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CALIFORNIA ENERGY COMMISSION

STAFF WORKSHOP

In the Matter of:	)	Docket No. 19-IEPR-06
	)	
	)	
	)	STAFF WORKSHOP RE:
2019 Integrated Energy Policy	)	2019 California Energy
Report	)	Energy Efficiency
	)	Action Plan
_____	)	

CALIFORNIA ENERGY COMMISSION (CEC)

San Joaquin Valley Air Pollution Control District  
 Governing Board Room, 1990 E Gettysburg Ave  
 Fresno, CA 93726

THURSDAY, APRIL 25, 2019

10:00 A.M.

Reported by: Gigi Lastra

**CALIFORNIA REPORTING, LLC**  
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## APPEARANCES

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Bryan Early, Advisor to Commissioner McAllister

CEC STAFF PRESENT:

Michael Kenney  
Eddie Rosales  
Anne Fisher  
Michael Lozano  
Eugene Lee

PRESENTERS/PANELISTS:

Tom Jordan, San Joaquin Valley Air District  
Brandon De Young, De Young Properties Homebuilders  
Courtney Kalashian, San Joaquin Valley Clean Energy Organization  
Christine Viterelli, City of Arvin  
Nicholas Dunfee, TRC  
Davi Ibarra, Southern California Edison  
David Zoldoske, Fresno State University  
John Larrea, California League of Food Producers  
Carolyn Cook, California Department of Food and Ag  
Dave Brenner, Fresno Housing Authority  
Ben Clarin, EPRI  
Betsy McGovern-Garcia, Self-Help Enterprises

Public Comments:

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## P R O C E E D I N G S

1  
2 APRIL 25, 2019

10:01 A.M.

3 MR. KENNEY: All right. If everybody could take a  
4 seat, we're going to go ahead and get started here. I want  
5 to thank -- thank you all for coming to our third installment  
6 of this workshop series here in Fresno. And a big thank you  
7 to the Air District for hosting us.

8 Just a little housekeeping for folks here in the  
9 room, restrooms are out the door here to your right and  
10 emergency exits are clearly marked along the walls. So  
11 hopefully that doesn't happen, but quick exits in the room  
12 here.

13 So we are here today to talk about a variety of  
14 energy efficiency-related topics, all in the effort to get  
15 stakeholder input to this report that we are working on, this  
16 2019 California Energy Efficiency Action Plan.

17 And I'm Michael Kenney, in the Efficiency Division at  
18 the Energy Commission, kind of leading this workshop series  
19 and gathering information to work on this report.

20 So today we're going to be hearing from Bryan Early  
21 who is actually advisor to Commissioner McAllister. I'll get  
22 into a little bit about what the report structure is and what  
23 the policy background is, legislative background is.

24 And then we'll be hearing from the San Joaquin Valley  
25 Air Pollution Control District. Following a panel then on

1 Local Government Energy Efficiency Action. Then a brief  
2 break for lunch before we continue in the afternoon with  
3 panel on Building Decarbonization. Followed by a panel on  
4 Agricultural Energy Efficiency, and then Capturing Savings  
5 from Multifamily Buildings.

6 And so the way that we would like to structure this  
7 workshop is at the end of each section we will leave time for  
8 questions. So if you have a question in the room, please  
9 come up to the podium. We'll address questions in the room  
10 first and then go to questions on the web or on the phone.

11 And with that, I'd like to break down kind of what  
12 our goal is here. We want to hear from all of you about the  
13 different successes and challenges you all have faced in your  
14 various energy efficiency activities. What best practices  
15 you can share with us and best practices that you would want  
16 others in your field or similar fields to know about. And  
17 what recommendations you might have to achieve more energy  
18 efficiency, to help remove any barriers that you faced,  
19 things that could be implemented statewide.

20 So we're all ears for ways to achieve more energy  
21 efficiency and to, you know, reduce the greenhouse gas  
22 emissions from our buildings in our various sectors.

23 So we're going to be collecting information across  
24 all these different topics that I went through in our agenda.  
25 As I mentioned, this is the third installment so previously

1 we've been to San Francisco and to Redding and heard on, you  
2 know, topics ranging from industrial energy efficiency to  
3 issues affecting more rural communities. So we're trying to  
4 hone in on what each location can share. We are a big state  
5 with a lot of different challenges and opportunities so we  
6 what to make sure we document all of those.

7 So we have a request for all of those in attendance,  
8 we have our notice posted in our docket on our website, and  
9 within that notice we have a series of questions beyond those  
10 that we're going to be covering through our panels today,  
11 broken up by different categories. And any input to those  
12 questions in -- submitted to our docket is greatly  
13 appreciated. And any feedback you have based on what you  
14 hear in today's panel is also greatly appreciated.

15 So these are some links to that information and we  
16 encourage you to follow those up after the meeting. We will  
17 have the docket open to receive any input until May 15<sup>th</sup>.

18 And with that, I'd like to pass some time over to  
19 Bryan Early, advisor to Commissioner McAllister.

20 MR. EARLY: Oh, I see. Is this working? It is. All  
21 right. I figured I'd use this mic. Thank you, Michael.

22 Bryan Early, I work for Commissioner McAllister who's  
23 the lead commissioner on energy efficiency at the California  
24 Energy Commission.

25 First off, I really wanted to thank the San Joaquin

1 Air Pollution Control District for letting us use this  
2 facility. I think Michael's going to get in to the  
3 legislative background as to, you know, precisely statutorily  
4 why we're doing this report.

5 But from my perspective, the gist of it is, we have a  
6 lot of really ambitious and bold targets that we have to meet  
7 here in the coming decade and we know we have to get there  
8 because of climate change.

9 We have a goal to double energy efficiency savings in  
10 existing buildings in the next ten years commensurate with  
11 our relatively new goal to reach economy wide carbon  
12 neutrality by 2045. And these are pretty tremendous goals.  
13 We know we need to get there and we need to figure out how to  
14 mobilize local action to make the changes that we need to get  
15 there.

16 We know that our existing buildings, in particular,  
17 have a huge potential to offer up savings and to provide a  
18 least cost pathway towards decarbonizing our economy while at  
19 the same time improving indoor air quality, improving  
20 comfort, and really improving people's lives.

21 So we're already thinking of this document which is  
22 an iterative process. We will be doing it for a couple of  
23 years leading up to 2030, but we really want this forum to be  
24 the venue where we, you know, talk about how realistic these  
25 goals are and how to try to mobilize action to get there.



1           So, again, you know, really thank the Air Pollution  
2 Control District, this is a big, diverse state with a lot of  
3 climate zones, a lot of different people, a lot of different  
4 modes of economic activity happening across the state. So we  
5 really thought it was important to put this process on the  
6 road, so to speak, and to hear from those areas where action  
7 really needs to happen.

8           So again, thank you everyone and looking forward to  
9 the discussion today.

10           MR. KENNEY: Thank you, Bryan, for that.

11           So now I'd like to change over and get into that  
12 legislative background for what it is we're trying to  
13 accomplish here.

14           Let's see. Can't get the clicker to work. Heather,  
15 if you can remove this slides. Just one moment while we get  
16 our slides working here. So we want the other slide show.  
17 Yeah, the one that's open right there -- the -- it was the  
18 other one. Yeah. Think it might -- oh, there we go, think  
19 it was just blocked. Okay.

20           So this 2019 California Energy Efficiency Action Plan  
21 is driven by some previous reports that we had been directed  
22 to do. So Assembly Bill 758 passed all the way back in 2009,  
23 directed us to put together this ten-year road map of energy  
24 efficiency activity focusing on the residential and public  
25 and commercial building sector primarily existing buildings.

1           And those 2015 and 20 -- subsequent 2016 update laid  
2 out this groundwork of goals and strategies to move energy  
3 efficiency forward across these sectors. But it wasn't  
4 really set, you know, to achieve a goal by a certain date, it  
5 was just best practices and things in the market that we  
6 needed to see happen.

7           So subsequently in 2015, we had Senate Bill 350 which  
8 amongst a variety of things included a goal to double our  
9 energy efficiency savings by 2030. So take what we expect to  
10 see in 2015 and double it and then hit that by 2030. So  
11 pretty high ask, but we were up to the challenge. And so in  
12 2017 we laid out what these targets would look like and  
13 assessed the market for where energy efficiency savings are  
14 coming from and how close are we based on our current  
15 knowledge to achieving that 2030 goal. And we expanded our  
16 scope beyond just existing building to include agriculture  
17 industry and new construction.

18           So this new action plan builds upon these original  
19 reports, seeks to bring in other kind of one off reports  
20 focused on low income and disadvantaged communities and other  
21 energy equity issues to bring in these program pieces, these  
22 energy efficiency pieces that have a lot of overlap.

23           And more recently we've now been requested to look at  
24 building decarbonization which overlaps significantly with  
25 energy efficiency activity.

1           So Assembly Bill 3232 in 2018 is asking us to look at  
2 how can we reduce by 40 percent the emissions coming from  
3 nonresidential and commercial buildings. And while this  
4 action plan is not satisfying that statutory requirement of  
5 our report, we are trying to expand into the building  
6 decarbonization space to understand the role energy  
7 efficiency plays there.

8           So we'll be updating through this report, both the  
9 targets reset as requested under Senate Bill 350, looking at  
10 new recommendations to achieving energy efficiency and trying  
11 to -- for the first time really set bold targets for  
12 agriculture industry, for conservation voltage reduction, and  
13 to make policy recommendations both to the California  
14 Legislature, recommendations that could be picked up by local  
15 governments.

16           And that's where this kind of travel around the state  
17 becomes really important because all of you are going to have  
18 different recommendations that may best work in your local  
19 communities or ones that have, you know, have been born here  
20 that are ready to be taken across the state and this is an  
21 avenue that we want to make sure that word gets out.

22           So we've built this report focused around this vision  
23 of having robust sustainable efficiency marketplaces that are  
24 going to achieve these goals as doubling of energy  
25 efficiency, breaking down barriers to low income

1 disadvantaged communities, to achieve more energy efficiency,  
2 and to reduce the emissions that come from our buildings.

3           We're guided by several principles that we're keeping  
4 in mind throughout this whole process about keeping things  
5 market centered that all the energy that we talk about and  
6 all the programs that you talk about must be reliable. At  
7 the end of the day everything must be quantifiable and  
8 scalable.

9           We aim to work across agencies both statewide, local,  
10 national, and with private industry as well so that policy  
11 coordination is key. And then we need to keep things cost  
12 effective. And that will mean different things to different  
13 organizations but we're trying to keep in mind how folks are  
14 cut -- making those calculations on their own.

15           And really importantly is the non-energy benefit side  
16 which really just is, you know, the benefits that come with  
17 these programs aren't just savings on your energy bill. A  
18 lot of times it's improved indoor air quality, improved  
19 comfort and those have really value which need to be tracked.  
20 So these goals then that we're seeking are kind of laid out  
21 there.

22           And so we're excited about this new report. Next  
23 week we will head to Los Angeles and San Diego to get more  
24 feedback but we're excited to hear about all the things  
25 happening in this part of the state.

1           And so with that, I'll take any questions on this  
2 before we move on with the rest of our agenda.

3           And if there are no questions, then we can switch  
4 back and get started with our first presentation today. This  
5 is from Tom Jordan of the San Joaquin Valley Air Pollution  
6 Control District.

7           MR. JORDAN: Well, good morning, I'm Tom Jordan with  
8 the San Joaquin Valley Air District. I'm the district senior  
9 policy advisor and have worked to some extent on our energy  
10 efficiency programs in the past.

11           I want to give a little context as far as an air  
12 district and energy efficiency and, you know, why we were  
13 involved and kind of where it fits in our overall strategy.

14           The San Joaquin Valley is a nonattainment area for  
15 both ozone and particulate matter. We have one of the most  
16 significant air quality challenges in the country and have  
17 been at it for quite some time.

