative efficiencies and, importantly,
19 sufficient funding to administer the program and to fully
20 expend it over an accelerated 18 month period.

21 The measures provided in the program were typical
22 energy efficiency measures that were energy audit driven
23 such as efficient appliances for heating, cooling, water
24 heating and other things, insulation, lighting upgrades et
25 cetera. Solar PV was also integrated with energy

1 efficiency work at a portion of the homes that were
2 targeted to high energy users who were also homeowners.

3 The effort was able to wrap up, engage qualified
4 households and deliver services, and to fully expend and
5 close out within 18 months so it was a definite success.

6 Next slide, please.

7 So what we were able to learn from the operation
8 of the LIWP single-family regional approach is that, well
9 ,what may seem very obvious, but integrating energy
10 efficiency and solar PV makes a lot of sense. It offered
11 efficient delivery of services and administrative
12 efficiencies, such as a streamlined marketing approach for
13 the implementers.

14 Also by working to provide PV to homeowners with
15 high energy bills, we were able to maximize program results
16 and to truly benefit high energy users. There were also a
17 number of regional efficiencies we recognized. By
18 aggregating counties into larger regions, we ended up
19 subcontracting with fewer service providers to contract to
20 both run the program, and then also for us to monitor which
21 offered us efficiencies excuse me efficiencies at the state
22 contracting level. And it also allowed for some
23 administrative efficiencies at the local and regional level
24 as well with respect to controlling material and supply
25 costs, and also service delivery.

1 The proposers that were awarded contracts needed
2 to demonstrate the knowledge of the regions that they
3 wanted to administer the program in. So there was a
4 definite focus on understanding the low-income communities
5 and specific populations within each region, but also they
6 needed to determine how to best perform outreach and to
7 work as a trusted provider in the communities where they
8 operated.

9 With respect to health and safety and structural
10 issues, based on the condition of homes served as part of
11 the regional approach we saw a real need for a more robust
12 health and safety response. For example, if unsafe
13 conditions existed in a home, we wanted contractors to have
14 the ability to address those health and safety conditions
15 immediately if at all possible. And that wasn't initially
16 a focus in the earlier stages of the LIWP program because
17 there was a much greater emphasis on greenhouse gas
18 reduction, and so the funding was not able to do that at
19 the time.

20 Also, age, condition, and structural issues in
21 some homes were beyond the scope of the program and
22 prevented regional administrators from serving the needs of
23 some of the most vulnerable low-income populations, for
24 example, roof repairs and electric panel upgrades to
25 support PV, and also things such as water heater platform

1 repairs or kitchen exhaust and repair or replacement.

2 Next slide, please. Okay thank you.

3 This brings me to our farmworker housing
4 component which is, as mentioned on an earlier slide, we
5 are currently operating this program and have just actually
6 begun to ramp up and to implement a new version of the
7 program. After competitive a procurement, we recently
8 awarded this contract for both regions that are in the
9 program, which will be displayed on the next slide, to La
10 Cooperativa Campesina de California. As I mentioned, this
11 is actually a second iteration for this program as we
12 successfully completed an earlier effort funded at
13 approximately \$12 million in mid-2021.

14 The current effort which will be launched in 18
15 counties will be funded with \$25 million in General Funds,
16 and there will be an additional California climate
17 investment of \$15 million. Again, the counties, which I'll
18 display on the next slide, were identified for inclusion
19 based on the number of farmworker households that reside in
20 each of those counties.

21 The goal of the program is to reduce greenhouse
22 gas emissions and household energy costs through direct
23 installation of energy efficiency and solar renewables.
24 It's targeted to single-family farmworker households living
25 in one to four-unit buildings or mobile homes. Homeowners

1 or renters can qualify for the program provided they meet
2 the income restriction guidelines of they need to be below
3 80 percent of area median income or 80 percent of SMI or
4 state median income, whichever is higher.

5 It's an energy audit driven approach where energy
6 savings and cost effectiveness help to drive the packages
7 of measures that are going to be installed. As mentioned
8 in the lessons learned on the last slide, LIWP Farmworker
9 has a funding carveout to address health and safety such as
10 heating, cooling, water heating, as well as the other code
11 requirement items such as smoke detectors and CO alarms.
12 We do require that appliances first be modeled as
13 efficiency measures before they can be charged to the
14 health and safety budget, however.

15 And we also included a limited home repair budget
16 that helps to support the installation of both energy
17 efficiency and PV, things such as roof repair, electrical
18 panel upgrades, et cetera.

19 Next slide, please.

20 The map on the right side shows the counties that
21 are included in the program at present. There are two
22 different regions. And I'm sorry, it's a little small, but
23 if you have questions about which counties are included I
24 can happily list them for you. This slide also bullet
25 points some of the measures that can be installed in LIWP

1 Farmworker, things such as lighting upgrades, whole house
2 fans, insulation, heating and cooling upgrades. And we do
3 include heat pumps, either central or ductless mini-splits,
4 high efficiency and heat pump water heaters, and of course,
5 solar PV, but that's only allowed to be installed on
6 homeowner properties only.

7 We also allow for fuel switching but it's limited
8 to the major appliances such as heating, cooling, and water
9 heating and must be paired with solar PV, because one of
10 our primary goals is to reduce energy costs for low-income
11 farmworkers and we don't want them to experience an
12 increased energy burden.

13 The current project queue for this initial launch
14 which just launched about a month and a half ago is, as of
15 today, there are 263 jobs in the pipeline for services and
16 these households range from having expressed interest in
17 the program to having qualified or been enrolled to those
18 that are ready for audits and assessments.

19 Next slide, please. The last program I'll
20 discuss today is our -- the LIWP program for multifamily.
21 And we are currently operating -- excuse me we have we've
22 operated this program since early 2016 and it's been both
23 exceptionally well received and it's very highly
24 successful.

25 The first LIWP Multifamily Program will be

1 wrapping up in May of 2023. However, we received
2 additional funding from both the CCI in the amount of \$15
3 million and the General Fund of \$25 million. And after a
4 competitive procurement we recently awarded a new contract
5 to the Association for Energy Affordability as the
6 implementer for the new round of funding.

7 The goal of the program is similar to Farmworker
8 in that we look to reduce greenhouse gas emissions and
9 energy usage, and we utilize a deep energy retrofit
10 approach that's integrated with solar PV. The program has
11 a one-stop shop model where the implementer provides
12 technical assistance helps to develop and shape the project
13 scope while working with affordable housing owners and
14 managers to help them see the benefits of going further
15 with retrofits. Using LIWP incentives, the owners own
16 funding resources, and by helping property owners to become
17 aware of additional incentive programs that they can
18 leverage in these projects helps to deepen the measure
19 packages which results in energy savings that benefit the
20 property owner, their residents, and that also help to
21 further the goals of the program.

22 What's unique to the program is we have no set
23 list of measures in LIWP Multifamily. We utilize an energy
24 modeling approach. And if a proposed measure saves energy
25 and reduces greenhouse gas, then it can receive incentives

1 which are determined by the projected greenhouse gas being
2 reduced. That's measured in metric tons of CO2 equivalent.

3 The incentives are tiered, so based on who
4 benefits from the investment. For example if it's a
5 resident benefiting investment, there's a higher incentive,
6 and if it's a property owner investment benefiting
7 investment, then it has a lower incentive. And the program
8 also aligns well with many other incentive programs which
9 helps to expand its retrofit scopes further.

10 Next slide, please.

11 LIWP Multifamily is designed to address
12 properties with buildings of five or more units. And a
13 minimum of 60 percent of the units at a property must be at
14 or below 80 percent of the area median income. The program
15 also includes funding carveouts to address homeless
16 shelters and multifamily housing that serves farmworker
17 households. And to protect the investments, which can be
18 sizable, the program requires a minimum of ten years
19 remaining on affordability or deed restrictions to qualify
20 for services.

21 Projects must also contain a minimum -- or excuse
22 me, they must also attain a minimum of 15 percent in
23 projected energy reductions below baseline and a minimum of
24 40 percent reduction when integrated with solar PV. And
25 our experience to date has been, on average, approximately

1 44 percent of projected savings have been experienced
2 across all the projects served and that's displayed on the
3 left hand side of this of this slide.

4 Something we're really proud of is that a full
5 one-third of all projects served to date have an estimated
6 energy savings of between 45 and 95 percent which is just
7 outstanding. And for a visual, you can see this in the
8 chart by combining the light blue and the yellow pie wedges
9 to the left on the left side hand of the pie.

10 Lastly, I'd like to note that this program aligns
11 well with the focus of this panel today in that and that we
12 are looking to innovate and electrify buildings by using
13 heat pump heating, cooling and water heating which we
14 integrate with solar PV, again, to reduce and manage energy
15 costs at the properties. And as it states in the last
16 point on this page, we've had seven projects as of as of
17 this date that, as a result of deep efficiency retrofits,
18 electrification and integration of solar PV, have
19 approached or are near net-zero with respect to -- with
20 greater than 85 percent projected energy savings.

21 Last slide, please.

22 I just put this last slide up to offer some
23 websites and contact information should you have additional
24 questions about LIWP after today's panel.

25 Thank you very much.

1 COMMISSIONER MCALLISTER: Fantastic. Thank you
2 very much, Chuck.

3 MS. NELSON: Very informative, yeah.

4 COMMISSIONER MCALLISTER: Yeah. Fantastic. So I
5 just have a couple of questions. I don't know if Vice
6 Chair McDonald also does, but I'll just jump in.

7 So really, I mean, you know, I think many of us
8 have been watching CSD evolve these programs, these
9 integrated programs, kind of, you know, with, relatively
10 flexible funding, like the ap-and-Trade funding. And it's
11 great to hear about the success of the Farmworker Program.
12 I was just, actually, last night at an event at the Mexican
13 consulate. And one of the executives of the Cooperativa
14 Campesina, I think you called it, was there, actually, and
15 I talked with him about it and really kind of identify that
16 program as a potential existing channel that we can, you
17 know, work with and through together with you, so for
18 example.

19 So we really need a list of these kinds of
20 existing channels that lend themselves to really hitting
21 the ground running when we start to deploy these funds and,
22 you know, as soon as possible. So thanks for that. And
23 congrats on all that success.

24 I guess I'm wondering, you know, just by just --
25 just to sort of put a pin, a reference point, in this

1 conversation, do you have a sense of what -- this is for
2 Chuck -- do you have a sense of what the sort of the cost
3 per unit of those integrated programs, LIWP and the
4 Farmworker Program, ends up looking like? I mean, you're
5 pairing with PV and storage. I mean, you're really kind of
6 taking an all-in approach. And so, you know, I would
7 certainly expect those costs to be significant.

8 I guess I would say that, you know, we're going
9 to make every effort in these programs to kind of right
10 size and, you know, certainly not raise energy bills but
11 try to not maybe over-invest if there's a way to do that,
12 to bring down bills tremendously. I mean, obviously if we
13 can do that cost effectively, we want to do that, so we
14 need to be judicious with our funds so we can cover the
15 most families possible.

16 So I guess, anyway, all this is a way to ask, do
17 you have a sense for sort of the unit cost of your
18 integrated programs?

19 MR. BELK: Yeah. For the Farmworker Program, I
20 don't have exact numbers for you, this would be referring
21 to our first iteration of the program that just closed
22 about a year and a half ago, a year ago, and that program,
23 we were seeing investments from a low side, if it was just
24 energy efficiency that was being installed, of probably
25 \$5,000 to \$8,000, on up to a proper program -- the program

1 where we installed both solar PV and efficiency, and we saw
2 those investments as high as maybe \$15,000, \$20,000, even
3 low \$20,000 range.

4 I do want to note that we ran a kind of a pilot
5 within our first program. We were looking to move to fuel
6 switch. And we, at that time we, we allowed the investment
7 to cover every single appliance in the home that would be
8 able to be electrified. So it wasn't just the major
9 heating appliances and any water heating appliances, but
10 also like stoves and things that needed to be changed from
11 gas to electricity. We did see some of those costs that
12 were relatively sizable.

13 And so we ended up going into this new program
14 iteration by limiting some of the investment in fuel
15 substitution for the major appliances only, but we saw some
16 investments as high as \$35,000 to \$45,000, in that range,
17 for a couple of the fuels of substitution pilots we did in
18 the first round.

19 And so our concern, like yours, is that we want
20 to see this, this benefit spread as widely as possible and
21 to serve as many homes as possible. But that is a sizable
22 investment and I think the state of California would need
23 to consider that as we kind of move down the line towards
24 decarbonization in the future.

25 COMMISSIONER MCALLISTER: Well, great. That's

1 awesome. So that's pretty wide range. And I think it just
2 speaks to the fact that we have to be judicious as you are
3 in how we scope each project. And I think, again, we have
4 some analytical tools that I'd love to work with you on to
5 use actual interval meter data, consumption data, you know,
6 at the household level to really identify where those
7 seasonal energy savings are and where their electrification
8 and fuel substitution can really have the biggest savings
9 impact on energetically, and also greenhouse gas and bill,
10 so juggling all those things. I'm excited to deploy those
11 tools and really use them to optimize these programs and
12 collaborate with you on that.

13 My second question, then I'll pass the mic to
14 Vice Chair McDonald, and then we want to open up for public
15 comment, as well, and anticipate a really robust public
16 comment period here.

17 What's your sense of how much you are having to
18 cover of the cost versus bringing in the building owner to
19 cover some of the costs? Like how much sort of copay have
20 you been able to perceive in these program approaches?

21 MR. BELK: So are you referring to our
22 Multifamily Program, I'm assuming?

23 COMMISSIONER MCALLISTER: Yeah, sorry, the
24 Multifamily, LIWP Multifamily. Yeah.

25 MR. BELK: So I think it certainly varies by

1 project and it depends on what the scope is at each of the
2 different projects, which are quite different depending on
3 where the property is located, the climate zone, and the
4 age of the property, et cetera. But I believe, and
5 actually we have somebody from AEA on the call later on
6 today, they're participating in another panel who might be
7 able to give us a more exact number, but I believe that
8 number is somewhere in the area of about we're recovering
9 about 80 percent of the retrofit dollars for these
10 buildings.

11 COMMISSIONER MCALLISTER: Okay.

12 MR. BELK: And the owners are bringing in 10 to
13 20 percent depending on the project. And again, it depends
14 a lot on what the measures are that are being installed.

15 We also do require in the Multifamily Program
16 that the owners come in and actually take care of any
17 health and safety issues that are in the buildings before
18 we actually will come in and implement the program. And so
19 that's something that the owners have to shoulder.

20 And then one other thing I wanted to note is that
21 the owners, because of the model of the program, the owners
22 are actually the ones who are responsible for getting the
23 work done, so they're managing the project from beginning
24 to end with their subcontractors, which they have to go out
25 and bid for --

1 COMMISSIONER MCALLISTER: Okay.

2 MR. BELK: -- and they have to develop scope. So
3 there was some definite work and some sweat equity that
4 they put into these projects to help them to make sense.

5 COMMISSIONER MCALLISTER: Now how much are you
6 seeing those kinds of transaction costs slowing down the
7 pipeline? I guess, you know, how much sort of upfront
8 work, just sort of high level? I don't want to take too
9 much time on this. But, you know, those sorts of
10 transaction costs, you know, we need to certainly consider
11 and figure out a way to kind of put some -- you know,
12 create a pipeline so that the owners kind of -- building
13 owners know what their responsibility is coming in and we
14 don't have to sort of be too bespoke in our approach to
15 them; right?

16 MR. BELK: That's true. One of the things we
17 know is the types of projects that we're working on in LIWP
18 Multifamily are typically very complex projects. They're
19 mostly tax credit housing-type buildings.

20 COMMISSIONER MCALLISTER: Yeah.

21 MR. BELK: And so we found throughout our
22 experience that these are -- because they are complex
23 projects, they might take anywhere from 12 to 16 or 18
24 months to fully come to fruition. So it takes time to
25 develop the scope, to work out the bid situations, to make

1 sure that the program is all lined up and ready to go, and
2 then they begin the, the implementation process.

3 There's another factor in that, and I'm certainly
4 not a tax credit expert, but there is a sweet spot on a
5 number of buildings that are affordable housing buildings.
6 Typically it's, I think, around year 12, 13, 14, where they
7 re syndicate the buildings, and so there is more available
8 for them to invest --

9 COMMISSIONER MCALLISTER: Yeah.

10 MR. BELK: -- in the properties at that time.

11 And the other thing, the last thing I wanted to
12 note, is that a lot of times the reason they take a little
13 time for the property owners to implement and to realize
14 that the full fruition is that these are often part of
15 larger scale rehabilitation programs, so they might be
16 doing a much larger scale, but we're focused really on the
17 energy efficiency and the solar renewable piece of it. So
18 that actually can actually drag out a program, as well, so
19 -- or an effort.

20 COMMISSIONER MCALLISTER: Yeah. Yeah.

21 MR. BELK: So I just wanted to point that out.

22 COMMISSIONER MCALLISTER: Yeah. In our AB 758
23 existing building upgrade, you know, decarbonization work
24 we definitely identified that resyndication moment as a
25 pipeline that we have to build. And I think there's good

1 data about which buildings across the state are coming up
2 for resyndication and what years, and hopefully we can tap
3 into that sort of --

4 MR. BELK: Yes.

5 COMMISSIONER MCALLISTER: -- keep a longer term
6 pressure. So, yeah, really, really appreciate your plowing
7 this ground and leading the way to make these approaches
8 work. So thanks for being with us. I'm sure there'll be
9 other questions we can stay on.

10 I wanted to see if Vice Chair McDonald had any
11 questions?

12 VICE CHAIR MCDONALD: No. Well, no real
13 questions. I was excited to learn about that program or
14 some of these programs, particularly as to regards with the
15 farmworkers. Farmworkers are close to my heart. My wife
16 did a lot of promoter work in Imperial and in Riverside
17 County for many years working with those communities.

18 I think, as you were going through the slides,
19 there seems to be some part of the approach to those
20 programs that would make sense in our tribal communities;
21 right? So I'm interested in learning more about how you
22 put that together and how we could take some of that
23 approach and maybe apply to other programs. And that's
24 really my comment. I was excited to learn about it. There
25 were some things that really resonated with me and how we

1 could approach this, but I haven't had enough time to
2 digest it.

3 So congratulations on the success. And I look
4 forward to learning more about those programs.

5 MR. BELK: Thank you, Vice Chair McDonald. I do
6 want to note that we actually did work on a pilot project
7 doing a community solar project down in Riverside County,
8 the Santa Rosa Band of Cahuilla Indians, and actually
9 completed and went online last year, so that was a success.
10 And, you know, perhaps that could be a model we can look to
11 in the future to help in tribal areas, so just pointing
12 that out, so --

13 VICE CHAIR MCDONALD: Thank you for that. I
14 appreciate it.

15 COMMISSIONER MCALLISTER: Great. And the EPIC
16 Program actually has funded quite a lot of work in tribes
17 across the state, and sort of those are more pilot
18 programs but, you know, obviously with the goal of
19 demonstrating and being able to scale. So I think, you
20 know, the Energy Commission, and likely other agencies,
21 have some experience with specific tribes.

22 And we've actually done -- we did a local tribal,
23 the Tribal Challenge, which we funded with some reflows of
24 ARRA money, which are still floating around out there,
25 right, after ten years of the American Recovery and

1 Reinvestment Act. And those were -- those have been for
2 sort of tribal planning, for the most part, and now are
3 moving into being able to, you know, identify projects for
4 potential funding as well.

5 So that ARRA Program, I think, was successful,
6 allowed to get a better handle on the needs of many tribes
7 across the state. And we have a tribal liaison, who -- Ms.
8 Katrina Leni-Konig, who is really plugged in -- you know, I
9 think you, actually, Vice Chair McDonald, it would be great
10 if you could -- I think you probably already know her, but
11 certainly begin to deepen that conversation. So anyway,
12 lots of things to follow up on here.

13 And I can ask more questions but I won't. I want
14 to open it up for public comment and lots of good
15 conversations to be had going forward.

16 So I will leave it there and then pass it to --
17 is Gabe going to -- who's going to moderate the Q&A, Jen?

18 MS. NELSON: I believe Dorothy will be opening it
19 up for public comment.

20 COMMISSIONER MCALLISTER: Dorothy. Okay.

21 MS. NELSON: I first want to say thank you to the
22 panel, great presentations.

23 COMMISSIONER MCALLISTER: Yeah, it was fantastic.

24 MS. NELSON: It was a great kickoff for today and
25 for this program.

1 COMMISSIONER MCALLISTER: Thanks. Thanks Rory
2 and Chuck. And Jen, thank you, as well, for all you have
3 done and will do.

4 COMMISSIONER MCALLISTER: Alright. So, Dorothy,
5 take it away. Thank you.

6 MS. MURIMI: Thank you, Commissioner McAlister.
7 So I'm Dorothy with the Office of the Public
8 Advisor, Energy Equity and Tribal Affairs.

9 We'll begin the public comment period and then
10 move on to Q&A. So the public comment period is the
11 opportunities for attendees to give their comments. All
12 comments will be part of the record. Once called on your,
13 your line will be unmuted, and please unmute on your end.
14 State and spell your first and last name for the record.
15 For those on Zoom, use the raise-hand feature, it looks
16 like an open palm. And if you'd like to ask a question,
17 use the Q&A feature at the bottom of your screen there.
18 And for those joining by phone, press star nine to raise
19 your hand and then star six to unmute on your end.

20 Comments may be limited to three minutes or less
21 for speakers. We'll show a timer on the screen and alert
22 you when your time is up.

23 I'll begin with folks on Zoom. I see Rachel
24 Kuykendall. Apologies if I misstated your name. Please
25 state spelling your name for the record. You may begin

1 your comment.

2 MS. KUYKENDALL: No worries. It's a, it's a
3 tough one. So my name is Rachel Kuykendall, R-A-C-H-E-L,
4 last name K-U-Y-K-E-N-D-A-L-L, with PG&E. Thank you
5 Commissioners, and Jennifer, Rory, Chuck for your -- this
6 great conversation this morning. We're just really excited
7 here at PG&E about this particular suite of funds that will
8 be available to our customers.

9 Really excited to see the strong emphasis on
10 equity. You know, what we are seeing here at PG&E, and
11 really a lot of assessments across the state, is that as we
12 electrify and customers depart the gas system, we'll start
13 to see higher gas rates for all customers. And this is
14 most likely to impact our low-income and vulnerable
15 customers who are least likely to be able to afford the
16 upfront cost of electrification. So we absolutely need a
17 plan for serving these customers so that they're able to
18 take advantage of carbon free homes and buildings.

19 In particular, just wanted to highlight a couple
20 efforts at PG&E that may make sense to collaborate with as
21 we're designing these programs. So obviously, the San
22 Joaquin pilot, some really great lessons learned there.

23 We are also rolling out our ESA Program, Deep
24 Green Pilot, that focuses specifically on deep energy
25 savings and electrification for low-income customers.

1 Our Financing Program would be a great pairing
2 with some of these upfront rebates, as well, especially to
3 the Vice Chair who's talking a lot about, you know, the
4 ability for our low-income customers to be able to afford
5 some of these upfront costs.

6 And then finally we have a Zonal Equity Program
7 that's looking specifically at targeting zonal
8 electrification for vulnerable communities that may be of
9 interest.

10 One particular thing I'd like to highlight with
11 these funds that we're particularly excited about is that
12 they are General Funds, so we are able to have a lot more
13 flexibility, as Commissioner McAllister was saying,
14 compared to traditional ratepayer funds. And this can
15 allow us to target some difficult decarbonization pockets
16 that frankly, just at PG&E, we can't tackle but are really
17 great opportunities.

18 A couple ideas that we wanted to emphasize just
19 in public comments today, anything we can do to help push
20 some of these funds towards efforts for us as utilities to
21 see opportunity for zonal electrification, which is a
22 combination of whole building electrification in tandem
23 with decommissioning the gas infrastructure, that allows us
24 to remove those costs of maintaining the gas system from
25 ratepayer bills which can be a huge asset, and not a lot of

1 funds currently can cover that sort of effort.

2 Additionally, propane customers, it would be
3 great if we could target some dollars there, as well as
4 some incentives around stoves and cooktops, which are just
5 less cost effective for traditional utility programs.

6 So I see I'm out of time. I just want to say
7 thank you again and let us know what we can do to help at
8 PG&E to make sure these programs have the best impact
9 possible.

10 COMMISSIONER MCALLISTER: Rachel, I just
11 wanted --

12 MS. MURIMI: Thank you, Rachel.

13 COMMISSIONER MCALLISTER: Rachel, I want to say
14 thank you for that. And, you know, we do have a great
15 partnership with investor utilities and the PUC. You know,
16 really looking forward to figuring out how we can
17 collaborate and sort of streamline offerings, you know, not
18 complicate but really make these interactions between
19 programs as streamlined as possible. We, you know, really
20 appreciate the collaboration with the case teams on our
21 Building Standards. And that actually has a lot of
22 spillover effects for this conversation, as well, so just
23 kudos to you and the team. Thanks.

24 MS. MURIMI: Alright, so we'll give one more
25 opportunity for folks who are joining on Zoom before we

1 move on to Q&A.

2 If you'd like to make a public comment, once
3 again, for those calling in, you can press star nine to
4 raise your hand, and then star six to unmute on your end.
5 And for those on Zoom, go ahead and use the raise-hand
6 feature. It looks like an open palm on the bottom of your
7 screen there. Give that one moment.

8 I see one more commenter, J. Shipman. Apologies
9 if I misstated your name. Please state your first and last
10 name and give your -- and you can go ahead and give your
11 comments.

12 MR. SHIPMAN: Sure. Thank you very much. This
13 is John Shipman, J-O-H-N S-H-I-P-M-A-N, with Franklin
14 Energy. And so just a comment about Commissioner
15 McAllister's comment about the amount of homes -- sorry
16 about that, I've got a little frog in my throat here for a
17 second, let me just drink a little water -- that we need to
18 touch and how we might be able to kind of expand on the
19 amount of homes with the available funding and the
20 potential of leveraging funding that we have.

21 I think there's an interesting opportunity to, in
22 disadvantaged communities, to leverage some current funding
23 sources that may focus on allowing those homeowners to take
24 on some of the debt to improve the homes using energy
25 efficiency measures, and especially those that would be

1 rebated and incentive, and that is through the Energy
2 Efficient Mortgage Program which is a HUD program. And so
3 I'm not sure the level of familiarity there, but this is a
4 program that could expand, maybe even double or more than
5 the amount of homes we'd be able to touch by allowing the
6 homeowner to actually take on some of that debt and put it
7 into a lending product.

8 Just wanted to put that comment out there and see
9 if there was any thought behind that going forward?

10 Thank you.

11 COMMISSIONER MCALLISTER: Well, our practice is
12 not to comment on every public comment, but I just feel
13 like there are a lot of key stakeholders, a lot of really
14 important, you know, efforts going on out there that we
15 need to hear about and interact about. So definitely, you
16 know, kudos to Franklin for all the work you've done on
17 sort of performance-based incentives and programs. I
18 really appreciate the innovation there. And then, also,
19 and I think we can build on those tools here with these
20 programs.

21 Definitely, I think we are aware of the Energy
22 Smart Mortgage, the HUD mortgage products. You know,
23 mortgages are a little bit hard to sort of work into a
24 program like this at more than kind of a niche level, but
25 let's definitely, you know, put that on that table for

1 discussion in terms of, you know, maybe we can sort of put
2 some uniformity in that and sort of help people take
3 advantage of that program as part of their decarbonization
4 investment.

5 MS. MURIMI: Thank you for that comment, John,
6 And thank you, Commissioner McAllister.

7 So seeing no raised hands at this time, I'd like
8 to tip it to my colleague Gabe Taylor for Q&A. And then
9 folks who still want to give their comments, go ahead and
10 use the raise-hand feature, again, looks like an open palm.
11 And folks calling in, press star nine.

12 MR. TAYLOR: Thank you, Dorothy.

13 MS. MURIMI: So at this time -- oh, thanks, Gabe.

14 MR. TAYLOR: So I'm going to read off the Q&A,
15 the questions that were listed, and I'll mark them as
16 answered live. And the responses are open, obviously, to
17 the Commissioners, to the dais and to the panelists, and
18 any appropriate staff, so please feel free.

19 So first from Jay Murdoch,

20 "Closing the financing gap, you know, both in
21 local government policy, is there a successful model
22 in California or other States that can be repurposed
23 here where local governments can offer a property tax
24 abatement for making EE and wildfire improvements to
25 existing homes, such as our pace or a model or another

1 tool?

2 MS. NELSON: So this is Jennifer Nelson with the
3 California Energy Commission. You are hearing some silence
4 at this point, as we're kind of all kind of considering
5 this question.

6 I do not know about this but this is an
7 interesting idea and one that I can follow up with you
8 after the workshop and I can do some research on my own
9 too.

10 COMMISSIONER MCALLISTER: So I had a little
11 experience with this. This is Commissioner McAllister.
12 And I'm sure other people on the call do, so definitely --
13 on the Zoom do. So definitely put your comments into the
14 chat or the Q&A about any knowledge. Let's just
15 crowdsource some of these answers. It's a great question.
16 I think I would just have two quick comments.

17 One is that R-PACE, you know, it's done, you
18 know, a lot of good in California. It has seen some hard
19 times these days in terms of just sort of the practical
20 implementation of it. And California is one of the few
21 places where R-PACE has actually, you know, done
22 significant quantities of projects. We don't see it
23 happening a lot of the other country. I think it's because
24 of these -- some of these transaction costs and sort of
25 ongoing relatively expensive piece of the marketplace, but

1 it's certainly a program that could be funding, you know,
2 more than it is, the bits of legal challenge, some legal
3 difficulties that kind of we need to get past.

4 And let's see, what was the first part of that of
5 that question? Let's see.

6 MR. TAYLOR: Successful models --

7 COMMISSIONER MCALLISTER: Oh, there it is.

8 MR. TAYLOR: -- for local government.

9 COMMISSIONER MCALLISTER: Oh, yeah, local
10 government. Yeah, so local government, I would say, you
11 know, those of you who are active at the local government
12 level, and certainly we can, you know, bring some folks
13 together cross progressive local governments that would
14 think about doing this, you know, they do very pretty
15 zealously guard their tax base. And so getting a tax
16 incentive in place at the local level can be kind of
17 challenging.

18 There are some progressive jurisdictions, like
19 Berkeley, that actually allow a homeowner, say, that buys a
20 home to get part of their transfer tax back if they
21 invested in certain things like earthquake retrofitting and
22 that kind of thing. And so there's some innovative ways
23 that tax policy at the local level is getting used. And it
24 sounds like Jay is familiar, that you're familiar with some
25 of that.

1 But certainly, you know, anything we can bring at
2 all levels, including the local level, to help fund these
3 projects, we want to try to do, again, you know, in a
4 streamlined way.

5 MR. TAYLOR: Thank you, Commissioner.

6 My name is Gabriel Taylor. I'm a Senior Engineer
7 with the Energy Efficiency Division here at the Energy
8 Commission. And I just wanted to add that all of these
9 questions will also go back to the record and our team will
10 look at them and think about them and possibly respond to
11 them in future settings.

12 So let's continue with the questions. We have a
13 couple more here before our lunch break.

14 So the next one is from Attendee 61. Oh, go
15 ahead.

16 VICE CHAIR MCDONALD: Gabriel, I'm sorry. I
17 just, as I read the question, and again, we talked a little
18 bit about taxes and tribes, but a model like that would be
19 super beneficial to Chemehuevi, and I think other tribes,
20 because we're a little bit different than most cities in
21 that our tribal government pushes these projects on behalf
22 and for our people. If we could find a way to provide
23 finance to the government to do these residential projects
24 and then we monitor track or audit something like that, I
25 think that would be very beneficial to our tribal

1 communities.

2 So that's my comment.

3 MR. TAYLOR: Thank you, Vice Chair.

4 The next question from Attendee 61. "For TECH,
5 how do you ensure participating customers understand the
6 potential impact to the electric bill?"

