DOCKETED	
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HD/MD Electrification: Market Outlook

Alexander Voets / Daimler Trucks NA eMobility Group / May 20, 2020



Michigan Welcomes First Electric School Buses









Daimler Trucks sets up

E-Mobility Group. Two

market presented

electric trucks for the U.S.

Daimler Trucks establishes a global for that also a new management p Market & Technology Days in the a unalectric trucks by it



erial electric truck production

d plant in Oregon for the production of electric trucks u xt year. Serial production of the eM2 and eCascadia m

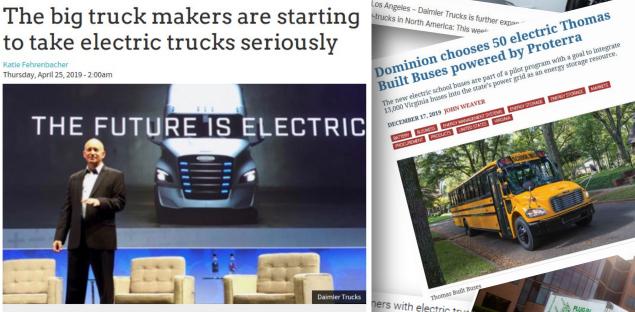
er eCascadia is an electric offshoot of the Cascadia long-hau The 550 kWh battery used in the truck should be recharge





The big truck makers are starting

Thursday, April 25, 2019 - 2:00am



to take electric trucks seriously



APRIL 24

Daimler to mal converted Por

Phil Dzikiy - Apr. 24th 2019 4:37 pm ET 💆



Daimler's eCascadia electric truck.

make electric trucks Updated Apr 24, 2019; Posted Apr 24, 2019

> a uenvered its first all-electric Freightliner truck to P4 'innovation fleet'

imler, one of the world's largest truck makers, has been feeling pressure from Tesla's electric truck – going as far as saying if the claims Tesla is making about its electric semi truck are they are breaking the laws of physics.

eMobility (W, Da

Daimler delivers its first electric Freightliner

eCascadia to US customers

Press Contac

Panter Electric

Los Angeles - Daimler Trucks is further expan

ners with electric tr

Built Buses powered by Proterra

The Motivation for Battery-Electric Fleets



Environmental Factors



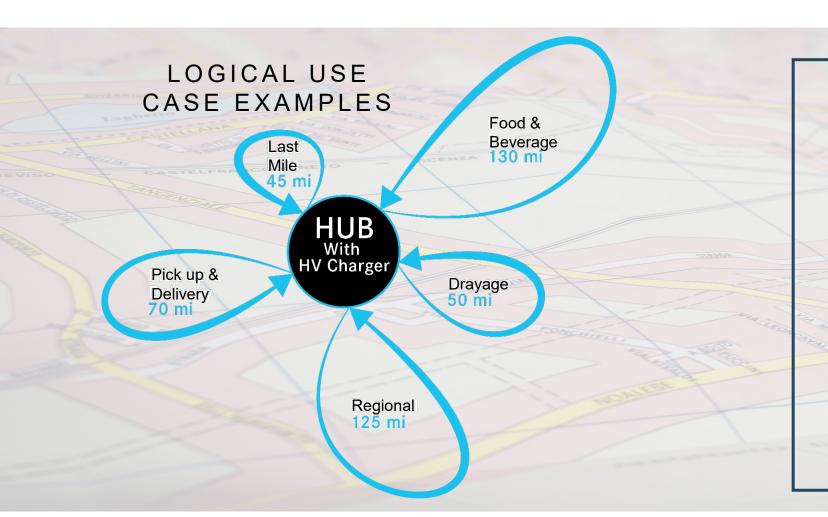
Cost of Ownership



Policy & Regulations



First Target Application: Dedicated, Repeatable Routes



Benefits:

- Reduce noise/air pollution & greenhouse gasses at tailpipe
- Specific regional advantages i.e. taxes, incentives, parking
- Innovative vehicles with sustainable technology
- Improved driver experience and increased driver retention



Leading the Charge, Gaining Knowledge and Global **Production Network to "Electrify" the Future**



Proof of Concept



June 2018





20 eCascadia

GAINING KNOWLEDGE

Co-creation of Innovation Fleet

Q4 2018 - Q1 2020



6 eCascadia

PUTTING CUSTOMER READINESS TO THE TEST

Q2 2020 - Q4 2021 Customer Experience Fleet to test your readiness for eTrucks



2 eM2



SERIES PRODUCTION AND MARKET LEADERSHIP

Viable Customer Solutions



SOP 2021



ADDITIONAL OPTIONS. **FEATURES AND APPLICATIONS**

2023 PORTFOLIO

EXPANSION



Why is the commercial launch not until end of 2021?



Testing



Safety Standards





Service Network We need to accumulate test miles to ensure the product is safe and reliable. We have the largest fleet of electric commercial vehicles on the road globally.

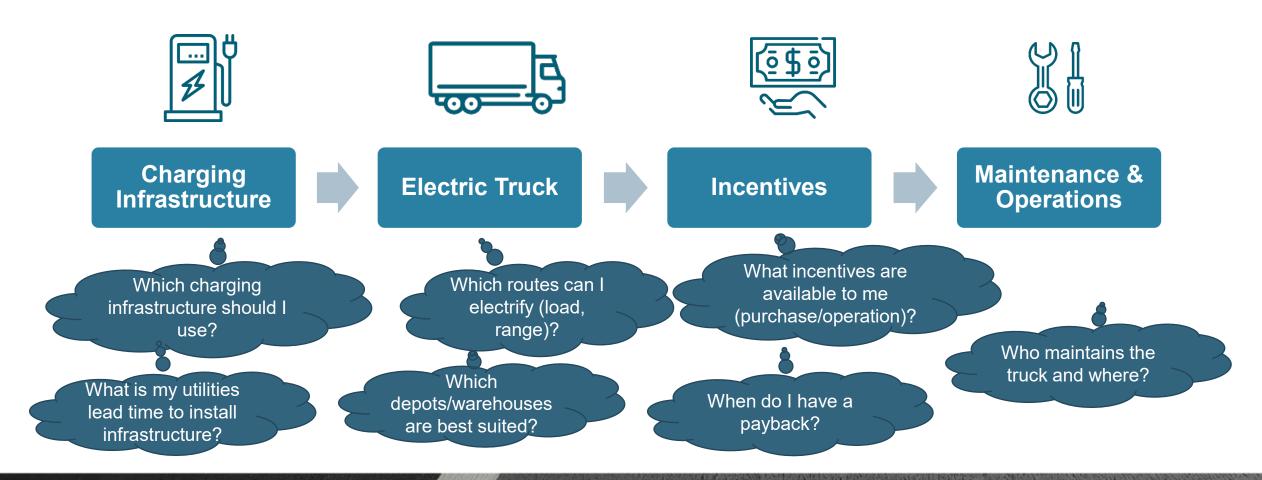
We go through rigorous testing, redesigning and retesting to ensure a safe product – no compromise. This includes designing for side crash impacts, battery emergency shut off, submerging batteries under water and adhering to voluntary safety standards for commercial vehicles. (ISO 26262, MBN123, ECE-R100)

Having trucks on the road is your business. Reliability in all use cases - not only optimal scenarios – is in our DNA and we are accumulating test miles to ensure all parts are reliable in the long run and all conditions.

We have the largest network for commercial vehicles in North America. You need to have assurance that your truck will get service and is back on the road quickly. We are working with our dealer network to ensure service readiness.



Key considerations in your fleet electrification planning







THANK YOU.