18           Our involvement in energy efficiency really came out  
19 of our effort in 2007 to adopt a plan to meet the federal  
20 ozone standard. And as we went through that process, we  
21 found out that we were basically going to have to be bumped  
22 up to be what's called an extreme nonattainment area under  
23 the federal Clean Air Act. And what that means is after  
24 applying all the technology that was available to us, we  
25 couldn't identify enough emission reductions to meet the

1 federal standard.

2           At the time, that meant the 2007 plan would get us in  
3 to attainment in like the 2023 timeframe where as if we had  
4 been a severe nonattainment area, it would have been a 2017  
5 timeframe.

6           Just to look at kind of how we got to that point,  
7 that wasn't the first clean air plan we developed for the  
8 valley. Clean air planning has really been an iterative  
9 process, the federal Clean Air Act really came in to its own  
10 in the 1990s and the standards' each five years are  
11 reevaluated by the federal government and are tightened based  
12 upon the most current health studies. So we've done plans  
13 previously for those previous federal standards and had made  
14 quite a bit of progress.

15           Our main area of authority as an air district is the  
16 regulation of what we call station sources of pollutions so  
17 mostly industrial sources. And since the early '90s,  
18 we've -- we reduced the emissions from those sources by about  
19 80 percent.

20           On the mobile source side which is the -- now the  
21 biggest category of emissions, the state also had made  
22 dramatic improvement to reduce mobile source emissions. And  
23 now at the local air district, we actually operate a very  
24 robust incentive program to accelerate those mobile emission  
25 reductions even further.

1           When our board was making that decision on the 2007  
2 plan, they felt that while that was legally what we needed to  
3 do, they wanted to do everything they could do to accelerate  
4 attainment of the standard prior to that 2023 timeframe.

5           Under the Clean Air Act when you adopt a plan, all  
6 the measures in the plan have to be enforceable. So some of  
7 the things that we thought we could do were outside of  
8 those -- our legal authority or others' legal authority to  
9 put in plan. So they adopted what they called the fast track  
10 for nonattainment plan.

11           And in that fast track we included a number of  
12 voluntary-type efforts that we would work with others to  
13 obtain emission reductions. And one of those efforts was the  
14 Regional Energy Efficiency Strategy. So in 2010, the  
15 District adopted the Regional Energy Efficiency Strategy and  
16 it was basically to see how we could use -- as one of the  
17 only entities that is valley wide and with a lot of kind of  
18 technical expertise how we could use that reach to bring more  
19 resources to energy efficiency programs here in the San  
20 Joaquin Valley.

21           A number of things we did out of the Regional Energy  
22 Efficiency Strategy was look around and see what resources  
23 were currently available to people, see ways that we could  
24 expand the reach of those resources, and see places where  
25 there were holes that needed to be filled.

1           One of the first things we did was we actually  
2 funded -- for a study and basically develop the structure of  
3 the San Joaquin Valley Clean Organization. The valley didn't  
4 really have an entity that was working valley wide on clean  
5 energy issues, and so we actually helped to establish that  
6 nonprofit to help make sure that there were resources to  
7 allow people to access energy efficiency funding from the  
8 investor and utilities and other programs at a statewide  
9 level.

10           We also realized that in the valley, our jurisdiction  
11 contains 59 cities and 8 counties. Some of those cities are  
12 very large. The city of Fresno's the fifth largest city in  
13 California, but a lot of them are very small with very  
14 limited resources.

15           And right around the time we adopted that Regional  
16 Energy Efficiency Strategy, we were in the midst of the  
17 financial turmoil in the nation and there was the American  
18 Investment and Recovery Act funding and a lot of that money  
19 was -- there was a lot of money available for energy  
20 efficiency programs.

21           Our larger jurisdictions were all in and were  
22 developing programs, but some of our smaller jurisdictions  
23 basically said we don't have the resources, we don't have the  
24 time, we don't have the expertise to take advantage of that  
25 funding. So as the Air District, we actually offered to



1 administer those federal grants for 33 of our small  
2 jurisdictions here in the valley. And the funding was to  
3 basically look at government facilities and government  
4 buildings and help to make them more energy efficient,  
5 basically.

6           So we actually worked with the San Joaquin Valley  
7 Clean Energy Organization which we just help to establish,  
8 they provided some of the expertise on the energy efficiency  
9 front. We helped with the administration of the program to  
10 make sure we were successful at implementing those dollars.

11           Another thing we looked at the same time was while  
12 we regulate stationary sources, for the most part that's a  
13 technology-driven process. So you basically look at people's  
14 processes and what you can do to reduce the emissions, let's  
15 say a boiler or some other thing through the application of  
16 technology.

17           But we basically thought hey, there might be some  
18 opportunity especially for some of the smaller industrial  
19 sources to apply efficiency-type metrics to them and have  
20 them redesign their manufacturing processes and reduce  
21 emissions by reducing their energy consumption.

22           So we actually contracted with a firm to go out and  
23 work with a couple of smaller industrial sources and apply  
24 those practices to make them more energy efficiency in their  
25 manufacturing processes. It was a very popular program and

1 that information we shared with some of our other industrial  
2 sources throughout the valley.

3 Also, we found some organizations in the valley that  
4 were already working with businesses that weren't  
5 traditionally regulated by the Air District, so more  
6 administrative-type functions or, you know, nonindustrial  
7 sources. And we actually worked with the greater Stockton  
8 Chamber of Commerce to develop -- help them expand and  
9 develop upon a recycling program they had.

10 The Stockton Chamber's a little bit unique in that  
11 they run the recycling program for their region. So they  
12 were already involved in talking to jurisdictions about  
13 reducing their weigh stream and other things. And we helped  
14 fund their efforts to basically work with those entities on  
15 energy efficiency programs as well.

16 And it was very successful, it was a very popular  
17 program so we actually provided funding for the Stockton  
18 Chamber to go meet with other chambers of commerce throughout  
19 the valley and see if they could replicate the program. They  
20 worked with a number of them -- different chambers and now we  
21 actually have green teams that are active in Stanislaus  
22 County and Merced County as well to share that energy  
23 efficiency message with others.

24 Also, at the District we decided to look at our own  
25 operations. We have three buildings in the District, two of

1 them we actually constructed and owned and we were actually  
2 the first lead certified building in Bakersfield to go in.  
3 We have solar on both of those buildings. We've gone through  
4 this building, we did not build, it was originally a  
5 furniture store back in the 1970s and it was -- has been  
6 repurposed. We've gone through and replaced all the lights  
7 with LED lights throughout the building and other things.  
8 So we were looking at all the different things we could do to  
9 make our buildings, as well, here at the district more  
10 efficient.

11 We also work a lot on programs to help the lower  
12 income and disadvantaged communities here in the valley. One  
13 of the things about the valley that is a little bit unique  
14 compared to the rest of the state is we have these extreme  
15 environmental challenges, but we also have some economic  
16 challenges that are almost unmatched anywhere else.

17 If you look at CalEnviroScreen scores which the state  
18 uses to designate areas with environmental burdens, economic  
19 burdens, the valley has 20 of the 30 most disadvantaged  
20 communities here.

21 So a lot of our efforts are to try to make -- take  
22 programs and make them actually work for folks in the valley.  
23 Just one example would be for motor -- light duty motor  
24 vehicles, the state has the CVRP program to get electric  
25 vehicles on the road, and so that's mostly new purchases or

1 new leases. The valley's 10 percent of the state population  
2 but we only account for 2 percent of the state's vouchers for  
3 the CVRP program. And part of that is because people in the  
4 valley aren't buying new car -- there are people in the  
5 valley that are but to a large extent, there are a lot of  
6 people in the valley that can't afford to purchase a new car.

7 So the Air District, we actually provided incentive  
8 on top of the state incentive to try to boost those numbers.  
9 But in addition, we've worked with another nonprofit, Valley  
10 Clean Air Now, to start a program called the tune-in, tune-up  
11 program where people can come with their cars, if they can't  
12 pass smog check, and get a voucher to repair their car.

13 And then they can also, if they meet certain income  
14 requirements, agree to scrap their car and get an incentive  
15 to purchase even a used electric vehicle or another advanced  
16 technology of vehicles.

17 But one of the things we found at those events is  
18 state programs, one of the biggest challenges is -- for low  
19 income people is actually contacting the customer. So we had  
20 these events that were going on for this whole other purpose  
21 to deal with their vehicles but we try to basically provide  
22 all the services we can for people at those events.

23 And especially now that we're talking about electric  
24 vehicles, we brought in people that are operating programs  
25 for solar for low income communities, for energy efficiency

1 for low income communities, and we're trying to basically  
2 touch those people once and provide them with all those  
3 different types of incentives that can work for them.

4           And that continues and we continue to build on its  
5 success and we think it's kind of a model for how a lot of  
6 these programs that may not work quite as well in low income  
7 communities can be bundled together and can be provided like  
8 in one time to people rather than each agency trying to find  
9 a way to reach those tough to reach communities.

10           Also, on the low income front and uniqueness of the  
11 valley as we talk about decarbonization existing buildings.  
12 One of the challenges that we hear often when we're talking  
13 to people about switching from natural gas to electric or  
14 other things is that in the valley because of our climate, we  
15 generally have colder than average winters. If you look at  
16 California, we have hotter than average summers. Our  
17 electricity loads are pretty high already and when you look  
18 at the tiered rate structure, people in the valley are very  
19 reticent to switch to electric because we're paying some of  
20 the highest rates, like in -- compared to Coastal  
21 Californians because of the state's rate structures.

22           So one of the things as a region I would suggest is  
23 if we do want to move people away from say natural gas to  
24 electric, is we need to look at those rate structures  
25 especially for lower income communities like the valley,

1 communities with the climate challenges to make sure that the  
2 structures match and provide incentives to go in the  
3 direction that we're trying to get people to go. Because if  
4 they're moving from relatively cheap natural gas to what they  
5 perceive, at least, and in many cases are experiencing higher  
6 electricity cost, it's going to be a big challenge. So I  
7 think especially dealing with the valley's disadvantage  
8 communities, we need to be particular -- particularly  
9 mindful of that.

10 Another program that the -- that was extremely  
11 successful and wasn't necessarily an energy efficiency  
12 program but it definitely was an emission reduction and  
13 decarbonization program with the agricultural industry that  
14 the District was involved in was -- it was called the AGIS  
15 program. And we actually partnered with PG&E Southern  
16 California Edison and the ag industry and approached the CPUC  
17 and what had happened was during the 1980s, a lot of people  
18 had switched to electric to diesel for pumping water at  
19 agricultural facilities because of rate structure issues and  
20 the like.

21 So we actually got a special rate structure for  
22 people that were willing to convert back from diesel to  
23 electric and for a ten-year period they had preferential  
24 rates. And the Air District partnered with that program and  
25 actually provided the funding to pay for scraping the diesel

1 engine and purchasing the electric motor for the ag source.  
2 And we replaced a couple of thousand diesel irrigation pumps  
3 with electric pumps. It was hugely successful program and I  
4 think one that as we go forward, we should look to build  
5 upon.

6           What -- one of the challenges of building upon it is  
7 the engines we've got currently are the ones that were the  
8 easier ones to get, they were closer to electric  
9 infrastructure. A lot of the engines that are left are  
10 engines that were difficult to serve through the power  
11 structure without line extensions and that kind of a thing.

12           But I think it is a huge opportunity that will not  
13 only improve air quality, reduce, you know, carbon and  
14 hopefully provide for the needs of the farmers with the rate  
15 structure that works for them.

16           So in a nutshell, kind of that's kind of been our  
17 involvement with energy efficiency. As we continue to move  
18 forward, you know, the valley -- we just recently adopted a  
19 plan for particulate matter that's extremely aggressive that  
20 has an attainment timeframe in 2025.

21           We continue to look at ways to promote  
22 electrification and energy efficiency as we move forward and  
23 as the Clean Air Act evolves and newer and newer standards  
24 come out, I think those needs are going to continue.