7 I think this is directed at Rory

8 MR. COX: Yeah, sorry. Took me a second to
9 unmute.

10 So TECH is -- so it, really, it's really kind of
11 a situational thing because in many cases the change will
12 not affect the bill in any great way. And it really
13 depends on the climate zone, but according to the study
14 that E3 did, electrification, switching from natural gas to
15 electricity, does not have a big increase in bills. And
16 certainly in cases where a home already has air
17 conditioning, it's not a big increase. So it is kind of
18 a -- you know, we don't have any rules about what the
19 contractors tell the customers. And to my knowledge, this
20 has not been a problem yet. I think we've done something
21 along the lines of 10,000 different installations at this
22 point now, so it just has not been an issue thus far.

23 COMMISSIONER MCALLISTER: Hey, Rory, can you --
24 maybe you talked about this and I missed it, but could you
25 talk about TECH's relative emphasis on low-income versus

1 open market?

2 MR. COX: Sure. TECH to date has so far -- in
3 terms of the incentives, the incentives are really not big
4 enough to appeal to a low-income customer because it's just
5 they're not -- they have not to date been high enough to do
6 that.

7 What TECH -- so it's really been market rate, you
8 know, early adopters. I mean, this is early days of heat
9 pumps, So these are mostly people who own homes and are --
10 you know, probably have more disposable income because
11 their cost is going to be -- they still have -- there's
12 still a lot of skin in the game that a customer would need
13 to date for the incentive program.

14 TECH on the low-income front has been more
15 focused on pilots and Quick Start Grants that are sort of
16 trying out ideas on, you know, on a small scale on
17 different aspects of catering to a low-income clientele.
18 And the SGIP Program will definitely have a low-income
19 carveout when it goes online. And like I said before, that
20 will, you know, pay for a good part of the water heater.
21 And in those cases, if they're on the right rate, it should
22 not have, again, you know, our research has shown that it
23 should not have, as long as they're on, I think it's
24 called, the E-ELEC rate, it should not have a big impact on
25 rates.

1 MR. TAYLOR: Thank you very much, Rory.

2 Next question. Attendee 61 says.

3 "There are various programs for low-income customers
4 that cover the entire cost to upgrade to heat pump
5 technologies. How are" -- and I'm paraphrasing --
6 "how are the various programs coordinating with each
7 other to ensure that low-income consumers are not
8 paying for services they could receive for free
9 through another program?"

10 MR. COX: Well, I'll take that one.

11 To the best of our ability, TECH is, again,
12 trying to play that role. All the incentives that are out
13 there should be captured on the switch is on website. So
14 if somebody uses that website to put in their zip code and
15 see what incentives are out there, they should see
16 everything that's available.

17 MR. TAYLOR: Thank you. I would add, this is
18 also the subject of the Energy Commission's Senate Bill 68
19 process. We had a workshop for this back in August and the
20 Energy Commission aims to -- is required to prepare a
21 website that will offer decarbonization resources for
22 builders, property owners, and local governments that will
23 help navigate all of the programs that are available.

24 Next question. Attendee 72 says,

25 "If awarded the grant for Public Code implementation

1 for efficiency and resilience, will the funds be used
2 to inform the 2025 Building Code or the 2028 Building
3 Code?"

4 This is a question for CEC.

5 COMMISSIONER MCALLISTER: Could you repeat that
6 question, Gabe? I'm sorry.

7 MR. TAYLOR: "If awarded the grant for Building
8 Code implementation," I believe that's the federal grant
9 reference there --

10 COMMISSIONER MCALLISTER: Oh, right.

11 MR. TAYLOR: -- "for efficiency and resilience,
12 will the funds be used for the current Building Code Title
13 24 cycle or the next one?"

14 COMMISSIONER MCALLISTER: Well, so I don't know
15 if some of the team that's on that proposal development
16 team is on a call but -- this Commissioner McAllister -- I
17 could just say high level.

18 You know, the way we are contemplating it now, I
19 understand that's a competitive opportunity or, you know,
20 we have to apply for those funds and tell the Department of
21 Energy what it is we intend to use them for. And I think
22 there are a bunch of things, the long-term tools that will
23 apply to any, any cycle. They don't have to be specific to
24 a particular code update because they have to do with
25 enabling and source the tools and local government

1 resources and kind of developing digitization tools that
2 will sort of streamline the permitting and the compliance
3 process no matter sort of when that is, not specifically
4 necessarily any one code update.

5 Now we are updating our Title 20 and 24
6 enforcement provisions. And so it's related but not to any
7 particular code cycle, I would say.

8 But Daniel Wong is leading that and might be on
9 the call. I think there's some -- let's see. And
10 Christine Collopy is also --

11 MR. TAYLOR: Commissioner, this is Gabriel
12 Taylor. Yeah, my understanding from the team is that it
13 may be used. The application is not released yet, so
14 we're --

15 COMMISSIONER MCALLISTER: Okay.

16 MR. TAYLOR: -- preparing an application now.
17 Once it's released, we'll make that application. It is
18 competitive. So if we do secure the funds, I believe that
19 our team will apply them as expeditiously as possible.

20 COMMISSIONER MCALLISTER: And so I think, you
21 know, California stands a really good chance. We have a
22 very compelling narrative of why we would do a lot of good
23 with those funds. And so I think DOE will look favorably
24 on our application. We do have, you know, a fair amount of
25 information about what it's going to look like, although as

1 Gabe said, it's not -- it hasn't been made public by DOE
2 yet. So anyway, much more TBD on that front. But it will
3 be a good resource to bring those state to help with code
4 implementation and compliance.

5 MR. TAYLOR: Yes. And we'll also have a docket
6 set up for that and we'll be seeking public comment and
7 public involvement for that application.

8 Next question. Attendee 117 says,

9 "Is there a list of LIWP contractors that can be
10 shared? Also, is there an SIR calculation template
11 for the LIWP program that can be shared?

12 And that's from Ron Wexler from West Energy.

13 MR. BELK: Hi, this is Chuck at the CSD. And so
14 we do have, on our website, we have the contractors that
15 are serving both the LIWP Farmworker approach and also the
16 LIWP Multifamily. I also identified those in the last
17 slide. There's a website contact for them to reach out to
18 them or to go to their websites and contact them directly.

19 So those are the two main subcontractors we have.
20 One is La Cooperativa de Campesina. I mentioned that for
21 the Farmworker Program. And the Association for Energy
22 Affordability is the Multifamily Program at this point. So
23 I would say reaching out to them, those are the two
24 contractors that we work directly with. They then would
25 employ any -- or I would say La Cooperativa would employ

1 subcontractors below them to provide program services,
2 whereas AEA works with property owners who then hire
3 contractors at their site to install measures and to do the
4 efficiency work.

5 And with respect to -- what is the second part of
6 the question, was -- I think I missed that. The second
7 part was -- anybody? Is it already gone from the list?

8 MR. TAYLOR: It's been filed. Sorry.

9 MR. BELK: Oh, yeah, the SIR calculation, the
10 savings to invest.

11 MR. TAYLOR: Yes.

12 MR. COX: Okay. So we utilize, in the Farmworker
13 Program, we utilize the Snugg Pro Energy Audit. That
14 actually performs, as part of the energy modeling, it
15 actually performs the SIR calculation for us. So there is
16 not a template, but it's done through energy modeling.

17 And in the Multifamily Program, they use -- I
18 think it's EnergyPro Light to do modeling on these very
19 complex buildings that they're working on, for the most
20 part, that they need to take into account a lot more
21 specifications that are a little more advanced and
22 technical than what you would get in a single-family home
23 or a small multifamily.

24 MR. TAYLOR: Thank you.

25 Next question is from Alice Sung. And Alice, you

1 have a lot of comments in here. I'm going to paraphrase
2 it. Please feel free to raise your hand if you'd like to
3 have your three minutes to expand on this.

4 But the question is:

5 "Are both the CEC and the CPUC considering the intent
6 of the Federal Justice 40 Policy where a minimum of 40
7 percent of the benefits, not just dollars, go to
8 disadvantaged communities, especially where monies
9 relate to or are funded by federal programs?"

10 And further asks that we define the benefits.

11 Alice, I do believe that one of the purposes of
12 this kickoff workshop and this process, this public
13 process, is to publicly define, think about and define
14 those benefits.

15 Would anybody else like to comment?

16 MS. NELSON: So I am translating --

17 MR. TAYLOR: Jen.

18 MS. NELSON: -- for Christine Collopy, who is the
19 lead for the federal activities within the Efficiency
20 Division. She said, "Yes. The CEC will adhere to the
21 Department of Energy's Justice 40 Policy."

22 And as Gabe indicated, the the state programs
23 already -- the Direct Install, as well as the Incentive
24 Program already give allocations where those benefits go to
25 low income and moderate income, with priorities for

1 underserved and tribal communities for the Direct Install,
2 as well as 50 percent of the funds for the Incentive
3 Program must benefit disadvantaged communities. I
4 don't know if Deana or if there's somebody -- Deana
5 Carrillo, who is the Director of the Renewables Division
6 wants to -- if she has any more to add to that comment for
7 the federal?

8 MS. CARRILLO: Thanks Jen. This is Deana. Not
9 at this time. You know, we're still waiting for
10 information on the IRA to be coming out, as well, but yes,
11 we will.

12 MS. NELSON: I feel like we need t-shirts, "Yes,
13 we will." There we go.

14 MR. TAYLOR: Thank you both.

15 The next question from Attendee 94, "Is there
16 available funding for roof repair and MSP upgrade to help
17 homeowners have access to solar?"

18 MS. NELSON: I don't know if this question is
19 looking specifically at existing programs or if they're
20 discussing this as a possibility for the Direct Install.
21 The Direct Install, the equipment possibilities and
22 eligible uses of funds for either equipment or activities
23 will be determined during the guideline process.

24 So if you have recommendations, Attendee 94, I
25 don't know your name, so I apologize, please submit

1 comments to the docket and that would help us.

2 MR. TAYLOR: The next question, Attendee 91 says,
3 "Could panel speak more to the share of potential
4 eligible homes that are not able to participate in
5 programs due to health safety wiring or other
6 structural issues? Has that data been aggregated or
7 systematically tracked at all?"

8 MR. BELK: I'm not sure if the person is
9 requesting information regarding the LIWP Program, but it
10 seems like that might be logical because it did refer to
11 that in the evaluation of our earlier iteration of the LIWP
12 Single-Family Program.

13 I don't have actual data to provide to you. I
14 know that we could probably go to go back to the regional
15 administrators from that time and see if they have records
16 relating to it. But what we heard pretty significantly is
17 that the issues regarding electric panel upgrades and roof
18 conditions really got in the way of a lot of the solar PV
19 install that was going on at that time. And so that's one
20 of the things we moved to moderate and to adjust as we went
21 forward with the LIWP Farmworker Program moving forward.
22 So we heard that we took, we took action to do so.

23 With respect to health and safety, most of the
24 program operators at that time were able to leverage with
25 other programs that actually did allow for some of the

1 health and safety repairs to occur. These could have been
2 ESA programs, also could have been the LIHEAP Program if
3 they were an implementer that had access to LIHEAP
4 contractors in their approach. So I don't have numbers on
5 that for you, but I think that was, in general, how it was
6 addressed at that time.

7 MR. TAYLOR: Thank you.

8 Next question from Leonel Campoy.

9 "As electrification progresses, will the electric
10 utilities absorb the cost of upgrades to the
11 distribution circuits and transformers or will the
12 utilities bill these costs to consumers?"

13 COMMISSIONER MCALLISTER: So I think maybe Rory
14 might want to comment on this.

15 But just the way rate making happens is that
16 utility distribution system upgrades get built by the
17 utilities and generally they get rate based as part of the
18 utilities, just sort of the way that they do rate making
19 every few years, so it becomes part of the rate base and
20 then gets built into tariffs more generally. So that
21 happens kind of on the national in distribution planning
22 and construction.

23 One thing that is just worth note, and Rory, if
24 you want to expand on this, the PUC just did sort of change
25 that dynamic for gas distribution upgrades where gas system

1 extensions to go to new developments are now no longer
2 allowed to be rate based.

3 MR. COX: Yeah.

4 COMMISSIONER MCALLISTER: And so, anyway, we want
5 to -- that's a really important decision that the PUC made
6 recently.

7 MR. COX: That's absolutely right. That's tens
8 of millions of dollars that were given to subsidize gas
9 extension to the distribution grid.

10 We are -- I should say that we're looking at the
11 electrical situation. And I'm a big fan of the study that
12 NV5 put out a few months ago that describes the problem.
13 And I'll just, you know, I'll just leave it at that, that
14 we are -- that this is an issue that we're very interested
15 in terms of who bears the cost of electrical upgrades.

16 COMMISSIONER MCALLISTER: Honestly, also,
17 probably this is a bigger question or a bigger driver of
18 this problem is probably electrification of the
19 transportation sector. Buildings and transportation are
20 the two big electrification -- or the two big sectors of
21 our economy that are going to be electrified and drive
22 these kinds of distribution and broader system investments.
23 But electrification, the EV revolution, is sort of, you
24 know, at hand now and is going to begin to drive demand
25 increases, you know, load increases probably more quickly

1 than building electrification. Although if we're
2 successful here, maybe not; right.

3 So I think both are important, but transportation
4 is also a large new load, so this is a broader question
5 than just building electrification.

6 MR. COX: I have to say that we did recently
7 change. Over the last few years, we've been increasingly
8 changing the rules for EV owners in terms of what they pay
9 for electrical upgrades. So that's already happened to
10 where it's not as much of a burden if you're -- especially
11 if your EV triggers an upgrade that needs to happen on the
12 distribution side.

13 MR. TAYLOR: Next question from Helen Walter-
14 Terrinoni.

15 "I've heard the hypothesis that once buildings are
16 upgraded, that property owners may shift away from low
17 - and medium-income tenants. Has the CEC or others
18 collected data on this and do you have thoughts on
19 ensuring the gain is maintained for low and medium
20 income tenants?"

21 This may be -- so Helen, so this is preserving
22 existing affordable housing. This is one of the top items
23 in this, in equitable building decarbonization. This has
24 been -- this was the focus, actually, at one of the tracts
25 at ACEEE over the summer and there's been a lot of writing

1 on this. So this is definitely a focus of Staff at this
2 time.

3 Would anybody like to expand on that?

4 MS. NELSON: Yeah, I can just build upon what
5 Gabe just indicated. This is one of the things.

6 AB 209 does authorize the CEC to consider tenant
7 protections in participating rental properties. That is
8 one of the areas that we are seeking input and feedback on,
9 is what tenant protections could be put in place that would
10 be applicable across all regions of the state? And then
11 ultimately, also, who would be responsible for enforcing
12 those agreements? Are we looking at it as a private matter
13 that if the home owner violates the agreement then the
14 tenant would just need to go to court and it would need to
15 be a court matter, or is it something that stakeholders or
16 the public are looking to local government or the state to
17 enforce to some degree?

18 So at this point we're just, we're looking for
19 feedback. It's a very important question for us to look
20 at.

21 MR. TAYLOR: Yeah. And this is an issue that is
22 well -- it goes well beyond California. This is something
23 that we're seeing a lot of impacts in the Midwest and in
24 just about every jurisdiction really that is engaged in
25 improving the efficiency and decarbonizing existing

1 building stock.

2 Next question from Tori J. And Tori, you asked
3 two questions here, so I'm going to read them one at a
4 time. First,

5 "Based on the Building Decarb Program implemented to
6 date, is there a general rule of thumb for the
7 percentage of eligible homes that choose to
8 participate in the programs, an acceptance rate,
9 basically?"

10 MS. NELSON: I don't know, Chuck, if you have a
11 response to this based upon your experience with the LIWP
12 programs, or if this has been tracked?

13 MR. BELK: Sorry, I was having trouble getting
14 the unmute to happen.

15 So I don't have a percentage to offer with
16 respect to eligible homes that to choose to participate in
17 the programs or the acceptance rate. I'm, sorry, I don't
18 have the ability to offer that.

19 I did want to speak, I think, to the second piece
20 of the question, the second question which hasn't been
21 covered, and I was going to maybe offer a comment here, is
22 that permitting processes for overall program
23 implementation can sometimes be a barrier with respect to
24 getting, you know, the dollars expended. And I'm speaking
25 mainly to some of the impacts that were felt during the

1 COVID pandemic shutdowns with some of our programs. But
2 there are and still continue to be some backlog with
3 respect to getting solar projects, in some cases,
4 interconnected or receiving the permission to operate.

5 And so just want to note that that is and there
6 continue to be some kind of things items that, that are
7 bottlenecks. Hopefully, they will be continued to be
8 worked through by the various companies, utilities, et
9 cetera, that operate those, the interconnection pieces,
10 that can actually help the program move forward in a more
11 expeditious way.

12 But that's just -- I just wanted to note that on
13 the second piece of the question.

14 MR. TAYLOR: Yeah. The second piece, the second
15 part of the question is: "How impactful is the permitting
16 process and the overall program implementation timeline?"

17 And I would add, thank you for those comments.
18 And I would add that, again, the Senate bill 68 requirement
19 that the Energy Commission prepare a decarbonization -- a
20 website that helps homeowners, contractors, and local
21 governments with decarbonization, one of our focus there
22 will be with local governments providing guidance on how to
23 best craft the permitting process and local ordinances so
24 that it gets -- so it supports decarbonization. It doesn't
25 prove that is not as much of an impediment in some of these

1 projects.

2 MS.NELSON: And Tory, this is Jennifer Nelson
3 again. I will follow up on that first question to see if
4 we have any data or part of any pilot studies, any kind of
5 results on that acceptance rate and then share that with
6 you. If you share your information with me, I can reach
7 out to you after the workshop.

8 MR. TAYLOR: Next question from Brad Simcox from
9 Resource Innovations.

10 "Participation in energy programs can be time
11 consuming, burdensome, and confusing for customers.
12 Coordinating their participation in multiple programs
13 as a service that an implementation contractor can
14 provide but the requirements and timelines of these
15 programs can be difficult to align, which still makes
16 the customer's participation constant. Are you giving
17 any thought to aligning the participation rules,
18 processes, applications, et cetera, with any of the
19 programs that you're hoping to be most closely
20 coordinated, leveraged?"

21 MS. NELSON: This is Jennifer Nelson with the
22 Energy Commission.

23 Yes, we're giving quite a bit of thought to how
24 to align the participation rules, processes, applications,
25 as well as identifying any barriers or hurdles to determine

1 if there's any way that we can either remove or mitigate
2 those. We want to make this program, especially the Direct
3 Install Program, but also the Incentive Program, we want to
4 make it as simple and as easy for people to utilize and be
5 a participant in those programs.

6 MR. COX: Yeah, this is Rory. I just want to say
7 that I, you know, second that. Anything we can do to
8 streamline all the different programs for the customer is
9 welcome as something that TECH has -- like I said, TECH
10 has, you know, is doing what they can, but there's so
11 Many -- it's kind of the Wild West out there in terms of
12 program implementers because there's, you know, our two
13 agencies, there's utilities, and then there's the CCAs, the
14 RENS the, the Air Quality Districts, you know, now the
15 federal government.

16 So it's kind of like, we got a lot coming from
17 all different directions and, you know, there's not --
18 there's no boss, you know, there's no boss in the room, you
19 know, so we're kind of -- you know, so everyone's trying to
20 do what they can to sort of build, I think, trust amongst
21 everybody. Certainly, that's what TECH has been doing.
22 But there's just a lot of activity that has come from all
23 different directions through different pieces of
24 legislation and different decisions that are made by
25 different entities, so that's the world we live in right

1 now.

2 MS. NELSON: And I encourage Brad, stakeholders,
3 the public program implementers, if you have suggestions on
4 how we can do this, please let us know.

5 MR. TAYLOR: And a good place -- I hope I'm not
6 abusing my host privileges here -- but a good place to put
7 that would be in the Senate Bill 68 docket.

8 MS. NELSON: I would also do a double plug to put
9 it into the Equitable Building Decarbonization Program
10 docket, too, so pick your choice, we will get the
11 information. Thank you.

12 MR. TAYLOR: We are absolutely eager to hear from
13 you and we are definitely thinking about this.

14 Next question from Greg Sutliff with Alcal
15 Specialty Contracting.

16 "It seems the organizers that can stack rebates and
17 incentives to maximize and compound the impact public
18 monies can have in EJ and DAC communities. Oftentimes
19 program design prevents these companies from
20 subcontracting specific measure operations, product
21 supply and install to smaller companies.

22 "Additionally, to piggyback on Jay Murdoch's comment
23 above some of the requirements placed on small
24 contractors without the in-house capabilities such as
25 testing, compliance paperwork, et cetera, wind up

1 excluding some of the contractor base that can
2 actually service geographic regions that pose issues
3 for program access.”

4 Greg, I'd like to point out that the Energy
5 Commission and a number of state agencies have experienced
6 distributing federal funds. And these state funds, now
7 from the American Recovery and Reinvestment Act a decade
8 ago, many of the programs we had included training for
9 smaller contractors on how to fill out the paperwork, how
10 to comply with federal or state requirements in these
11 programs. So that is absolutely a component of many of
12 these programs, is to ensure that small contractors are
13 capable of accepting the funds within a reasonable
14 workload.

15 Any other comments?

16 MS. NELSON: Yeah, this is Jennifer Nelson with
17 the Energy Commission again. I'm just looking at the
18 follow-up comment that Greg had posed, a couple, it looks
19 like a minute later, indicating that the two issues --

20 “But those two issues slow down program streamlining,
21 and it would help a lot to address them as these
22 programs are being established.”

23 I just want to indicate, yes, we will be
24 considering those issues as we establish the guidelines and
25 then, as well, as we frame the solicitations that will be

1 issued.

2 So once again, if you have any specific -- if you
3 can provide comments with these concerns and with either
4 specific solutions or recommendations that we can consider,
5 that would be helpful for us.

6 MR. TAYLOR: Please do submit those comments in
7 writing to the docket, Greg, so that Staff has a chance to
8 respond to them and to think about them. Thank you.

9 One more question here. Again, if anyone would
10 like to speak, it looks like we're running right on time
11 here, so if anybody would like to speak, please raise your
12 hand. But we'll also have an opportunity to speak later
13 this afternoon. So we're going to go to lunch here in just
14 a moment.

15 One more comment/question, and that says,
16 "Does the CEC envision a meaningful role for
17 community-based organizations implementing this
18 program similar to the Community Energy Navigator
19 roles in the San Joaquin Valley Affordable Energy
20 Pilots administered by the California Public Utilities
21 Commission?"

22 I can say without hesitation, absolutely. But
23 engaging with CBOs is an absolute key, especially when
24 you're talking about equity, but in any program where
25 you're going into communities. Every community is

1 different. Every building is different. Every consumer is
2 different. And it is absolutely key to engage with CBOs in
3 that area who understand that community.

4 MS. NELSON: And I want to follow on Gabe's
5 comment there. Yes. Once again, I tend to go with a simple
6 responses. Yes, we do envision a meaningful role for
7 community-based organizations and are also directed by the
8 legislation to give preference during the competitive
9 solicitation process for applications or proposals that
10 include a community-based organization.

11 MR. TAYLOR: One more comment. Emily Courtney
12 says,

13 "Key to equitable building decarbonization is ensuring
14 that the jobs created through these public investments
15 are quality family sustaining careers, technically
16 sophisticated but -- these jobs are hard work,
17 technically sophisticated, and we need more folks,
18 more folks working in this field to achieve our
19 climate goals.

20 "Can you tell us more about the prevailing wage
21 provision and thoughts on additional labor standards
22 to enhance quality jobs, such as requirements to
23 provide healthcare and plans to ensure consistency of
24 Labor Standards across publicly-funded decarb programs
25 in California?"

1 MS. NELSON: So this is Jennifer again.

2 On the prevailing wage provision, it does say
3 where it's applicable that the program shall require
4 prevailing wage for the program implementation.

5 Beyond that, on additional Labor Standards to
6 enhance the job quality, that is something that we would
7 take up and consider during the public process, this
8 process here. So if you have specific recommendations for
9 us to consider, I would recommend that you submit them to
10 the docket.

11 MR. TAYLOR: And we have one more question after
12 that. And while we welcome questions, we are at time for
13 our lunch break. I'd like to give everyone an opportunity
14 for an actual lunch break. So if you have further
15 questions, please hold them for this afternoon, if you can.

16 The final question here is regarding benefits and
17 environmental justice.

18 "What are our thoughts on capturing and tracking
19 benefits? Reducing, for example, reducing extreme
20 heat risks in vulnerable populations and reducing
21 indoor asthma triggers are both benefits. This
22 program sounds like a great opportunity to reduce
23 these risks under current and future climates."

24 MS. NELSON: This is Jennifer with the Energy
25 Commission again.

1 My thoughts on capturing and tracking those
2 benefits; yes, we want to capture and track those benefits.
3 The more data we can receive from these programs, the
4 better. Especially as it helps us not only adjust the
5 program as it's being implemented to, you know, whatever
6 the current situation might be that is affecting the
7 program, but also in terms of framing future programs and
8 to realizing what those benefits are from electrification
9 and from decarbonizing homes. Great idea.

10 MR. TAYLOR: Thank you, Jen.

11 One more comment. Attendee 134 says,
12 "Assuming a large influx of over-the-counter-style
13 permits will need to be issued, in what way can local
14 jurisdiction streamline the process or access
15 statewide resources and support?"

16 And I take the opportunity to once again, plug it
17 our SB 68 process. We are putting together a resource for
18 local governments for exactly that purpose. There are also
19 a number of local government organizations and regional
20 area networks, for example, that are working to share
21 lessons learned between local governments on permitting
22 forms and processes.

23 Any other comments?

24 Hearing none, I'll turn it back over to
25 Commissioner McAllister to turn it -- to close this out for

1 lunch -- to the dais, I should say. Thank you.

2 COMMISSIONER MCALLISTER: Well, I have to ask.
3 Thanks, Gabe, really. Thanks for moderating, Dorothy, and
4 for all the back and forth. And really appreciate folks
5 thoughtful comments. These are exactly the kind of issues
6 we wanted folks to bring up.

7 You know, the, I guess I would just say, you
8 know, absolutely, you know, to that last comment about
9 tracking health impacts and other, you know, sort of
10 corollary benefits, we absolutely want to find ways to do
11 that. But we also want to do it in a way that doesn't slow
12 down the projects or process or, you know, create new
13 transaction costs.

14 You know, tracking tenant protections is another
15 area where, you know, we know that's in the legislation and
16 we know we need it needs to be taken seriously. But we're
17 going to need partners to do that kind of thing. You know,
18 every new requirement, every new tracking, every new kind
19 of piece of data that you require from participants is
20 potentially, you know, restricting participation in the
21 program. It's tamping down participation and we want to
22 keep our doors as wide open as possible and really focus on
23 participation, getting it up; right?

24 So, you know, so how to balance those various
25 factors is something we really need people to work with us

1 on and really want to, you know, find partners that can
2 help track and appreciate, you know, sort of partners in
3 those sectors, like in the healthcare arena, to see how we
4 can track health outcomes, for example, in specific areas
5 where these programs are operating.

6 So there's some good work on all of these topics
7 and we just want to integrate it and find the right
8 partnerships. So folks' thoughts on that will be very much
9 appreciated.

10 I want to just, again, thank Staff for the
11 morning. We've got a big afternoon ahead of us with two
12 more panels. This is a great foundation for that
13 discussion.

14 I want to see if Vice Chair McDonald had any
15 additional thoughts or comments before we close for lunch?

16 VICE CHAIR MCDONALD: Very educational. I
17 appreciate all of you for putting us together. I
18 especially appreciate, you know, the inclusion of our
19 tribes, tribal leadership. I feel like I'm representing a
20 bunch of them today, although I know that I can't actually
21 do that with so many broad differences. But I think it's
22 a, it's a start.

23 You know, I'm very glad the legislature was wise
24 enough to call out the tribes in this. And so this is
25 invigorating for me. I got myself in trouble in some

1 previous conversations with some of the agencies saying I'd
2 volunteer to help how I could and this is part of that and
3 I'm here. Consider me a partner. And, you know, we'll
4 work towards inclusion of other tribal leaders in the space
5 as, you know, these processes go forward.

6 Again, I think it's important to understand that
7 these, and again, I will say processes, the procedures,
8 they're new to tribes, so it's a little bit different. I
9 like this particularly because we are -- it seems more free
10 to speak our minds, and so whereas, in some of the other
11 procedures, we're not able to do that and we don't want to
12 get anybody in trouble.

13 I'm available for questions from Staff, from
14 Commission as needed.

15 And my only question is, do you guys -- am I
16 booted for the day? You want me to stick around? That's
17 the question; right? So --

18 COMMISSIONER MCALLISTER: You are more than
19 welcome to be on the dais for the afternoon. I mean, I
20 think, you know -- and in fact, I can totally appreciate
21 this must be like drinking from a fire hose for you. You
22 know, those of us who have had the fortune or misfortune of
23 being embedded in these programs for decades kind of know
24 some of the lingo and there's a certain best, you know,
25 sort of standard practice that sort of infuses much of the

1 energy efficiency work across the agency in different ways.

2 But I think creativity and getting out of our
3 boxes and out of our silos is going to be just key to
4 really making these programs work in the real world. And
5 so I think your participation and ideas and fresh
6 perspectives on this are going to be invaluable, and your
7 colleagues and the tribes across the state. I really think
8 that's why, you know, we want to involve you integrally in
9 this and really do justice to the legislation, but also
10 just find ways to solve these problems that have been
11 longstanding across the state with tribes and other, you
12 know, other kind of underinvested/under-resourced
13 communities.

14 So, absolutely, you know, as long as you can
15 tolerate staying on, we invite you to stay on.

16 VICE CHAIR MCDONALD: I'll be here. And it's not
17 all foreign to me. I mean, I did spend the better part of
18 the last decade working for the utility.

19 COMMISSIONER MCALLISTER: Right. Right.

20 VICE CHAIR MCDONALD: But this process is
21 different. So --

22 COMMISSIONER MCALLISTER: Yeah.

23 VICE CHAIR MCDONALD: -- you know, we'll get used
24 to it, we'll get acclimated, and I just appreciate the
25 inclusion, so thank you all.

1 COMMISSIONER MCALLISTER: Absolutely. Well, we
2 really appreciate your being here.

3 And with that, is there anything else, Jen, that
4 we need to cover logistically for the afternoon, just maybe
5 timing and when --

6 MS. NELSON: Yeah. I just --

7 COMMISSIONER MCALLISTER: -- we'll be back?

8 MS. NELSON: Yeah. We'll be returning at 12:30
9 and then we'll be having two panels this afternoon.

10 COMMISSIONER MCALLISTER: Okay.

11 MS. NELSON: As the Commissioner indicated, one,
12 the first one, will be on the Direct Install Program.
13 There will be a 30-minute public online period after that
14 panel. And then we'll be following that one up with the
15 panel focused on the Incentive Program, following that once
16 again with a 30-minute public comment period.

17 COMMISSIONER MCALLISTER: Great. And folks who
18 are going to break for lunch, we're all going to break for
19 lunch, but if folks who are still attendee number whatever,
20 if you could log off and log back on with the new link,
21 that would help us manage the participation and know your
22 name and just be -- it would just be kind of a little more
23 personal all around, so appreciate everyone doing that
24 while they have a little break.

25 So thanks a lot. We'll see you here at 12:30.

1 Thanks everybody.

2 (Off the record at 11:40 a.m.)

3 (On the record at 12:31 p.m.)

4 MS. NELSON: Hi Commissioner. It looks like we
5 have -- Vice Chair McDonald is also here with us.

6 So before we move over to the panel, I do want to
7 do just a couple of quick reminders. Number one, the
8 workshop is being recorded. Number two, all of today's
9 presentations will be documented and available on the CEC's
10 website. The transcript and recording will also be
11 available. The transcript in about a month and the
12 recording of this event in about a day or two.

13 Another disclaimer, the California Energy
14 Commission is committed to hearing from all interested
15 parties and encourages comments from the public and
16 stakeholders. We encourage the submission of detailed
17 comments to our docket through the links included in the
18 notice for this workshop. And we are committed to giving
19 consideration to all comments submitted orally, as well as
20 in written form, as well as input provided by both
21 panelists and non-panelists.

22 As indicated on the screen, if you were not here
23 during the morning session, there are a couple of ways for
24 you to provide comments today. You can, during
25 presentations of the panels, you can utilize the Zoom Q&A

1 feature at the bottom and ask questions or put in chats
2 during that time.

3 We also have 30 minutes designated after each of
4 this afternoon's panels for public comment period. Please
5 use the raise-hand feature if you do wish to speak.

6 One note, if you are in this workshop and your
7 name is listed as attendee followed by a number, please
8 edit to include your name so that way we can call on your
9 name as opposed to the attendee number. This makes it a
10 little bit more personal.

11 If you're attending this workshop via telephone,
12 please press star nine to raise your hand, and then once
13 called upon, star six to unmute yourself. When you do get
14 comments, please say and spell your first and last name,
15 state your affiliation and then make your comments.

16 We are also encouraging, want/need feedback after
17 today's workshop, either in comments to any of the topics
18 that are discussed today, as well as that are part of
19 equitable building decarbonization or comments specifically
20 addressing the questions that are posed in a request for
21 information, which is on the webpage for this program. I
22 will put that webpage in the chat to make it easier to
23 access. You can also go ahead and Google or use your
24 favorite search engine and just type in Equitable Building
25 Decarbonization Program Energy Commission and it should pop

1 up in the first four or five results, and then click and
2 go.

3 If you have any questions, you can reach out to
4 the -- there's information on the webpage where to reach
5 out to. You're also welcome to reach out to me directly,
6 Jennifer Nelson, jennifer.nelson@energy.ca.gov.

7 And with that, we can turn it over unless
8 Commissioner or Vice Chair, if you want to make a couple
9 comments, we can do that. If not, then we'll turn it over
10 to Deana Carrillo to facilitate the next panel.

11 COMMISSIONER MCALLISTER: Just really briefly, I
12 won't go into any depth here, but just wanted to thank
13 everybody for being with us and sticking it out into the
14 afternoon. And also, you know, in particular, these two --
15 this is our opportunity to begin to talk a little more
16 turkey in terms of actual programs. And we'd love to hear
17 about models.

18 You know, there are a number of existing programs
19 out there at the Air Districts. You know, we heard some of
20 them from the PUC, but they're at local governments, and
21 some of the RENs and Councils of Government, the
22 metropolitan planning organizations across the state. Like
23 there are some interesting program models that may or may
24 not be in the energy sector but that are program models
25 that could potentially help us design these programs to

1 have the most effective touches with actual, you know,
2 residents and homeowners across the state.

3 So think creatively and bring us your ideas and
4 sort of analogs and metaphors, or analogs and examples of
5 actual projects out there. You know, all welcome. And,
6 you know, again, we need to really think outside the box
7 here to get these programs ramped up in the near term, and
8 then really dialed in for a solid foundation for the longer
9 term as we find ways to bring in private capital and really
10 get the scale to get those goals of 6 million heat pumps
11 and 7 million climate friendly, climate ready homes by 2035
12 and, you know, those are big numbers. So, you know, I just
13 want everybody to think, give us their best thoughts.

14 And thanks again. Looking forward to these two
15 panels on the Direct Install Program and the incentive
16 program.

17 Vice Chair, did you have any comments? Thanks
18 for joining us in the afternoon.

19 VICE CHAIR MCDONALD: No, I'm eager to learn,
20 though, so I will jump in as I'm allowed. And, you know,
21 I'm here and I appreciate the opportunity.

22 COMMISSIONER MCALLISTER: Thanks to all the
23 panelists for both of these panels. And, you know, we have
24 some very innovative strategic leadership thinking
25 happening in the state, so thanks everyone for being with

1 us.

2 And off to you, Deana.

3 MS. CARRILLO: Great. Thank you, Commissioner.

4 Hello everyone. My name is Deana Carrillo and
5 I'm one of the Directors here at the Energy Commission,
6 working to stand up several of our building decarbonization
7 programs here. And it is my pleasure today to be the
8 moderator of the next panel where we're going to work on
9 facilitating a bit of a roundtable discussion, both with
10 the dais and with those here online. And I will just kick
11 it off.

12 Our first speaker today is Jamie Katz.

13 And Jamie, if you could introduce yourself? I
14 want to make sure we're not having any technical issues.

15 MX. KATZ: Yeah. No, I'm right here, Deana. I'm
16 going to go ahead and start sharing my screen if that's all
17 right.

18 MS. CARRILLO: Perfect. Thanks, Jamie.

19 MX. KATZ: Great. Okay. Excellent. Thank you
20 all so much. So hello. My name is Jamie Katz. I'm a
21 Staff attorney with Leadership Counsel for Justice and
22 Accountability. My pronouns are they/them. I'm based out
23 of our Fresno office. And today I have the -- I'm looking
24 forward to the opportunity to share with you some initial
25 thoughts about ensuring that building decarbonization in

1 this program is truly equitable.

2 So a little bit of background. Leadership
3 Counsel for Justice and Accountability works alongside some
4 of the most impacted communities in the San Joaquin and
5 eastern Coachella Valleys on a variety of issue areas
6 ranging from land use to drinking water, energy, housing,
7 and a variety of others.

8 The three key points that I want to get across
9 here today are, one, that equitable building
10 decarbonization is a key priority for environmental justice
11 communities in the state of California. We need to make
12 sure that we follow through on the commitment made in last
13 year's budget -- or this year's budget, I should say.
14 Next, that co-creation needs to be a central organizing
15 principle as this program is stood up and implemented. And
16 finally, in fact, benefit and prioritize the communities
17 laid out in this program.

18 So first, this is a priority for environmental
19 justice communities. So, you know, we have -- you know,
20 the colleagues and I who worked and advocated for this in
21 the budget this year really wanted to ensure that there was
22 as much funding as possible for the Direct Install Program.
23 I'm very much looking forward to the incentive conversation
24 later on this afternoon to learn more. But, you know, what
25 we have seen is that the Direct Installation Program is

1 really the most effective way to reach folks who do not
2 have the upfront capital to make these upgrades to where
3 they're living.

4 Next, you know, the residents that we work with,
5 they want to be part of the energy transition. They just
6 need a pathway that works for them to do so. And they also
7 see that, really, the clear co-benefits, many of which have
8 been discussed already today, but just to lay out, you
9 know, improvements in indoor and outdoor air quality,
10 improved habitability in their homes, and of course, with
11 the appropriately paired policies, the potential to reduce
12 significant energy burden that many residents that we work
13 with face.

14 So I want to talk a little bit about co-creation,
15 what it is and why it's so important.

16 So I think, first of all, I mean, I think today
17 is a great first conversation, but I think it's important
18 to -- for this process to include co-creation with
19 residents, the folks for whom this program is intended to
20 benefit, beginning today and moving throughout this
21 process. So that means, again, not only in the process
22 that the CEC is running but required in terms of by any
23 program implementers later on in the process.

24 Some tangible things that this means, this means
25 accessible materials. That not only means that they're

1 available sufficiently ahead of time and in languages that
2 residents can understand, but with an appropriate level of
3 detail where you are neither required to have an advanced
4 degree in order to understand them, but they also have
5 enough specificity that the folks impacted by these
6 policies can understand meaningfully what's going on.

7 Next, accessible and participatory meetings.
8 This means meetings that are held at a time and a location
9 where folks who don't get paid to do this kind of work
10 full-time can participate. So that means it's inconvenient
11 for maybe some of the folks here today, certainly I know
12 it's convenient for me to have meetings that are held
13 during business hours, but having meetings in evenings, on
14 weekends are really important for residents to be able to
15 participate.

16 Also looking at a format which values the
17 expertise that everyone is bringing to these conversations
18 where there's, you know, active dialogue throughout, where
19 it's not, you know, folks with advanced degrees talking to
20 people who have an expertise in, you know, the community
21 where they come from and are bringing other expertise that
22 aren't always valued in these spaces.

23 And I think the final thing I'll say on co-
24 creation is that, you know, Leadership Council, we've seen
25 a lot of really encouraging steps in the 2022 IPER Update

1 in terms of the best practices for community engagement.
2 We've provided some additional comments to sort of flesh
3 that out. But we would encourage, as this program is being
4 stood up, to sort of look to that for some best practices.

5 I think the last main point that I want to raise
6 are just some high-level priorities for how to ensure the
7 benefits are going to get to the folks this program is
8 intended to benefit. I, of course, can't touch on
9 everything. You know, I know another presenter is going to
10 be talking about tenant protections. That's, of course,
11 incredibly important to many of the residents that we work
12 with. I'm going to be talking though about holistic home
13 upgrades. So this is extremely important to ensure that
14 residents are able to access, you know, to participate in
15 this transition.

16 I think in particular what we've seen is
17 through -- the San Joaquin Valley pilots have really, you
18 know, as the CPUC has mentioned earlier, really has
19 elevated the need for policy that specifically considers
20 residents of older mobile homes. And so what we've seen in
21 the San Joaquin Valley pilots, which had, in general, a
22 \$5,000 cost cap per home, that worked really well for
23 certain kinds of housing stock but did not work in general
24 for particularly older mobile homes, so that cost could be
25 four, sometimes six times that amount. And so needing to

1 look at creative ways to address that cost cap issue.

2 Also issues around residents who do not have an
3 up-to-date certificate of title and that the pilot
4 identified a sort of expedited process with HCD to get
5 residents access to that.

6 And finally, that many of these older mobile
7 homes are not up to code either because of, you know,
8 degradation over time or unpermitted additions to their
9 mobile homes and trying to find ways to give residents not
10 only the funding, but enough lead time to make those
11 adjustments so that they can participate fully in these
12 programs.

13 I think the final point that I really want to
14 make here is that the reason that, you know, there's many
15 older homes, older mobile homes, places where lower-income
16 folks live are not able to accommodate these technologies
17 are because of historical and present day patterns of
18 disinvestment, and that what we need to look at is ways of
19 pairing this program with efforts for investments in more
20 affordable housing, not only because it's the right thing
21 to do but because we, as California, are not going to meet
22 our climate goals or our decarbonization goals if low-
23 income Californians are not able to live -- to participate
24 in building decarbonization policy. And I understand that
25 this program is, again, just a down payment on what we need

1 to do and is not intended to build new affordable housing.

2 But what I would love to see is that one of the
3 outcomes of this program is that we identify key
4 opportunities for stakeholders in building decarbonization
5 to be allies and advocates for additional funding for
6 affordable housing. Because the fact is, again, we are not
7 going to reach our decarbonization targets if we're not
8 ensuring that every Californian has the opportunity to
9 participate.

10 And I think with that, here are a couple of
11 resources that I would encourage folks to check out. And
12 thank you so much.

13 MS. CARRILLO: Thanks so much, Jamie. Appreciate
14 your thoughts on you being here today.

15 Next we have Ericka Flores with NRDC. Ericka,
16 could you go ahead and introduce yourself?

17 MS. FLORES: Of course. I think before I get
18 started, Gabriel has my -- there we go. Thank you so much.

19 Thank you for having me today. My name is Ericka
20 Flores. My pronouns are she/her/ella. I am a clean energy
21 and equity advocate with NRDC. And I just want to thank
22 the CEC for having me here today to talk a little bit more
23 about the Direct Install Program and how we would like to
24 see this being implemented.

25 Next slide.

1 So the first thing is cost caps. Now we believe
2 that the Direct Install Program should be more generous
3 rather than restricted with the money invested to fully
4 electrify homes. Now we're not necessarily asking for cost
5 caps. We know that we should be very careful because cost
6 caps are tricky. And we know that in order to fully
7 electrify a home, including electrical and building
8 modifications necessary for the electrification of that
9 home or apartment, in addition to other important
10 complementary energy efficiency measures, the cost could
11 range anywhere from \$10,000 to \$30,000 per home or
12 apartment. And that's with consideration of outliers on
13 either side.

14 So if the goal is to have a lot of breadth but we
15 can accept limited debt per project, then a cost cap could
16 be necessary in order to help guide that framework.
17 However, if the goal is to upgrade a home comprehensively
18 and then market has complete, then the higher cap and more
19 flexibility will most likely be needed.

20 Also, and I'll be talking a little bit more about
21 that in a different slide, we have to consider the ability
22 to leverage other programs. And this is also going to come
23 into effect because sometimes those are easy options to
24 integrate and sometimes they're not.

25 So, you know, also, in order to not be overly

1 rigid, as some homes and or apartments will be more
2 expensive than others, as I mentioned, arriving at a total
3 budget and household goal based on a simpler average per
4 home will also allow the implementer to balance out higher
5 costs and lower projects.

6 Now ultimately, we believe that the budget will
7 have to be very substantial and we know that. And again,
8 as I mentioned, that will help facilitate giving local
9 implementers more flexibility to distribute funds, so no
10 cost caps per home.

11 Next slide.

12 The next thing is tenant protections. So the
13 statute actually mentions tenant protections. But one
14 recommendation that we have is that the statute says that
15 the DI program, the Direct Install Program, may include
16 tenant protections for participating rental properties.
17 But the issue with that is that we believe that that word
18 "may" should be a must and that we must ensure that renters
19 who engage in this program are fully protected at all
20 times. Because in order to have a fully successful
21 implementation program, we have to ensure that the tenants
22 who engage in the Direct Install Program, the DI program,
23 are reassured that they will not be misplaced on house and
24 that there will not be any increase in rents after the DI
25 program is complete.

1 Another very important piece of this is that the
2 information that these protections, how they're laid out,
3 should be guided by trusted community-based organizations,
4 should be guided by tenant rights organizations who are the
5 experts, and ideally, one that community has entrusted
6 already.

7 Now because the Direct Install Program is aimed
8 to engage with low-income communities, we know that we want
9 this to be inclusive, we want this to be diverse,
10 undoubtedly, we have to know and assume that many of these
11 individuals, many of these residents will be working class
12 and likely a large percentage of BIPOC residents, Black,
13 Indigenous, people of color. And historically, communities
14 of color have been displaced, removed, and been unjustly
15 evicted.

16 And so these facts help create a distrust with
17 state-funded programs such as this one that may require
18 tenants to be apprehensive to engage and also apprehensive
19 to leave their home for a short or long period of time
20 while building modifications are complete.

21 So one thing that we believe is going to help
22 close that gap is, as I mentioned at the beginning of this
23 slide, is to reassure tenants that the housing protections
24 will be available to provide safe, clean, and local nearby
25 to where they live housing if and when they are needed, and

1 that they -- and that we select and work closely with
2 tenant rights organizations because they are the true
3 experts. We want this to be fundamentally reassuring that
4 we are helping and not causing additional harms.

5 And so community-led grassroots organizations are
6 the ones who are the experts. We should lean on their
7 expertise to help guide the Tenant Protections Program and
8 how this should look like as the Direct Install Program is
9 actually being developed.

10 Next slide, please.

11 The other thing is labor standards. So NRDC
12 supports giving preference to skilled and trained workers,
13 and also apprenticeship programs, wherever and whenever
14 available. The hiring of local workers really, really,
15 really matters, and as well as the hiring of people of
16 color, local workers, and groups of people who have
17 traditionally been left out of the workforce. This will be
18 imperative for this program in ensuring that it's
19 successful as well, that it's inclusive and diverse, and as
20 Jamie mentioned, that it's equitable.

21 And so one other thing that I want to mention
22 here is that when we pay these workers, our workers, we
23 want to make sure that they're being paid livable and
24 dignified wages to ensure that they're being able to
25 survive off those wages as well. So that's very important,

1 that piece.

2 Next slide.

3 Another thing is leveraging the money. So when
4 it comes to this program, we want to make sure that we're
5 not starting a new program in places where they already
6 exist. So we believe that if there's a program already,
7 for example, there might be existing programs in regions
8 such as Los Angeles and Sacramento, where we may want to do
9 regional things that can work in conjunction with the
10 existing programs there, then we should focus on that
11 rather than starting programs in other places that may not
12 have funds to leverage to ensure everyone gets a chance.

13 And the reason why this is important is because
14 we don't want these places to end up competing against each
15 other, because then the places with the resources will then
16 get all the resources. And that is a problem, and it is
17 not going to be equitable. So we want to ensure that we're
18 preventing that, they're not competing against each other.

19 Let's see. Okay, next slide, please.

20 And the very last thing is we want to allow time
21 to set up this program. The Direct Install Program is new.
22 It's going to take time to get set up, and that's a good
23 thing. We don't want to rush this process. So in the
24 meantime, we should take advantage of the time while the
25 program is being set up and being shaped to get feedback

1 from community-based organizations, community-led,
2 community-centric organizations to continue to help shape
3 and give feedback to the program and really listen to what
4 they have to say.

5 And in the meantime that this is happening, other
6 incredible programs can benefit from the 2022 Fiscal Year
7 Fund, such as the Low-Income Weatherization Program,
8 Multifamily Program, and TECH. So if we have some money
9 already, we should put that into those existing programs so
10 that they can benefit as well.

11 So ultimately, the takeaway from this slide is
12 let's not rush the process. Let's ensure that we have a
13 really good implemented program that's equitable,
14 inclusive, and diverse, and that is not missing anything
15 that we want to see and that communities want to see within
16 this program.

17 And next slide.

18 And that's it. If you have any questions, I'll
19 be happy to answer them. You can always feel free to reach
20 out to me. My email is there on the slide. And once
21 again, thank you for the time allowed to be able to share
22 some of these ideas and points.

23 MS. CARRILLO: Great. Thank you so much, Ericka.
24 I do have one quick follow-up question for you just for
25 clarification for both myself and perhaps the other

1 attendees.

2 In your slides, you recommended -- I believe what
3 the recommendation was that the funding go to areas where
4 existing programs aren't currently active. Was that the
5 correct takeaway?

6 MS. FLORES: No. The funding go into programs
7 where they're already active. They are active.

8 MS. CARRILLO: Gotcha. Thanks for that
9 clarification.

10 Alright, with that, I'm going to pass it off to
11 Mudit.

12 Mudit, could you go ahead and introduce yourself?

13 MR. SAXENA: Yeah. You got it. Can you hear me?

14 MS. CARRILLO: Yeah, we can. And you should be
15 able to share your slides.

16 MR. SAXENA: I'll do it right now. Okay. Thank
17 you.

18 Hi. My name is Mudit Saxena. I am the CEO and
19 founder of XeroHome. Are you able to see my screen? And
20 is that the right screen?

21 MS. CARRILLO: Yes.

22 MR. SAXENA: Alright.

23 MS. CARRILLO: Heat pump retrofits?

24 MR. SAXENA: Yeah, you got it. All right.

25 Great. Thank you.

1 MS. CARRILLO: Yeah.

2 MR. SAXENA: Let me see. One more second here.
3 Let me situate myself. Alright. Great. Yeah.

4 My name is Mudit Saxena. I'm the CEO and founder
5 of XeroHome. My expertise is in building energy modeling
6 and large-scale energy analytics. I have about two decades
7 of experience working in this field, and I just wanted to
8 bring the perspective of data and analysis to our
9 discussion today.

10 So before I begin, a quick acknowledgement that
11 some of the work I'm presenting here was funded by Southern
12 California Edison and Pacific Gas and Electric under the
13 Codes and Standards and Cross-Cutting Program (phonetic).
14 So we have 14 million homes in California, about 9 million
15 of those are single-family, and each one of these homes is
16 unique. They are in a different location, they pay
17 different utility rates, they're in different climates, and
18 they're built and used differently. So we can't quite
19 think of all homes in sort of one broad stroke. They are
20 very, very different. And very importantly, this utility
21 rate piece is quite important.

22 So when the question comes up, which is, will
23 heat pump upgrades result in utility bill savings? Well,
24 the answer, as we found, depends on several factors, and
25 we've been working on this for a few months now. And these

1 are the five factors that, in my opinion, are the ones that
2 really impact whether you're going to see your utility
3 bills go down or not. And those factors are utility rates.

4 You are definitely, in an electrification
5 upgrade, you're switching from one fuel in favor of another
6 fuel, in this case, natural gas, to electricity, and
7 electricity is more expensive as a fuel. But heat pumps
8 can be 300 percent to 400 percent efficient, which makes it
9 possible for you to cover that cost increment. But across
10 the state, there's such a diversity in utility rates, that
11 we don't find this to be true everywhere. You may or may
12 not come out on top.

13 There was a question in the earlier session which
14 Rory Cox answered about how does a TECH Program take care
15 of the utility bill savings that are positive or not? And
16 I wanted to counter Rory's response to that inquiry, going
17 from the TECH experience has talked about how they don't
18 really see that. Well, a lot of the work we've done really
19 shows us that it's really a mixed bag. You are not
20 guaranteed that your utility bills will go down.

21 I'm sort of thinking out loud, perhaps, Rory's
22 experience and the TECH, TECH perhaps self-selected for
23 regions that were favorable, their utility rates have been
24 favorable for electrification. But if you look across the
25 state, that may not be the case. The other four aspects

1 that really impact cost effectiveness, or whether you'll
2 see utility bills go down, are your existing equipment that
3 sets your baseline, that's what you're comparing against,
4 of course, the envelope of your building, the usage
5 pattern, and of course, the climate.

6 And to kind of make the point, I looked at -- I
7 took the utility regions, this is the utility territory
8 maps, or electric and gas rates, and I colored them by
9 whether it's high versus low, so there's a gradient here.
10 And you can see that the state is pretty large and diverse,
11 and we've got quite a lot of diversity in terms of having
12 high to low utility rates, both for electric and gas.

13 And what really is interesting is when you put
14 these two maps together and sort of superimpose them and
15 you start to see sort of a pattern emerge, which is really
16 great to see because you can then start to identify places
17 where electric rates are low compared to natural gas, and
18 those regions become sort of inherently favorable for
19 electrification. So by looking at a sort of regional scale
20 analysis like that, you could start to identify and you can
21 start to see some of those areas emerge as I overlap these
22 two images.

23 But why stop there? Let's kind of take another
24 step here and look at climate. Here is the solar radiation
25 across the state. And we've got a state that's very

1 diverse in this region, in this manner as well. You've got
2 really extreme climates in the desert region in the south.
3 You've got mild climate on the coast.

4 And if you're going to put that on top of this,
5 as well, you can start to now look at this and say, okay,
6 where are my heat pumps going to be more effective as, you
7 know, if you're in a place where you are needing a lot more
8 heating and cooling, it's a more extreme climate, your heat
9 pump is going to be used a lot more, which helps in its
10 cost-effectiveness, whereas in coastal and milder climates,
11 it's harder to justify replacing the heat pump, especially
12 when there are homes that don't have cooling in a lot of
13 places.

14 So as you superimpose more sort of layers on
15 this, you can start to see exactly where our sort of areas
16 might be. And then the last piece I wanted to bring was
17 the equity lens. And I'm just grabbing a screenshot here
18 from CalEnviroScreen looking at the population
19 characteristics, and one could think, sort of taking that
20 and also superimposing that on top of this, and now the map
21 is completely unreadable, but my point is that you can kind
22 of see how layering such information can really give the
23 California Energy Commission the, you know, needed data to
24 prioritize where a Direct Install Program might not just be
25 profitable and, you know, decrease the utility bills for

1 the customer, but also is going to face where it is needed
2 most and is going to save the most carbon because it's
3 going to be used the most.

4 So all these things can be brought in from sort
5 of a macro-level perspective as you look at data with this
6 sort of macro-level analysis, but we don't have to do it at
7 that level. What's great is that, you know, although
8 buildings are complex. You know, homes are fairly complex
9 when you think about how they heat and cool themselves and
10 how water is heated, et cetera. There are advanced
11 calculation tools that we have available now that can be
12 used to predict savings and to prioritize upgrades.

13 So all of those pieces of information as layering
14 those on a macro-level, you could think of those as inputs
15 into a calculation program, like an energy modeling tool,
16 and processing that at scale we can start to prioritize and
17 create these heat maps for regions where heat pumps should
18 be installed first or where they should be prioritized.

19 One such example of a large-scale analysis we
20 just recently completed was for the City of Petaluma. This
21 is a large-scale energy modeling analysis we did. There's
22 14,000 homes in Petaluma, and we modeled each and every one
23 of those, so every dot on the map represents an energy
24 model of a home, and so there's 1,400 dots on the map. And
25 you can start to create these sort of heat maps because the

1 energy modeling takes into account the TOU rates, the
2 carbon intensity, the utility bill impacts. In fact, we
3 can even feed in prior energy usage data to calibrate these
4 models at scale. So this kind of analysis capability
5 allows us to really start to think of using data as a way
6 to guide our Direct Install Programs.

7 One of the questions or key insights that came
8 out of that Petaluma program or analysis was the city asked
9 us, you know, our -- will electrification increase or
10 decrease utility bills for our homes? And the answer, I
11 can have you concentrate on the green graphic here, which
12 is full electrification, heat pump, HVAC, and heat pump
13 water heater, the answer that came out is that, well, it's
14 about 80 percent homes that will see positive savings or
15 decrease in their utility bills, and about 20 percent homes
16 that will see an increase in utility bills. And that's
17 given the utility rates, it's a little more clean power,
18 and PG&E gas rates, and the climate of the region, and the
19 homes that we were able to model there.

20 So each of these dots, again, on the chart here
21 is homes, there's 1,400 homes here, and we -- oh, sorry,
22 14,000 homes, and these homes are on this axis showing you
23 whether you have positive or negative savings. So anything
24 above zero, you're seeing positive savings.

25 So this is both good news and bad news; right?

1 So the city was like, okay, that's great, 80 percent of our
2 homes are going to have their bills go down, but then also
3 that means 20 percent of homes will have their bills go up.

4 And so what we were able to do is sort of open
5 this up even a little bit further, which is what analysis
6 and analysis tools like these allow you to do, is for these
7 20 percent homes, this is where we can really use energy
8 efficiency and renewables, and then combine with
9 electrification and create sort of a positive savings
10 package.

11 And what really came out of this analysis was
12 that, you know, adding these energy efficiency measures
13 along with electrification is really the right approach
14 that we need to have to ensure that the savings are there,
15 ensure that the utility bills are going down, and you end
16 up with a much more comfortable, livable, better, you know,
17 healthy environment for the occupant. So it's all in all a
18 win-win.

19 So to kind of bottle it down, you know, we were
20 able to see that there's a mixed bag here when it comes to
21 using utility bills. And we've done this analysis across
22 multiple cities in the state now and I can tell you that
23 it's always a mixed bag. There's very few cities where you
24 have always positive savings. It's going to be some
25 negative and some positive. And this is where efficiency

1 and renewables can really play a big role.

2 So I'll end with this slide, which is my kind of
3 two points that I wanted to leave everybody with, which is
4 the Direct Install Program for heat pumps for this. You
5 know, we can identify locations or home characteristics,
6 usage patterns, where heat pumps replacement will result in
7 utility bill savings, and then prioritize low- and middle-
8 income regions with a high equity need for those
9 replacements.

10 And then where utility savings are harder,
11 identify efficiency and renewables when packaged with heat
12 pumps can guarantee utility bill savings and then
13 prioritize the low-income and middle-income homes again,
14 which are great candidates, usually, because they are
15 typically not been upgraded for a very long time, so they
16 make themselves very good candidates for energy efficiency.
17 There's a lot of savings. There's a lot of low-hanging
18 fruit to be had here. And, you know, combining that with
19 electrification really, really brings the whole package
20 together.

21 So I'll stop here and send it back to you for
22 questions, Deana.

23 MS. CARRILLO: Thanks, Mudit. I do have several
24 questions. But I also want to open it up to others and for
25 a conversation amongst the panelists, so I'm going to hold

1 off because I don't want to monopolize the time.

2 COMMISSIONER MCALLISTER: So, Deana, this is
3 Commissioner McAllister. I just wanted to say, just thank
4 the panelists. I've been having to fight a few fires here,
5 so I've been in and out, so I'll save my questions for the
6 end of the panel.

7 MS. CARRILLO: Great. Thank you, Commissioner.

8 Vice Chair, did you have a follow-up question now?

9 VICE CHAIR MCDONALD: I don't have a question. I
10 would say I appreciate all of these panelists and what they
11 brought to the table today.

12 The Leadership Counsel for Justice and
13 Accountability -- I'm just looking at my notes real
14 quick -- Jamie articulated a lot of thoughts that I think
15 resonate with all of my low-income tribal members out here.
16 So I think there are some things that transfer across, and
17 I appreciate that articulation.

18 Ericka, I'm absorbing some of the comments. I
19 think I agreed with all of them, but your approach was a
20 little bit more process-oriented, right, as far as the
21 different programs and how to break them down. I think it
22 was tremendous the way that both of those panelists do it.

23 And I'm still absorbing the final panelist -- is
24 it, I'm sorry, Mudit? -- the last. So I got really
25 intrigued with the maps. I think that type of use of data

1 is going to be tremendously valuable across all sorts of
2 programs and processes. I certainly identified with the
3 need for, you know, or how much impact heat pumps could
4 make in desert climates and how they, you know, could
5 effectively lower bills and improve carbon emissions in my
6 community.

7 So I appreciated all of the panelists. I don't
8 have any questions for them, but I, you know, I hope
9 everything they brought to the table is taken seriously.
10 That's all I can really say.

11 MS. CARRILLO: Great. Thank you, Vice Chair.
12 We do have one other panelist.

13 Commissioner McAllister, did you have a follow-up
14 before our last panelist? Oh, you're muted, sir.

15 COMMISSIONER MCALLISTER: Sorry. So how do we
16 reorganize? Sorry, I had to get off for a little while, so
17 I didn't --

18 MS. CARRILLO: Yeah, we've got one more.

19 COMMISSIONER MCALLISTER: -- I didn't follow
20 exactly what's up.

21 MS. CARRILLO: Yeah, we've got one more panelist
22 to give a short brief presentation, and then we can open it
23 up for a roundtable discussion and questions.

24 COMMISSIONER MCALLISTER: Okay. Great.

25 MS. CARRILLO: And then back to the dais.

1 COMMISSIONER MCALLISTER: Who's the final
2 panelist?

3 MS. CARRILLO: Mr. Nick Dirr.

4 COMMISSIONER MCALLISTER: Oh, Nick. Okay.
5 Great.

6 MS. CARRILLO: Could you go ahead and introduce
7 yourself?

8 COMMISSIONER MCALLISTER: Yeah. Great. So I'll
9 wait until after Nick goes and then ask my questions.

10 MS. CARRILLO: Sounds good.

11 MR. DIRR: Sure.

12 COMMISSIONER MCALLISTER: Great. Thank you.

13 MR. DIRR: Hi, everyone. Nick Dirr, Senior
14 Director of Programs at AEA, the Association for Energy
15 Affordability.

16 Let me pull up my PowerPoint. Let's see here.

17 MS. CARRILLO: Nick, we could also run it here if
18 it's easier.

19 MR. DIRR: Okay, now I got it. Are you able to
20 see the screen just fine?

21 MS. CARRILLO: Yeah, we're good. Thanks.

22 MR. DIRR: Great. So I work with AEA. We're a
23 technical nonprofit with a focus on affordable multifamily
24 buildings, so that's going to be the main perspective I'm
25 bringing in today's panel. We're involved in program

1 design and implementation, technical assistance, training
2 and research, and have been involved in a number of deep
3 energy electrification projects, again, associated with the
4 multifamily building stock.

5 So just to kind of set the stage, you know,
6 multifamily is a fairly unique type of building. You know,
7 from an electrification perspective, it can be pretty
8 diverse. So, you know, for HVAC electrification
9 opportunities in a multifamily building, it really depends
10 on what the existing HVAC system is, you know, so there's a
11 lot more diversity in regards to HVAC system types than one
12 might see in a single-family residential building, so
13 something that's going to have to be considered in a future
14 Direct Install Program.

15 So if a building already had existing air
16 conditioning, then, you know, traditionally converting that
17 existing air conditioner to a new heat pump is pretty much
18 the path of least resistance in regards to electrifying
19 HVAC. If the building did not have existing air
20 conditioning or it had a really old type of heating system,
21 you know, some of these older multifamily buildings have
22 like a central steam heating system, then they really need
23 to rethink what type of HVAC system would be the best for
24 that project.

25 So usually that's not necessarily going to be a

1 like-for-like type replacement. That's going to be a brand
2 new HVAC system that, you know, may be rather involved from
3 a retrofit perspective, you know? And that could include
4 mini split heat pumps or through-the-wall package terminal
5 heat pumps.