25           Also, being that mobile sources are such a big issue,

1 that interplay between electric vehicles and infrastructure  
2 for electric vehicles and how that all works I think is going  
3 to become even more and more important in efficiency and how  
4 we handle that on the grid will help as well.

5 So with that, I don't know -- do you want me to take  
6 any questions now or I would be happy to answer any questions  
7 or any comments you have about the Air District's involvement  
8 in energy efficiency.

9 MR. DE YOUNG: Hi, Brandon De Young, De Young  
10 Properties Homebuilder. I haven't really thought much about  
11 our involvement with homebuilding, energy efficiency, and the  
12 Air Pollution District. But as you talk about the rate  
13 structures and electrification switching, you know, fuel  
14 switching, we're already doing that with some of our efforts  
15 in building zero energy homes, switching from natural gas  
16 furnaces and water heaters to electrified, you know, heat  
17 pump systems.

18 But that point that you make is very real of the cost  
19 of natural gas being, you know, relatively low and people  
20 being afraid of their rates going up now that they are on  
21 electric. Granted its heat pump so it's way more efficient,  
22 of course, but they're still using electricity with that.

23 So I wonder if, you know, maybe it's worth exploring  
24 how our, you know, industry, the homebuilding industry and  
25 the Pollution District could, you know, work together to try,



1 you know, hit up that same issue.

2 MR. JORDAN: Yeah, and I think with new construction  
3 it's maybe a little bit easier because you can design the  
4 home, you know, efficient with efficiency in mind to begin  
5 and, you know, incorporation of solar and all that.

6 With retrofits it gets a little bit more challenging.  
7 But we're happy to talk to folks about ways we can work  
8 together. We actually -- the San Joaquin Valley Air District  
9 in around about way there's involvement on the new  
10 construction side.

11 We are the only air district in the state that has a  
12 indirect source requirement for new construction. So when  
13 people go through the permitting process, they're required to  
14 mitigate a certain amount of emissions from the construction  
15 of a new subdivision or a new industrial or commercial  
16 property.

17 And through that process, we give them credit for  
18 anything they're doing against those requirements, be it  
19 energy efficiency, be it design that in -- makes it more  
20 walkable all that kind of stuff.

21 So there's some -- there's some ways we're already  
22 touching that a little bit but we would be happy to talk with  
23 the builders about ways we can enhance that as well.

24 MR. DE YOUNG: Yeah, that would be great. Thank you.

25 MS. RODRIGUEZ: Hi, my name is Destiny Rodriguez, I

1 work with Center for Climate Protection.

2 And my question is -- and Tom, we've met before a few  
3 months back. Has the San Joaquin Valley Air District looked  
4 in to exploring community choice energy? Has there been  
5 further discussion on that?

6 MR. JORDAN: I know it's a -- you brought it to our  
7 attention and I know it's a hot topic. We haven't as an  
8 agency looked at it. I know we've had some questions from  
9 some of the jurisdictions in the valley about it. And I know  
10 there's a number of people that are going through it. But,  
11 you know, we're happy to continue with the conversation and I  
12 think the jurisdictions need to look at their individual  
13 situation and whether there's a benefit to them or not to go  
14 that route.

15 I know there's also at a statewide level a lot of  
16 discussion about the, you know, the whole process and about  
17 sharing cost and existing contracts as well which is I think  
18 all part of that conversation. So.

19 MS. RODRIGUEZ: Okay. Thank you, I'll be reaching  
20 out.

21 MR. JORDAN: Thanks.

22 MR. EARLY: So, Bryan Early, California Energy  
23 Commission.

24 Just wanted to thank you for that and to thank staff  
25 also for, you know, proactively engaging with the Air

1 Pollution Control Districts. And that makes us, Tom, that  
2 you draw of course between energy efficiency and our need to  
3 achieve our cleaner act goals and also protect human health  
4 generally are really, really important and oftentimes it's  
5 not a connection that is always made with energy efficiency.

6 So sort of an open end question just, you know,  
7 really encourage you and the other air districts to continue  
8 engaging with us and so we can make sure in our energy  
9 efficiency planning that we are drawing those lines very  
10 squarely and we want to make sure that we continue to  
11 collaborate with the air districts in the future to make sure  
12 that that firm connection is shown.

13 So thank you.

14 MR. JORDAN: Thanks.

15 MR. KENNEY: Okay. So thank you, Tom. And for  
16 people who have joined us since we've began, there is a  
17 signup sheet by the door and we encourage you to sign in so  
18 we know who all came and participated.

19 So, we're going to move on now to our first panel of  
20 the day. This is focused on Local Government Energy  
21 Efficiency Action and be moderated by Anne Fisher from the  
22 California Energy Commission. And I'm going to hand it over  
23 to her to introduce our panelists.

24 MS. FISHER: Thanks, Michael.

25 I'd like to introduce our panelists and ask them to

1 join me up here. So we have Courtney Kalashian, who is the  
2 executive director of the San Joaquin Valley Clean Energy  
3 Organization. She is a zealous advocate who gets results.  
4 She loves energy efficiency and serving the public sector and  
5 is far more comfortable out in the citrus orchard than in the  
6 big city, staying true to her motto of being proudly, boldly  
7 rural. Any success is because of her amazing team doing all  
8 the real work.

9           And I also like to introduce Christine Viterelli, who  
10 is a grant writer and administrator for the city of Arvin.  
11 Christine's recent work on a Federal Transit Authority's Low  
12 or No Admissions Award will transition the city of Arvin,  
13 small trans -- rural transit agency from diesel gasoline to  
14 electric buses, providing the community with much needed  
15 greenhouse gas reductions.

16           Christine is passionate about community development,  
17 economic development, bringing affordable housing,  
18 healthcare, jobs, electric vehicle charging stations, and  
19 energy efficiency programs to the disadvantaged community of  
20 Arvin.

21           Thank you for joining me ladies.

22           So our first question and I'll let whoever wants to  
23 address each question first, we can -- we can decide amongst  
24 ourselves. Our first question is: What energy initiatives  
25 are you proudest of in your jurisdiction?

1           Go first.

2           UNIDENTIFIED SPEAKER: Brief interruption. When you  
3 first -- when you start talking, identify who you are so we  
4 know which is which. Thank you.

5           MS. VITERELLI: Okey-doke. My name is Christine  
6 Viterelli, I'm with the city of Arvin.

7           And there's a lot of programs that I would say that  
8 we're proud of but the one that has in one fell swoop made a  
9 huge difference for Arvin moving forward would be the  
10 conversion of three diesel buses to zero emissions vehicles  
11 which is going to reduce greenhouse gases and particulate  
12 matter and it will also instantaneously take 50 percent of  
13 our fleet and turn it to electric.

14          MS. FISHER: Great.

15          MS. KALASHIAN: So at the -- oh, I'm Courtney  
16 Kalashian, with San Joaquin Valley Clean Energy Organization,  
17 process of elimination there. At the SJVCEO, we work with 75  
18 local governments here in the San Joaquin Valley, in San Luis  
19 Obispo County and then Eastern San Bernardino County. But in  
20 the San Joaquin Valley, that's 62 local governments and a  
21 handful of public sector customers, whether they're community  
22 special districts or school districts.

23          In the ten-plus years that we've been working, we  
24 spent a few trying to find our way, but once we started  
25 working with Southern California Edison, Southern California

1 Gas Company, and PG&E to deliver public sector programs  
2 directly to local governments through the local government  
3 partnership program, we also were able to work with the  
4 California Long-Term Energy Efficiency Strategic Plan which  
5 in 2010 became the operating bible for many -- much of the  
6 work that we do. Since then, directed, we think, as through  
7 the opportunities in the Long-Term Energy Efficiency  
8 Strategic Plan, we've been able to benchmark over 11,000  
9 accounts in the EPA's Energy Star Portfolio Manager Program.

10 That's a lot. It's not just buildings, we look at  
11 all infrastructure. But what the portfolio manager did for  
12 our local governments was provide an energy management system  
13 that would not have been available to them unless it was  
14 free. There are portfolio manager systems that are -- can be  
15 paid for and some local governments choose to do that, but  
16 there's a cost associated with it from \$5,000 to \$10,000 to  
17 \$45,000.

18 And as Tom mentioned, the local governments that we  
19 serve don't have those resources available to them. So what  
20 we think has been amazing is watching these 75 local  
21 governments work with our staff to create energy use indexes  
22 for themselves. To understand how they use their energy and  
23 where they use their energy, so they can make smart  
24 investments in the work that they have ahead of them and so  
25 that they can use their tax dollars in a way the benefits the

1 public most directly. And that is something that I think we  
2 should all as residents of the region be most proud of. It's  
3 something that we've done with Arvin and it's work that we  
4 see direct value in because of the investments that local  
5 governments are able to make in energy efficiency.

6 MS. FISHER: Great. Thank you.

7 My next question for you is: How did these  
8 initiatives address energy efficiency? Particularly, how do  
9 they benefit low income or disadvantaged communities through  
10 energy efficiency or other means? How do they address the  
11 needs or concerns of those most impacted by environmental  
12 hazards, such as air pollution? And what long-term energy  
13 efficiency goals are you hoping to achieve?

14 MS. VITERELLI: That's a lot.

15 MS. FISHER: That's like five questions.

16 MS. VITERELLI: So, first of all I just wanted to  
17 state that without these sort of collaborative projects that  
18 Courtney mentioned, we'd probably wouldn't be in the position  
19 that we are today just because of lack of capacity of staff.  
20 The city of Arvin's really small and we're very rural and we  
21 have like one person in planning, you know. These staff  
22 members, they're critical, if they don't show up for work, we  
23 don't operate in those departments, we literally close the  
24 doors.

25 So by addressing and using these programs and working

1 as collaboratives, it enables us to have extra help in going  
2 after these programs that we otherwise wouldn't have the  
3 ability to. And it also brings knowledge like they've  
4 brought a lot of knowledge to the table in terms of what  
5 programs are out there and how we can establish energy  
6 efficiency. So, I mean, it's huge for small rural  
7 communities.

8           So I would say the number one benefit to our  
9 community is reduction of greenhouse gases and particulate  
10 matter. Especially in Arvin, we have a lot of semi-trucks  
11 going through the neighborhood. We have a lot of particulate  
12 matter in addition to overall pollution. And so the goal is  
13 to reduce those. And then the other benefit which Courtney  
14 touched on is that if we reduce energy costs and reduce funds  
15 from the general fund that normally would be spent to pay for  
16 gas and pay for energy usage, that money is then available  
17 for programs to our residents. And that's the overall  
18 benefit that is extremely helpful to our community.

19           Should I go on? Okay. And then in terms of how  
20 we're addressing the needs and concerns, it's an equity  
21 issue. I mean, particularly in Arvin, we're dealing with  
22 multiple socioeconomic and environmental challenges, we're  
23 dealing with pollution, we're dealing with water  
24 contamination, we're dealing with poverty, we're dealing with  
25 linguistic isolation. And so ultimately, it allows us to



1 bring programs to our residents that they otherwise wouldn't  
2 have access to.

3           And they are definitely concerned about the air  
4 pollution. They are -- you know, they -- a lot of our  
5 workers work outdoors in the fields and in the farms so they  
6 can't get away from it. So it has a health benefit that,  
7 that is immeasurable.

8           In addition to that, the long-term energy efficiency  
9 goals for Arvin are self-reliance, energy self-reliance and  
10 installation of solar. And so that we can actual operate.  
11 Should power go out, you know, we're looking at additional --  
12 we're going after funds to -- for solar power and projects so  
13 that we can have some level of self-reliance and efficiency.

14           And as far as reach codes -- we're not there yet.

15           MS. FISHER: We're not there yet.

16           MS. VITERELLI: Okay.

17           MS. KALASHIAN: I may miss parts of the question, but  
18 I'll do my best on this. I think that Christine said  
19 something that was very important and it's hard to grasp the  
20 understanding of what we deal with in this region sitting in  
21 this room in Fresno in sort of a developed area.