6 From the water heating side, around 40 percent of
7 multifamily buildings have water heaters in the apartment.
8 So for those situations, just a traditional, you know,
9 residential heat pump water heater would be the retrofit
10 consideration there. However, about 60 percent of
11 multifamily buildings have a central water heating system.
12 So the electrification opportunities associated with that
13 are going to be more of a commercial, higher complexity-
14 type retrofit, where it's replacing an old gas boiler with
15 a new commercial size heat pump water heater that serves
16 the whole building.

17 Also in multifamily properties, they often have
18 dedicated laundry rooms, some of which have their own water
19 heater. And then some of these multifamily buildings,
20 including affordable multifamily, also have pools and spas,
21 so that's also an opportunity to install a heat pump pool
22 heater in those applications.

23 Then, obviously, other electrification
24 opportunities in these properties would be, you know,
25 induction cooking, laundry drying, and then, obviously,

1 electrical capacity upgrades that are going to be needed to
2 accommodate all these retrofits.

3 So, you know, when, you know, the CEC is looking
4 at decarbonization, you know, it's not just about
5 electrification. And Mudit really, you know, hit the nail
6 on the head on that too, it's electrification, it's energy
7 efficiency. It's also a lot of other opportunities around
8 health and safety and just improving the livability of the
9 homes.

10 But pairing electrification with energy
11 efficiency is really going to be critical for this
12 comprehensive decarbonization approach. You know, number
13 one, if the envelope is made more efficient and there's any
14 way to reduce the heating, cooling or hot water loads for
15 the building, that means that newly electrified equipment
16 is going to need to run less. So there's going to be a
17 positive utility bill benefit on that. Also the electric
18 grid impacts will hopefully be minimized when
19 electrification is paired with energy efficiency retrofits.

20 And then sometimes this means that you can
21 actually use lower capacity heat pump equipment for either
22 HVAC or water heating. So there's cost implications and
23 electricity demand implications as well. So, you know,
24 that's -- we're talking about improving the envelope of the
25 building, the ventilation systems of the building, the end

1 use fixtures, so plumbing fixtures, and then distribution
2 systems is really important, both for HVAC but also and
3 especially for central water heating applications. It's
4 not necessarily just replacing the old gas boiler with the
5 heat pump water heater. It's also looking at the
6 distribution of the hot water that goes to the building and
7 making improvements there. And that all needs to be tied
8 hand in hand with the electrification retrofit.

9 Then, obviously, incorporating efficient lighting
10 and appliances. While it doesn't directly impact the loads
11 associated with that newly electrified equipment, it's an
12 opportunity to reduce overall electricity consumption,
13 which will have both mutable benefits but also positive
14 grid benefits.

15 So what we've seen for some of the key program
16 features for electrification and decarbonization programs,
17 it really mirrors some of the key program features that
18 we've seen in energy efficiency programs. So I know, you
19 know, comments have been made throughout to make sure that
20 the programs are as streamlined and simple as possible so
21 that it's easy for participants to understand,
22 participating contractors to understand, all of us on these
23 calls today to understand. So there's a balance between
24 making sure a program is streamlined and simple, but also
25 making sure it's flexible and adaptable. And those are

1 sometimes competing tensions that, you know, as a state and
2 as the Energy Commission sort of develops these guidelines,
3 that it need to be a balancing point between, again, that
4 streamlined simplicity, but also making sure that things
5 are flexible and adaptable.

6 Having a knowledgeable resource that, you know,
7 participants, contractors, communities can engage with
8 around opportunities is really critical, so I would highly
9 recommend the Energy Commission consider that.

10 And then a lot of times projects are going to
11 need a lot of project management support, customer support,
12 technical assistance. So working with really strong
13 partners in these programs will be important to help some
14 of these more complex projects move forward.

15 You know, rebate structure best practices, you
16 know, this applies both to an incentive program, but also
17 to a Direct Install Program. Typically, you know, the
18 retrofits done in the apartment unit are going to be higher
19 cost sort of per apartment basis than the central retrofits
20 typically would be. And again, that's because, you know,
21 even with economies of scale, each retrofit within a unit,
22 you know, has its own unique challenges. So typically, you
23 know, those are higher costs, so the incentives or the
24 subsidies are going to be higher for the in-unit retrofits.

25 Sometimes it's a challenge to balance the sort of

1 greenhouse gas or energy benefits certain retrofits provide
2 relative just to the cost of the retrofit. So like a
3 really good example is, you know, kind of what Mudit was
4 explaining before, converting from, you know, a gas heating
5 system with a really inefficient air conditioning system,
6 converting that to a heat pump in a very hot or cold
7 climate would result in a lot of greenhouse gas savings.

8 Same thing with water heating upgrades, whereas
9 retrofits say in a more mild climate, or retrofits
10 incorporating electric cooking, you know, those tend to be
11 relatively expensive. But like the relative greenhouse gas
12 savings on those may be lower, but the subsidy still needs
13 to be sufficient to enable that work to go forward. So
14 sometimes there's a potential decoupling of the GHG or
15 energy savings benefit of retrofit relative to the cost or
16 subsidy needed to make that retrofit happen.

17 And then obviously for affordable multifamily,
18 especially for properties that don't have access to a lot
19 of reserves, incentives are really critical to make this go
20 forward. You know, Chuck from CSD mentioned this earlier
21 but, you know, it's really important that programs can come
22 together, either as a singular program or as programs
23 learning multiple resources to, you know, sometimes cover
24 50, 60, 80 percent of the cost of the project to enable
25 this to go forward.

1 There's just not enough access to reserves for a
2 lot of affordable multifamily to make this project happen
3 and go forward, especially since these retrofits tend to be
4 pretty expensive. I think, you know, Ericka shared the
5 average cost that they've seen, and that pretty much aligns
6 with what we've seen too, is that for these comprehensive
7 retrofits, it could be anywhere from \$10,000 to \$30,000 per
8 household.

9 So just, you know, considerations around
10 electrification projects. I think most folks are probably
11 familiar with this, but definitely electrical upgrades and
12 building modifications are also needed, in addition to
13 actually retrofitting the equipment. I mentioned the
14 upfront cost for doing these retrofits can be rather high,
15 you know, somewhere between \$10,000 and \$30,000 per
16 apartment or per household.

17 A lot of education is still needed for, you know,
18 communities, tenants, consumers, and contractors, and it's
19 still a rather complex project for some of these. For
20 example, like a large central system is going to need some
21 engineering, design, and sizing support.

22 And then just the range of options. So I think a
23 lot of these retrofits are replicable and repeatable, and
24 we should definitely lean in on that and emphasize that
25 where possible. But a lot of these retrofits and all these

1 projects are rather complex. And so we're going to have to
2 figure out as a state, you know, how do we help serve those
3 properties? You know, is there a direct install approach
4 that can help some of these more complicated or nuanced
5 projects, or are they best served under an alternative
6 structure?

7 So generally what we've been seeing from the
8 multifamily side of things is that there is a lot of
9 demand. So multifamily property owners are interested in
10 electrification. I think historically there is a little
11 bit of tepidness, but I think now things are changing. I
12 think a lot of it is, you know, a lot of the regulations
13 that are coming down the pike from the Air Resources Board
14 around, you know, the future availability of purchasing new
15 gas equipment, you know, people understanding that
16 subsidies are available right now, and it's important,
17 people wanting to get ahead of this transition, we're
18 seeing a lot of interest across the board.

19 But at the end of the day, they need cost and
20 subsidy support. So we've seen that in programs like
21 LIHEAP and TECH, where there's a substantial waitlist of
22 projects that want to participate and there just isn't
23 enough funding yet in those programs. So I think
24 everything that's coming down the pike from the CEC and
25 from the federal government is really going to help unlock

1 a lot of this potential that's out there in the multifamily
2 industry.

3 But, again, these projects have needed a lot of
4 support to kind of move forward in addition to incentives.
5 And I really do think the direct install approach can work
6 really well for a lot of these repeatable and semi-
7 standardized measures that could occur across a lot of
8 properties. And then how to tackle the more complex
9 projects will have to be something that we figure out as a
10 state.

11 And ultimately, again, I think the balance
12 between breadth and depth is something that's going to be
13 really important to figure out with this Direct Install
14 Program. You know, is the state interested in, you know,
15 doing very comprehensive retrofits on singular homes and
16 buildings and then considering them pretty much complete
17 for the next decade or two? But that's going to mean, you
18 know, a lot of cost per home and overall limited number of
19 households that are able to participate. Or do we want to
20 tackle as many households as possible? But that may mean
21 more limited intervention across the board just because of
22 the relative complexity and cost for a lot of these
23 projects.

24 And with that, I'll stop.

25 MS. CARRILLO: Thanks so much, Nick.

1 I really appreciate this panel. You all brought
2 up some very key issues that we'll be grappling with as the
3 program is designed.

4 I have a few questions for just the conversation.
5 So I encourage all the panelists to turn on their screens
6 so we can have a bit of a roundtable discussion.

7 But before I launch into my questions, just
8 wanted to see if there are any questions from the dais.

9 Commissioner McAllister, have you had anything
10 that you wanted to pose or follow up on?

11 COMMISSIONER MCALLISTER: You know, I do.

12 I really appreciate that key point that you just
13 made, Nick, about sort of the tradeoff between, you know,
14 highly detailed, deep retrofits on a smaller number of
15 homes and kind of the ability to reach more broadly and,
16 you know, spread these resources that are -- you know, it's
17 a large pot but it's limited in terms of its overall impact
18 relative to the size of our state.

19 I guess I'm wanting -- and I didn't hear
20 everyone's presentations fully, so I just apologize in
21 advance if I'm asking a question that's already kind of
22 been answered. But for that reason, the fact that we've
23 got limited, you know, important resources but limited in
24 terms of where the footprint is going to be ultimately
25 across the state with these particular resources, what's

1 your sort of feeling about what these programs look like at
2 the community level? What's your experience and sort of
3 what would you recommend us to do? Should we be sort of,
4 you know, using resources like what Mudit had talked about,
5 which I'm super excited about, those kind of, you know,
6 analytical tools that can help us target and optimize?

7 I think that -- in fact, I'll just say, I fully
8 intend to have the Energy Commission put those basic
9 baseline foundational resources to use from the get-go to
10 both conceive and target these programs, and then also as
11 tools to accomplish Streamline EM&V. And so I want to just
12 set out that expectation to everyone that we are going to
13 make that happen and we want, you know, everybody to tell
14 us how we best do that.

15 But, you know, we've worked hard at the Energy
16 Commission to become the state's clearinghouse for that
17 kind of detailed granular consumption data. And we're in a
18 position now to have an ecosystem of contractors around the
19 Commission that can operate under permanent NDAs and sort
20 of cut through a lot of the administrative bureaucracy that
21 has impeded that kind of access to data in the past. So,
22 obviously, very much taking care of that data in terms of
23 PII and all of those very important, you know,
24 cybersecurity, all of that, but kind of become the go-to
25 resource for that kind of data to really enable the

1 marketplace to use it for strategic purposes in a way that
2 really hasn't been very possible in the past. I think TECH
3 is, you know, blazing some trail here and we're happy to,
4 you know, excited about working with that program and
5 others.

6 Anyway, all this is to ask, you know, okay, we
7 have this ability to target individual homes in a low-
8 income community, should we target just the best homes that
9 get us these outcomes that we're looking for
10 programmatically so the programs look great and, you know,
11 do everything? Or should we -- or really is it better to
12 focus more broadly on each community and get deeper
13 penetration there, you know, with all the diversity that
14 we're going to find there?

15 MR. SAXENA: Yeah. Hi, Commissioner McAllister.
16 I'm Mudit Saxena here. Yeah, thank you for the comment.

17 I just want to say, data is the water or the
18 fertilizer for all of this stuff to grow.

19 COMMISSIONER MCALLISTER: I think of it as the
20 red blood cells, actually.

21 MR. SAXENA: Exactly. It carries the oxygen.
22 Exactly. So it is. It's so crucial that data is free and
23 is made available for analysis, especially large-scale.
24 Now that we have tools that can do this, having access to
25 that data is critical, and it's going to be wonderful what

1 we can do with it with the access that we will have.

2 So having said that, to your question about
3 communities and sort of what the Commission needs to do,
4 here's my two cents on it and the experience that we've had
5 running some of the large-scale analysis and the XeroHome.
6 What we found is that community engagement is critical and
7 having -- bringing the homeowner on board. I think Jamie
8 had a wonderful slide about that, which was, you know,
9 engagement from the homeowner is critical. At the end of
10 the day, they are the ones receiving all of this in their
11 house. It is a very personal decision to say yes to.

12 For them to be fully aware of what's going on,
13 why we're doing what we're doing, and what a wonderful deal
14 it is for them to get this, it's a self-education piece.
15 And it is very important that we empower homeowners with
16 the right information. We don't talk down to them, we
17 empower them. And there are ways that we've kind of
18 experimented with that in a couple of cities, Sacramento
19 being the one that we will be going live in January with
20 our tool, but it allows a homeowner to kind of type in a
21 home address and do analysis on their own, work with their
22 own home. That's very empowering. We found that.

23 And then secondly, I think just reaching homes
24 where -- especially when we're talking about, you know,
25 low-income homes, some of them don't have access to the

1 internet and the smartphone, being able to have volunteers
2 and workforces that can go door-to-door and really engage
3 with homeowners at that level, I think, is going to be
4 critical. If we consider, you know, internet and access to
5 information being critical, then we have to make it
6 accessible to everyone.

7 Those are my two cents.

8 MX. KATZ: Great. And I'll jump in here as well,
9 Mudit. I really want to echo a lot of what you shared,
10 definitely on the same page, about a lot of that.

11 I think a couple of things that I'll add, sort of
12 my initial inclination, is that a community focus has a lot
13 of benefits. And I think, one, again, like we saw in the
14 San Joaquin Valley pilots, because it's such a personal
15 decision, that we found that residents really benefited
16 from being able to go to their neighbor and see how an
17 induction cooktop worked, see that a heat pump worked, that
18 that all really helped.

19 We've also heard -- and you know, my expertise is
20 not in labor issues, but I will say from talking to labor
21 partners that one of the challenges in terms of sort of
22 having, like you know, specifically thinking about smaller
23 communities, having enough work to do, that sort of the
24 contracting works to sort of have enough work for folks to
25 do to sort of focus at more of a community scale can sort

1 of help to do that. But again, I would encourage you to
2 talk to labor partners about sort of more of the details
3 there.

4 COMMISSIONER MCALLISTER: That makes a lot of
5 sense.

6 Ericka or Nick, do you want to comment on this?

7 MR. DIRR: Only briefly.

8 Again, from the multifamily perspective is like,
9 depending on the size of the multifamily building, they are
10 in themselves almost a small community, and so I really
11 think that's important. You know, a lot of the decision
12 making at a multifamily property has to do with property
13 owners or managers. But I think engaging with the tenants,
14 you know, and helping them understand what their needs and
15 interests or challenges have been and sort of helping to
16 improve the livability of their home and getting them
17 involved, you know, in sort of the project development
18 stage is a good way to engage with, like, that community at
19 the property level.

20 MX. KATZ: Oh, and I --

21 COMMISSIONER MCALLISTER: Great. I want to give
22 Erika a chance to call -- or a chance --

23 MS. FLORES: Thank you.

24 COMMISSIONER MCALLISTER: -- if you want to, but
25 no obligation.

1 MS. FLORES: Thank you so much for that. I mean,
2 I echo what my colleagues here have said. I think that
3 from NRDC's perspective, we are not the experts when it
4 comes to community engagement. And so we do lean on our
5 partners and the experts to lead those conversations and to
6 guide how that engagement should look like.

7 But we certainly support and are in agreement
8 that we have to ensure that the community -- this is, as
9 everyone here said, it's a very personal decision and that
10 they fully have all the resources and understanding of what
11 it would look like, but that a community organization that
12 they entrust is guiding a conversation --

13 COMMISSIONER MCALLISTER: Exactly.

14 MS. FLORES: -- and working closely with them.

15 COMMISSIONER MCALLISTER: So that's a perfect
16 segue to my second question and then I'll pass the Vice
17 Chair.

18 So one of the -- so we're going to be developing
19 a guideline's document, you know? So we do have an
20 exemption from the Administrative Procedures Act, I think
21 Deana might have mentioned it, but so we are we are going
22 to follow a guidelines process, which means we don't have
23 to build all these details into regulations. We can do it
24 in guidelines and periodically update those guidelines and
25 then that'll guide the sort of the competitive solicitation

1 for program administrator, administrators.

2 And so we're going to -- we need to develop some
3 criteria for what we will require of bidders in that
4 competitive solicitation to include in their proposals.
5 And the requirement for specific -- you know, the
6 requirement for community engagement and building in of
7 partners in their teams that have the credibility and the
8 sort of ability to do that level of community engagement
9 that you're talking about, I think, you know, I think we
10 should include in some form in the program structure and
11 the requirements for, you know, prioritization and scoring
12 of proposals so that we end up with strong community
13 partners. Those don't exist everywhere across the state.

14 And so I guess I invite thoughts about how we
15 frame that narrative, because we are going to have some
16 communities, a small subset of communities across the
17 state, who have need. We are necessarily only going to
18 reach a small subset of those communities.

19 And so any thoughts about how we sort of frame
20 that and what requirements we might productively build in
21 to ensure that we get that kind of sort of experience and
22 credibility and presence and trust on the ground?

23 MX. KATZ: So just that I understand,
24 Commissioner, is your question around how to ensure these
25 programs reach communities that don't have sort of

1 established CBOs or sort of like setting criteria for
2 identifying those trusted?

3 COMMISSIONER MCALLISTER: Well, I mean, I think
4 that's sort of inherent to my question is, you know, I
5 think stronger proposals are kind of naturally going to
6 come out of places that already have that trusted nonprofit
7 on the ground doing some kind of community organization.
8 Certainly, I think we should be open to places where it
9 doesn't exist if there's a good program plan for creating
10 that.

11 But I guess that's kind of the essence of my
12 question is: How should we approach that in terms of
13 getting proposals that really have all the skills on the
14 team to have success on the ground in specific communities?
15 Whether they exist already or not, I don't know, but that's
16 kind of what I'm asking.

17 I mean, you know, I was a Peace Corps volunteer
18 back in the day. And I think a lot of this is shoe
19 leather, you know, on the ground, getting to know people
20 and having coffee with them and getting them familiar with
21 the whole thing. But, you know, I leave that to you and
22 your and your colleagues to answer the question because I
23 think it's very relevant. We need to build some knowledge
24 base or sort of, you know, a framework for thinking about
25 that so that we get it right.

1 MR. DIRR: Yeah. No, I think it's a great
2 question. I certainly know that it's a challenge for,
3 whether it's a, you know, like a smaller community
4 organization that doesn't have sort of dedicated staff time
5 to fill out these sort of solicitations, I think it's a
6 great question that I want to think a little bit more about
7 the right way to sort of strike that balance between like
8 soliciting proposals, but then also sort of through using
9 some of the other tools we've identified here to sort of do
10 targeted outreach to identify folks who might not
11 otherwise, you know, submit that submit that proposal. So
12 that's --- but I'd have to think more specifically about
13 some strategies for doing that.

14 MR. DIRR: Yeah, I think I would offer, I know
15 there's, you know, discussion around what's the right
16 regionalization of the Direct Install Programs; right? Is
17 it a few larger regions or many smaller regions, you know?

18 And one possibility could be just within those
19 regions, ensuring that there's broad participation across
20 that region. You know, so there may be some communities
21 with really strong current partners and engagement and
22 those would certainly be, you know, a strong part of
23 participation in that region, but there needs to be sort of
24 solutions brought to bear for other parts of that region as
25 well. And that would kind of be incumbent on the folks

1 sort of proposing how they're going to serve that region
2 and how they're going to work with maybe community partners
3 that are already active, but work with them, or new
4 partners to provide outreach to communities that maybe
5 don't have access to those resources.

6 COMMISSIONER MCALLISTER: Great. Well, thanks.
7 Lots of food for thought. And, you know, it might end up,
8 it might be sort of like, look, whoever the prime is,
9 whether that's the CBO or not, the prime contractor puts
10 together a team, and on that team there have to be certain
11 entities that have, you know, proven engagement with the
12 communities of interest; right? So something like that.
13 But anyway, we're going to develop some specific criteria,
14 so really looking forward to everybody's comment on that.

15 I'll stop there. I could go on. But I think
16 we've got a lot -- we have some questions in the Q&A. And
17 wanted to give Vice Chair McDonald any opportunity to ask a
18 question as well.

19 VICE CHAIR MCDONALD: Sure. Thank you,
20 Commissioner. Make sure my voice is on.

21 I'm thinking about, while these conversations are
22 happening, the data discussion. And it reminded me, and so
23 I want to -- just brief sort of history lesson on tribes
24 and energy policy; right?

25 And so I think if we don't know tribes now have

1 the disadvantaged community, right, entitlement, I guess
2 we'll call it that as, you know, as we discuss these
3 programs, but we didn't always. And the reason that we
4 didn't have that disadvantaged community protection, I'm
5 not sure what the vernacular is, but was because it came
6 from the CalEnviroScreen, right, and tribal data was not
7 used to generate those, you know, those things.

8 So we had to, you know, some of our tribal
9 leaders had to get together and make the comments that,
10 hey, if you haven't used our data, then you can't say we're
11 not disadvantaged; right? That was sort of the argument.
12 There might have been some other things that were behind
13 the scenes that have --

14 MS. FLORES: I think he froze. I think Vice
15 Chair McDonald froze.

16 MS. CARRILLO: Yeah. Normally, typically, I'm
17 like, oh, that must be me.

18 VICE CHAIR MCDONALD: We're including tribal data
19 as we can get it; right? Some of it doesn't exist maybe in
20 different captures but, if it doesn't, we need to be able
21 to find it and identify it. And I certainly would like all
22 the folks that are working on these to think about those
23 tribes and inclusion of those data because even when it
24 comes to larger things like where we build new energy
25 projects or where we, you know, where we want to put

1 different things, there are tribes that could be partners
2 that might fit inside of the map.

3 So as we're creating the maps, there's an easy
4 layer with federal boundaries, right, with tribal
5 boundaries. And when things are close, they should be
6 identified as such and I don't think that that's a big ask.

7 I'm trying to see if I -- these glasses, man, I'm
8 telling you, I need the bifocals.

9 That's really it. I don't want to highlight too
10 much on Chemehuevi history. We can save that for another
11 time. But as we talk about data and those things are
12 movers, that's really the point that I want to make.

13 And I'll ask, have we done projects where we've
14 included or not had tribal data? Maybe that's the question
15 to ask the panelists, right, or have we thought about that,
16 or are there partners that, in your area, might be good
17 partners; right? Because it's a different thought process;
18 right? And certainly if we're talking about social or
19 environmental justice, right, I mean, and that's where I
20 don't want to go because that gets us into some tribal
21 California history, which I don't think is the intent
22 today. There's no one here to kick me and I could probably
23 do that, but I won't.

24 So anyways, to the panelists, I ask you because
25 very articulate, but you're all sort of coming from a

1 different -- I'm coming from a different lens. And I'm
2 just curious to see what your thoughts are on that.

3 MR. SAXENA: And may I --

4 MS. CARRILLO: Great. Thank you, Vice Chair.

5 MS. CARRILLO: Mudit, do you have a --

6 MR. SAXENA: May I respond to that or --

7 MS. CARRILLO: Please.

8 MR. SAXENA: -- or out of time?

9 Yeah, Vice Chair MacDonald, thank you for your
10 comment. I think what you highlighted is such an important
11 piece, which is, you know, that data is really important to
12 everything we do. And just by, you know, just by its
13 nature, the richest data is collected for the densest
14 cities because that's where it's most used. And as you go
15 further out into the rural areas, the data becomes less
16 reliable and less complete.

17 And so while -- you know, it's kind of a -- it's
18 almost imperative for us to kind of start from the outside
19 in and think that we need to first look at data for the
20 disadvantaged communities and see how complete that data
21 is. From the way that we work, you know, we collect a lot
22 of the public data of our homes, we build those energy
23 models, and then we start doing the analysis. And if the
24 data is not there or is incomplete, that handicaps us from
25 the get-go.

1 So an important step, I think, that this
2 particular project and this funding might be able to do is
3 highlight where the data is missing and to help, perhaps,
4 even fill that information so that we have -- we are going
5 in there with, you know, with all our tools and we have all
6 the visibility.

7 So, you know, you're highlighting a problem which
8 we're very familiar with, which is data is usually very
9 complete in the denser cities and then it gets less and
10 less complete as we reach rural areas, which is where a lot
11 of the need is.

12 VICE CHAIR MCDONALD: Makes sense, so thank you
13 for that. I don't know if there's any other -- I see some
14 nodding, but I'm just looking for some validation here,
15 folks, you know?

16 MX. KATZ: Yeah. One thing I'll offer before we
17 move on, again, I don't have an expertise in engagement
18 with tribal communities, but I can share that I know that
19 there's a lot of similarities to what I see to smaller
20 rural communities that we work with. So I think
21 particularly of the community of Tooleville as one whose
22 pollution burden is not reflected in census tract level
23 data, which is where CalEnviroScreen focuses. And so we're
24 often having to uplift the needs of communities like that
25 because, to Mudit's point, like smaller communities data is

1 not reflected as clearly in these tools, which is why
2 having this sort of centering the voices of the communities
3 who are not captured by some of these metrics is so
4 important. So just there's some commonality there.

5 MS. CARRILLO: Yeah. And I think that using the
6 IMD data that Commissioner McAllister raised, I think there
7 will be data available.

8 And we did get, staying on the topic of data, we
9 did get a few questions online.

10 And Mudit, as you went through your slides and
11 showed kind of the overlay -- actually, I'm going to segue
12 a little bit from data just for a minute -- but I'm curious
13 as to this team's or this panel's perspective on how the
14 state should be divided into regions? And as we look at
15 that data, Commissioner McAllister mentioned, you know, the
16 one question of do we focus on the biggest need building by
17 building versus block by block?

18 And now kind of parsing that out a little
19 further, if we were going to take a regional approach
20 With -- as we're exploring with local CBOs to be that
21 trusted messenger, how would you recommend dividing up the
22 state from a regional perspective, recognizing that we
23 still have that outstanding question of do we go, you know,
24 deep in the retrofits or wide? It's a large state and
25 there's a huge need. And while this is an amazing

1 opportunity, it is just a drop in the bucket.

2 So with that preface, I don't know, discuss. How
3 would you divide up the state by regions? Do you have any
4 ideas there on how to prioritize or think about that
5 question?

6 MR. SAXENA: I'll throw in my idea here or my
7 thoughts. And then, of course, they're going to be
8 different from Nick and Ericka and Jamie and I look forward
9 to those.

10 To me, I don't see much sense in creating
11 artificial boundaries, Northern California, Southern
12 California. I know those are political boundaries
13 sometimes, counties are political boundaries, as well, and
14 there's a good reason to do that. But for me, I kind of
15 look at everything from a data lens and I let the data
16 guide that.

17 So if we go back to the layering that I was
18 showing on my chart, which is just a thought experiment,
19 you know, if we actually do that, we should be able to
20 start to identify regions where all the checkmarks are
21 there. You know, the utility rates are favorable. There's
22 a high need for heating and cooling. That area is
23 identified in CalEnviroScreen or other resources' status
24 that that is a place that needs investment in
25 electrification. And so if we start to do that, I think we

1 can start to identify those areas.

2 And then once we've done that, once you've taken
3 that step, then we can perhaps bring in some of the
4 political boundaries and say, are we equally investing in
5 Northern versus Southern states, Southern counties and so
6 on. I would rather do data first and then political
7 boundaries second as a way to identify where the dollars
8 need to be spent rather than doing it the other way around.
9 That's my two cents.

10 MS. CARRILLO: And by political boundaries,
11 you're thinking about jurisdictional boundaries for
12 permitting --

13 MR. SAXENA: Yeah.

14 MS. CARRILLO: -- and such?

15 MR. SAXENA: Jurisdiction boundaries, just
16 contiguous boundaries that are, exactly, jurisdictional
17 boundaries that where you can say permitting happens or
18 counties or -- you know, exactly.

19 MS. CARRILLO: Great.

20 And how about others on the panel, any thoughts
21 on, you know, given this initial amount of funding we have
22 available, what regions specifically should be targeted or
23 how that should be considered?

24 MR. DIRR: I think my recommendation would be,
25 again, you often hear me talk about like balancing things,

1 but I wouldn't want too many regions just because I imagine
2 the administration would sort of increase in complexity.
3 And then also, just in those areas where there's two
4 regions that kind of border each other, there may just be
5 some confusion from communities, contractors, that sort of
6 thing. So I would say like, you know, probably not too
7 many regions, but I think I support everything that Mudit
8 said as inputs in determining those regions.

9 And I think the other input in determining
10 regions is sort of building stock, you know, climate, like
11 retrofit opportunities because that will enable those
12 regions to sort of -- once they scale and are in the
13 implementation phase, you know, a lot of the retrofit types
14 can, at least like a portion of them, can be consistently
15 applied across the houses in that region, you know, maybe
16 areas that have a high propensity of propane or, you know,
17 early 1900s build dates versus like 1970s build dates.
18 Like a lot of those things will inform the actual retrofit
19 work and that will enable it to sort of scale and be
20 implemented quicker than if every single project kind of
21 had its own unique set of characteristics.

22 MS. CARRILLO: So that's a good perspective from
23 a building science approach.

24 Jamie or Ericka, any other thoughts from your
25 perspectives?

1 MS. FLORES: That's a really good question and
2 that's a very complex question because, ideally, we would
3 like everyone in the state to benefit, every disadvantaged,
4 disenfranchised, disinvested community to benefit.

5 And I think this ties to one of the previous
6 questions that was asked by Vice Chair MacDonald, which is
7 if you don't have the CBO representation that's able to
8 submit a solicitation, for example, yet you have identified
9 this region, how do you move forward with getting those
10 incentives and those resources?

11 I mean, certainly, I think there's been
12 discussion, of course, using the CalEnviroScreen to
13 identify these communities and the communities that check
14 most of the boxes. We know that the CalEnviroScreen
15 screening tool is a great tool, but also sometimes it
16 doesn't really capture all of the communities that need it
17 the most. You have an incorporated area in the state of
18 California where you have high percentages of communities
19 of color, working class individuals who are not typically
20 the ones who get resources.

21 So I don't know. I have to think a little bit
22 more to that. It's such a complex question to approach.
23 And for us, as always, again, listening back to our
24 partners, how do we want to -- how do we envision the
25 region being geographically broken down?

1 So I'm learning from this space as well. So
2 thanks for asking the question.

3 MX. KATZ: And I think the last thing that I'll
4 add, I think I'll echo a lot of what's been shared here.

5 I think the only additional consideration that
6 I'll add is something that we hear from residents pretty
7 consistently is one that sort of -- you know, I mean, often
8 in programs like this like, for example, the San Joaquin
9 Valley is kind of one giant region, and I think there's
10 some reasons for doing that.

11 I think one consideration against that might be
12 that residents, one, often prefer to have folks who are
13 coming into their homes be from someone who they maybe
14 already have some kind of existing relationship with, but
15 also that when something goes wrong or they need to
16 troubleshoot, like a new appliance, that having someone
17 who's hundreds of miles away makes it much more difficult
18 to do that. And so having sort of more regionally specific
19 breakdown can be helpful in that way.

20 But, again, echo the point that there's a balance
21 there that I certainly recognize.

22 MS. CARRILLO: Great.

23 So let's move to tenant protections. You know,
24 with some of the deed-restricted, low-income, multifamily
25 housings, it's less of a concern. But there is a big

1 concern that, you know, we're going to be putting in
2 dollars to improve homes and perhaps lead to gentrification
3 of communities. It's a concern that was raised earlier
4 today.

5 Any recommendations related to how to, you know,
6 keep a program simple, streamlined, you know, balancing all
7 of these challenges, and what type of tenant protections
8 would be appropriate or have worked in the past given that
9 split incentive between homeowners and perhaps tenants?