22           But the San Joaquin Valley is very rural, California  
23 is very rural. And it is hard to grasp that. I know that  
24 going to Redding you started to deal with some of the -- hear  
25 some of these issues. But one of the most important pieces of

1 my work personally has been to serve with a group called the  
2 Rural Hard to Reach Working Group which was developed by the  
3 California Public Utilities Commission.

4 We, being rural folk, broke away from the CPUC and  
5 self-organized in 2015. But it's nine agencies throughout  
6 California that represent local governments and communities  
7 that are not served. And that's the biggest problem that we  
8 run in to is that Fresno, yes, is the fifth largest city but  
9 everything that surrounds it is not. It is rural communities  
10 that are disadvantaged not just by a statistical means but by  
11 the fact that it is so cost ineffective to serve these  
12 communities.

13 Getting to Arvin, even for our staff, that's a two-  
14 hour drive, but we make it because that's the job that we  
15 have. And if -- I think Tom pointed to it, there's not a lot  
16 of people doing this work in this region. There's not a lot  
17 of people doing this work in rural California.

18 And so the importance of every project that we can  
19 deliver means money saved for that community. We have  
20 communities like Seville, like Porterville where they have  
21 serious water issues. There -- the cost of living is so  
22 exorbitant that the idea of electrification while it's nice  
23 is unrealistic for them because if you're making \$1,600 a  
24 month and you're paying \$400 for your water and then you're  
25 paying \$600 in rent, what are you let with? So if you have

1 electric energy charges that are upwards of three to four  
2 hundred dollars in the warm months which just so everyone  
3 understands that's not from Fresno, that's about six to eight  
4 months out of our year.

5           The -- it's unattainable to live. And it's  
6 unattainable to reach the goals the state is putting forward.

7           So if we can't address the rural issues, if we can't  
8 keep directing programs here, before the SJVCEO existed with  
9 large part thanks to the Air Pollution Control District,  
10 there was only one real source a Public Purpose Fund Program  
11 dollars coming in to the San Joaquin Valley, and that was the  
12 Kern local government partnership with PG&E, Southern  
13 California Edison, and the gas company.

14           Part of the reason that we were brought into  
15 existence was to ensure that ratepayer dollars that were for  
16 energy efficiency programs were actually coming back to the  
17 ratepayers in the San Joaquin Valley.

18           So when we look at how do we measure success? Well,  
19 we've seen population grow in the San Joaquin Valley. We've  
20 seen energy use stabilize. We've seen an influx of Public  
21 Purpose Program Dollars not just from the work that we do but  
22 it's not just the current energy watch. It is also the  
23 valley innovative energy watch. It is the five other local  
24 government partnership programs that serve the public sector  
25 as well as a myriad of other sectors so commercial,

1 industrial, agriculture, and residential, those programs are  
2 now being offered in the San Joaquin Valley.

3           The challenge that we're really going to face is as  
4 the Public Utilities Commission which really is sort of the  
5 driver of funds for energy efficiency programs at this time.  
6 As they move to new models where they outsource the design  
7 and development of programs to third parties, what is the  
8 incentive of third parties to come to rural California, to  
9 come to the San Joaquin Valley? Will they come to Fresno,  
10 maybe if they're based in Fresno. But if they have to drive  
11 three hours from Los Angeles where they're housed to get to  
12 say Orange Cove or even if they have to drive an hour and a  
13 half to get to Arvin, it's not cost effective to do that for  
14 them.

15           So the more agencies like ours, the more people like  
16 Christine that are doing work, the more ratepayer dollars are  
17 being returned, the more energy efficiency projects are being  
18 done and in a region in which, as Tom pointed out, 20 of the  
19 30 most impacted disadvantaged communities are ours, any  
20 improvement is better. Because every dollar that we don't  
21 spend on energy is a dollar that goes back into mental health  
22 programs, into transportation, into parks, programs that can  
23 real -- to do real good for our community.

24           Energy efficiency isn't going to save the world in  
25 the way that some of us like to think it is, but what energy

1 efficiency can do, is it can reduce cost so that our local  
2 governments and our public sector servants can make our  
3 communities a better place for all of us to live.

4 MS. FISHER: Great. Thank you.

5 Our next question: Do you have any local ordinances  
6 in place such as CALGreen reach codes or a local benchmarking  
7 program? If so, how are they helping you reach your energy  
8 efficiency goals?

9 MS. VITERELLI: That's really interesting. First of  
10 all, Arvin just established our baseline greenhouse gas  
11 numbers and that's a first. It's never been done for a rural  
12 community that I know of. And so that was our first step and  
13 so now, we're sitting there thinking well now what do we do?  
14 How -- we have to implement these energy efficiency programs  
15 and then go back and measure to see what the value is and  
16 what we've achieved.

17 And we're currently working towards -- moving towards  
18 reach codes. Again the issue there would be that we need  
19 planning and funding dollars to make that attainable because  
20 with one person in the planning department, not only do we  
21 have to establish these reach codes but then we want to  
22 implement them.

23 So it's a bit of a challenge but we're looking at it  
24 and we've had some conversations already as to the next steps  
25 to establishing reach codes.

1 MS. KALASHIAN: So not working directly for local  
2 government, but working for lots of them, but let's look at  
3 the 62 local governments in the San Joaquin Valley. Again,  
4 with 11,000 accounts benchmarked in this service territory  
5 that we serve. What we found very early on was again, the  
6 bulk of this work came about in 2009, 2010. And the San  
7 Joaquin Valley is a very conservative area and we respect  
8 that and we respect the leadership and the local governance  
9 of our leaders and there was not an appetite to push for  
10 monu -- memorialized processes. Right? So putting something  
11 on paper that said, you know, well we're going to benchmark  
12 our building so that we're going to reduce this or do that.

13 There was a lot of discomfort from our local  
14 leadership. And we understood that. It -- people's opinions  
15 are not wrong because they're different. Right? And so that  
16 is one of the challenges that we've seen in this area, is we  
17 have seen a hesitance to adopt reach codes for a variety of  
18 political reasons as well as our Building Industry  
19 Association very directly said, we don't see the financial  
20 value that it's going to be bringing to those that are  
21 bringing jobs to the region.

22 And so these are the balances that we have to strike  
23 and these are the things that we have to try to move in a way  
24 that is responsible for the local governments that we serve.

25 So, you know, if you look at 62 local governments in

1 the region, we haven't forced them to adopt a benchmarking  
2 policy but are they doing the benchmarking and are they using  
3 the tool? Yeah, that's what they're doing. And we see that  
4 as success as a way to measurement.

5 In the Southern San Joaquin Valley again, the  
6 Building Industry Association said, we are -- we're not going  
7 to support reach codes, in fact, we're going to help lobby  
8 against reach codes. And that was up until probably two or  
9 three years ago.

10 And again, we can't force people to do things, people  
11 being our local elected that they're not comfortable doing.  
12 So all we can do is show by example that energy efficiency is  
13 effective as a cost reducer and hope that they can see that  
14 that value tangentially relates to the reach codes or to  
15 other policies that could be adopted.

16 And we're starting to see that. We're working with  
17 Build It Green to help bring funding to communities like  
18 Arvin to develop reach codes and to help demystify what we're  
19 trying to accomplish. And it's encouraging to see that we're  
20 getting to a point where it's not political ideology that's  
21 driving a lot of the work that we're doing, rather it's just  
22 dollar savings and cost savings and all of that only betters  
23 each of the communities in which we live.

24 MS. VITERELLI: One thing I would like to comment  
25 with regards to reach codes is that, you know, it has to be

1 incentivized in such a way that the community -- it will  
2 actually facilitate permit -- expediting permitting in  
3 building and make it a goal, but also make it functional.

4           So I love the concept of the reach codes and we're  
5 delving in to it, but the reality is there has to be somebody  
6 who's educated at that level in the planning department to be  
7 able to facilitate those programs.

8           And I think it could be sold to the building  
9 community if it would somehow help expedite the permitting  
10 process. If there was a way to incentivize local government  
11 so that we're going to expedite those permits and bring on an  
12 extra person to focus on the green aspect of reach codes, it  
13 would be a lot more effective. And people -- the reason by  
14 the building and the developers kind of shy away from it is  
15 because it's more expensive so the actual implementation of  
16 the project in the beginning has a frontload cost.

17           And then also, they feel that well now my building  
18 permitting process has just gotten expedient longer  
19 because we have to attain all these green elements.

20           So I think by addressing those portions of it in the  
21 planning department and for building codes, if those things  
22 were addressed, it probably could expedient improve the  
23 process and the permitting process.

24           MS. KALASHIAN: I think there's a pragmatism in which  
25 you explained that. Right? And that's something that we see



1 in our region is that it's not a whole sale rush to do what's  
2 newest and coolest. Right? It's actually taking a step back  
3 and being very pragmatic in the approach to how we're going  
4 to do things.

5 So one of the large challenges that many of our  
6 public sectors customers face is -- it's great to have reach  
7 codes, but whole smokes, the amount of facilities that are  
8 not even to code in this region is daunting.

9 And so how do we work in the structure that exists to  
10 bring those sites to code? Because the last thing we want to  
11 see is a local government go out and try to pass reach codes  
12 when in actuality, their own operations are, you know,  
13 frankly from like 1945. So it's -- we want to try to find a  
14 way to do this in a way that makes the most sense for the  
15 populations that we're serving.

16 MS. FISHER: Thank you.

17 Our next question is: What advice would you give to  
18 local governments seeking to do more related to energy  
19 efficiency?

20 MS. VITERELLI: Well, my number one piece of advice  
21 would -- advice would be to consider taking a multilevel  
22 approach. So no one individual program is going to have a  
23 significant impact, but when you layer them, such as we are  
24 doing, it can have a substantial impact.

25 So for example, implementing -- Arvin's currently

1 implementing EV charging stations with fleet transformation,  
2 with urban greening, and with programs like tree planting and  
3 creating tree inventory. So when you put all those programs  
4 together, it will have a significant impact because we're  
5 layering, our approach is a layered approach and not just  
6 we're going to do this one thing. So, that's what I would  
7 say.

8 MS. KALASHIAN: On your tree program, have you talked  
9 to anybody on my team about that yet? Because we have  
10 something that might help you, just as like a side note.

11 MS. VITERELLI: Not yet.

12 MS. KALASHIAN: Okay. Can you repeat the question?  
13 Sorry.

14 MS. FISHER: Yes.

15 MS. KALASHIAN: I got excited about the tree program.  
16 We've been trying to shop a tree planting program for like  
17 three years. So.

18 MS. FISHER: Do you have any advice to give to local  
19 governments?

20 MS. KALASHIAN: Yeah. You cannot manage what you  
21 haven't measure. Right? And that is the foundational theory  
22 we have of everything we do which is why we went so big on  
23 bench -- benchmarking.

24 What we found early on, again, going back to the ARRA  
25 funding. Our local governments really wanted to do street

1 lights and the utilities are having a great success getting  
2 street lights changed out to LED and it's beautiful. Right?  
3 Like it looks good, there's all the public safety issues.

4 But in reality, when we're looking at saving energy,  
5 that's not the biggest thing that we can do. So, if we take  
6 a community like Lindsay and, you know, they change out their  
7 street lights and it's great. But in actuality doing a  
8 project like retrofitting their pumps, adding VFDs, looking  
9 at their in-ground systems when it comes to energy  
10 efficiency. It actually has a much better and quicker rate  
11 of return and it is more meaningful on what they're able to  
12 put back in to those community funds by saving energy.

13 So if a public works director or a city manager has  
14 access to their energy data and can see where they're  
15 spending and how they're spending, it makes it a lot easier  
16 to convince the city council that hey maybe we should make  
17 this investment in our pumping systems first and then we can  
18 do the pretty beautification projects that we all love and  
19 like but the reality is we need to do those things that make  
20 the most financial sense and bring the greatest rate of  
21 return.