10 Open the floor to any ideas that this group may
11 have on that issue, or we can pass.

12 MS. FLORES: I'm happy to open up this discussion
13 because I had a slide on tenant protections, and yet we at
14 NRDC, we are not the experts on tenant protections. And we
15 learn from our partners as to what really should be getting
16 rolled out on the ground and what communities need to be
17 protected.

18 And so the items that I highlighted, the bullet
19 points that I highlighted, are things from our partner
20 organization SAJE, who are experts in leading this work.
21 LAANE, who are also leading this with labor.

22 So I think to Jamie's point, there has been, I
23 mentioned this, there has been a lot of distress from
24 community, as well, when they're working with someone who
25 they don't recognize and they don't know, especially

1 communities of color who have not been seen and validated
2 and given opportunities and resources in such a historic
3 way.

4 And so I think that we have to lean on expert
5 partner organizations, tenant rights organizations to help
6 shape the conversation and to help guide us and tell us
7 what it is and what type of protections we should be
8 implementing when it comes to this. Certainly, I'll
9 highlight what I mentioned previously, which is ensuring
10 that the tenants have a place to move to.

11 If the housing, if there's going to be short term
12 or long-term having to move from their home while these
13 modifications are being made, that the information is
14 provided in the language that they feel more comfortable
15 speaking, not only in English, a lot of these communities
16 are monolingual Spanish speaking, for example, and that
17 there's constant information in a way that makes sense,
18 that's accessible and digestible as well.

19 MX. KATZ: Yeah. And just want to echo
20 everything that Ericka just shared, definitely agree with
21 all of that.

22 I mean, I think, well, you know, again, The
23 Leadership Counsel, we engage on some tenants rights
24 issues, but certainly defer to some of our partners for
25 whom that is their singular focus.

1 I think it's just important, when we're designing
2 this policy, one, to incorporate some level of tenant
3 consent in this process. I think that tenants often don't
4 have a say, don't feel like they have or don't have a say
5 in choices around the changes or lack of changes that the
6 owners of that property make.

7 And also want to ensure -- I mean, because what
8 we're talking about here is we're talking about the State
9 of California investing in someone's -- a private owner's
10 property, like that's what we're doing. We're spending our
11 tax dollars on that. And I think we should acknowledge
12 that they're getting a benefit from that and that they
13 shouldn't be sort of receiving -- shouldn't be able to then
14 also pass additional costs on to renters in the form of
15 increased rent, which of course leads to displacement,
16 yeah, homelessness, and so I think that's really important.

17 So the details of how we design that policy, I
18 think is sort of an open question, but I think going from
19 the principle of when we as a state are investing in
20 people's private property that they shouldn't also then get
21 to charge more to the tenants who are there, especially
22 when we're already in an affordable housing crisis.

23 MS. CARRILLO: Yeah. Thank you for raising those
24 issues.

25 I am going to move on to a few of the Q&A. Well,

1 one -- actually before I, I'm going to look at the Q&A.

2 But as I do that, I'm wondering if you -- if any
3 questions rose up for any of you that you might want to
4 follow up on in each other's presentations, just to open up
5 that dialogue? So I invite that if anyone has an issue
6 that they'd want to pull the thread a little bit more on.

7 MX. KATZ: I actually did have a question for
8 Mudit.

9 You raised here, and I want to make sure that I
10 understood this, I think it was one of your last slides
11 said that with some of these upgrades that 80 percent of
12 people would see sort of bill -- net energy bill decreases.
13 And I'm wondering if there were sort of correlations that
14 you saw in terms of who was or was not seeing those bill
15 decreases?

16 I know it's probably a much more complicated
17 question than we have time to ask, but just that jumped off
18 the page to me. I'm really curious.

19 MR. SAXENA: That's really a great question, and
20 one that's a very logical question when you see that
21 graphs, like what are those 20 homes, those 20 percent
22 homes? What are the characteristics of those 20 percent
23 homes that are making it, making them have lower savings or
24 lower, yeah, lower energy savings from electrification?

25 We haven't dived into that particular question

1 for Petaluma. It's kind of fresh off the press here. We
2 just completed that analysis a couple of weeks ago.

3 So one of the things that we are able to do --
4 but I can tell you that because the analysis is sort of
5 ground up, right, so we do it for individual buildings and
6 then we scale it up to the entire city, we have the ability
7 to kind of color those dots with various properties of the
8 home.

9 So, for example, I'm going to give you my best
10 guess, those 20 percent homes are very likely newer homes
11 with very efficient units to begin with, or they are homes
12 that don't have air conditioning to begin with. That's my
13 guess. Again, that's the best part about this. We make
14 our guesses and go into the data and we see if our guess
15 was right or wrong.

16 But newer homes that have very efficient units,
17 your baseline is already pretty high, and then your
18 incremental savings are smaller or sometimes negative;
19 right? So, you know, you're not going to save that much
20 savings. You know, you're switching to a more expensive
21 fuel. You might see a negative bill or negative savings.

22 The other is, like I said, the homes that have no
23 air conditioning are suddenly getting a load that they did
24 not have before. And this large-scale analysis is going to
25 say everybody gets a heat pump, right, for theoreticals.

1 It's like a potential -- it's a potential study, so you're
2 just saying everybody gets a heat pump. Then what happens
3 with the homes that don't have air conditioning is they
4 start seeing an addition to their utility bills because now
5 they're cooling their home.

6 I would argue that that home is now a lot more
7 comfortable and is also resilient and future ready. So
8 there's a very important reason for it to receive that air
9 conditioning system with a warming planet. That is a trend
10 that we are seeing everywhere. So not always a higher
11 utility bill should be seen as a negative thing. You have
12 to kind of look at it very carefully.

13 But to answer your question, we haven't looked at
14 that particular set of data, but we have the ability to
15 pull information about each of those homes and pull out
16 that kind of analysis. It's very empowering once you're
17 able to do that because then you can start to -- then the
18 city can kind of look at that and start building ordinances
19 and exceptions around those ordinances that can -- that are
20 based on analysis like the one we've shown.

21 MX. KATZ: Yeah, and I really appreciate that and
22 certainly agree about your point about addressing homes
23 that don't currently have a way to cool them. That's
24 something that we hear from residents all the time. And I
25 think that's, again, sort of seeing this program in the

1 context of other work that's going on. We know that at
2 HCD, they're just starting a process to look at rules for
3 maximum indoor air temperatures for rental properties. And
4 so we know, like we know the direction that this is going.

5 MR. SAXENA: Yes.

6 MX. KATZ: And, hopefully, you know, when we're
7 talking about temperature, when we look at this, we know
8 that that's something that's really needed.

9 MR. SAXENA: Yeah. Thanks, Jamie. Great
10 question.

11 MS. CARRILLO: Great. So Mudit, there's a few
12 other questions regarding our comments related to data and
13 case studies.

14 One was related to your slides on the Petaluma
15 case study and a concern that energy efficiency came second
16 on your slide and not first, again, related to the 20
17 percent of homes in Petaluma whose bills would go up after
18 heat pumps installed will experience a decrease only after
19 those EE measures are installed.

20 So just a question. Was there like a loading
21 order in that study? Were you thinking about heat pumps
22 first and then efficiency or was it a more comprehensive
23 approach? And I'm taking liberty at the question.

24 MR. SAXENA: Yeah. No. Thank you. I also just
25 read the question, so thanks for the question also.

1 Yeah. Sorry, because it came out, as I presented
2 this information, it looks as if there's a loading order
3 and energy efficiency comes second. I was just trying to
4 make a point that we can find energy efficiency measures to
5 package with heat pumps so that nobody sees their bills go
6 up.

7 My final conclusion after doing this kind of work
8 with Petaluma, and we've also done this with San Luis
9 Obispo and Sacramento and Santa Monica, having done this
10 kind of analysis across multiple cities, the answer that
11 I -- that we're sort of gravitating towards is
12 electrification, along with some kind of either renewables
13 or energy efficiency together, makes sense for everyone,
14 not just for the homes where the bills are likely to go up.
15 It just makes sense for everyone.

16 And that, then once you realize that, our next
17 step is to kind of start to identify some simple packages,
18 Package A, B, C, and D; right? Okay. So rather than
19 saying, hey, it's whole building analysis, let's just take
20 that, you know, liberty of doing that for every home and
21 figure out a custom package for everyone, I'd rather come
22 up with simple packages which the market can then coalesce
23 around so the contractors can then start to say, okay,
24 you're a home where analysis already shows you are either a
25 B or a D, you know, B, C, or D. So let me go talk to you

1 about B, C, and D and you pick one and I move forward with
2 it.

3 I think that's the kind of simple solution that
4 we should all be working towards. And I want to make this
5 point that analysis is complex because buildings are
6 complex, but the solution doesn't have to be complicated.
7 The solution actually has to be simple. And it's upon us
8 to make sure that we keep on working until we get the
9 simple solutions because otherwise we would have failed.
10 You know, just because there's a lot for us to think about
11 and do doesn't mean that once the program hits the street,
12 it should be simple enough that most contractors should be
13 able to get their arms around it.

14 That's the challenge, if I were to describe it
15 that way. We have to absorb all the complexity, do all the
16 analysis, and spit out some really simple solutions that
17 the market can then coalesce around. I think then we can
18 take these dollars that we are being given, and we are so
19 grateful that we have this opportunity, and then sort of
20 leverage that so that the market can then move in that
21 direction too.

22 So sorry if the slides came out saying that
23 there's a loading order. There isn't one. My idea is that
24 we should just bring energy efficiency and renewables
25 together with energy to prevent electrification to really

1 create these packages that the Direct Install Program and
2 then further the market can adopt.

3 MS. CARRILLO: I think you coined it, where
4 making it simple means absorbing the complexity.

5 MR. SAXENA: Yeah.

6 COMMISSIONER MCALLISTER: Commissioner
7 McAllister, any other questions or comments from the dais?

8 I just wanted to totally agree with and endorse
9 that idea that we need to arm. You know, we, certainly, we
10 talk a lot about, and I agree, that we've got to educate
11 the customer and the resident and the homeowner so that
12 they understand and can choose in a relatively simple
13 fashion and that can be workable without a lot of, you
14 know, without a lot of cost in transaction.

15 But the contractors kind of need the same
16 treatment. They need to know. I mean, they know buildings
17 but they need to approach a building kind of knowing more
18 or less what they're going to find and having, you know,
19 packages of measures that achieve what we need the program
20 to achieve but also offer what's going to help that
21 resident.

22 And so all of this data that we have and all of
23 this pre-analysis and targeting I think is aiming at
24 exactly that, like we need to use it for good to make
25 programs function better and not -- you know, it certainly

1 shouldn't make things more complex. It should make things
2 much, much simpler, so -- and I think we're there. I mean,
3 we're in a position now that we weren't in even five years
4 ago where we have these resources and we can do this kind
5 of analysis and we can automate much of it. So I think
6 it's just that we're in a very powerful position that can
7 serve us well.

8 So anyway, I want to just endorse that idea of
9 simple programs, you know, based on really savvy targeting.

10 I see Thomas Enslow.

11 MS. CARRILLO: Yeah, Thomas, do you want to turn
12 on your screen, and do you have a comment here?

13 MR. ENSLOW: I do. I do. Thank you.

14 I wanted to go back to kind of Jamie's comment
15 on, you know, what -- you know, about those installations
16 that don't need -- you know, that don't actually save
17 energy and kind of the reasons for that.

18 I mean, I think, you know, all of the
19 installations are at risk of not saving energy if there
20 aren't workforce standards, you know, involved in who's
21 installing these. I mean, the studies show, particularly
22 for HVAC retrofits, which this essentially is, that 85
23 percent of HVAC retrofits are installed incorrectly and
24 this results in up to 20 to 30 percent loss in energy
25 efficiency.

1 We also see that in the green building sector
2 where, you know, a study of 19 LEED certified green
3 buildings found that 40 percent of them weren't -- had like
4 40 percent more energy usage than expected. And this
5 really goes toward the widespread use of under-trained
6 workers and the need that, you know, the, you know, state
7 agencies have been saying for over a decade but haven't
8 been implementing and making sure that the installers are
9 actually, you know, well-trained, know what they're doing,
10 at least are experienced and that, you know, you make sure
11 that people are actually going to achieve the savings that
12 they're supposed to. Otherwise, you know, you're going to
13 be installing -- you know, having low-income people
14 replacing their HVAC units and paying more when they should
15 be paying less.

16 So we want to make sure this works done right and
17 done safely and achieves energy savings expected.

18 MS. CARRILLO: Thanks, Thomas.

19 We've got a few other questions in queue and then
20 we'll open it up to Q&A.

21 And this is related to, Jamie, your presentation,
22 what advice do you -- between the relationship between
23 affordable housing allies and building decarbonization
24 allies? And the question is:

25 "What advice do you have for folks working on local

1 decarbonization policy efforts that are trying to make
2 exemptions to affordable housing development? Any
3 suggestions on how they effectively advocate?"

4 MX. KATZ: Yeah. No. It's a great question.
5 I have a few thoughts. I will be frank that, you know, the
6 local jurisdictions that we work with don't tend to have
7 particularly ambitious building decarbonization targets.

8 But that said, I think there are a few key
9 connections that I think are really important, one being,
10 you know, highlighting the disproportionate impact of
11 climate change on low-income communities that rely on
12 affordable housing and, you know, living in a region that
13 is out of compliance with Federal Air Quality Standards,
14 you know, the benefits that these have on both indoor and
15 outdoor air quality.

16 I also think it's important to highlight, you
17 know, because I would imagine some of the advocacy to
18 exempt would be around sort of so-called cost
19 effectiveness. But of course, as sort of we've talked
20 about today, there are a number of programs and policies
21 pointing toward this is how housing needs to look in the
22 future. And it is, frankly, cheaper and more efficient to
23 do it all now versus as we're seeing retrofitting existing
24 buildings. So I think I would elevate that.

25 I also think, as I sort of raised a moment ago,

1 that there are sort of ongoing -- there's sort of a new
2 process starting at HCD to, you know, set maximum indoor
3 temperatures for residential property, and so that's going
4 to be a requirement at some point, I would imagine, in the
5 near future.

6 And I think finally, a thing that I think would
7 be particularly helpful and that we're hoping as an outcome
8 of this process is continuing to see signals from the state
9 about the connection between affordable housing and
10 building decarbonization policy. And that like for those
11 of us who are working toward meeting climate goals and
12 toward building decarbonization for all of the reasons that
13 it is good in its own merits, that we are not going to
14 reach our building decarbonization targets or climate goals
15 writ large if we're not investing in affordable housing.
16 And even though this pot of funding will not be used for
17 that, to hear voices for those who are working on building
18 decarbonization also calling for greater investments in
19 affordable housing because it will help us to meet these
20 climate goals.

21 So I think those are sort of my thoughts on it.

22 MS. CARRILLO: Great. Thanks so much, Jamie.

23 Another question we had is about the connection
24 between water conservation and decarbonization. Do any of
25 the panelists want to address that issue or share any

1 thoughts?

2 MR. DIRR: I can start. Unfortunately, there's
3 not like necessarily a two-for-one that I'm aware of, maybe
4 with the exception of evaporative coolers, like for folks
5 that have evaporative cooling in the Central Valley. That
6 uses a lot of water, so converting that to a heat pump
7 would result both in, you know, carbon reduction,
8 potentially, as well as water savings, so that's like a
9 two-for-one.

10 But otherwise, it's sort of around the overall
11 comprehensiveness of a home upgrade. You know, so the
12 water conservation opportunities would mainly be around,
13 you know, the shower heads and aerators, which there is a
14 little bit of dual benefit on that. But toilets,
15 landscaping, those types of things are, you know, mostly
16 going to be where the bulk of the water conservation is.
17 And then leak repairs as well.

18 So there definitely is a nexus there, but it's
19 really about, again, sort of improving and upgrading the
20 home, you know, comprehensively. And that would be
21 inclusive of both decarbonization, but also water
22 conservation.

23 MS. CARRILLO: Great.

24 Do any of our other panelists want to address
25 this issue?

1 MX. KATZ: I think I'll just say, sort of to echo
2 Nick's point, that, I mean, I think some of this work can
3 be really disruptive to people's homes. And so I think to
4 the extent that when people are having one kind of upgrade
5 done in their home, that if you're going to also do
6 upgrades related to water efficiency and conservation, I
7 think that can make sense. Which again, speaks to sort of
8 coordination with trusted CBOs to sort of make those sort
9 of arrangements. But yeah, I think that's it.

10 MR. SAXENA: Yeah. And I'd just add to what Nick
11 and Jamie said, to the point that there's embodied carbon
12 in every drop of water that's delivered to us, and so
13 there's transportation and, you know, filtration and such.
14 So there is a direct connection between conserving water
15 and conserving carbon.

16 There's been some studies that have been done
17 linking energy and water, the sort of energy-water nexus
18 work that has been done by CEC and others. And I think
19 that you could take that forward and connect that to carbon
20 as well. So there is definitely a carbon content to every
21 drop of water that we don't -- you know, we based.

22 So I think making that connection would make it
23 easier for us to bring water conservation under the same
24 umbrella. I don't know if that has been done and whether
25 the scope of the project includes that, but I would urge

1 that connection can be made.

2 MS. CARRILLO: Yeah. I know it has. Water
3 conservation measures have been included in some of the
4 energy efficiency retrofits done by the utilities because
5 of that nexus.

6 Okay, so I think we're going to open it to public
7 comments. There's two other comments that we have in the
8 chat. One is from attendee 154.

9 MS. NELSON: Sorry, Deana. I just want to give
10 an opportunity -- sorry to interrupt. This is Jennifer
11 Nelson --

12 MS. CARRILLO: Oh. Thanks, Jen.

13 MS. NELSON: -- with the California Energy
14 Commission. I know Vice Chair Brian McDonald will be
15 leaving the workshop shortly.

16 And I just wanted to ask Vice Chair if he has any
17 departing comments or questions before he leaves?

18 VICE CHAIR MCDONALD: You caught me eating a
19 chocolate.

20 MS. CARRILLO: Sorry.

21 VICE CHAIR MCDONALD: I do have to head on to my
22 next thing. I appreciate everybody, Commissioner, for
23 letting me to stay up here on the dais. I was looking
24 forward to the next section. I had something come up.

25 Fabulous discussion. I encourage all of the

1 agencies across California to be having similar
2 conversations, so I feel like you guys are a step ahead of.

3 In my position, I get to work with -- you know,
4 across the board. It's not just energy that impacts us;
5 right? I think it's a fabulous start.

6 Thank you again for thinking of Chemehuevi. If
7 there's anything the staff, the Commission needs from us,
8 don't hesitate to reach out. That includes the panelists.
9 I just appreciate the opportunity to be here.

10 COMMISSIONER MCALLISTER: Thank you so much for
11 being here. I'm just really pleased to share the dais with
12 you today. And, you know, I think there's a strong
13 collaboration that we've been building for a while that is
14 really going to, I think, bring a lot of fruits to the
15 state and to the tribe. So thank you for helping lead
16 that.

17 VICE CHAIR MCDONALD: Alright. Thank you all.
18 Please continue and carry on. And thank you for letting me
19 make my exit with saying goodbye. I appreciate that, you
20 all, and I'm going to do that.

21 MS. CARRILLO: Thank you.

22 VICE CHAIR MCDONALD: Bye-bye.

23 MS. CARRILLO: Thank you for joining us, Vice
24 Chair McDonnell.

25 And thank you, Jen.

1 MS. NELSON: Um-hmm.

2 MS. CARRILLO: Great.

3 MS. NELSON: So Deana, you are welcome to, if you
4 want to lead, it sounds like you're heading us into the
5 public comment period.

6 MS. CARRILLO: I was.

7 MS. NELSON: Great. So we have Dorothy, who will
8 help facilitate that, so we can switch that over to her for
9 right now and give maybe Deana a chance to rest her voice
10 for a little bit.

11 MS. CARRILLO: Let me go grab some water.

12 MS. NELSON: Yeah.

13 MS. CARRILLO: Great, Dorothy.

14 MS. MURIMI: Alright. Thank you so much.

15 Thanks, Deana.

16 And thanks, Jennifer.

17 So I'll go over instructions once again for
18 folks. So once again, all comments will be part of the
19 public record. Once you're called on, your line will be
20 unmuted on our end. Go ahead and unmute on your end.
21 State all your first and last names for the record.

22 For those on Zoom, use the raise hand feature.
23 Looks like an open palm. And if you'd like to ask a
24 question, use the Q&A feature. Please note we're
25 continuing to monitor that, as you've noticed.

1 And for those joining by phone, go ahead and
2 press star nine to raise your hand and star six to unmute
3 on your end.

4 Comments may be limited to three minutes or less
5 per speaker. And we'll show the timer on the screen, as
6 you can see there.

7 So I'll start with attendee 150. Your line is
8 unmuted. Please state all your names and give your
9 affiliation. You may begin your comments.

10 MR. GASPARI: Hi, I think this is me. Can you
11 hear me?

12 MS. MURIMI: Yeah, we can hear you.

13 MR. GASPARI: Great. So Al Gaspari from PG&E,
14 G-A-S-P-A-R-I. I'm supporting Rachel, who had to drop off
15 for a second. Just a couple quick comments. Really
16 appreciate the discussion. Thank you to all the panelists.
17 Thank you to Deana for coordinating it.

18 Happy to hear about equity being central to the
19 just transition, both for, you know, participating
20 customers, non-participating customers, and the contractors
21 that do the work. We really need to make sure that we're
22 focused on being extremely productive with this work.

23 The discussion on complexity, you know, my
24 background, we've managed the On-Bill Financing Program
25 here at PG&E and implemented pay per performance and some

1 other things. Complexity in these programs, it's important
2 where the complexity resides as much -- you want to reduce
3 complexity as much as possible, but we know these are
4 public dollars and we need to make sure we hit different
5 criteria. But we really have to make sure that we're not
6 putting any complexity on the participating customers and
7 the contractors as much as possible, and we hold that
8 complexity behind the scenes. And we'll provide some
9 comments about that in the comment process but, you know,
10 there are ways to do that in programs.

11 Really happy to hear about the CBO engagement.
12 You know, this has been, you know, something that the CPUC
13 has really done a great job with in our program. So we
14 have a broad network of CBOs that the IOUs work with under
15 our CPUC programs and it really does help to, you know,
16 connect programs with the local communities and make sure
17 that they are -- the communities are aware of these
18 programs.

19 But also that, you know, I think I heard, I think
20 it was Jamie mentioned, you know, the risk management
21 aspects of this. Because if there's something wrong with
22 the project, you know, you need to address that as quickly
23 as possible. And an on-the-ground CBO can really help to
24 do that, to minimize risks, and that's a really key point.

25 The last point I'll make is, you know, Rachel

1 mentioned zonal electrification. So, you know, thinking
2 about both the impacts on the gas and electric system is
3 really important because, you know, we need to make sure
4 that energy affordability exists for all of them are being
5 as strategic as possible.

6 PG&E has a hundred gas projects in disadvantaged
7 communities that we're looking at as part of the zonal
8 electrification process that Rachel runs. You know, once
9 those gas lines are updated, those lines are -- you know,
10 that's a 60-year recovery period. So we really have to
11 think about what it takes to enable zonal electrification,
12 and we're looking forward to working with the CEC and
13 partners on this.

14 You know, it's an interesting program delivery
15 model where you have to electrify 100 percent of the
16 buildings, 100 percent of the customers on the gas line in
17 order to do this. And, you know, it raises all sorts of
18 policy and program delivery criteria, but that's where we
19 really free up some really strong funding opportunities.

20 And then finally, you know, making sure that we
21 view these investments as load management because we really
22 need to make sure that we're not creating additional
23 impacts on the electrical system, so leveraging, you know,
24 what we propose in the CEFO proceeding where these could be
25 under managed service agreements to make sure that the

1 customers are able to adjust their load to meet grid needs.

2 Thanks to everybody. I'm happy to take any
3 follow-up questions, but great points.

4 MS. MURIMI: Thanks for your comments.

5 We'll move on to attendee 155. Please state,
6 spell your name, give your affiliation. You may begin your
7 comment. That's attendee 155.

8 We'll move on to attendee 146 and come back to
9 155. That's attendee 146. Please unmute and state, spell
10 your name, give your affiliation. You may begin your
11 comment.

12 MS. CARTER: Hi, Sakereh Carter, That's
13 S-A-K-E-R-E-H C-A-R-T-E-R. Hi, thank you for the
14 opportunity to comment. My name is Sakereh and I'm a
15 Senior Policy Advocate with Sierra Club California.

16 We appreciate the comprehensive breakdown of each
17 incentive program as it is beneficial for framing the
18 building decarb work in California. We particularly
19 appreciate the awareness of the intersection of
20 environmental justice with building decarbonization,
21 including tenant protections, affordable housing advocacy,
22 considering the inconvenience associated with home
23 retrofits, CBO engagement, rectifying program redundancy,
24 community education, and the accurate prioritization of
25 communities for resource allocations using data-driven

1 research.

2 And I also think it's important to not leave out
3 communities that don't have strong representation or
4 advocacy via CBO alliance, which can be mitigated by
5 targeting communities with the highest pollution burden and
6 certain socioeconomic characteristics.

7 But ultimately, we encourage you to continue
8 working under an equity-centered framework to advance
9 building electrification and look forward to engaging
10 further.

11 Thank you.

12 MS. MURIMI: Thank you for your comment.

13 We'll move on to Jose Flores. Please state,
14 spell your name, give your affiliation. You may -- I'll
15 pause. There you go. You may begin your comment.

16 MR. FLORES: Good afternoon. This is Jose Flores
17 with Comité Cívico del Valle. Jose is J-O-S-E, Flores,
18 F-L-O-R-E-S. We're out in the Imperial Valley.

19 I just want to voice support for the decarb
20 funding earmarked for the Coachella Valley project out in
21 the Eastern Coachella Valley. It would also be great if
22 similar opportunities or projects would be considered for
23 Imperial Valley as well.

24 Furthermore, it would be great if these energy-
25 efficient measures are installed by using union labor.

1 Such retrofits improve not only our health, but are also
2 climate resilient, and even more importantly in our
3 distressed area, are a financial enhancement to communities
4 that are disadvantaged, underserved, marginalized, and
5 overburdened.

6 Lastly, a comment on possibility of ending fossil
7 fuels by 2045. With the recent announcement by the White
8 House and the Department of Energy, with the breakthrough
9 infusion, hopefully we can begin to count down to the days
10 where we will no longer be in need for these measures due
11 to the lack of use of fossil fuels in our communities or in
12 our entire world per se.

13 It's been a great dialogue. I've been with you
14 since 9 a.m. I look forward to continuing to hear further
15 conversation. And thank you for your time.

16 MS. MURIMI: Thank you Jose.

17 Next we have Gregory Sutliff. Please state,
18 spell your name, give your affiliation, if any. You may
19 begin your comment.

20 MR. SUTLIFF: Yeah, my name is Greg Sutliff,
21 G-R-E-G S-U-T-L-I-F-F, and I am with a company called Alcal
22 Specialty Contracting. We are a Sacramento-based company,
23 and we've worked on direct install and rebate and incentive
24 programs with organizations like the AQMD, CSD, and others
25 in many of the DAC and EJ communities across California,

1 like the Coachella Valley, L.A. County, the Central Valley,
2 and the Bay Area.

3 Our experience has been that program
4 administrators who are able to stack and leverage rebate
5 and incentive monies from other sources will be able to
6 stretch these dollars, the CEC dollars, and provide better
7 stewardship of those monies. This also enables more homes
8 to be retrofitted with these monies.

9 As Mrs. Flores said in the chat earlier, these
10 other rebate incentive program monies should be viewed as a
11 benefit and/or an addition to the CEC monies and not as
12 competition for these program monies. It's kind of a sort
13 of thing that can really provide a sort of a compounding
14 effect to public monies like this, and it works really well
15 in impacting more homes for every single dollar that's in
16 each of the programs.

17 I also wanted to just comment that the loading
18 order that Deana mentioned earlier is really critical when
19 it comes to this energy efficiency work. And oftentimes we
20 see this sort of hardware and equipment installation,
21 whether it's heat pumps or solar, get prioritized, and the
22 loading order is not prioritized. And the loading order
23 really does have energy efficiency measures first, and
24 these energy efficiency measures are the low-hanging fruit,
25 you know, whether it's air sealing or duct sealing or

1 improving that thermal envelope, the R-value insulation in
2 the attic, everything else kind of flows down from there.
3 Once those basic tasks are completed, and those provide
4 benefits 24-7/365, then every other mechanical system that
5 gets installed works a lot better. Oftentimes those
6 systems can even be smaller, less costly to the program or
7 to the homeowner who's installing them.

8 So, you know, I thought that, Jamie, your
9 comments about reducing homeowner disruption were really
10 key here because a lot of the energy efficiency, the
11 envelope measures can be -- they are very low, low impact
12 to the homeowner. And the larger impact system installs,
13 if they're done after that or in concurrence, then you
14 really do reduce that disruption to the homeowner.

15 So lastly, I think the EnviroScreen mapping tool
16 has improved so dramatically in the last several years that
17 using that as sort of a baseline foundation for targeting
18 the areas that need these services the most should be made
19 a foundational part of any programs that come out of these
20 discussions.

21 So thank you all for your time. It's been a
22 fantastic conversation today.

23 MS. MURIMI: Thank you for your comment.

24 Next we have attendee 155. Please state, spell
25 your name, give your affiliation, you may begin your

1 comment. We'll try that again. Attendee 155, please
2 state, spell your name, give your affiliation, you may
3 begin your comment. We seem to be having technical
4 difficulties. Feel free to put your question or comment in
5 the Q&A, as well, so let's wait one more moment. Attendee
6 155. We're having difficulty hearing you at this time.
7 We'll put in our call-in information so you can be able to
8 call into the meeting to be able to give your comment as
9 well.

10 So with that, that concludes the public comment
11 period.

12 Let's go on to the Q&A. There are two more
13 questions left, if we can take those at this time?

14 We have a question from attendee 154.

15 "Will CEC take into account future climate conditions
16 to measure the cost-effectiveness of electrification,
17 particularly with heat pumps in areas with no air
18 conditioning currently?"

19 Thank you for that question, Attendee 154.

20 MR. TAYLOR: This is Gabriel Taylor with the
21 Energy Commission.

22 Any interest in responding from the dais or from
23 the panelists?

24 MR. SAXENA: Yeah, this is Mudit Saxena.

25 Yeah, it's a really interesting question, one

1 that we have pondered over because we do have the ability
2 to now look at weather files that predict future weather.
3 Now is that something that the CEC may recommend us to do
4 for this program or not? I'm not in a position to make
5 that call. But just wanted to put it out there that there
6 is now an ability for us to look at future weather in
7 calculations, so there is a possibility for us to do the
8 analysis in that way. Whether the CEC would recommend
9 doing that for this program or not is a different call.

10 The other thing that you need to also consider
11 and perhaps build into this question is the future rate
12 changes that we expect to happen in the next 10, 15 years,
13 because these heat pumps are expected to last 15, 20 years,
14 maybe even more. And within those 10, 15, 20 years, we
15 expect rates to go up, especially with the natural gas and
16 such, so that might shift the cost effectiveness of a heat
17 pump as it's being calculated today.

18 So these are all sort of decisions that the CEC
19 has to make.

20 I just wanted to comment on the point of
21 analysis, is that it is possible to bring future weather
22 conditions into consideration and also future rates into
23 consideration. So just want to put that thought. And I'll
24 let somebody from CEC comment on whether that's something
25 that they would advise for this kind of analysis or this

1 kind of program.

2 MR. TAYLOR: This is Gabriel Taylor with the CEC.
3 I would add two points.

4 The Governor's Office of Planning and Research
5 manages the California's Integrated Climate Adaptation and
6 Resilience Program that would provide some policy guidance
7 surrounding this question.

8 And also with respect to buildings, especially
9 frontline communities where there's no current air
10 conditioning, there's clearly both an equity and an energy
11 question with respect to providing heat pumps, and that's
12 air conditioning. As the climate changes, they will likely
13 need additional cooling services or if they don't already.
14 And if it is not provided in an efficient way, it will
15 likely be solved in an expensive but inefficient way.