22 So, know what you're spending and where you're  
23 spending and how you're using so that you can make smart  
24 investments in the future.

25 MS. FISHER: Thank you.

1           Next question is: What have been your main challenges  
2 in rolling out the initiatives? How do these challenges  
3 differ between building sectors?

4           MS. VITERELLI: Well, our main challenge, it's  
5 probably no big surprise here, is funding, finding sources.  
6 And also capacity, finding the ability to actually put these  
7 programs together and fund them, would be our main challenge.

8           And with regards to building sectors, I guess it's  
9 going to be how we implement green programs with planning and  
10 our building in the future and have the ability to expedite  
11 those programs.

12          MS. KALASHIAN: So by now you have all heard I really  
13 am into energy benchmarking. But that's not like a byproduct  
14 of doing this for almost ten years. But our biggest  
15 challenge right now is that we can't use all this data, so  
16 11,000 accounts, lots of data, lots of ability to help direct  
17 projects, save energy, meet state goals. Our biggest problem  
18 is 802 and that's because what happens when AB802 which is  
19 the benchmarking disclosure component of it went forward, the  
20 investor and utilities stopped reported everything that had  
21 previously been being reported.

22          The biggest thing that they no longer report to the  
23 Energy Star Portfolio Management System is cost data. We  
24 have energy used data and that's great, but until two years  
25 ago I could give Christine her energy used data as well as

1 her cost data. But if you're a local government, and you  
2 don't have a lot of money and you're particularly rural and  
3 you need to do some projects, it's really hard for me to  
4 convince you to do something based on the kWh that you're  
5 going to save, or on the therms that you're using because  
6 I've been doing this for a while and it still confounds me  
7 when I try to start getting in to the details of that.

8           But when I put in front of the city manager that  
9 they're using \$500,000 a year in energy costs but their  
10 neighbor at the exact same size is only using \$200,000 they  
11 could save \$300,000 a year, that makes a big difference in  
12 motivating them to act.

13           And what happened is that the utilities which to  
14 their credit they have worked with our team as well as a  
15 multitude of others that do this work throughout the state to  
16 try to address the system, but when they updated the system  
17 to meet 802 requirements, they stopped reporting cost data.  
18 And short of a clarifying statement from the CEC saying, no,  
19 we did not tell you to stop submitting cost data, they're  
20 never going to give us our cost data back. We've been at  
21 this for two years and we've talked to everyone and anyone  
22 that will listen to us about it because as you can tell this  
23 is a big deal for me.

24           So short of a statement of clarification that the  
25 utilities should be reporting cost data, they're not going to

1 report cost data. And if I don't have cost data, I'm not  
2 going to get my local governments to act. And I have seen  
3 that in a disproportion amount of people that go oh, I just  
4 don't know if I could do that. Because it's not the same  
5 motivator.

6 And what it comes down to is cost drives local  
7 governments because every dollar that they don't spend is a  
8 dollar that goes in to a community program.

9 So if we're going to continue to have a robust public  
10 sector, if we're going to have a, you know, the -- if local  
11 governments are going to help meet state goals, we need to be  
12 able to get them to act and the biggest motivator at getting  
13 them to act is to show them what they're spending and how  
14 they can reduce it.

15 So that was a soapbox moment a bit but I apologize  
16 but it is important.

17 MS. VITERELLI: I really agree because I'm the only  
18 one who's in Arvin who's doing this kind of stuff as the  
19 grant writer, I established my own cost data. It was a pile  
20 about this thick of PG&E bills and gas bills and so I did  
21 have the opportunity to look at it. And then, you know, what  
22 I would suggest to the local governments is to ask them to  
23 compile their information in terms of costs. And I can see  
24 the effect of putting in a solar unit and we were able to  
25 aggregate power so -- you know, for a solar project we have

1 in the transit building.

2 So it actually eliminated the cost of running not one  
3 but two buildings and so the city manager could see that.

4 But unless you have someone inside the local government who's  
5 willing to pull that data together and, you know, advocate  
6 for it, it does become more difficult.

7 MS. KALASHIAN: And Christine, how long have you been  
8 with the City of Arvin?

9 MS. VITERELLI: I've been for two years almost -- it  
10 will be three years in October.

11 MS. KALASHIAN: So, before Christine's arrival  
12 getting Arvin to do things like this it wasn't happening and  
13 that's not because they didn't want to, they just didn't have  
14 capacity.

15 And she's a rarity, you know, we're really fortunate  
16 to be able to work with her but most of our local governments  
17 don't have a Christine.

18 So, that's one of those things is that if there's not  
19 somebody that can sit there and do that and I can probably  
20 name on both hands the number of people that do what she does  
21 in a 62-jurisdiction region, I mean, that's small.

22 MS. VITERELLI: Well, thank you for that. I will  
23 say this. If you get people in small local governments to  
24 start initiating these programs, once they -- the ball starts  
25 rolling and the city council sees the effect and attention

1 gets drawn to the community, then everybody's on board, so.

2 MS. KALASHIAN: So, that's a good part about it.

3 MS. VITERELLI: Yeah.

4 MS. FISHER: Great. Thank you.

5 Our final question: What can the State of California  
6 and the Energy Commission in particular do to support you in  
7 your work?

8 MS. VITERELLI: Well, that's kind of a loaded  
9 question. Starting with a lot of dollar signs.

10 Well, I would say that the number one thing to do is  
11 not only to have these programs for energy efficiency and  
12 electric vehicle conversions, and urban greening, and fleet  
13 transition, and benchmarking but to provide funding for  
14 energy efficiency planning. So if we had funding to really  
15 put together a plan for those reach codes, it would be very  
16 beneficial because it wouldn't require necessarily the one  
17 city staff member in the planning department taking on that  
18 responsibility in addition to the responsibilities they  
19 already have. And provide funding for capacity building and  
20 implementation.

21 And then the number one thing of all -- of those that  
22 I've mentioned would be funding for public outreach to  
23 develop community buy in. Because we, right now, I'm very  
24 happy to say are -- we've installed ten public charging  
25 stations and we're in the process of establishing workplace



1 charging and hopefully three of them will be running when I  
2 get back to Arvin today.

3 But we need funds to -- for community and public  
4 outreach and for buy in. I want to have those programs not  
5 just for city facilities but for community facilities and it  
6 takes dollars to put people out in the streets and work with  
7 the community to let them know about all the electric vehicle  
8 programs that are out there and it take dollars to put --  
9 luckily we're using interns now, we've got some interns from  
10 Cal State so I'm putting them door to door to talk to people  
11 and have them pass out information.

12 But the public needs to buy in, the residents need to  
13 have buy in into these kind of programs. And it's very  
14 important because I don't want them to knock over the tree we  
15 just planted and I want them to consider, you know,  
16 converting from, you know, an older car into a new electric  
17 vehicle or hybrid. And so that's really critical.

18 And then also supporting local governments to  
19 initiated pilot programs to being able to roll the dice and  
20 take a chance that a community if given the opportunity can  
21 be innovative with support and with funding. So in -- that  
22 would be the best thing that any state entity could do for a  
23 community especial a DAC because typical DACs do not have  
24 funding in capacity to implement these programs.

25 MS. KALASHIAN: So all of that and get me my cost

1 data back that's the second piece. I think the third is sort  
2 of this interesting issue that we're dealing with that really  
3 addresses local governments. Historically your counterparts  
4 of the CPUC have directed this funding for energy efficiency  
5 programs with all the investor and utilities called local  
6 government partnerships. They've been around for decades in  
7 one form or another. We have the honor of operating three of  
8 them in the state and then working collaboratively with the  
9 40 plus other -- 39-plus others that exist.

10           Those are going away and it's one of those things  
11 that's really interesting because again, your counterparts  
12 the CPUC are weird and so they've got this idea that the  
13 market is going to solve all the ills and all the problems by  
14 sending everything out to the third-party solicitation  
15 process.

16           But what's happening is that the investor and  
17 utilities are cutting back on programs. The public sector is  
18 newly defined under the CPUC guidance. We don't even have a  
19 market characterization study for the public sector which is  
20 crazy, right, like the amount of infrastructure that's  
21 available to reduce energy savings to help the state meet the  
22 goals. We don't even actually know what's available to us  
23 right now. Right? So that's interesting.

24           And then the programs that were designed to serve  
25 people like Christine, to invest in capacity building, to

1 identify projects, to do the community outreach. We were  
2 able to do community outreach with some of our other  
3 community benefit organizations to help identify  
4 opportunities under the San Joaquin Valley proceeding. You  
5 know we were able to go out and support those that do that  
6 kind of directed work but we were able to help fund that work  
7 and to bring information about community solar and to bring  
8 information about electrification because of programs like  
9 the local government partnership programs.

10 But those are going away. And the idea is that large  
11 engineering firms are going to go out and conduct all of  
12 these programs and all of these projects and at the same time  
13 they're still going to build capacity for local governments,  
14 they're still going to do community outreach, they going to  
15 still work with CBOs to get the word out there. They're not  
16 going to do that.

17 I mean, we're looking at how we transition our own  
18 business model to fit in to what they're doing. But the  
19 truth of the matter is that the real meaningful work that we  
20 do, the work that's been funded by ratepayer dollars and have  
21 seen successes because here's the thing, we've had a good --  
22 a good amount of success in Kern and Tulare County, those two  
23 counties alone just with Southern California Edison, and I'm  
24 going to just use an ugly number here, but it's almost  
25 25 million kWh has been saved over the last decade in that --

1 in those two counties alone.

2 So there's good work that's happening and there's  
3 good cost savings that's happening and there's really  
4 interesting community outreach opportunities.

5 But if programs like that diminish, what can the  
6 state do? The state can support programs like that are --  
7 that are being stripped away by the CPUC because they're not  
8 cost effective by the total resource cost. And for those  
9 that don't operate in the TRC, I'm sorry. But also, good for  
10 you.

11 Those programs, those will drive the public sector.  
12 And the public sector will drive the energy savings that we  
13 need to help meet state goals because my God, they have been  
14 untapped for so long.

15 So what can you do? Is you can help institutionalize  
16 and memorialize programs that have served the public sector,  
17 and that have served local governments, and that can be  
18 refined, that can be improved, and can be scaled out  
19 especially across the rural areas of the state to ensure that  
20 this work continues. Because otherwise, again 62 local  
21 governments in the -- in our region and I can probably gather  
22 about ten Christines.

23 So we need to do better and we need to be able to  
24 build a region that can do this work on its own.

25 MS. VITERELLI: One thing I'd like to add to that

1 too, is that the government is rolling out a lot of programs  
2 that call for TA. Oh, we're going to offer technical  
3 assistance. But the reality is if it's not a local program  
4 or it's not available locally, it's much more difficult.

5           So if they give a grant for technical assistance to a  
6 company that's in Sacramento, the chances of them coming down  
7 to Arvin are slim to none. So I have suggested to the state  
8 and I do a lot of suggesting is that they allow local  
9 governments -- they fund local governments for implementing  
10 programs where they have options so that they can find a  
11 local institution that can assist them. So that I don't need  
12 someone to come down from San Francisco, but I could pick up  
13 the phone and call a local program such as SJVECO and have  
14 them come down and assist us.

15           Because offering technical assistance is not just  
16 about sending a bid out to a big organization that's going to  
17 bid it and probably win it but offer no assistance to  
18 McFarland, Delano, Taft. And, you know, when I speak about  
19 Arvin, I'm not just speaking about Arvin, but I look at all  
20 of our local communities as sister cities. So, you know,  
21 McFarland, Delano, Taft areas of Bakersfield, they need  
22 assistance too. And so we sort of work together and work  
23 with the other communities and organizations and I always try  
24 to share information with them because they have the same  
25 similar fact patterns and demographics that our community

1 does. And by spreading this information, hopefully it will  
2 help them as well.