16 So while the balance of energy consumption might
17 increase slightly, addressing it in a whole house with
18 including efficiency, including time of use efficiency and
19 including full consideration of equity is certainly the
20 most energy efficient way forward in most cases.

21 MS. MURIMI: Thank you, Dave.

22 We do have a couple more questions. We have Emma
23 Tome from CARB. Following up with this point around
24 identifying simple solutions as a process of observing
25 complexity, Emma's curious on how this funding might focus

1 on some of the most complex or challenging cases, which
2 also often arise in historically disadvantaged contexts,
3 and building capacity or models for addressing them?

4 MR. SAXENA: Yeah. Thank you, Emma, for your
5 question, really a very thoughtful question there.

6 So I think you're absolutely right that the most
7 challenging cases happen to be in places where historically
8 disadvantaged context happens to be the case. So I don't
9 have a great answer for you as in, you know, this is what
10 people do. But I think your comment just weighs on the
11 discussion earlier, which is that we need to really think
12 through these complex issues. And that's what we should be
13 really focusing our time on is how can we take out those
14 complex issues and try to work around simple solutions?

15 In my opinion, that is time well spent on this
16 kind of a project. If we can address those complexities
17 and bring some collective thinking to resolve those into
18 simple solutions, I think that's time well spent.

19 MR. DIRR: And I'll add, you know, I enjoyed the
20 comments earlier around -- you know, based on certain
21 prototypes and property types, geographic locations, et
22 cetera, coming up with a Package A, B, C, or D that can be,
23 you know, consistently applied to those projects, and
24 working with the household, the occupant, to sort of, you
25 know, help them identify which package would make the most

1 sense for their property and their home.

2 You know, I think for looking at some of the more
3 complex projects, I think a lot of the projects, the really
4 complex ones, can generally be bucketed in their own
5 certain categories of prototypes. And so I think they
6 could over time also kind of have their own option, you
7 know, F, G, and H, for certain retrofit opportunities.

8 So I think just intentionally bucketing some of
9 these prototypes and then developing packages to layer on
10 top of those, I'm concerned they work for like the easy and
11 standard ones and the more complex ones.

12 MS. MURIMI: Thank you.

13 And we have one final question from Leonel
14 Campoy. Apologies if I've mis-stated your name. "In
15 regards to future weather, do you mean weather variability
16 and impact on bill saving?"

17 MR. SAXENA: Hi. Yeah, I think this is related
18 to the comment I earlier made about being able to do
19 analysis on future weather. Yeah, that is correct. The
20 weather variability and future weather predicted can be
21 brought into analysis now. ASHA has done some work around
22 that, so I was referring to that, but the answer is yes.

23 MS. MURIMI: Thank you, Mudit.

24 And then we'll go back to public comment. We
25 have one raised hand here, Hortencia Lopez. Apologies if I

1 mis-stated your name. Please spell your name, give your
2 affiliation, and you may begin your comments. That's
3 Hortencia Lopez. Seeing no comments from Hortencia, we can
4 go back to Q&A.

5 So one question from Jenny Lowe.

6 "A number of valuable different layers,
7 considerations, and perspectives is raised in the
8 presentations and discussions. So will the original
9 timeline share a share of contracts and draft
10 guidelines roll out by Spring 2023 -- that's three to
11 four months from now -- still be followed?"

12 MS. NELSON: So this is Jennifer Nelson with the
13 Energy Commission.

14 I think the timeline is fluid at this moment. It
15 will depend upon the comments that we receive in the
16 docket, as well as to the request for information and how
17 that timeline is adjusted. But I think what this workshop
18 is showing is the complexity in trying to balance getting
19 the funding out as soon as we can with developing a quality
20 program that meets the needs of the occupants and the
21 target for this program, as well as providing the time
22 necessary for us to get through the solicitation and
23 guideline processes.

24 Thank you.

25 MS. MURIMI: Thank you, Jennifer. And I hand the

1 mic back to you. We've concluded public comment period.

2 MS. NELSON: Okay, great. So that is the
3 conclusion of panel two. I want to thank all of the
4 panelists for their time, their presentations, and the
5 discussion. A very rich discussion, and I'm excited to see
6 the comments that come into the docket, into the request
7 for information. Yes, I am plugging that again and again
8 and again. So hopefully, many of you will go home and be
9 very excited about writing comments and submitting them to
10 the CEC.

11 So thank you, Nick. Thank you, Ericka. Thank
12 you, Mudit. And thank you, Jamie, as well as thank you,
13 Deana, for facilitating that panel, so thank you, everyone.

14 COMMISSIONER MCALLISTER: That was great,
15 everyone.

16 And I just want to point to the time and just
17 note that we are exactly on schedule, so good planning,
18 everyone. That is not always the case. And with such a
19 robust discussion, with such great content, to be right on
20 time just is pretty amazing, actually. So I want to just
21 commend everyone for all that.

22 And, yeah, thanks to Dorothy for running a tight
23 ship.

24 And Jen and Deana, thanks to you both and all the
25 panelists, as well.

1 Okay, so next panel.

2 MS. NELSON: Great. So I will be -- let me go
3 ahead and introduce Michael Sokol. He is the Director of
4 the Efficiency Division here at the California Energy
5 Commission, and he will be the facilitator for the third
6 panel.

7 Before I pass over the microphone, I do want to
8 remind people, if you have questions during the discussion,
9 during the panel presentations, please utilize the Q&A
10 feature to provide questions, and that there will also be a
11 30-minute public comment period following this panel.

12 And with that, I will now pass over the
13 microphone and the camera to Michael Sokol.

14 MR. SOKOL: Thanks, Jen.

15 I'm Michael Sokol. I'm the Director of the
16 Efficiency Division. I work closely with Deana and Jen and
17 many others online here under the direction from
18 Commissioner McAllister on the implementation of this
19 Equitable Building Decarbonization Program.

20 And really just echoing some of the comments of
21 the great discussion this morning and the panel preceding
22 this that really did some good framing considerations for
23 the overall program design. And a lot of focus, rightfully
24 so, on the direct install as the most immediate priority.
25 And really looking at that priority and the direction from

1 the legislature to support the needs of low and moderate
2 income customers first and help build traction in the
3 market.

4 But know that there's a lot of ground to cover
5 when we're talking about this rapid market transformation
6 in low-carbon building technologies. And if we are going
7 to achieve the 2030 and beyond greenhouse gas emission
8 reductions goals, it's going to take a big, concerted
9 effort with a lot of incentivization and attention needed
10 across the board, and so a lot of ground to cover.

11 And we are fortunate that within the authorizing
12 statute, we have this general incentive category of
13 resources, too, to talk through, in addition to the direct
14 install, with a focus on low-carbon building technologies,
15 such as heat pumps for space and water heating, but other
16 measures as well. There's broad direction in the statute
17 that reflects both the scope and diversity of needs that
18 will need to be addressed in the coming months and years to
19 achieve the decarbonization goals.

20 We are looking at the broad needs across the
21 market to consider the full stream from manufacturers to
22 distributors, retailers, contractors, and consumers.
23 Workforce considerations are going to be super important.
24 Ease of access and transaction streamlining to make things
25 simple and easier for consumers is also an important

1 consideration.

2 We're not starting from scratch here, but there
3 is a lot of ground to cover. There are some great models
4 out there that exist that we might be able to leverage and
5 build upon and certainly align with, but surely there are
6 still gaps in the market that will need to be addressed and
7 looking at ways that we can best leverage these incentives
8 across the existing state, utility, and some of the new
9 federal funding resources that were described earlier that
10 are going to be coming to California soon. So
11 with that in mind, I really hope that this panel, and we
12 have a great suite of panelists here, will provide a good
13 discussion and context on those needs and how best this
14 general incentive funding can be targeted with both urgency
15 and deliberately to scale quickly and achieve the greatest
16 impact and benefits for Californians in short order.

17 And with that, I will go through the panelists
18 and introduce, first, Alex Ayers from the Heating, Air
19 Conditioning, and Refrigeration Distributors International.

20 Alex, if you would like to turn your camera on,
21 introduce yourself and then go into the presentation?

22 MR. AYERS: Hey, everyone. My name is Alex
23 Ayers. I'm the Director of Government Affairs for HARDI.
24 So we are a nationwide trade association representing
25 wholesale distribution within the channel for HVACR.

1 So if you could go to that next slide?

2 Our goal is to advocate on behalf of the
3 wholesaler, but that does not stop us from also advocating
4 on behalf of the entire industry. Generally speaking, when
5 we advocate on behalf of the wholesaler, we're talking
6 about one of two things, better products, so in those
7 cases, really talking about the entire channel, but at the
8 same time, ensuring that our business practices are
9 protected, as well, so everything there from labor to tax
10 policy and everything in between. But today, really going
11 to be focusing on the products that we sell and how
12 wholesale distribution, which we like to say is the channel
13 of choice for HVACDR manufacturers and contractors, can
14 help with some of these incentive programs.

15 So if we can go ahead and go to that next slide?

16 Like I said, we are a nationwide association. We
17 represent about 1,000 member companies, about half of which
18 are wholesale distributors of HVACR products, many of them
19 being small businesses where they are just a few branches
20 and some employees there. But at the same time,
21 collectively, all of these companies employ 40,000
22 individuals nationwide. So, you know, really a broad
23 collection of folks from small businesses all the way up to
24 larger ones, as well, but majority on the smaller side.

25 If we go to the next slide, I do want to talk

1 about kind of what HARDI's position is on decarbonization.
2 And we see electrification as just one component of
3 decarbonization. And while electrification makes a lot of
4 sense for a lot of consumers, we don't view decarbonization
5 through a 100 percent electrification lens. So we see this
6 as multiple avenues. And I think California is already
7 doing a lot of these things. Such things as switching to
8 low GWP refrigerants is a great way to do decarbonization.
9 Replacing older inefficient equipment, we heard, you know,
10 some of the direct install earlier. And then also looking
11 at when gas is appropriate, making sure that we're using
12 those high efficiency gas equipment for whether it's
13 cooking, water heating, or space heating. And the, of
14 course, electrification.

15 So if we go to that next slide?

16 How HVACR, the wholesale distribution plays a
17 role is that, you know, we are the one-stop shop for
18 contractors who are then the point of sale to consumers.
19 So we buy products from manufacturers, whether they are the
20 equipment OEMs, you know, duct work, controls, all of those
21 types of things, refrigerants themselves, all of those come
22 from various suppliers and manufacturers. We then serve as
23 that point for equipment and supplies, but also we become
24 the source of knowledge for our customers, along with
25 warranty work and training, which we see as a vital

1 component to ensuring, you know, proper installation of
2 equipment in homes and businesses.

3 So if we go to that next slide?

4 And so, you know, seeing this incentive program
5 and how broad it is, I want to talk about kind of two
6 different sets of incentives to look at, and the first one
7 is incentivizing consumer behavior.

8 So if we go to this next slide?

9 Nationwide, heat pumps are a growing source of
10 sales. More and more people are buying heat pumps. This
11 trend has been going back for nearly a decade now. So it's
12 not surprising to see incentives wanting to further
13 accelerate some of these installs.

14 But if we look at California, which is on the
15 next slide, that same growth just isn't happening here.
16 And partly, I do believe, there was, you know, the
17 investor-owned utilities doing various things, you know,
18 several years ago, probably actually incentivized heat pump
19 installations earlier than the rest of the country, but
20 that's sort of slowed down that growth because you had
21 early growth. And then as those programs phased out, that
22 growth slowed down. So it really does show that, you know,
23 there is some need for more incentives to continue the
24 growth here.

25 But just to also give you a bit of a baseline,

1 since 2013, 1.4 million heat pumps have been installed in
2 California with what we determined as an installed base of
3 about 1.75 million heat pumps. And when I say heat pumps,
4 I'm talking about air source heat pumps for space cooling
5 and heating. We don't track water heaters. We do have a
6 sister association, the American Supply Association, that
7 handles all things plumbing, essentially, So they do track
8 that information. But I just, when I talk about heat
9 pumps, unless I talk about water heating, I am very
10 specifically talking about space heating or space cooling.
11 But we do believe that there's going to be a replacement
12 rate of about 80,000, especially in 2022, and roughly the
13 similar than in 2023 here next year.

14 If we go on to this next slide?

15 And so this is where incentivizing consumer
16 behavior is very important to bring that growth back to
17 what we're kind of seeing nationwide. And there's kind of
18 two ways to do this. You can do it directly to the home or
19 building owner, depending if you're talking about, you
20 know, a residence or a business, but there's pros and cons
21 to both that, or a point of sale through the contractor.
22 With home and building owners, there's typically a delayed
23 financial incentive. So it's, you know, you get it
24 installed and then you get the rebate afterwards, is
25 typically how we've seen this done in the past. So while

1 there's delayed financial incentive, it is a much easier
2 system of determining income verification or anything along
3 those lines if those are necessary.

4 There is no third party required to determine
5 income, anything along those lines. So if this is going to
6 be a program where it will require income, sometimes it is
7 easier to do the homeowner, but they don't have that
8 incentive at the same time. And so fewer people maybe will
9 use that incentive because they don't see that immediate
10 financial impact.

11 On the flip side, if you do point of sale through
12 the contractor, you do have that instant financial
13 incentive. The downside of that though is it requires some
14 form of income verification. And the worst form of that
15 that we could see is where literally someone is just having
16 to hand over a photocopied tax return to a contractor to do
17 income verification. And so this is where there's --
18 definitely, it's a harder system to implement where you do
19 get that instant financial incentive, but at the same time,
20 there's more hoops to jump through for the contractor. And
21 some certain contractors just simply won't want to work
22 with this system.

23 And so it's going to be harder to get everyone
24 that is -- and I'll talk about this more later, you know,
25 whether it's a time versus financial situation, which one's

1 more important to the consumer and to the contractor.

2 I do want to point out that, you know, we do see
3 targeting the incentives to the either the consumer or the
4 point of sale through the contractor is the most efficient
5 method of doing this, you know, because it's making sure
6 that the right people receive the benefit. When you do
7 midstream -- and when I think of this stream, I'm talking
8 about the wholesale distributor. Some folks do call
9 contractors midstream to be there downstream, but again, I
10 represent wholesalers. And then you have upstream
11 incentives that would affect the manufacturers.

12 These really just don't solve demand-side
13 problems in the same way that downstream ones do because
14 there's less visibility of this rebate to the consumer to
15 understand they are getting a beneficial financial
16 incentive to install this piece of equipment.

17 When you're talking about upstream or midstream
18 incentives, when you look at the behavior side of
19 incentives, they're really only going to do it from what's
20 called the, you know, outside viewpoint where, you know,
21 you do see people that like to -- you know, they do get an
22 incentive for buying a thing like an electric car. But at
23 the same time, because they're driving that car, there's
24 this outside viewpoint that they feel like they are being
25 viewed as more environmentally friendly.

1 You don't have that in HVAC. HVAC is very much a
2 hidden good. And so in those situations, that's where you
3 need the direct-to-consumer or nearly direct-to-consumer-
4 through-the-point-of-sale incentive to get them to do that
5 because it's just not as visible that while I'm installing
6 a heat pump or, you know, a highly efficient piece of
7 equipment, you don't have that sort of incentive in the
8 same way you do with financial incentives.

9 So if we go to the next slide?

10 And this is where we want to talk about balancing
11 that time versus savings. And, you know, savings
12 absolutely plays a major part. But unfortunately, and if
13 we go to the next slide, we'll see that 80 percent of all
14 sales through wholesale distribution are because of through
15 add-on or replacement markets. And replacement is
16 typically because of an emergency replacement or something
17 broke. And so time there becomes much more critical, and
18 incentives sometimes will be given up to make up for that
19 time.

20 But overall, we see essentially four situations
21 when it comes to HVAC demand. Starting in the top left,
22 you have new construction of single-family homes. This is
23 much more driven by comfort, so less about timing, so it's
24 comfort and financial incentive a little bit.

25 More on the top right there, you have new

1 construction of multifamily home. This is much more cost-
2 driven, where they're trying to build as many units as
3 cost-efficiently as possible.

4 In the lower left-hand side, this is add-on
5 remodeling, so this is where someone is expanding their
6 home or simply remodeling their home. Their current system
7 has not broken. It's just they're upgrading because they
8 want either a larger home or a more efficient home. This
9 is much more comfort-driven, and incentives can help, but
10 it's going to be more about their comfort.

11 And then lastly, in that bottom right-hand
12 corner, this is replacement. This is our largest demand
13 force through wholesale distribution, where it's typically
14 an emergency, not always, but typically an emergency
15 replacement of existing equipment. And so that's where you
16 have to balance how this incentive program will work, where
17 it'll work with the need for speed in replacing something
18 that has broken?

19 So if we go to the next slide?

20 This is where, less so on the speed side of it,
21 but also considering comfort. California has multiple
22 climate zones. A simple Google search told me that Bodie,
23 California is typically the coldest place in the state, and
24 yesterday's weather forecast will tell you the same. It
25 was 15 degrees there, whereas in Palm Springs, it was 52

1 degrees. It's almost a 40-degree difference from their
2 high to their low today, if you look on those two highs and
3 lows.

4 And so an incentive program needs to make sure
5 that we're looking at California as a whole, not
6 necessarily just where most of the population is.
7 Obviously, most of the population lives in places that
8 aren't like Bodie and very cold. They're going to live in
9 places that are much warmer. But we need to consider
10 people that are living in much colder climates than the
11 average in the state.

12 And so if we go to the next slide?

13 One thing about how this incentive program is
14 designed is to realize that when we look at -- essentially,
15 we have to balance three points. Heat pumps are great in a
16 lot of ways until you get to super cold, then you need a
17 super cold -- or excuse me, a cold-climate heat pump. They
18 do exist, but most people in the industry will tell you
19 they are possible to build, but they're not cheap to build.

20 And so if you're trying to balance the, you know,
21 efficiency, the cost, and then the heating capacity, that
22 kind of three-way triangle, the best way to do that is to
23 allow dual fuel, where you install a heat pump and a high-
24 efficiency gas furnace for those times when it's going to
25 take more energy to heat the home than, frankly, you're

1 going to get out of the cold air outside with a normal heat
2 pump. And this way, you are still maintaining that
3 appropriate price point for low-income housing and still
4 maintaining that comfort level for, you know, essentially
5 life-saving heat in a building, at the same time, reducing
6 the carbon that is used to heat that home.

7 And so, you know, some folks would push for 100
8 percent electrification, and it is possible, but it is very
9 expensive. And so that's where I do believe that if we're
10 going to balance those three things, dual fuel should be
11 allowed and, you know, especially for those folks that
12 absolutely do need that sort of backup source of heat
13 through a gas furnace.

14 If we go on to the next slide?

15 One other thing that I do want to talk about from
16 an incentive standpoint is that when we look at
17 incentivizing consumers, we talk about two sources, one
18 through the consumer directly or through the point-of-sale
19 contractor. There is a third option that's rarely looked
20 at, and that is going through financing. Financing kind of
21 solves the best of both worlds, where it is directly at the
22 point-of-sale, because financing is what actually pays for
23 the install. And then because they're doing financing,
24 they need credit checks, things like that, they already
25 have access to income verification tools that make sure

1 that there is a secure way to determine whether or not this
2 person has the income that would qualify for an incentive
3 if you're doing an incentive-based qualification.

4 The only downside is that not enough contractors
5 are asking about financing when they do these installs.
6 About 50 percent are almost never offering it whenever they
7 do it. And unfortunately, a large part of that is because,
8 that we've heard, is that folks don't want to assume that
9 someone needs financing for a job.

10 Frankly, you know, I think we've all seen,
11 whether it's Amazon or any other online shopping, financing
12 is available for everything. People, no matter their
13 income, are doing financing because it makes a lot of sense
14 in a lot of situations. And so offering an incentive
15 program through financing, I think, has the benefits we've
16 already mentioned, but also helps spur contractors into
17 using financing programs. And then that way, more products
18 are financed, and you can get probably a better system
19 installed through a financing system where they have to pay
20 for it all up front. And that's regardless of whatever
21 incentives are on top of that.

22 Next slide, please.

23 Now I do want to talk about -- I've spent a lot
24 of time on, you know, consumers and those things, that I
25 want to talk about what the wholesale distributor's

1 response is to these downstream incentives.

2 So if we go to the next slide?

3 This shows, you know, how we respond to demand
4 changes. Wholesale distributors typically load in once or
5 twice a year. So they bring in a large amount of inventory
6 in spring, fill the warehouse full of units, and then
7 sometime in summer, they've seen what has been selling and
8 what hasn't, and they can adjust what their inventories are
9 based on what has been selling. Same thing with late
10 season orders, where if they know they're going to run out
11 of something before the end of the year, they can get some
12 late season orders in. And then through winter, they sell
13 their remaining inventory before they do another load in of
14 that next model year's equipment.

15 With incentives that are known ahead of time, we
16 can adjust what our ratios are of loading equipment. So
17 that way we know, you know, when things like the TECH
18 Initiative happen, many of our distributors brought in more
19 heat pumps than they were planning for initially, because
20 they knew those incentives would help lead to more sales,
21 and they did. Every distributor I've talked to that's
22 worked with the TECH Initiative has had glowing reviews of
23 how much it increased their heat pump sales in some ways
24 and ways more than they were expecting, and that's where
25 the mid-season restocking, they were able to make up for

1 that.

2 But if we go to the next slide, but one of the
3 things that it did do is impact how the payments to
4 distributors happen. One of the things that -- and this is
5 a very complicated graph that we use and show our members
6 about what the averages are for -- as cash comes in and
7 cash goes out in exchange for products.

8 The important support of this graph for me in
9 this context is these green side. This is when cash comes
10 in, so product is paid for after it's, you know, it's left
11 the warehouse, it's gone, it's been installed in the
12 consumer's home. We are waiting for that contractor to
13 then pay their invoice. And the average collection right
14 now is 49 days.

15 If the incentive program goes where it is a point
16 of sale and the contractor is waiting then essentially for
17 a government check to bring that money in, that can slow
18 that down, and that impacts how much inventory distributors
19 have the ability to buy, when you get back to the top of
20 that graph, and how much inventory we carry because we do
21 have to have a certain amount of cash flow. So I do
22 encourage any incentive program to be aware of what's
23 needed there to make sure that it's very quick in how it
24 moves cash through the system.

25 Next slide.

1 I think, yeah, the last part I want to talk about
2 is incentivizing contractor behavior.

3 So if we go to this next slide?

4 To me the best thing that you can incentivize is
5 training. We have companies that are pro-training. They
6 highly believe in how it makes their technicians more
7 efficient. It reduces warranty calls. And these are the
8 companies that are most ready to transition to mildly
9 flammable refrigerants. These are the ones that are low
10 global warming, potentially low GWP, that we're
11 transitioning to over the next couple of years.

12 On the flip side of that, however, we also have a
13 lot of companies that are anti-training. They believe that
14 training time is lost revenue. And so these are the folks
15 that will avoid delaying -- avoid or delay switching to
16 mildly flammable refrigerants to low GWP refrigerants and
17 try and continue high GWP ones. Also very likely to delay
18 necessarily using some of these incentives.

19 So providing incentives for technician training,
20 where they're making up for that time not in the field, is
21 a great way to ensure that technicians are trained for low
22 GWP refrigerants, better installation of energy efficient
23 equipment, so that way that energy efficiency is
24 translating into being installed. The panel before us
25 talked about that, how not as much equipment is installed

1 as it should be, and so it's not getting that higher energy
2 efficiency that's expected. And then at the same time,
3 overcoming, frankly, the stigma of heat pumps that does
4 exist in the contractual community.

5 I believe this is my last slide, but can we go to
6 the next one if there is? Yes.

7 I believe the Q&A will be at the end, but happy
8 to take any questions.

9 MR. SOKOL: Thank you, Alex. Very good
10 presentation, covers a lot of ground there. So I think
11 there's going to be -- I certainly took a few notes and
12 have some questions.

13 We'll see if Commissioner has any immediate
14 questions. I think --

15 COMMISSIONER MCALLISTER: No, let's just keep
16 moving and we'll get to the end and do Q&A there. Thanks,
17 Michael.

18 MR. SOKOL: Awesome. Yeah, not seeing it. So
19 let's move to the next presenter and then we'll circle back
20 for a discussion after we get to the presentations.

21 And next up is Thomas Enslow with Adams Broadwell
22 Joseph and Cardozo.

23 Go ahead, Tom.

24 MR. ENSLOW: Thank you, Michael. My name is Tom
25 Enslow. I'm an attorney with Adams Broadwell, Joseph &

1 Cardozo. And I've been representing coalitions of union
2 and environmental equity groups, advocating for workforce
3 standards for over a decade for energy efficiency programs.

4 I'd like to first thank the Commission for
5 inviting me to speak today and for having this workshop to
6 address the issue of equitable decarbonization at the
7 outset of this proceeding, rather than as an afterthought,
8 as is often the case for incentive programs.

9 For, you know, my clients and a coalition of
10 groups that I've represented, workforce standards are key
11 to ensure equitable decarbonization. Well-designed
12 workforce standards ensure that taxpayer-funded building
13 decarbonization programs create equity and economic
14 opportunities for advanced communities and ensures that the
15 work performed for these programs maximizes energy
16 efficiency and greenhouse gas reduction gains and is safe
17 and reliable.

18 You know, we have study after study over the last
19 decade that's found that the lack of workforce standards
20 results in energy efficiency measures that fail to meet
21 their expected savings. One study, for example, found that
22 85 percent of HVAC retrofits are installed incorrectly,
23 resulting in losses of up to 20 to 30 percent in energy
24 efficiency. And this failure of energy efficiency measures
25 to achieve their intended results can be directly linked to

1 the use of poorly trained workers.

2 Reports prepared by California's utilities have
3 found that the majority of HVAC installers don't have the
4 technical knowledge, skills, or abilities to properly
5 install systems. Contractors, you know, lower-level
6 contractors simply aren't investing in the training of
7 their workers. And as long as incentive programs are
8 designed to encourage hiring the cheapest workers,
9 contractors that invest in training will never be able to
10 compete with the contractors that fail to invest in
11 training and fail to retain good workers.

12 And because of this, it's not -- you know, we can
13 no longer push off whether or not we're going to include
14 workforce standards. Deciding not to include workforce
15 standards is, in fact, a policy to support low wages and to
16 support the avoidance of training and to support poor
17 installation practices. Now California utility reports
18 have found that poor quality installation is not the result
19 of a lack of available training. The problem is that
20 contractors are allowed to take advantage of public
21 incentives, even when the installers have not been
22 providing the proper training to their workers.

23 Because of this, for over a decade, study after
24 study and state policy after state policy has called for
25 adopting workforce standards for energy efficiency

1 programs. In 2014, for example, a comprehensive workforce
2 Standards Guidance Plan was prepared by the Don Brielle
3 Center on Employment in the Green Economy. And that plan
4 identified both the need for workforce standards in energy
5 efficiency programs and set forth several specific
6 recommendations, including imposing skilled workforce
7 prequalification requirements based on requiring 60 percent
8 of the jobsite workers to be comprised of apprenticeship
9 graduates for larger projects, prevailing wage requirements
10 so that contractors will be chosen based on quality rather
11 than just price, and workforce skill certification
12 requirements for installation of specific technology.

13 The guidance plan also recommended adoption of a
14 responsible contractor policy for use across all energy
15 efficiency programs. And this recommendation was codified
16 in SB 315 in 2015, which required adopting a responsible
17 contractor policy. But that policy was never actually
18 adopted, and none of the Don Brielle Center recommendations
19 have been implemented.

20 Now in the years since, the Energy Commission,
21 the CPUC, the Workforce Development Board have continued to
22 issue policy after policy calling to transform energy
23 efficiency incentive work from the low-cost bidder
24 framework to the lowest-cost qualified bidder framework
25 through the incorporation of workforce standards. Yet

1 despite these policy pronouncements, the state incentive
2 programs continue their historic practice of rejecting
3 workforce standards in order to maximize contractor
4 participation. And this historic framework has to change.
5 We can't solely look at how many contractors, you know,
6 making sure every single contractor can participate. We
7 need to make sure that in order to participate, you meet
8 certain standards in order to incentivize change in how
9 these contractors operate.

10 To ensure equitable -- you know, one of the
11 things that we really, you know, need to make sure is that
12 when we have subsidized projects, including incentive
13 projects, that in order to participate, we need
14 prequalification. That's a fundamental change that needs
15 to happen. We need to make sure that anyone who is going
16 to be able to use these incentives and benefit from these
17 incentives demonstrate that they use workers that are
18 actually trained and qualified to install the measures that
19 are being subsidized.

20 We also want to ensure equitable access to the
21 jobs created by these programs. This is public
22 expenditures. You know, and the Commission should also
23 require participating contractors to demonstrate that their
24 hiring policies include outreach and training opportunities
25 for disadvantaged communities through either, you know,

1 participation in state-approved apprenticeship programs
2 that have that sort of outreach built in, or through
3 targeted hiring goals, along with first hire agreements
4 with local job development entities. That's how we make
5 sure that the jobs that are created are equitable as well.

6 Now implementing these requirements fundamentally
7 means moving away from a framework that puts the onus of
8 selecting a qualified contractor on the consumer and
9 replacing it with the requirement to use a prequalified
10 contractor. That's fundamentally the change that's going
11 to have to be made. Now opponents of workforce standards
12 often raise the claim that adding contractor standards
13 beyond local permitting and licensing requirements will
14 create barriers to program participation. But, you know,
15 that's a feature, not a bug. We need to stop subsidizing
16 low-road contractors in order to incentivize those same
17 contractors to change their business practices.

18 Now that's not to say there's not barriers to
19 implementing workforce standards and incentive programs,
20 but we need to be committed to moving past those barriers.
21 Now for a direct-install program, it's easier. Those
22 programs are larger. They involve fewer contractors.
23 They're generally prevailing wage work. And those programs
24 should ideally apply the skilled and trained workforce
25 requirements set forth in Public Contract Code section

1 2600, which sets forth a standard that can be adopted by
2 local and state agencies that requires a certain percentage
3 of workers on a site to be apprenticeship graduates, either
4 union or non-union.

5 You know, apprenticeships are the gold standard
6 for training, provide concrete skills, industry-recognized
7 certification, both classroom and hands-on training. But,
8 you know, we also recognize that for incentives targeted at
9 single individual small projects, particularly residential
10 projects, imposing a skilled and trained workforce
11 requirement is more difficult and not always practical.
12 For example, you know, no union contractor, almost no union
13 contractors would bid on a single-home HVAC retrofit
14 project, so it's not a big enough project for them.

15 This doesn't make it impossible, though. There's
16 several paths to incorporating workforce standards into
17 smaller incentive programs. You know, one is adopt a
18 lighter workforce standards for small commercial
19 residential incentives. You know, a lighter workforce
20 standards and skilled and trained, you know, essentially,
21 you know, it means that you've got to make sure there's at
22 least some training.

23 You know, the consensus that has emerged from the
24 labor environment and equity stakeholders I've worked with
25 over the last decade on this issue is that at a minimum,

1 you know, at least 50 percent of the workforce on a
2 subsidized energy efficiency project, you know, should meet
3 both experience and training requirements. They should
4 have, you know, three to five years of experience, and then
5 either have apprenticeship training or community college
6 degree or, at a bare minimum, manufacturer training and
7 then installation of the specific make and model of
8 equipment being installed.

9 Now manufacturer training varies widely in scope
10 and quality and on a broader basis. You know, we don't
11 feel it's sufficient, but at least provides a bare minimum
12 floor that can be applied to smaller single building
13 retrofit projects, particularly in the residential area
14 where, you know, I don't think the market's ready to handle
15 a skilled and trained workforce requirement on a project by
16 project basis.

17 Another approach that can be done is to bundle
18 the work where it's possible to make it a bigger product
19 for the bidding contractor. That will reduce overall costs
20 and create projects more attractive to high road
21 contractors and allow you to have higher standards.
22 Community-scale projects where a contractor bids before
23 multiple retrofits and are required to meet high road
24 standards would create the sort of framework that would
25 encourage participation of union and other high road

1 contractors in that sort of work. Again, that's easier in
2 a Direct Install Program, but it's not impossible in an
3 incentive program as well.

4 Finally, incentive programs could prioritize high
5 road contractors by given contractors that meet certain
6 standards first crack at the pot of incentives and open up
7 the incentives to other contractors only if the high road
8 contractors are not able to use incentives. This addresses
9 the concern that some people raise that, well, you know,
10 are there sufficient contractors and workers out there to
11 actually meet these standards and achieve the goals of the
12 program? And we believe there are.

13 But we also believe it makes sense to, you know,
14 have a backstop, which is let's give priority first to high
15 road contractors. You know, if they can't meet all the
16 needs, then let's open this up, you know, to another level.
17 And you could have certain kind of levels of who meets
18 this.

19 Finally, you know, we believe that pre-qualified
20 contractors should either have to participate in an
21 apprenticeship program or have adopted workforce diversity
22 and inclusion goals, including a process to monitor and
23 track the success of meeting those goals. And we think
24 it's important that we are creating good, green jobs that
25 disadvantaged communities have access to as part of these

1 programs. You know, this is public funding, and I think
2 the goals for this has to be more than just, you know,
3 meeting the decarbonization. We want to create good jobs,
4 provide access to jobs, and make sure that people get good
5 work.

6 With that, I think I've used up my time, and I'm
7 happy to answer any questions.

8 MR. SOKOL: Thank you, Tom. Certainly, a lot of
9 important considerations on the workforce and contractor
10 side of the equation. And again, I took a few notes, and I
11 think we're worth following up in the panel discussion. In
12 the interest of time, let's go through the other presenters
13 first, and then we'll circle back to that discussion, if
14 that works for you?

15 So with that, I will go ahead and call in the
16 next presenter and panelist, who is Anne Niederberger from
17 Enervee.

18 Anne, would you like to introduce yourself?

19 MS. NIEDERBERGER: Yes, I would, Michael. Thank
20 you very much, and good afternoon, everybody. Thank you
21 for hanging in there for a whole day workshop. This is
22 great. We're going to switch gears a little bit here and
23 talk about how to get incentives to under-resourced
24 communities.

25 I'm Anne Niederberger. I head up Market

1 Development at Enervee, where I've been spearheading our
2 efforts to drive equitable decarbonization, working
3 together with state energy offices and utilities. And
4 prior to Enervee, I was actually a consultant, and I worked
5 almost exclusively in developing countries and emerging
6 markets. And so this whole topic of how to serve under-
7 resourced communities is really near and dear to my heart
8 personally. Unfortunately, such communities also persist
9 here in California. But as we're hearing today, we can
10 really change that, so very excited about this.

11 Next slide, please.

12 So I took this quote from the notice for this
13 workshop today, and I just want to give you a second to
14 take a look at it, but I think it does a wonderful job of
15 communicating why we're all here today. So we're here
16 because equity will not just happen. We're here to ensure
17 that underserved households and communities receive direct
18 and intentional investment to remedy past inequities, and
19 also to contribute to global climate protection. So we're
20 here because the Equitable Building Decarbonization Program
21 has two goals, to reduce greenhouse gas emissions in homes
22 and to advance energy equity. And the fact is we won't
23 achieve the first goal unless we achieve the second goal.

24 Next slide.

25 So for the Incentive Program, 50 percent of the

1 funds are intended to benefit under-resourced communities.
2 So I wanted to take a moment here to explain what that
3 means. AB 209 defines under-resourced communities by
4 referencing section 71130 of the Public Resources Code.
5 And then this section, in turn, defines under-resourced
6 communities as a community identified pursuant to either
7 section 39711 of the Health and Safety Code that you see
8 there on the left, or section 39713 of that Code, or a
9 certain subdivision (g) of a section in the Public
10 Resources Code. So it's any one of those qualifies as an
11 under-resourced community.

12 And on the right side of the slide, I've put how
13 under-resourced means are defined in each one of those code
14 references. And so you'll see that there's five different
15 definitions there that should all be included when we think
16 about under-resourced communities. So this means to me
17 that the CEC can and should include all of the geographies
18 that meet any one of these definitions when tracking
19 resources invested to benefit under-resourced communities.

20 And from the perspective of the private sector,
21 it will be critical for the CEC to provide data tables or
22 API access to make it really easy to unambiguously target,
23 track, and then also report on spending and benefits that
24 are going to these under-resourced communities. This is
25 certainly going to be extremely important to accelerate

1 market transformation, to have that ready access to know
2 who our target audience is. And we heard a little bit
3 about that before when talking about direct install.

4 So with the exception of the second bullet here,
5 all of these definitions are geobased, which is a really
6 good thing because individual participants then don't have
7 to provide documentation of income. And that removes a
8 significant source of friction and ensures that every
9 eligible Californian can take advantage of this Equitable
10 Building Decarb Incentive Program.

11 Next slide.

12 So now quickly turning to incentives, there's
13 obviously a wide array of possible types of incentives and
14 I've just listed a few of the more prominent ones that have
15 been suggested. And you heard some other similar and
16 different suggestions today. So we have a great deal of
17 experience with rebates, for example, everything from the
18 consumer rebates, either post-purchase or point-of-sale
19 rebates that were just talked about. But we really have to
20 ask ourselves how these rebates have worked for low-income
21 and disadvantaged communities and whether we can tweak them
22 to do better if we are going to go that route? Vice Chair
23 McDonald, this morning, raised this very question to the
24 panelists in the earlier session.

25 And then we have, also, some more maybe

1 innovative approaches that have also been teed up a little
2 bit, like things related to financing, like for example,
3 interest rate buydowns to enable zero interest financing.
4 And then we've also heard about things like training and
5 marketing, spending money on things like that as well.

6 So the CEC is obviously going to have to be very
7 intentional about incentives to ensure that the statewide
8 program both advances equity and really accelerates market
9 transformation, rather than just doing more of the same
10 because that's not going to get us where we need to land.
11 And we also need to consider all the other programs and
12 incentives that are already available or will become
13 available, as we heard from Jennifer and Rory this morning.

14 So we need to be asking ourselves where are those
15 gaps and how can we drive the greatest equity and carbon
16 impacts now, but also to ramp that up in the future? Where
17 can we have the greatest market transformation impact?

18 So everyone, of course, here is going to have the
19 opportunity to weigh in on these questions, both today,
20 we'll have a lot of time for discussion, and also in
21 response to the RFI.

22 Next question, please -- I mean, sorry, next
23 slide.

24 So I just wanted to wrap up, just talk about one
25 significant gap that I'd like to highlight, which therefore

1 also represents a great opportunity. It's a big gap, and
2 it's a great opportunity. And that is empowering all
3 households to buy clean and efficient appliances and other
4 plug loads on their own.

5 So both the SB 350 Low-Income Barrier Study, as
6 well as the 2019 California Energy Efficiency Action Plan,
7 called out the importance of addressing plug loads. So why
8 is that? You know, we've heard a lot about the building,
9 you know, major HVAC and central HVAC systems and heat pump
10 water heaters, so why care about plug loads?

11 First of all, plug loads are responsible for well
12 over half of electricity consumption and bills. And nearly
13 60 percent of energy savings potential for low-income
14 households lies with appliances and other plug loads,
15 according to the most recent Low-Income Potential and Goals
16 Study, which I've cited here in this in this slide.

17 The second reason is that plug loads are bought
18 by both renters and homeowners. And a recent study I came
19 across for Marin Clean Energy found that over 70 percent of
20 single family renters, and 25 percent of multifamily
21 renters said that they actually have agency to make
22 appliance purchases on their own. And that's why they have
23 agency to make appliance purchases on their own.

24 And so, you know, listening to this morning to
25 the earlier panel, you know, if we are going to be doing

1 some real targeting on the Direct Install Program,
2 appliances offers an opportunity to be much more inclusive,
3 when people are investing their own money in making
4 purchases.

5 And finally, the vast majority of plug load
6 purchases are made at retail by individuals and don't
7 require contractor installation, certainly not a licensed
8 contractor that would be needed for something like a heat
9 pump water heater.

10 So with millions of appliance purchases being
11 made annually, incentives could be deployed rapidly to
12 benefit under resourced communities and drive equitable
13 decarbonization by allowing anybody who's in the market to
14 buy something for an emergency replacement to make sure
15 that they get the most efficient product in their home.

16 And then, last slide.

17 So how can we tackle plug loads? I mean, the
18 reason why this is such a big opportunity, why the savings
19 potential is still so big, is because we haven't
20 effectively addressed this for the for the low-income
21 segment. And I believe that zero-interest financing holds
22 a lot of promise. I'm going to be talking a little bit
23 here about the financing program that's already
24 operational.

25 So even with interest rates between nine and ten

1 percent, the statewide ratepayer funded GoGreen Home Energy
2 Financing Program, which is administered by CAEATFA, I'm
3 not going to spell it out, because it's always a tongue
4 twister, but CAEATFA is an agency within the state
5 treasurer's office that administers this ratepayer funded
6 program. So even with those interest rates, the program
7 has shown exciting equity outcomes from microloans for one
8 off appliance purchases.

9 And here I just pulled out a couple of stats from
10 a recent report. You see that the vast majority of
11 microloans have gone to underserved borrowers. And those
12 are both low and moderate income and people with very low
13 credit scores. And you also -- we have also found that low
14 and moderate income in DAC households are seeing a healthy
15 share of the energy savings benefits.

16 So the statewide program could be augmented then
17 with an interest rate buydown, for example, as an
18 additional incentive to eliminate interest payments for
19 these underserved audiences. And this can make efficient
20 shopping for everybody the norm and not the exception as it
21 is today.

22 And following up on what Commissioner McAllister
23 was saying at the beginning, the Equitable Building Decarb
24 Program, doing something like this could serve as a,
25 really, as a Quick Start catalyst. And as an input to the

1 California Green Bank, when they actually go after some of
2 the \$27 billion that's available through the Greenhouse Gas
3 Reduction Fund through the Inflation Reduction Act, if we
4 could demonstrate this quickly now, they can use that for
5 their application and have pulled in a whole other source
6 of funding to do something like this going forward. So I
7 think that's part of the part of the challenge thinking
8 about what can we do now that will open up bigger
9 opportunities for transformation going forward.

10 So just wanted to offer some food for thought.
11 And back to you, Michael.

12 MR. SOKOL: Thank you, Anne. Very informative.
13 And certainly need, you know, an eye on the immediate
14 priorities with one eye on the longer term 2030 and beyond,
15 so scalable models make a lot of sense. And, you know, I
16 appreciate the recognition and shoutout on the Low-Income
17 Barriers Study, which certainly has informed a lot of our
18 thinking on equitable building decarbonization, so we can
19 follow up on more of that in the discussion in just a
20 moment.

21 But now I will turn to the next panelist, Helen
22 Walter-Terrinoni from Air Conditioning, Heating, and
23 Refrigeration Institute.

24 Helen, apologies if I stumbled through your name.

25 MS. WALTER-TERRINONI: No, you did fabulous, and

1 thank you, Michael.

2 So my name is Helen Walter-Terrinoni. I'm the
3 V.P. of Regulatory Affairs at the Air Conditioning,
4 Heating, and Refrigeration Institute. So we represent more
5 than 300 manufacturers of equipment that keep us all warm
6 and provide us warm and cool and keep us in hot water.

7 So with that, I wanted to kind of talk a little
8 bit. So I wanted to -- you've heard a lot of presentations
9 today. It's been a great day, a lot of really great
10 presentations, and so I wanted to kind of dive in a little
11 bit into some of the questions that I think that we're all
12 asking ourselves, or maybe we should be asking ourselves as
13 we think about this effort.

14 So you know, firstly, somebody reminded me this
15 week that, around refrigeration equipment that, you know,
16 fundamentally, the number one priority is to keep food
17 cool. And so like that, heating equipment is here to
18 provide life saving warmth; right? So you know, as we
19 think through how to think about incentives and how to
20 think about spending money, I think, you know, we probably
21 need to lay down some principles and priorities.

22 And so continuing the consistent supply of air
23 and water heating at a reasonable cost, of course, is
24 essential. And so I think that needs to kind of stay in
25 the back of our minds as we think through this challenge.

1 You know, of course, this lends itself to water
2 heating as well. So I would mention that, too, as a basic
3 principle of, you know, before anything else, we want to,
4 you know, kind of keep that in front of us.

5 Then Alex Ayers talked a little bit about
6 emergency replacements, so that 80 percent of equipment
7 sold is sold either for, you know, that emergency
8 replacement or to kind of increase the capacity of the
9 equipment. And so I've been thinking a lot about, you
10 know, are there ways that we could think about taking the
11 emergency out of emergency replacement? So could we
12 approach this from a couple of different ways?

13 So if I think about this chunk of money that the
14 state is going to be parsing out to folks, I think about
15 this in a couple of different ways. It could be spent in a
16 way that provides a lot of money to a very small number of
17 people, relatively, or it could provide perhaps a smaller
18 amount of money to a larger number of people, kind of
19 preparing for readiness. So what do I mean by that?

20 So you know, one thought would be do you kind of
21 set folks up so that when they replace their equipment,
22 which may be on an emergency basis, they're prepared to use
23 electric equipment, perhaps? And so, you know, do you run
24 electricity to the room inside a house where the heating
25 equipment is placed? Do you look at increasing the

1 capacity of or adding an electrical panel for folks?

2 So that's just one way to think about, you know,
3 could we engage more households if we were to kind of put
4 them in an emergency or to kind of put the preparation in
5 place for a future transition as equipment becomes kind of
6 out of service? So one way to think about affordable
7 heating for families.

8 Certainly, you know, there needs to be kind of
9 some thoughts around the reliability and the shift of the
10 peak demand load to wintertime versus summertime. And so
11 my assumption is that the great State of California is kind
12 of doing some work around this. And that from, again,
13 being -- keeping in mind that folks need to have access to
14 reliable heating, that that reliability is kind of being
15 thought through.

16 So what do I mean by that? So if monies are
17 going to be spent on a multifamily home or a large
18 apartment building, you know, is there backup heating
19 available for, is there sufficiency for peak loads? You
20 know, kind of those kinds of thoughts to kind of consider
21 as we think through this.

22 You know, finally, you know, I think we have done
23 a lot of work at AHRI kind of preparing. Alex talked a
24 little bit about the refrigerant transition. So you know,
25 we've done a lot of work pulling stakeholders together to

1 look at barriers to transition and trying to think through
2 how to address those barriers. And we have found that that
3 has been a very important way to eliminate opposition, as
4 well as, you know, Alex talked a little bit about there is
5 some stigma associated with heat pumps for some people,
6 because of past experience or rumors or what have you. So,
7 you know, do we need to kind of look at how we communicate
8 with folks?

9 If we were to look at a variety of what are the
10 barriers that exist? So, you know, ask ourselves, you
11 know, why don't people use heat pumps today? You know, one
12 reason for that is maybe I don't know about heat pumps.
13 Another reason certainly could be financial, which the
14 incentives can help to address, so communications, as well
15 as incentives. One reason can be that, you know, I didn't
16 choose a heat pump because I don't have the electrical
17 hookups that I mentioned earlier. You know, another reason
18 could be that, you know, that the contractor or technician
19 didn't tell me about them. So you know, kind of getting to
20 those fundamental basis, you know, to kind of think about
21 those things and, you know, looking at barriers and trying
22 to think through what would be needed to address those
23 barriers may be helpful.

24 So I know that we don't have a lot of time. I
25 think that -- but I did want to kind of lay out some of

1 those questions for us to all be thinking about, as well as
2 kind of the principles that we want to probably keep in
3 front of us.

4 I know that, you know, in talking about
5 incentives a little bit, you know, I know that this, on the
6 surface, looks like a lot of money. But when you think
7 about the number of heat pumps, the goal of the state, this
8 really doesn't come out to as much as, you know, you might
9 want to have in place to transition everyone to the 6
10 million heat pump goal.

11 And so when I look at this program, I would say,
12 as well, that I do look at this as a little bit of a pilot
13 program. It's a really big pilot program with maybe
14 several test cases kind of being run under it. And I do
15 think that it's important to do some data collection. So
16 as we think about, you know, there was a conversation
17 earlier around gentrification, you know, so maybe looking
18 at kind of before and after pictures of neighborhoods,
19 because I don't think this will be the last opportunity for
20 incentives in the state.

21 And so, you know, kind of understanding what, you
22 know, kind of what worked well and what didn't in certain
23 neighborhoods and documenting that, I think, may be very
24 helpful. You know, what's most impactful? Is it a small
25 amount of money for a large number of people? Is it, you

1 know, a large amount of money for a small number of people?
2 And kind of documenting the success rates of those and the
3 total impact of that, I think, is going to be something
4 that could be very, very helpful.

5 So those are some of the things that I've been
6 thinking about as I've been thinking about this transition
7 for California. You know, how do we work together to, you
8 know, kind of look for barriers and address them, kind of a
9 gaps and needs analysis and make sure that we're addressing
10 those things? And then also, you know, trying to look at
11 this as a series of small experiments where we're
12 documenting what works and what doesn't, as well as making
13 sure that we're getting to kind of root cause of what the
14 problems are and trying to address those.

15 So, Michael, I hope that's helpful. And let me
16 turn it back over to you for the next speaker.

17 MR. SOKOL: That's great, Helen. Really helpful.
18 Lots of food for thought. I think there are a few subjects
19 that are emerging that are going to be good for follow-up
20 discussion on some of what you touched upon there, as well,
21 and so -- but we'll hold off on the detailed discussion
22 until we get to our final panelist of this panel.

23 And I'd like to introduce Evan Kamei from Energy
24 Solutions.

25 Evan, go ahead.

1 MR. KAMEI: Great. Hey, everyone. Thanks for
2 having me. Really appreciate this opportunity to present
3 and sit on the panel. My name is Evan Kamei. I am the
4 Associate Director of Clean Heating at Energy Solutions and
5 the Program Manager of TECH Clean California. And today,
6 I'm here to talk about TECH. And it's California's
7 flagship Market Transformation Initiative focused on clean
8 heating for both space and water heating.

9 And just to preface this, I'm going to move
10 through these slides fairly quickly, but fear not, I will
11 provide some resources at the end if you're interested in
12 learning more.

13 Alright, so moving on. So for those of you that
14 don't know what TECH is, and I saw a lot of familiar names
15 in the participant index there so this might be review, but
16 for those of you that don't know, TECH has three pillars as
17 part of our strategy.

18 And so the first is spurring the clean heating
19 market through statewide strategies. That includes
20 contractor incentives, which Alex Ayers explained just a
21 few presentations ago. It includes workforce education and
22 training. And really, the goal is to motivate the supply
23 chain to make heat pump installations a core part of their
24 business and to support consumer demand. And then to drive
25 that consumer demand, we have a marketing campaign called

1 The Switch is On that's focused on driving that there.

2 The second pillar is focused on testing and
3 assessing new strategies through regional pilots and our
4 Quick Start Grants. So we basically have six pilots that
5 we've launched. All of them are targeting a very specific
6 key barrier facing the clean heating market. And so those
7 are about two years long each. And then for any ideas that
8 we didn't think of, we have had two solicitations for Quick
9 Start Grants. Those gather a bunch of ideas and then we
10 give out grants up to \$350,000 to execute projects, write a
11 report, and learn about some of these barriers and
12 solutions to those barriers.

13 And then the last pillar is informing the long-
14 term building decarbonization framework. And so this was
15 touched on a lot. Helen just mentioned this. You know, we
16 have a very small amount of funding to catalyze large scale
17 change in California. And so one solution to that is TECH
18 providing as much information as we can, both on the
19 quantitative side through our data analysis, through our
20 incentives, but then also qualitatively through our pilots
21 and taking all these lessons learned and giving that out to
22 our industry and to stakeholders.

23 TECH incorporates sales, meter data, and those
24 lessons learned into our public reporting website. And so
25 you can go there, you can download our data, you can learn

1 about how we're quantifying decarbonization impacts so
2 that, really, if you're trying to make decisions, you have
3 what you need, you have the best, most recent available
4 data possible.

5 So underlying these three pillars, we have some
6 principles of speed, scale, simplicity, and sharing data.
7 And today, I'm going to be just sharing some of our results
8 and lessons learned that we've taken away from about one-
9 and-a-half years of implementing this program so far.

10 Before I do that, I just wanted to recognize that
11 TECH is implemented by a ton of different partners, each
12 bringing a unique skill set and making it a success.

13 So moving on to some of the results and lessons
14 learned. We launched statewide incentives in December
15 2021, and it was almost a hockey stick approach in terms of
16 the demand. And I know Alex Ayers also mentioned this, you
17 know, distributors really saw an uptick in the heat pumps
18 they were selling. That's great. That was the intent of
19 TECH. We just got a little bit faster than we thought.
20 And so for the whole program, we expected about 300
21 contractors to enroll over, you know, the three, four years
22 of the program would be running. We got 907 months [sic],
23 and that number continues to grow. We have enabled 20,000
24 units to be installed through TECH. And you can see how
25 quickly that ramped up over just a short period.

1 And so, you know, some of the key lessons learned
2 are you have to work with the key supply chain market
3 actors to unlock that participation. And then very
4 clearly, what we're seeing across the board in many
5 programs like this, such as New York, you really have to
6 plan for more demand and scale than you think. And so this
7 is on the single family market rate side.

8 And then shifting the focus a little bit to
9 equity, you know, we could have chosen kind of like a
10 kicker incentive to complement our market rate incentives.
11 But instead, we were really trying to figure out, you know,
12 how can we maximize the impact of the funds and target key
13 barriers?

14 And so I mentioned the Quick Start Grants. In
15 our first solicitation, 75 percent of those grants had some
16 element of equity. In our second solicitation, we ramped
17 that up to making it a requirement, so we actually saw that
18 it went up to 100 percent of our spend going to equity
19 communities. And then two of our pilots really focused on
20 the low-income side. So we have our Low-Income Integration
21 Pilot that provides up to \$10,000 of remediation costs for
22 the San Joaquin Valley DAC Pilot. It's also looking at
23 integrating with other low-income programs as well. And
24 then we also have the Low-Income Multifamily Pilot, which
25 provides some technical advisory planning for multi-family

1 building owners.

2 And all of this is to say that, you know, we want
3 to take a very comprehensive approach to really identify
4 those key barriers. And through this work, we kind of are
5 on track to move to our goal of 40 percent of all of our
6 benefits going to equity communities. So you can see a
7 breakdown there across all the different key budget
8 categories.

9 Heading into next year, we're using some of these
10 lessons learned to put together a robust low-income,
11 moderate-income effort for 2023 that will be under the TECH
12 umbrella with the \$50 million of additional funding that
13 we're receiving through the state budget. But if you're
14 back with us back at 9 a.m. in the morning, Rory Cox from
15 the CPUC was mentioning.

16 Okay, one more cool thing before I'll end this is
17 really wanted to highlight one of our regional pilots.
18 It's our Customer Targeting Pilot. This is really being
19 led by one of our TECH partners, Recurve. And we're
20 piloting a method to identify high-propensity/high-impact
21 customers to assess what kind of intervention strategies we
22 can use to identify, target, and turn candidates into heat
23 pump customers.

24 And so on the screen here, we basically ranked
25 customers into the top 50 percent of annual electricity

1 usage. And then from that 50 percent, we also wanted to
2 look at the top 25 percent usage disaggregated as cooling.
3 So of these high users of electricity, who's using a lot
4 for cooling specifically? And so you can see at the bottom
5 some of our results. And, you know, seven percent of these
6 customers have over two times the cooling burden of an
7 average customer. And they also have two times higher peak
8 demand.

9 And so we're now just really starting to dig into
10 this targeting to align our intervention strategies, figure
11 out what our best approach is as we start to relaunch TECH
12 incentives in Q1 of next year. And to reiterate what
13 others have said, you know, there's a lack of understanding
14 around bill impacts. California is very diverse. But now
15 we have the tools in our industry to see things a lot more
16 clearly. And this is just one example of how we can use
17 the data, how we can use some of these tools to maximize
18 the use of available funding. So we talked a lot about
19 balance between breadth and depth. I think this is a
20 pathway to go and get both.

21 Alright, so to wrap things up, six million heat
22 pump goal by 2030, here are six things as some key
23 takeaways. So start now and iterate. Expect demand. Keep
24 it simple. Catalyze innovation. Measure performance. And
25 align investments and milestones.

1 And with these, I will end my presentation so we
2 can move over to the panel discussion. But just wanted to
3 say thanks again. Please reach out via email if you're
4 interested. And as I mentioned at the very, very beginning
5 of this presentation, here's our website if you're
6 interested in checking out the data that's available.

7 So thank you.

8 MR. SOKOL: Well, thank you, Evan. And thanks to
9 all the panelists for the really thoughtful talking points
10 and presentations.

11 At this point, I would like to invite each of you
12 to go ahead and turn your video back on. And what we'll do
13 is get into a little more of a discussion to follow up on
14 the presentations and the scoping within the RFI.

15 Commissioner, I see you're on the line here. Do
16 you want to chime in on the outset?

17 COMMISSIONER MCALLISTER: Yeah, I just want to
18 say thanks to all five of you, just really great
19 perspectives. All the panelists today have been wonderful.
20 This one, I think, just has a really nice complementarity,
21 each panelist giving a unique perspective and a lot of
22 substance, so thanks for all of you.

23 I think there are a lot of pieces, a lot of
24 puzzle pieces on the table, and I think we actually have
25 them all and turned up, so we're looking at them at the

1 right side up and everything, and we need to figure out how
2 to fit them all together to make something that really
3 makes sense for people. And so I think now I'm tempted to
4 ask some questions, but I think I'm going to just make a
5 quick comment.

6 And then I'm sure, Mike, you have some thoughts
7 that you've been jotting down and that you can structure
8 some questions. So I think I want to leave that to you
9 because I know you're good at that.

10 But I think the theme we talked about in the
11 previous panel that came up quite a bit was data. And
12 obviously that is really throughout all of the
13 presentations, actually, in this panel in different ways.
14 And, you know, it's not just about interval meter data and
15 that kind of information. It's also a lot of complementary
16 information that we can now integrate. And so I'm really
17 excited about these tools.

18 And again, I want to bring them to bear on these
19 big investments and not just for this large pilot, Helen,
20 you call it a pilot, so I hadn't heard that yet, but it
21 sort of makes sense, given the scale of our state. But
22 really ensure that this near-term effort results in a solid
23 foundation that gives us knowledge that we can then build
24 on; right? Because data is not knowledge. We need to
25 actually extract that knowledge.

1 And Evan, just want to say kudos to the way that
2 you've incorporated the sort of IMD and that individual
3 household assessment and then sort of comparison and the
4 way you're doing the M&V (phonetic) and stuff. I think
5 it's just really powerful and it's going to teach us a lot,
6 so thanks for getting that first program report out
7 recently.

8 And obviously, Anne, you're using data for really
9 interesting targeting and nurturing the low-income market.

10 And, you know, Tom, I think we need to take
11 another run at figuring out how to do some equipment
12 tracking in a way that helps bring some sunshine to the
13 marketplace and helps ensure that we do get quality
14 installations and that we have sort of contractors that
15 know that there's some eyes on them so that they know that
16 they have to get a permit and close out that permit and get
17 inspected.

18 So I think there are a lot of pieces to this
19 puzzle. And I just want to say thanks to all of you for
20 your pieces and that, your parts. You're playing your
21 strong roles in helping nurture this ecosystem that we all
22 want to thrive. And, you know, I think we need you to help
23 us figure out how we can best get this program assembled
24 and out on the street and operating, so thanks again. I'm
25 just, I'm going to keep listening and looking forward to

1 the Q&A.

2 So, Mike, I hand it over to you.

3 MR. SOKOL: Well, thank you, Commissioner. And,
4 yes, echoing the thanks to all the panelists as well.

5 So I do have some notes and some questions here.
6 And just to get things started, really, a lot of food for
7 thought here and a lot of different sort of options and
8 considerations; right?

9 And I think one thing from the state perspective,
10 knowing how much ground there is to cover and really that
11 this is just the down payment within that sort of portfolio
12 that we talked about, any suggestions from the group here
13 on how to go about prioritizing the different
14 considerations, the different streams, the different
15 incentive types, and to which actors? And I think, you
16 know, really the question: Is there sort of a single
17 targeted silver bullet type of approach upfront as we scale
18 and add additional supplementary pieces, or is it really
19 this portfolio approach that's going to be the most
20 beneficial, all roads simultaneously, but within that,
21 where should we prioritize?

22 MS. WALTER-TERRINONI: Mike, I have some thoughts
23 about that. You know, I'm a nerdy engineer, so I love a
24 good matrix in Excel; right? And I was kind of thinking
25 that a way to think about this would be to kind of look at

1 the priorities of the state; right? So, you know, Anne
2 talked a little bit, you know, she had a great
3 presentation, she talked a little bit about, you know, some
4 very targeted needs for equity and some ways to think about
5 that.

6 But from a priority perspective, you know, is the
7 goal to kind of look at -- like if I were to make some
8 quadrants, like there's a group of folks that could
9 ultimately be left behind long term. So is it a priority
10 to kind of go look at that, or is it a priority to just get
11 as many heat pumps on the ground as possible, or is the
12 priority to kind of longer term do this readiness thing
13 where you're kind of putting the electrical in place so
14 that you can get more longer term?

15 And so, you know, I think you could look at this
16 as a series of pilot programs to kind of test each one of
17 these to see what you get out of it, or you could kind of
18 prioritize, you know, based on that. Because I think
19 you're likely going to have to make some tough decisions
20 because, although it's a lot of money, it's not, you know,
21 it's not a lot of money. So just some thoughts there.

22 MR. KAMEI: Um-hmm. Can I also add to that?

23 Or, Michael, go for it.

24 MR. SOKOL: Yeah, go ahead, Evan.

25 MR. KAMEI: Okay. I was just going to say, to

1 echo what Helen said, I think in addition to, you know,
2 kind of figuring that balance between breadth and depth
3 there, I think having a very clear definition of under-
4 resourced, underserved communities is going to be really
5 important. Because I think that will define like what
6 regions you set, and that will drive kind of like, okay,
7 what are the key barriers to those regions?

8 Because, you know, I think it's like you
9 typically think of like manufacturers, distributors,
10 contractors, customers, but like, you know, in specific
11 target communities, what about the building departments
12 that are doing the permitting? Like, you might uncover
13 like very specific barriers, and it might, you know, turn
14 the key intervention points on its head a little bit. And
15 I think it's worth thinking about some of these other
16 factors.

17 MR. SOKOL: That's really helpful.

18 And I would say -- so, Tom, I see you have a
19 response on this one, and then I'll ask my follow-up
20 question. Go ahead.

21 MR. ENSLOW: Yeah. Ss to, you know, kind of how
22 to prioritize the type of incentives, you know, that are
23 out there. I mean, traditionally, there's kind of been
24 three types of incentives to manufacturers. It's really to
25 try to get them to get the equipment to market. But, you

1 know, I feel like, you know, now we have, you know, heat
2 pumps are available, you know, the markets, you know, the
3 availability of the equipment is there, maybe not the
4 numbers we want but, you know, that technology has been
5 developed. The others to retailers to reduce upfront
6 equipment costs, and others to contractors/consumers to
7 reduce actual big costs.

8 And I strongly feel it's the last one that is the
9 most important because that's also, you know, when you
10 attach the incentive to the actual contractor consumer,
11 that's when you can also attach other requirements to make
12 sure it's installed correctly, to make sure they pulled the
13 permit, to really make sure that, you know, everything that
14 needs to happen to make this a success has happened.

15 So I think as far as, you know, how, you know,
16 how to prioritize the type of incentives, you know, I think
17 that that's the type of incentive it needs to be.

18 And it's also, I know you have a follow up
19 question, but I'm also curious, you know, I feel like one
20 of the barriers, really, on low-income customers, you know,
21 being involved in this is that, you know, when you have
22 customers who are living really paycheck to paycheck, none
23 of them are going to be replacing an HVAC unit before it's
24 an emergency. So the real question is: How do we make this
25 work on an emergency basis?

1 And I'm curious if, you know, if Evan has any
2 experience with that, if they've been able to, you know,
3 have their programs work for an emergency basis,
4 particularly where there might be need to be a panel
5 upgrade, as well you know, how can we make that a reality?