3 MS. KALASHIAN: And I think a lot of that goes back  
4 to locational targeting and locational goals. So when we're  
5 looking at how are we going to reach goals across the state  
6 or even if how are we going to reach goals in our own Air  
7 Pollution Control District, when we look at it as sort of  
8 like, well, this is our goal and then we're all going to do  
9 the same thing to get there, that's unrealistic and it's not  
10 going to happen. And you going to have communities that just  
11 don't opt in. Right?

12 So how do you make it attainable and how do you make  
13 it realistic that everybody's participating in the process?  
14 You have locational goals and locational targeting and that  
15 that not just motivates the Arvins and McFarlands but it  
16 motivates the [indiscernible], the Orange Coves, and the  
17 Lindsays. And you get them working towards their own sort of  
18 success. Right? That's the piece of it. And they can use  
19 local scale or they can develop local scale.

20 You know, we -- before SJVCEO was here, our local  
21 governments were contracting and bringing in consultants from  
22 the Bay Area and from Los Angeles and Sacramento. The fact  
23 that we have a local workforce that can do this now is what  
24 I'm -- one of the things I'm most proud of. Because before  
25 us, our local governments had to rely on people from urban

1 areas which isn't to say that they weren't doing a good job  
2 but it wasn't valley grown and it wasn't putting dollars back  
3 into our own communities. And that's really important for  
4 rural areas is to be able to have a sense of ownership  
5 because fly by night just having somebody come in and say,  
6 well, I can do this for you and here's your Climate Action  
7 Plan and I'm gone. Well, how do they implement it?

8           They know -- how do they interpret that? And if  
9 there's a change in leadership, how do they explain in and  
10 continue the buy in if they don't have it locally grown. And  
11 so that's a really big component of this.

12           MS. FISHER: Thank you so much for your insight, we  
13 really appreciate it.

14           MS. VITERELLI: Thank you.

15           MS. KALASHIAN: Thank you.

16           MS. FISHER: Do we need to stay for questions or are  
17 we good?

18           Do we have any questions?

19           MS. KALASHIAN: We're good?

20           MS. FISHER: Yeah.

21           MR. KALASHIAN: Okay.

22           MR. KENNEY: Okay. So it was already on.

23           Okay. So thank you to Anne and Courtney and  
24 Christine for that insightful panel.

25           We're going to now pause here and do a break for

1 lunch. So, we will return in one hour to the programming and  
2 kick off right after lunch with a panel on Building  
3 Decarbonization. So I believe -- and I don't see a clock  
4 here -- so at 12 -- well, 12:18 so let's say 12:20. At 12:20  
5 we're going to resume programming. So for those on the  
6 phones, we'll be back in an hour. Thank you.

7 [Off the record at 11:20 p.m.]

8 [On the record at 12:20 p.m.]

9 MR. KENNEY: All right. So for those of you in the  
10 room here, if you could begin finding your way to your seat,  
11 we're going to get started in just a moment with our next  
12 panel.

13 So and those of you on the web, we'll be beginning  
14 momentarily.

15 [Pause in proceeding]

16 MR. KENNEY: All right. So we're going to go ahead  
17 and begin the afternoon portion of our workshop. For those  
18 of you who just joined us, we're going to be beginning with  
19 Building Decarbonization Opportunities and Challenges.

20 And the way we're structuring these panels, following  
21 the Q&A led by the moderator to the panelists, there'll be an  
22 opportunity for those in the audience and on the phones to  
23 ask questions. So please hold off on asking those until the  
24 end of the formal portion of the panel.

25 And with that, I'd like to introduce the moderator



1 for this panel, Eddie Rosales.

2 MR. ROSALES: Thank you. Good afternoon, thank you  
3 all for being in attendance. 12, it's about 12:20 right now,  
4 so I know it's a little -- right in the middle of most  
5 people's lunch break but we're going to go ahead and get  
6 started.

7 This is Panel 2, we're going to be focusing our  
8 discussion today on Building Decarbonization Strategies,  
9 Policies, Goals. But we're going to let the panel experts  
10 here field some questions, let us know what they're doing,  
11 how they approach the issue and the idea of building  
12 decarbonization.

13 We got three panelists. I will go in to questions  
14 and before I go in to questions, let me do some brief  
15 introductions on each of you three. And thanks -- thank you  
16 all for being here today.

17 So I'll start with -- to my immediate left and then  
18 I'll go down -- down the row here. So to my immediate left,  
19 I got Nicholas Dunfee, he manages new residential  
20 construction programs for TRC, including the California  
21 Advanced Homes Program, PG&E California Multifamily New  
22 Homes, Sonoma Clean Power, Advanced Energy Rebuild, he's also  
23 working with Elec -- Roseville Electric Advance Homes  
24 Program, also works with SMUD on their all Electric Smart  
25 Homes Program.

1           In recent years, Mr. Dunfee has been focusing on  
2 beneficial electrification efforts in California, launching  
3 multiple first of their kind residential electrification  
4 programs. Welcome, Nic.

5           Next -- next panelist up, Brandon De Young, he's an  
6 executive vice president from -- of De Young Properties.  
7 Brandon represents the third of a generation in his family in  
8 the homebuilding business established in 1974 by his parents.  
9 So thanks to Brandon's efforts, the De Young Property now  
10 leads on building zero energy smart homes. And De Young  
11 built the first Z -- ZE community in Central Valley and the  
12 largest in the entire state. Welcome, Brandon.

13           And our last panelist, Davi Ibarra, senior advisor,  
14 Southern California Edison. Davi is responsible for the  
15 implementation of the San Joaquin Valley disadvantaged pilots  
16 -- communities pilot projects. He has been with the company  
17 since 2001, and for the past ten years he has been working on  
18 low income energy efficiency programs. Thank you.

19           Thank you all three for being here once again.

20           So with that introduction, I'm going to start my  
21 questions. I do want to remind the audience; I'll go through  
22 either all or most of my questions. I will pause about 45  
23 minutes into it to give the opportunity for the audience to  
24 also ask questions. If there's any -- well, the live  
25 audience and any of the audience members following us on the

1 web.

2 Okay. So the first question and I will start with  
3 Nic here to my immediate left and then we can go down the  
4 row.

5 Can you -- can you get into some information to share  
6 with us what actions are you taking to help decarbonization  
7 buildings? And since you work with multiple projects and  
8 different jurisdictions, maybe you want to pick one or a  
9 couple just to highlight some of your activities and  
10 experience there.

11 MR. DUNFEE: All right. Thank you very much. Yeah,  
12 I'll highlight a couple of the projects I've been working on  
13 recently. One the advanced energy rebuild that's going on up  
14 in Northern California, hopes to be expanding to some of the  
15 affected homes in Southern California here in the next few  
16 weeks. But there were -- we've established incentive levels,  
17 it's a collaboration between the CCA and the IOU which allows  
18 us to give additional funding. It also allows us a little  
19 more leeway outside of the PUC funding structure. It  
20 actually allows us to do some all-electric incentives for all  
21 electric homes because we're working that portion of it  
22 through the local CCA.

23 And we're finding a lot of -- we're getting a lot  
24 good response. Probably about half of our homes coming  
25 through the program currently are coming in as all electric.

1 It's very promising and we're expanding that into the  
2 Paradise area and like I said, hopefully down here to  
3 Southern California to those that were affected by the fires  
4 last year. The ones we have enrolled currently are from the  
5 fire previous year up in Santa Rosa area. So we're just  
6 expanding that program in to the new affected folks.

7           The other major program with electrification that I  
8 want to highlight is the SMUD Smart Homes Program. So what  
9 we're able to do with SMUD being an all-electric utility for  
10 their all electric new construction, the avoided therms used  
11 to just kind of go up in the ether, they weren't able to  
12 really utilize those therms. So what we did was we came up  
13 with a strategy where we convert those avoided therms into  
14 kWh based on source carbon in their actual grid mix and the  
15 heat rate of their power plant.

16           So basically, we're doing a calculation that the  
17 therms were saving out of the home if we were to send those  
18 therms through the power plant, add in the renewable  
19 portfolio standard, and then deliver it to the home, we're  
20 converting that to that kWh and using that as a baseline for  
21 the new homes.

22           So what this is -- has allowed SMUD to do is it has  
23 allowed them to enhance their incentives because now they  
24 have energy efficiency funding for saving the kWh since we  
25 have this new baseline counting for those therms. So it's

1 allowed them to raise their incentives to the point where  
2 right now they're giving incentives up to \$5,000 a home for  
3 new construction all electric and upwards of \$10,000 a home  
4 for a retrofit for all electric.

5           And this -- this has a major impact, especially with  
6 the new carbon reduction mandates that came out last year.  
7 The carbon-free grid mandate we have by 2045. That means  
8 that these homes are getting more efficient and they're  
9 creating less carbon every day as opposed to their split  
10 commodity counterpart that actually if anything, it's  
11 producing more carbon. As the equipment gets older, it's  
12 actually not getting any more efficient as it ages.

13           Beyond that, my company also works -- another  
14 division is working on all electric reach codes for multiple  
15 municipalities across the state of California right now as  
16 well.

17           MR. ROSALES: Let me ask one follow up to you. How's  
18 your experience been with workforce training? I mean, with  
19 the contractors you're working with or have you had to work  
20 with them, how much of a nudge or convincing have you had to  
21 do to design and install all electric?

22           MR. DUNFEE: A lot. There is -- if I had to say one  
23 of the biggest needs that we have in the -- in this movement  
24 is workforce training for two reasons. One, -- and they're  
25 kind of both the same reason. Most of these contractors are

1 actually older in age, there's going to be a large turnover  
2 in contractors in a few years, and a lot of them don't have  
3 continuing education.

4           So when I -- a lot of times when I speak about heat  
5 pumps to some of these system contractors, they are really  
6 misinformed or they had information that is a decade old,  
7 they're not aware of inverter driven heat pumps, they're not  
8 aware of the improved efficiencies now in colder climates.

9           And on a personal side, I went through an all-  
10 electric retrofit of my own home even when calling  
11 contractors to tell them that was the purpose, several of  
12 them tried to talk me out of it. Several of them had false  
13 information about heat pumps and how they work. And one of  
14 them actually had no idea what a mini-split system was when  
15 they came to my house to give me a quote.

16           So that -- it's just, I know it's anecdotal but it's  
17 a really, I think it's a really good take on the state of the  
18 contracting market right now and where -- how we need to get  
19 them up to speed for decarbonization these homes.

20           MR. ROSALES: Thank you. And so, Brandon, I'll turn  
21 to you with the same question. Can you -- you want to be  
22 able -- just general and then maybe touch on some points on,  
23 you know, what your company's doing and what you do with  
24 regard to decarbonizing a building. And maybe even do you  
25 even refer to the concept decarbonization or you use

1 electrification and do you have preferences when you're using  
2 those words?

3 MR. DE YOUNG: Yeah. I can definitely corroborate  
4 what Nic's talking about here. The workforce is definitely  
5 not generally tuned up to -- or is not necessarily equipped  
6 to handle some of these technologies, especially when you  
7 talk about electrifying loads. You know, we switched to heat  
8 pump systems for heating and cooling, for water heating.

9 Not only is it the trades that have a problem with  
10 it, but our own team for example. And not only our like  
11 service team members or construction management, you know,  
12 supervisors but even sales, right, we have to sale that. And  
13 so, if our -- if the consumers don't know what it is or what  
14 the benefits are of it or how it functions and why it's not  
15 going to be a problem for them, then no one's going to want  
16 to buy it, right? So at the end of the day, if no one's  
17 buying it, then what's the point of it all?

18 So we've spent many, many hours of researching it  
19 ourselves, making sure we're experts on it so that we can  
20 then train not only our team, but also consumers. And we're  
21 even having to -- ourselves train, in some cases, the trades  
22 themselves too.

23 There are programs, you know, that can kind of help  
24 with this, you know, the workforce training programs that are  
25 around but they're, I don't think by enlarge they're having a

1 big effect. And most of these trades that we use probably  
2 don't even know about some of these programs that can be used  
3 to train them.