6 MR. KAMEI: Michael, sorry, just to touch on
7 that --

8 MR. SOKOL: Yeah, go for it. Go for it.

9 MR. KAMEI: -- I wanted to share like a really
10 cool Quick Start Grant. And I totally agree. Like I'm not
11 saying like contractor/customer incentives are not the way
12 to go. I think it has to be a multi-pronged approach.

13 But a really cool Quick Start Grant that we had
14 was Barnett Plumbing. They're a contractor in the Bay
15 Area. They had this idea to do a loaner heat pump water
16 heater program. So basically, like as soon as something
17 would break down, they would replace the, you know, the gas
18 water heater with the gas water heater until they could get
19 everything installed and ready so that someone's not there
20 waiting with cold water for like two weeks. And we've
21 actually seen them, you know, totally increase their sales
22 of heat pump water heaters. And it's like figuring out
23 really unique solutions like that, that I think will get us
24 there.

25 But I agree with you, I think it's really going

1 to be like a replace on burnout focus.

2 MR. SOKOL: That's really helpful. And let me
3 add a little bit of context and then I'll call in from the
4 other panelists.

5 But I think, you know, focusing back that this is
6 the Equitable Building Decarbonization Program, right, and
7 there's at least 50 percent, which really should be the
8 floor for the low-income and under-resourced community
9 beneficiaries, and understanding, I think, some good
10 presentations that emergency replacements can often be the
11 biggest driver of replacement of this equipment makes a lot
12 of sense.

13 And knowing that we need to move the entire
14 market, but really starting first on low-income, residences
15 and low-income customer communities, you know, how do we
16 really do that? I mean, how do we flip sort of the
17 traditional model on its head and really say, okay, we're
18 going to make it so that the emergency replacement, the
19 first choice is, you know, a heat pump, space heater, as
20 opposed to whatever's on the truck that day? And then have
21 the resources, incentives, and financing and other tools to
22 really support that across the board.

23 Anne, I think you had some good slides on this.
24 I don't know if you want to speak.

25 MS. NIEDERBERGER: Yeah. Yeah. Thank you.

1 I just wanted to bring in another thought and it
2 follows up on what Alex was saying about the behavioral
3 approach. I think it's really important to think about
4 who's making the buying decision; right? And I think
5 there's two main decisionmakers here. There's the
6 individual consumer, in many cases, is making the
7 decisions. And in other cases, a contractor is making the
8 decisions about what they want to recommend and install.

9 And so looking at it from -- I want to focus on
10 the consumer perspective. So what we've seen under that
11 GoGreen Home program is that if you meet the people where
12 they are, then you can get them to buy the products you
13 want them to buy, and if you address their barriers; right?

14 And so what we saw in this program is by offering
15 financing and doing digital marketing, because people, when
16 they're buying things at retail, they are going out there
17 and Googling, also low- and moderate- income people,
18 they're going out there and researching product purchases,
19 even if they end up not buying online, they're still doing
20 research there. And we were able to then find people when
21 they were in the market to buy, bring them to an e-commerce
22 platform where then they were able to buy more efficient
23 product. And what we found is the people who took out
24 financing, and like I showed you, 70 percent were low and
25 moderate incomes, and 85 percent were underserved total,

1 they also ended up buying more energy efficient products
2 than people who just paid with a credit card, so wealthier
3 people who could afford to just buy it.

4 And that shows me that if you really do focus on
5 the barriers and meet people where they are, you can go a
6 long way with even something just like financing. And then
7 when you have incentive money, you can make it accessible
8 to a lot more people, maybe farther down the income
9 spectrum. So I think that consumer focus is super
10 important and focus on barrier elimination.

11 MR. SOKOL: I think that's really helpful. And a
12 quick follow-up question on that line is, you know, my
13 understanding, and it's come up in other proceedings, too,
14 is that one of the barriers for low-income customer
15 participation in certain programs is lack of internet
16 access. And I don't know if that's something, you know,
17 what the actual latest numbers are, or how that factors
18 into the sort of like --

19 MS. NIEDERBERGER: Yeah.

20 MR. SOKOL: -- probably an omni-channel sort of
21 approach that we need to be contemplating here.

22 MS. NIEDERBERGER: Yeah. And for Enervee,
23 everything we do is really digital, besides when we market,
24 when we work with different partners, like State Energy
25 Office or with a utility, there's sometimes other marketing

1 that's not digital. But we do, we provide digital
2 marketing but -- oh, I forgot what your question was.
3 Sorry. Can you remind me?

4 MR. SOKOL: Well, I think the lack of internet
5 access is one of the challenges --

6 MS. NIEDERBERGER: Oh, right.

7 MR. SOKOL: -- that we've flagged.

8 MS. NIEDERBERGER: Yeah. And so what we're
9 seeing is just over the past few years, the people who are
10 making purchases, for example, on our e-commerce site, the
11 vast majority of these purchases nowadays are being made
12 through a phone. It wasn't like that three years ago, five
13 years ago, but there's been a major shift over to the phone
14 as the device that people are using to do research and even
15 make major purchases. So I think that, of course,
16 there's going to be some segment of population that's not
17 that TECH savvy, then we have -- that's why we have all
18 these other programs; right? We have these Direct Install
19 Programs and other programs. We have the ESA Program. But
20 more and more people are connected enough to take advantage
21 of these digital channels. And the digital channels are
22 what allow you to put all the complexity in the backend,
23 so, yeah.

24 MR. SOKOL: Thank you. That makes a lot of
25 sense.

1 And, Evan, kind of circling back to you for a
2 second with the TECH understanding, too, and knowing that
3 there's sort of a backlog and the program relaunching early
4 next year should drive quick demand, but are there lessons
5 learned on things that can be leveraged, particularly for
6 low-income customers where this additional funding or
7 supplementary pieces could accelerate sort of the outreach
8 and the awareness and access to these low-carbon building
9 technologies?

10 MR. KAMEI: Yeah. I think on the low-income
11 side, I mean, Nick Dirr, who was one of the panelists, Nick
12 Dirr from AEA, we've seen that there is a huge demand on
13 the multifamily side as well. And I think that is a key
14 area when you're talking low-income that you absolutely
15 need to target, you know, like especially in consideration
16 of the 25C tax credits. You know, you have to be -- you
17 have to have taxes to get the credit. You also, I think,
18 have to be a homeowner. And so there's going to be a big
19 gap there of needing to focus on multifamily.

20 And I think through what we've seen with TECH,
21 that scales really well in like targeting building owners
22 and managers. And so I think that could be one of the ways
23 that we really focus in on the low-income side and get the
24 immediate scale that we'd be looking for.

25 On the single-family side, I think it's going to

1 have to go through contractors, making sure that they have
2 the right training and orientation, especially depending on
3 the mix and like what we're presenting them, whether it's
4 like the EE versus electrification measures,
5 weatherization, PV. I think like making sure they're
6 equipped to go out and work with those communities will be
7 really important.

8 MR. SOKOL: Thanks, Evan.

9 And Alex, I want to engage you on the discussion,
10 so go ahead if you have something out on this or we can
11 change it.

12 MR. AYERS: Yeah. One of the things that we do
13 need a better method and kind of an avenue towards is
14 landlords, building owners where they are typically housing
15 lower-income folks where they will qualify. And, you know,
16 one of the nice things about this is that about this
17 program is it allows not just specifically income-specific,
18 but it's, you know, disadvantaged communities.

19 And that's a group that, you know, where if you
20 go to the landlord and proactively say, hey, you don't have
21 a broken system yet, but there are incentives to replace it
22 in there, they're going to see that as an opportunity to
23 not have to worry about what is their loss for a month
24 where they're going through a replacement, they needed a
25 new electrical panel and all of that. That's typically not

1 just money out of their pocket but doing something for
2 their tenant as well in lost revenue where if they could do
3 it ahead of time as a planned changeover, they're a lot
4 more likely to move in that direction.

5 On the single-family side, we have seen programs,
6 not specifically in HVAC but in other times where, if we
7 know a person already qualifies through another program,
8 that there are groups that essentially -- I mean,
9 unfortunately, they act like a telemarketer, but they call
10 you and they tell you, hey, there is this incentive program
11 you qualify for, can we give you more information? And
12 making sure that they're aware of it before it becomes that
13 time for that emergency replacement.

14 But I've also heard what Evan talked about, that
15 loaner program works great, too, where, you know, people
16 need heating and cooling at certain times of year, very
17 much needed now, but you can come back later and get that
18 more energy efficient system installed. And so I
19 definitely echo what he said there.

20 MS. WALTER-TERRINONI: Michael, I also -- Mike, I
21 also wonder if you considered like -- so, you know, I
22 talked about and Evan just talking about, you know, taking
23 the emergency out of an emergency, which Alex was just
24 speaking about, as well, could you prep homes with
25 electric? Is this loaner program a way to go?

1 You know, another way to think about this would
2 be if you were to look at a housing development or a group
3 of houses or buildings that were X and such years old and,
4 you know, teetering on the brink of probably needing to
5 replace a system, you may find that that little community
6 could be, you know, kind of a test case for replacing early
7 by six months or a year. And that might be a way to kind
8 of take the emergency out but, you know, you're still not,
9 you know, eliminating equipment before the end of its
10 useful life.

11 But I think that a brainstorming session, and
12 certainly comments around this, taking the emergency out of
13 the emergency, is really -- replacement is really, I think,
14 going to be key to being successful.

15 I also think on the point around the multifamily
16 homes or apartment buildings or what have you with the
17 landlord, I do think that you all are going to need to do
18 some data collection to understand, you know, is it
19 successful? Is there a negative impact to the residents?
20 Are they receiving benefits, et cetera? I think it's a
21 little bit of an experiment.

22 MR. SOKOL: So that's a really good point, Helen,
23 and that tees up my next question perfectly, which is, you
24 know, it's clear that the analytics, you know, the backbone
25 of this program and this market transformation is going to

1 be good data analysis and insights to inform the right
2 opportunities at the right times. We've got, you know,
3 pockets of the right kind of data, certainly a wealth of
4 information with the TECH Initiative.

5 As we launch this program, are there key
6 considerations on the data side and signals that we should
7 be sending so that contractors, administrators down the
8 line, everyone is aligned to feed into the state data
9 ecosystem in a way that's going to prevent, you know, hard
10 work on the back end, but also make sure we're positioned
11 for this long-term trajectory?

12 MS. WALTER-TERRINONI: You know, it may be
13 helpful to know whether or not a contractor has had a
14 discussion with a building or homeowner around heat pumps;
15 right? Like that might be a helpful piece of information
16 to gather; right? That might be a place to start. And I'm
17 sure that other people on this panel have more and better
18 suggestions as well.

19 MR. SOKOL: And we've certainly heard a lot of
20 good discussion on this earlier, but I wonder if there's
21 anything to add on the data topic, sort of as we put the
22 guidelines, pursue guidelines here, what should we make
23 sure is in there in terms of data collection and analysis?

24 MR. AYERS: One of the things that is probably
25 not thought about a lot, and this is actually data that

1 HARDI is starting to look through another organization, but
2 it's in quotes, you know, when a contractor sends out a
3 quote. There are now several service providers for
4 contractors that are able to aggregate that data
5 effectively and say, alright, here's how many quotes went
6 out. We can then compare that, as HARDI, to our sales in
7 those areas and know, you know, how much competition is
8 there among contractors, things like that, but also get an
9 idea of what kind of equipment are they quoting. Are they
10 quoting heat pumps? Are they quoting air conditioners?
11 You know, generally, we look at it as, you know, market
12 competition, but that is some of the data that we are able
13 to collect, and our market intelligence team is much better
14 at talking about it than I am.

15 MR. SOKOL: Thanks. Certainly, I think and I
16 hope this will be a hot topic in the written comments,
17 because we certainly need a lot of input.

18 Helen, do you have something to add?

19 MS. WALTER-TERRINONI: Yeah. No, I think, Mike,
20 you know, we're looking for success; right? I hope you
21 didn't view it as disrespectful to call this a pilot
22 project, but I think this is a series of pilot projects,
23 and if you look at it this way, you may benefit very
24 greatly from this. And I think you've got to find a way to
25 measure success, and maybe a couple of different ways to

1 measure success. And if success is just number of heat
2 pumps, that's one thing. But if success is also equity,
3 you know, that's another picture. And so I do think it's
4 going to be important to take that measurement.

5 And Anne kind of talked about this whole income
6 thing. And, you know, there are certain places where you
7 don't have to look at income, so that, you know, it's a bit
8 of a double-edged sword on that. In some ways that's great
9 because maybe more opportunities are going to float the
10 right people, but on the other hand, maybe you're not
11 collecting data and you don't know if you've hit the
12 right -- you know, if you've provided opportunity to the
13 right folks.

14 So I do think it may be you may need to have a
15 couple of roundtable discussions on this to see if you can
16 get some brainstorming about how to get the right data and
17 measure the right thing.

18 MR. SOKOL: Thank you. Thank you.

19 And I think with that, I'll ask one last question
20 and open it up before we shift gears a little bit here, and
21 that's, you know, there's a clear focus in the statute on
22 low-carbon building technologies and to achieve GHG
23 reductions and provide access to low-income customers in
24 under-resourced communities. But I think beyond that,
25 there's a lot of considerations for additional, you know,

1 metrics we may consider and how to properly incentivize
2 those, such as encouraging load flexibility, how to best
3 encourage low GWP refrigerant usage, or other factors as
4 well.

5 And so I think the question, you know, and this
6 is really meant to inform in depth in the written comments
7 to come in more detail, but how should we be considering
8 those sort of extras, maybe kicker incentive kind of
9 approaches versus requiring certain attributes, and then at
10 what specific level should we be looking at?

11 MS. NIEDERBERGER: I can say something about
12 that. I think what we need, if we want to add on to target
13 the incentives more than just what's in the statute is we
14 need to know very clearly what's to be targeted, and there
15 needs to be publicly available data on the thing so that we
16 can promote it.

17 So for a long time, I know that ENERGY STAR, we
18 relied on that database, and also your database, the MAEDBS
19 database, for product information. And if there's not a
20 requirement for manufacturers to, for example, report on
21 what refrigerants or foam blowing agents should also be
22 included that they're using, then we can't really target
23 those products; right? We need to be able to get really
24 updated information on these types of things in order to
25 promote those products.

1 So that's just one thing I would say. It should
2 be, it needs to be clear, and there needs to be a data
3 source that we can rely on. Just one comment on that.

4 MS. WALTER-TERRINONI: Maybe, Mike, some really
5 good news that Anne might be interested in. EPA just
6 published, I guess today or tomorrow, they'll be publishing
7 a notice of proposed rulemaking, kind of banning anything
8 that would be above a certain level of global warming
9 potential for foam blowing agents, as well as for
10 refrigerants.

11 MS. NIEDERBERGER: Finally.

12 MS. WALTER-TERRINONI: So really good news there;
13 right?

14 But just building on that, you know, is it table
15 stakes that somebody has to pick up that refrigerant and
16 show a receipt that they have recovered it? And I don't
17 know if folks would think about that. I don't know if
18 that's practical. But we are really struggling trying to
19 make sure that recovery is taking place at the end of life.

20 MS. NIEDERBERGER: Yeah, and another thing that
21 we can do through this, you know, we focus on the retail
22 channel, so another thing that we can do is -- and we're
23 doing this together with the State of New York, their State
24 Energy Office, NYSERDA, is actually building in an
25 incentive so that we can require recycling of the old

1 device, haul away and recycling, at the time of the
2 purchase. So the actual -- if this were LMI, actually,
3 without that incentive in California, we're seeing about 40
4 percent of people paying for that service without any
5 incentives. And so if we could make that free for LMI and
6 DAC, that would be phenomenal. Then we would have 100
7 percent recycling integrated into it.

8 And we can also integrate pre-enrollment for
9 demand response programs, too, and that can provide sort of
10 a kicker incentive at the time of purchase as well. So
11 again, with a digital platform, you can do a lot beyond,
12 you know, maybe what was traditionally done.

13 MR. SOKOL: Thanks, Anne...

14 Oh, go ahead, Evan. I'll give you the last word,
15 and then we'll wrap up for public comments. MR.

16 KAMEI: What a privilege. Alright. And I hope you're not
17 looking for answers, but I just had some like other like
18 aspects we could think about.

19 But I think we hear a lot about bill impacts. So
20 maybe like incentives around how you can help ensure that
21 there will be positive bill impacts, or any type of --
22 especially for low income, I tend to think about consumer
23 protection. So like if there's like a landlord tenant
24 issue, like tenant protection, like making sure rent
25 doesn't go up if the building is somehow getting

1 incentives, I don't know how you could structure that. But
2 like maybe also customer satisfaction. Like if they happen
3 to be very unhappy with their new technology, like having
4 some type of remediation there built in.

5 And then, you know, we hear about right sizing a
6 lot, as well, so quality installation-type measures to
7 compliment. Just a pure equipment incentive, I think, is
8 really important to think about.

9 MR. SOKOL: That's really helpful food for
10 thought. And I sure hope that stimulates some additional
11 thinking for written comments for those that are listening
12 in.

13 I have a whole list of questions myself, really,
14 maybe can follow up separately, Tom, Alex, didn't get a
15 chance to really close the loop with you. Anne, Helen,
16 Evan, really appreciate and thank you for the participation
17 here and the good discussion and look forward to following
18 up with each of you soon.

19 At this point, we are a few minutes over for the
20 public comment section of the afternoon. But again, thank
21 you all and appreciate the discussion here.

22 MR. KAMEI: Thank you.

23 MR. ENSLOW: Thanks for having us.

24 MR. SOKOL: Well, let's see, Gabe, are you going
25 to handle the public comments here?

1 MR. TAYLOR: Yes, sir.

2 MR. SOKOL: Alright.

3 MR. TAYLOR: I'm sorry. Dorothy is going to
4 handle the public comments. I'll handle the Q&A.

5 MR. SOKOL: Okay, Dorothy.

6 MS. MURIMI: Thank you, Michael.

7 Thank you, Gabe.

8 So moving on to public comment, once again, all
9 comments will be part of the public record. Individuals
10 will have three minutes or less to give their comments.
11 And we'll show a timer. We'll show a timer on the screen,
12 as you can see.

13 So once called on, we'll unmute your line.
14 Please unmute on your end. Please state and spell your
15 first and last name for the record. And then to indicate
16 that you'd like to make a comment, go ahead and use that
17 raise-hand feature. Looks like an open palm. And for
18 those calling in, go ahead and press star nine and then
19 star six to unmute.

20 Alright, we'll start with Brett Bishop. The line
21 is unmuted. Please spell your name, give your affiliation.
22 You may begin your comments.

23 MR. BISHOP: Thank you very much. Yeah, this is
24 Brett Bishop with Franklin Energy, and that's spelled
25 B-R-E-T-T B-I-S-H-O-P.

1 And my comments are that just we deliver equity-
2 facing electrification in whole home programs now, and just
3 some notes from the road, from an implementer's
4 perspective.

5 One thing that occurred when the TECH Program
6 launched was extremely difficult to schedule and find a
7 HERS Rater. The TECH Program required a finalized permit.
8 And I think what that exposed to our market is that we
9 don't have enough workforce in the field as far as HERS
10 Raters. So when we look at workforce education and
11 training, I would highly suggest that we have some training
12 and certification for HERS Raters as well.

13 And talking a bit to Thomas's points about how do
14 we make sure that these new jobs that are developed create
15 opportunities in disadvantaged communities and
16 disadvantaged workers, we have delivered work in federal
17 land in California that's not under the CEC's jurisdiction.
18 And the way that we manage livable wages in federal
19 opportunities is to employ Davis-Bacon wages. And Davis-
20 Bacon is very, very practical in its implementation. It
21 has defined income levels for, you know, apprentice all the
22 way up to journeyman levels, so very practical in its
23 application.

24 I would also like to take a moment to -- this is
25 actually kind of directed at some of Helen's comments. I

1 would be very interested in seeing the effects of low -- of
2 cold ambient conditions and how that jives with variable
3 refrigerant flow systems. Mini splits are very effective
4 when they're running at partial capacity. And we now have
5 a new host of equipment that is variable refrigerant flow
6 for central systems.

7 And we also know that the market tends to
8 oversize the capacity of systems. So if a system needed to
9 be three ton, but a contractor installed a four ton, will
10 the equipment functionally compensate for that oversizing?
11 And then if we end up in a low ambient condition, can the
12 oversizing actually help with mitigate second -- you know,
13 mitigate second stage heat, whether it's a strip heater or
14 dual fuel system?

15 Lastly, I would implore our industry to do
16 thoughtful literature review before we start piggybacking
17 tons and tons of data capture onto a program that's really
18 designed for energy affordability. So let's do our due
19 diligence and look at what we already know before we start
20 requiring more data.

21 Thank you.

22 MS. MURIMI: Thank you, Brett.

23 Next we have Jose Torres. Your line has been
24 unmuted. Please state your name, give your affiliation.
25 You may begin your comment.

1 MR. TORRES: Hi. Good afternoon, everyone. Jose
2 Torres here with the Building Decarbonization Coalition,
3 California Director. Pronouns are he and his.

4 Yeah, just wanted to thank everyone for bringing
5 this workshop together. We're excited to work with
6 community-based organizations and the Energy Commission to
7 create a good program design that can benefit low-income
8 environmental justice communities and create a market for
9 building decarbonization that prioritizes those who have
10 experienced the burden of pollution. So we're looking
11 forward to working out the design, and also ensuring that
12 these jobs, you know, hopefully can be high-road jobs that
13 benefit the workers as well.

14 So we're excited to work with you all and
15 appreciate everything that folks have said and looking
16 forward to creating the market.

17 Thank you.

18 MS. MURIMI: Thank you, Jose.

19 We would like to do one last call for public
20 comment. Once again, for individuals that are on Zoom, go
21 ahead and use the raise-hand feature. And for those
22 calling in, you can press star nine to give your comment.

23 I see Lauren. Please state and spell your name,
24 give your affiliation. Your line is unmuted. You may
25 begin your comment.

1 MS. AHKIAM: Hi. My name is Lauren and I'm with
2 the Los Angeles Alliance for a New Economy and use she or
3 they pronouns. And I would like to thank all of the
4 speakers for their presentations today. And like the
5 earlier speaker, just reiterate enthusiasm and sense of
6 opportunity for how these resources can go toward equitable
7 programming.

8 We're especially excited about that possibility
9 for direct installation and how that may be able to be
10 targeted toward low-income and vulnerable communities and
11 done in such a way that it also holds high standards for
12 the workforce installing -- for the training for the
13 workforce installing those measures as a way of both
14 improving the health and safety of our buildings and their
15 energy performance, as well as the health and safety of our
16 communities through high standards around the jobs created
17 by these investments and ensuring that these are creating
18 great jobs that our communities can access.

19 So really appreciate a lot of the comments that
20 have been made by the presenters today and all of the work
21 of the Commissioner and the staff on making sure this
22 program is fantastic. And we look forward to seeing the
23 funds go out and appreciate everyone's time today.

24 MS. MURIMI: Thank you, Lauren.

25 Once again, for those individuals on Zoom who

1 would like to make comments, use the raise-hand feature.
2 And for those calling in, you can press star nine. Give
3 that one moment.

4 No more raised hands. That concludes the public
5 comment period.

6 I'll hand the mic over to Gabe Taylor to go into
7 our Q&A session.

8 MR. TAYLOR: Thank you, Dorothy.

9 We just have a couple items in the Q&A. One is a
10 question for Alex at HARDI.

11 "Is the voice of contractors survey findings available
12 to the public? I saw they were behind a member
13 password on your website. Is there a version that is
14 available to the public or can it be requested?"

15 MR. AYERS: Some portions are but, for the most
16 part, because we utilize it as a tool for our members to
17 better understand their customers, not so much for a way
18 for the customers themselves to try and game the system,
19 that's why most of it is behind the password. But, yeah,
20 if you reach out to me, we can try and get some of that
21 information to you.

22 MR. TAYLOR: Thank you.

23 And a comment from Tom Phillips concerning the
24 whole building approach to efficiency and decarbonization
25 as mentioned earlier. He says,

1 "I concur, especially if the health, energy, carbon
2 equity, and cost objectives are all optimized. More
3 info. The whole building approach is recommended by
4 EU, Canada, et cetera, and also provides a link to a
5 graphic."

6 Did any of the panelists want to discuss the
7 whole building approach?

8 I think that concludes our Q&A. There are no
9 open questions.

10 MS. NELSON: Great. So before I turn the
11 microphone over to Commissioner McAllister for any final
12 comments, I do want to remind people, we do have a webpage,
13 Equitable Building Decarbonization Program, that carries
14 information about the program, as well as access to the
15 docket, including the request for information. We do
16 request that comments to this workshop or this program, as
17 well as the request for information, be submitted within
18 the next month, so January 13th of 2022 -- or 2023, I
19 apologize.

20 And if you have any questions, feel free to reach
21 out to myself through this email,
22 equitablebuildingdecarb@energy.ca.gov, or you can email me
23 directly at jennifer.nelson@energy.ca.gov.

24 I want to thank all the panelists, and the
25 facilitators, and the Commissioners, and the Vice Chair.

1 So with that, I will turn it over to Commissioner
2 McAllister for final comments.

3 COMMISSIONER MCALLISTER: Great. Well, thank you
4 very much, Jen. A great job today being the sort of master
5 of ceremonies. I really appreciate that.

6 We have had an amazing day, really, in my
7 estimation, just really a lot of creative thinkers, a lot
8 of goodwill in the room. And just smart people with
9 goodwill is a powerful force in our world that we need a
10 lot of. And I think we really have it here in the engine
11 room to build a great program and propel it forward. So
12 I'm coming away with a lot of optimism, as well as an
13 appreciation for the amount of work and the amount of
14 collaboration we have going forward, we have to do.

15 You know, I won't go into sort of all the themes
16 we heard, because it was a wide-ranging discussion, and I
17 think there were, you know, a few that really jumped out as
18 places for potential innovation, and also a lot of
19 opportunity to build on the work that's already going on in
20 the state. And so, really, I think we have a very full
21 toolbox to really bring to bear on this.

22 Our staff is really focused on this. We have a
23 bunch of really, you know, a number of really, really
24 fantastic staff at the Commission on this. And, you know,
25 we, I certainly, my office, and across the Commission, we

1 want to just enable the staff to build the relationships
2 and have the tools at their disposal to be able to be
3 responsive to all the stakeholder comments and to really
4 keep this ball moving forward.

5 Let's see, I want to just -- I think it's worth
6 just thanking, really, everyone who participated today,
7 certainly the presenters, all the commenters want to thank
8 you.

9 But the first panel, Jen, great job. And Rory
10 and Chuck, thanks for everything that you're doing. I
11 mean, a lot of state agency competence here was evident
12 this morning. And then Deana, facilitating the second
13 panel on the Direct Install Program, and Ericka, Jamie,
14 Mudit, and Nick, thanks for just everything you're doing.
15 I think, you know, really, the expertise in the room, this
16 panel, that first panel in the afternoon and the second one
17 was evident.

18 And then just this last panel, Mike, thanks for
19 running that program -- or that panel really well. And for
20 Alex, Tom, and Anne, and Helen, and Evan, thanks for
21 bringing all your deep experience to bear on this really,
22 really excellent panel.

23 So I want to just really encourage folks to write
24 down their thoughts. And we have a schedule and a due date
25 and everything. But whenever your brilliant thoughts occur

1 to you, if it's in the middle of the night after the
2 comment deadline is over, I don't care, you should submit
3 them anyway. And I just want to be really collaborative as
4 much as possible. You know, there's just no bad
5 communication. Whenever you have an idea and you want to,
6 you know, put it into the process and do it, whether it's
7 informally through the phone, whether it's on the docket,
8 even better, because that puts it on the public record.
9 But that's what the process is for.

10 In an endeavor this important and this long
11 lasting, I mean, we're building something for the next two
12 decades, I think that's how we have to think of it. And to
13 Helen's point, I think we are going to learn a lot, and we
14 need to fail quickly if we're going to fail and then pivot
15 and build in the direction of success.

16 And so in that sense, yes, that pilot metaphor, I
17 think is right. But we also are building a foundation that
18 we're going to be building on for the next couple of
19 decades. I think we really have to see it that way,
20 because there's no way we're meeting our goals without
21 scaling this effort and getting to all the existing
22 buildings that need it. And that's roughly 100 times, you
23 know, 50 to 100 times what we are going to get with these
24 resources we're talking about today. So these programs are
25 going to be lasting. I think we have to assume that and we

1 have to build them with that in mind. At the same time, we
2 get some trains running down some parallel tracks building
3 on the existing programs that we've talked about today.

4 So really excited about all the potential and, I
5 guess, humbled by the amount of work really that we have
6 ahead of us. And I think, you know, we cannot do this
7 alone at the Energy Commission, or even across the
8 agencies. We really need all of you in the community of
9 implementers, and many of them were not in the room today.
10 The HERS Rater community, the local building officials,
11 the, you know, individual contractors that are acting in
12 specific markets and specific segments across the state,
13 you know, were somewhat represented in the room today. But
14 I think, you know, there's going to be nothing like getting
15 out of Sacramento and going around the state.

16 So we also want to hear about ways that we should
17 go out and listen and which communities we should go do
18 that in. That might be a good. We didn't really talk
19 about that today, but I think I certainly want to get -- go
20 around the state myself, and also sort of enable staff to
21 do that so that we can go really see what's happening on
22 the ground and then fine tune and just get a sense of
23 calibration for how these programs are going to look like
24 on the ground. So out to the San Joaquin pilots, you know,
25 riding on some trucks out there with some contractors, I

1 think will go a long way towards helping some of that
2 socialization happen as well.

3 So anyway, a lot of themes today, and I just want
4 to thank everybody again, Gabe as well, and Dorothy, and
5 all the staff behind the scenes, Hally, just a lot of
6 folks. I want to thank everyone on the staff level because
7 it was definitely a community.

8 But again, my Chief of Staff, Bryan Early, was
9 instrumental in sort of helping develop the agenda as well.
10 So I really want to just thank all the staff, you know,
11 Mike and Christine and team, and Deana as well.

12 So with that, I think I just want to end on a
13 note of solidarity. And, you know, we are all proud
14 Californians. We all want what's the best for our state
15 and our people. And specifically the folks who are least
16 able to help themselves, who are historically disadvantaged
17 and under resourced, we really have an obligation to make
18 it work for them. And so that's what the legislature and
19 the governor directed us to do and that's what we're going
20 to do. And so really, really appreciate everyone putting
21 their oars in the water and rowing hard to go forward
22 together.

23 And so with that, encourage written comments.
24 And again, just any way you want to inject your ideas into
25 the process is more than welcome. We really need that.

1 So with that, I will pass the mic back to Jen, I
2 think, and we can wrap it up or we just pull the plug.

3 MS. NELSON: I think we're just going to pull the
4 plug.

5 COMMISSIONER MCALLISTER: Okay.

6 MS. NELSON: It's been a long day. It's a
7 wonderful day.

8 COMMISSIONER MCALLISTER: Yeah.

9 MS. NELSON: I'm actually really excited.

10 COMMISSIONER MCALLISTER: Me too.

11 MS. NELSON: I'm a little tired, but I think the
12 enthusiasm is building back up again after the
13 conversations today.

14 COMMISSIONER MCALLISTER: Absolutely. So it's a
15 long day, it's 4:30, and we stretched out all sunlight. We
16 can now -- let's all go take some deep breaths and have
17 some dinner and spend some time with our families and then
18 get back to it.

19 MS. NELSON: Great.

20 COMMISSIONER MCALLISTER: So thanks everyone.

21 MS. NELSON: Thank you. We are concluded for the
22 day. Thank you, everyone.

23 (The workshop adjourned at 4:33 p.m.)
24
25

CERTIFICATE OF REPORTER

I do hereby certify that the testimony in the foregoing hearing was taken at the time and place therein stated; that the testimony of said witnesses were reported by me, a certified electronic court reporter and a disinterested person, and was under my supervision thereafter transcribed into typewriting.

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IN WITNESS WHEREOF, I have hereunto set my hand this 25th day of January, 2023.




MARTHA L. NELSON, CERT**367

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