4 And then the other thing is what incentive do they  
5 have to learn it? I guess if the codes are requiring some of  
6 these things, they'll have to learn it, but most of them like  
7 he said, they're probably a little older in the years and,  
8 you know, kind of the whole teach an old dog new tricks kind  
9 of a thing. It really is true in this sense.

10 So then coming back to the original question about  
11 projects we're doing. So for the last probably decade  
12 we've -- we're a single-family homebuilder. We do about a  
13 hundred homes a year around this -- in this type of market.  
14 You know, 12, 14 years ago we were pushing 300, so the market  
15 very much dictates how many homes we build. But we're about  
16 a hundred right now. And smaller, relatively speaking, you  
17 know, family-owned company. It does allow us to be a little  
18 bit more nimble and willing to take a little more risk than  
19 say some large national builder that's all about pumping out  
20 units, you know, that's all it's about for them. For us, you  
21 know, we want to build a better community. We're locally,  
22 you know, owned and we all live here and this is our own  
23 community as well.

24 So we've about a decade ago made a, you know,  
25 challenged ourselves to build a better home when it comes to



1 energy efficiency, comfort, better air -- indoor air quality,  
2 all of that is what we focused on. And, you know, we heard  
3 someone earlier talk about benchmarking. It all started with  
4 knowing where you're at. Right? You have to know where your  
5 starting point is and know what a goal is and then try your  
6 path there.

7           So for us, and this is why I say it's been about ten  
8 years ago, it wasn't just one year we decided let's do a zero  
9 energy community. We've taken many baby steps over many,  
10 many years learning ourselves because a lot of this is  
11 complicated. It's hard to describe to someone how a heat  
12 pump works. Right? So imagine doing like overhauling all of  
13 your home's specifications, not just heat pump water heater  
14 but a whole bunch of different things and trying to learn it  
15 all.

16           So we've taken, you know, small bite-sized chunks  
17 along the way to the point where in 2017, we unveiled our  
18 first zero -- full zero energy community. We built a few  
19 zero energy prototype homes initially, one in 2013 and one in  
20 2017. And then later in 2017, we unveiled a complete  
21 community of 36 zero energy homes.

22           And then -- then after that first community, we  
23 actually unveiled two more zero energy communities, one that  
24 was about 45 home sites, another one that's 58. So when --  
25 in all, we're probably going to have over a hundred zero

1 energy homes so all -- in the city of Clovis, actually. So  
2 that's kind of been our focus, trying to make sure that it's  
3 affordable, that people want to buy it. Because again, at  
4 the end of the day, if no one wants to buy it or can afford  
5 it, that's a problem. So.

6 And a lot of challenges are in that. And one quick,  
7 too, you mentioned electrification and decarbonization. The  
8 way we look at it is yeah, internally we talk about that, we  
9 know what electrification is and the idea of trying to, you  
10 know, fuel switch -- go to electricity so that you can use  
11 renewable power to power, you know, the home. And we're all  
12 on board with that. Most consumers don't, at least in our  
13 experience, they don't ever hear the words decarbonization or  
14 electrification. They don't really know what that means or  
15 if anything, it maybe scares them.

16 So it definitely is on us to educate them on what it  
17 is and really not even probably saying the words much here  
18 and there may be in just general conceptual, you know, press  
19 releases or advertisements. But really when you're selling a  
20 customer a home, you're not saying, yeah, we've electrified  
21 the home, you know, you're saying -- you're selling what  
22 you've done in the home and how it benefits them, not that it  
23 happens to be not natural gas and electric now. If anything,  
24 again, that potential could scare someone. So.

25 I mean, it's not like we're hiding anything but you

1 want to make sure you're selling in a way that they actually  
2 want to buy it.

3 MR. ROSALES: Thank you.

4 Davi, the same question for you.

5 MR. IBARRA: So, again, so my primary role today is  
6 really working on the San Joaquin Valley pilot, is in the  
7 early stages of implementation. So in this pilot in  
8 particular targeted to disadvantages communities, there is a  
9 lot of what would be called electrification or  
10 decarbonization. And the focus is really on the existing  
11 homes, residential homes that have either propane or wood-  
12 burning appliances.

13 So we're not targeting any natural gas, at least in  
14 this pilot. And again, the idea is to convert these homes  
15 and provide them a more reliable and cost efficient, you  
16 know, resource for electricity and came to the renewable  
17 standpoint.

18 So the approach itself, again were at early stages  
19 now and it's going to involve, you know, third-party  
20 solicitation so we're looking for and we'll be seeking out a  
21 third party who's going to be going out to the communities  
22 working in the communities that we're offering these pilots  
23 in, hiring contractors as well, that are in those local  
24 communities.

25 And the type of measures that we are seeking to

1 implement are your heat pump space conditioner and your heat  
2 pump water heaters as a minimum.

3           And then other measures may include, you know,  
4 electric dryers, cooktops. But the key to implementing this  
5 is what's been, you know, shared is really the education  
6 component. And that's why it's going to be critical for the  
7 third party that is hired, selected for the community  
8 outreach has a really understanding on what it is that we're  
9 trying to achieve here. Because at the end of the day, this  
10 is a pilot that we would hope to be able to scale up for the  
11 multiple communities.

12           I mean, where -- Edison in particular is only  
13 targeting three communities right now. There's a total of 11  
14 as part of this pilot and that goes along with PG&E and  
15 SoCalGas. But again, for Edison it's only three communities  
16 in which we would then want to expand this to -- I think  
17 there's approximately 170 communities that were identified as  
18 disadvantaged communities.

19           So I think one of the questions about workforce, and  
20 again, I think I kind of eluded to is that we will be seeking  
21 out contractors that do have an understanding on this. But  
22 it's also to impose some local training or hiring of  
23 workforce as well. So it is to develop and create those  
24 opportunities for jobs on the different scales. Because, I  
25 mean, you have a process from doing your enrolment in

1 outreach to your installations all the way through your  
2 inspections process.

3           And aside from this program, the other key component  
4 is also the layering of other programs out there. You know,  
5 there's Community Solar Green Tariffs that would be applied.  
6 There's the Energy Savings Assistance program which is a low  
7 income program that would be leveraged in the offerings that  
8 will be provided to these customers. So the idea is to  
9 deliver, you know, as best as possible a one-stop shop  
10 basically for these customers that will be targeted through  
11 this pilot. So.

12           MR. ROSALES: Thank you, that was all good.

13           I'm going to follow up on this question and we can  
14 start with Davi and if you guys have points you guys want to  
15 share, feel free to jump in.

16           Let me -- since we're talking about buildings and  
17 each of you have given us your perspective on your experience  
18 with different projects. What's your take on which projects  
19 are maybe best suited or most advantageous to start  
20 decarbonizing? And think of it in maybe in a contrast  
21 scenario where you have new construction versus existing  
22 building and retrofit or maybe it could be just an exact  
23 measure.

24           But and I'll start with you Davi. Can you guys give  
25 us some insights on what your takes are on that based on your

1 experience and also your background?

2 MR. IBARRA: Well, again and I think from our  
3 perspective and for the program that I'm working on, it's  
4 really the existing buildings. And in particular, we are  
5 targeting residential. And these are disadvantaged  
6 communities with the -- also the intent of these are  
7 customers that don't have the natural gas lines -- that they  
8 have the, I guess, you know, the dirtier fuel which is like  
9 the propane and the wood-burning appliances.

10 So, that's where I think the opportunities at, and  
11 that's where we're focusing on right now. And with those  
12 primary measures being your heat pump, space conditioners.  
13 So we would be installing whether it's a split systems or  
14 mini-splits. If they don't have one existing, that would be  
15 the one and then the water heating being the two primary  
16 measures that we would be focusing on for existing  
17 residential customers.

18 MR. ROSALES: Do you find when it comes to measures,  
19 do you find folks react more positively or negatively to any  
20 one measure?

21 MR. IBARRA: If -- I think the idea in general and I  
22 think [indiscernible] maybe alluded to this is that it's just  
23 the education and the perception, you know, in -- when it  
24 comes down to, you know, going from what they're comfortable  
25 with and what they've known for so many years to now being

1 all electric. I think to some customers, that may be scary.

2 But the idea here is, you know, through education as  
3 well, is really demonstrating and I think in an earlier panel  
4 they talked about the cost savings, you know, showing that  
5 dollar value versus just your usage and so forth. I think  
6 that will be important in kind of breaking through that  
7 barrier or that perception that, you know, there may be some  
8 resistance on accepting these new technologies or -- not new  
9 technologies but new measures in their home.

10 MR. ROSALES: Brandon, Davi.

11 MR. DE YOUNG: Yeah, totally agree. I mean, cost is  
12 king. Right? When it touches their pocketbook, that's where  
13 their ears are going to perk up and their going to be  
14 interested in it. You just thought to sell them on the rest  
15 of the benefits. It is tough a lot for -- it is very tough  
16 for us from a cost savings marketing standpoint, we never  
17 want to under promise, I'm sorry, overpromise, right, and  
18 under deliver. And so and there's the whole legal realm of,  
19 you know, marketing, you know, something that's may be  
20 incorrect, and we know, you know, homeowners use energy  
21 extremely differently.

22 We did a study of -- you know, we're a production  
23 builder so we build the same plans over and over again,  
24 right. So we can see what our homeowners use even in the  
25 exact floorplan, exact same home, same specifications and

1 everything. And some of them use double the amount of energy  
2 than others in the exact same home. It's like that  
3 different. I'm sure you guys all have data on that too  
4 probably.

5 But so it's hard for us to really give a good number  
6 and feel confident that someone's not going to come back and  
7 knock on our door and say -- show us their bill and say, hey  
8 we didn't hit that number, you know, we're going to sue you.  
9 It's a challenge for builders and it's a risk.

10 I mean, that's what I was saying earlier, you know,  
11 for us being a relatively small builder compared to other  
12 builders out there, there is risk in all this.

13 And so this is why we spent so much time and money on  
14 attorneys and PR companies and all this -- making sure that  
15 every word we say is very precise and making sure that it's  
16 accurate as possible. But at the same time still proving the  
17 value of it. Right? And showing that it really is going to  
18 reduce your energy bill significantly, you know. So, I think  
19 it's all in the wording from our side.

20 MR. DUNFEE: So, when you ask where it's most  
21 effective? I think it really depends on how you look at it.  
22 If you're looking at it from a carbon standpoint, then yes,  
23 the retrofit situation you're definitely going to have more  
24 of a car -- impact on the carbon when you retrofit an  
25 existing home that's not built to current standards that's



1 using more natural gas to start with.

2 But if you want to look at it from a cost-effective  
3 standpoint, it is cost effective and has been cost effective  
4 for the last two code cycles. It is a net positive to the  
5 builder to build, at least through two different studies that  
6 TRC has done, to build an all-electric home as opposed to a  
7 natural gas. When you take into account the cost of bringing  
8 the gas to the property, the cost of plumbing within the home  
9 itself, and then design considerations when you're looking  
10 for flues and where you put your gas appliances within the  
11 homes.

12 So we had a study under 20 -- under the upcoming 2019  
13 code for Palo Alto that shows it's about a \$6,000 positive to  
14 a builder to build an all-electric home. So if we're looking  
15 at cost effectiveness, the easiest place to reach is new  
16 construction because you're avoiding the cost of putting all  
17 this infrastructure in to start with. If you're looking for  
18 a carbon impact, then I agree the retrofit realm is -- you're  
19 definitely getting more of a carbon impact, but it's coming  
20 at a higher cost.

21 MR. DE YOUNG: And I'll tack on to that a little bit.  
22 I mean, I definitely agree, yeah, it seems more cost  
23 effective for sure on new construction to electrify. But I  
24 will also say what the actual savings are is super  
25 complicated. We've looked in to it ourselves to say, hey and

1 in theory if this one community we didn't have to do all this  
2 infrastructure for -- to get gas to the community, what kind  
3 of savings are we looking like? And then not just that but  
4 what kind of costs to add is there to go electric? Because  
5 that's a whole other side of the equation that actually we  
6 found in some of our communities outweighs the savings.

7           And when I say extra costs, I'm talking switching to  
8 an induction electric cooktop from gas, switching to heat  
9 pump HVAC and heat pump water heating. Those combine was  
10 probably close to five grand more incremental costs, not  
11 total, but that's how much more it would cost to switch to  
12 electric products like that.

13           Now you don't -- you could say you don't have to go  
14 all the way to induction electric for cooking, you could use  
15 a regular electric radiant, but none of our customers are  
16 going to be willing to take the plunge to electric cooking if  
17 it's not induction. And even then, even if it is induction,  
18 we have a lot of people that won't want it, they want their  
19 gas cooking, right.

20           So our homes are probably 90 to 95 percent all  
21 electric except for the cooktop. That's like the last thing  
22 that's just, we're not ready ourselves to take the plunge  
23 because that's a huge risk. Right? If we can't sell a home  
24 just simply because the water -- the cooktop is not the type  
25 of fuel that they want, that's not a good business practice.

1 But everything else we felt like, you know, that yes, there's  
2 risk but we can educate them well enough on switching their  
3 HVAC and water heating to being electric and heat pump and we  
4 can make that work. And that's been okay.

5 We do offer electric cooking as an option so they can  
6 switch to that but so long story short, we're not ready, at  
7 least personally from our company's standpoint ready to  
8 totally cut the pipe from gas yet. But I do see that in the  
9 future. I really think it's just coming back to this whole  
10 customer -- consumer education thing. Once people realize --  
11 we did in my own personal home renovation recently put in  
12 induction and, you know, very much we're concerned as well  
13 but we love it. And so, I -- it's -- there's so many  
14 benefits to it, it's all about how you promote it.

15 MR. ROSALES: So, I'm going to add -- the next  
16 question will build off of that.

17 So and I'll probably, I'll start with you Brandon.  
18 So we talked about, we touched on the workforce training.  
19 Definitely talked about, you know, value to the customers and  
20 how they react to electrified options and measures in homes  
21 where they're retrofit or new construction.

22 If you go up a level though and look at it from a  
23 policy or maybe even from a technical design, you could pick  
24 one or the other if you like, do you -- can you speak to  
25 barriers that exist for build -- building decarbonization at

1 that level when it comes to policy barriers or technical  
2 design barriers that still exist and that you're still trying  
3 to overcome this all for?

4 MR. DE YOUNG: I would say from a technical barrier  
5 standpoint, I mean, we're doing it. If we achieved, you know  
6 zero energy, we can -- we're building them in mass, it's -- I  
7 don't think it's a technical challenge anymore. I mean,  
8 yeah, there are little technical issues here and there are  
9 still being worked out and, you know, having being -- been  
10 the first to do this in our area, at least, it's a steep  
11 learning curve. And they were significant.

12 Like we spent, like I said ten years just learning  
13 the technical challenges along the way and trying to overcome  
14 them, and we're still overcoming, you know, issues like that.  
15 But it's achievable and we're there. So I mean, the barriers  
16 I would say aren't overcomeable, it's just a matter of  
17 figuring out what the right solution is.

18 But as far as, like from a policy standpoint, I think  
19 the concern from like a builder standpoint is if it costs  
20 more, the number one is the consumer willing to pay more for  
21 it and number two, if they are, can they -- is the lending  
22 and appraisal industry equipped to lend more for it, as well?  
23 Right? Because if -- let's say a customer's willing to  
24 spend -- let's take solar for example, you know, \$10,000 for  
25 a solar system, but the appraiser comes in for the home loan

1 lender and appraises the home only an additional \$5,000.

2 Well, now there's a delta of \$5,000 that the consumer's going  
3 to have to pay us for the difference, right, to make us whole  
4 or the solar company whole.

5           And we're seeing that significantly still. And  
6 that's just the solar side let alone efficiency and all these  
7 other great aspects of things. But, you know, if the lending  
8 and appraisal industries are not equipped to value, you know,  
9 accurately value the benefits in, you know, solar was one  
10 thing but electrification and decarbonization, there's no  
11 metric for them, at least in my world, for them to really  
12 accurately give value to that. And so even if a buyer is  
13 willing to pay more for it, there's a big problem there of  
14 affordability for that.

15           So I think those are in my world the biggest  
16 challenges of trying to scale up to this kind of  
17 homebuilding.

18           MR. ROSALES: All right. Nic, do you want to jump in  
19 on this one?

20           MR. DUNFEE: Yeah. Also on the technical side, I  
21 agree with Brandon, most of the tech -- the technology is  
22 basically proven out in a residential setting. We're not  
23 really overcoming technical barriers there anymore, it's the  
24 education side of it.

25           When we get in to commercial buildings and we start

1 looking at multifamily, we start looking at buildings with  
2 central systems, there is a big gap in central water heating  
3 currently. We definitely know how to condition commercial  
4 buildings and condition these large spaces, but we have  
5 issues with the central water heating.

6 TRC actually hosted a symposium on behalf of SMUD  
7 last fall where we got together stakeholders, different MEPs,  
8 we got together manufacturers, and we kind of flushed out  
9 what's needed to get us to where we need to be. But the  
10 commercial sector's definitely well behind the residential.

11 But in response to the question about what's needed,  
12 I'll talk about from a program standpoint. The regulations  
13 that govern the funding for programs and the way we're  
14 allowed to apply incentives has not kept up with the changes  
15 in regulation. It's not kept up with the switch to looking  
16 at carbon as opposed to looking at energy. For example, our  
17 resource programs are judged still on kWh and therm savings.

18 And we're hitting a zero code right now in  
19 residential. So there's really no kWh or therm savings to be  
20 had and that's what our programs are judged on. Yet the real  
21 goal is to grid optimize these homes. Right? It's not  
22 really to save kWh anymore, it's to figure out what time of  
23 day do we want them to use the energy and how do we shift it?

24 But as a program, we have no way of incentivizing  
25 that. We have no funding mechanism to help get homes to that

1 point because we're still stuck in this kWh and therm world  
2 where that's what we get paid for.

3           So really changing that, I would say the TRC  
4 requirements because we're still based on kWh and therms and  
5 they're not there, the TRC calculation needs a total resource  
6 cost, needs a -- it needs adjusted. And along with that is  
7 the three-prong test. For those that aren't familiar, it's a  
8 three-prong test that you have to pass all three pieces of it  
9 in order to incentivize fuel switching. And there is a cost  
10 effectiveness metric is one of those three and that cost  
11 effective metric is dated. And it really is beneficial to  
12 keeping fossil fuels in the home as opposed to switching to  
13 electric.

14           If we could get that -- get the regulation around  
15 that adjusted, it does open up some incentive funds, but then  
16 if we can get out of this old -- the old way of thinking  
17 about saving energy and no -- and start thing about saving  
18 carbon and, you know, the carbon intensity at the grid and  
19 when we use energy as opposed to how much we're using, it  
20 could really open up avenues to help make this more  
21 affordable for people to make that leap over to all electric  
22 and a decarbonization building.

23           MR. ROSALES: Davi, you work on this program the San  
24 Joaquin Valley program and it's mostly obviously driven by  
25 proceeds -- cap and trade proceeds some of the work there.

1 But do you have takeaways in terms of barriers that you've  
2 noticed? And I'll let you characterize them any way you like  
3 but is there anything you'd like to share with us?

4 MR. IBARRA: Sure. I think Nic covered a lot of the  
5 items that as a utility we face, you know, where compliance  
6 basically at the end of the day, you know, compliance in  
7 regards to the cost effectiveness and so forth. And meeting  
8 these, you know, objectives.

9 But I think if I could just add one item as it  
10 relates to policy. At the end of the day, you know, there's  
11 senate bills that are referred to. There's Senate Bill 1477  
12 which has to do with obviously decarbonization as well. So I  
13 think if anything, there's maybe sometimes challenges in that  
14 in itself. I think there's so many senate bills and  
15 objectives out there that at times they conflict with each  
16 other.

17 And so then when programs are being created or  
18 developed, it's figuring out the prioritization. What is  
19 more important? Is it going to be greenhouse gas reduction?  
20 Is it savings, energy savings? Is it, you know, what is the  
21 objective here at the end of the day? You know, where I  
22 think if there was a way to kind of reevaluate again all  
23 these different policies that -- to really focus on what is,  
24 you know, at the end of the day as a state, what is it that  
25 we're trying to do and how do all these new policies that are



1 being evaluated or considered, how do they contribute to that  
2 overall objective?

3 And is it, you know, any -- again, contradictory or  
4 conflicting goal, you know, with something that has already  
5 set out or is something that has been already in place for,  
6 you know, a number of years? Does it need to be reevaluated?

7 So it's something you can kick in, you know, like Nic  
8 was mentioning, you know, where how the measures are being  
9 evaluated. When can we offer incentives? You know, whether  
10 it's for fuel switching or what have you. I mean, those are  
11 things that really limit what can be done and offered to a  
12 customer. So.

13 MR. DE YOUNG: Yeah, and just, I got a couple things  
14 that come to mind in fairness. CEC with a new Title 24, 2019  
15 code coming into effect soon, have tried to make it easier  
16 from a grid harmonization standpoint. I know Mozi, for  
17 example, over there has always been an advocate of trying to  
18 make sure that the code allows for grid harmonization  
19 strategies. Of course, they've now added in the ability to  
20 include energy storage in the home. So a battery, for  
21 example, and that would incentivize a builder to for example  
22 not to have -- put -- not have to put as much solar on the  
23 home to meet the new code, for example. I mean, I guess you  
24 could argue the merits of that.

25 But the point is it's trying to go towards that idea

1 of when energy is being used and produced. And so. But  
2 there's still so many questions. Right? Like as far as that  
3 requirement goes are they going to determine exactly how that  
4 battery is going to charged and discharged, for example? I  
5 mean, there's a lot to it that I'm not really sure is flushed  
6 out. But.

7           And then on the other side, the electrification kind  
8 of question, they did also add a pathway or at least a  
9 baseline that you can compare your home against that's all  
10 electric so that you're not being penalized. Because before  
11 without other pathway you would be penalized if you switched  
12 some of your components to electrical -- components from what  
13 the baseline of the code minimum was, you get penalized for  
14 that. That's obviously not ideal for what the whole target  
15 of everything should be. Right?

16           So luckily, they've tried to at least add that  
17 pathway where you're not being penalized. So they're trying  
18 but it's so complicated and there's so much to it that it's  
19 just I think going to take time.

20           MR. DUNFEE: Anyone know what the model at the change  
21 in the baseline in the modeling. Another big thing that  
22 would really help with this movement is if we could get  
23 proper evaluation of heat pumps in the modeling, heat pumps,  
24 ductless heat pumps, default to a ducted system, which is  
25 definitely not properly evaluating the system. Minimum

1 efficient ducted system, any heat pump.

2           And then in multifamily and commercial, we don't even  
3 have the ability to model heat pump water heating systems.  
4 Their -- CEC has workarounds and they definitely have -- I've  
5 seen letters written to planning departments to allow people  
6 to install them and consider them prescriptive in their  
7 model. But there is no way to truly and properly evaluate  
8 those technologies in the current California engines which is  
9 really detrimental.

10           When I go talk to a production builder and I try to  
11 get him to switch over to a heat pump and they run -- they  
12 have their energy consultant run the model and it comes back  
13 that the heat pump is -- has worse compliance than their  
14 split system, it doesn't make any sense to them and it's  
15 really, really hard for us as a program or, you know, as  
16 consultants to tell these builders that no, this is more  
17 efficient, this is the better way to go, but the software  
18 just hasn't kept up with the technology. And those are very  
19 difficult conversations to have with builders.

20           MR. DE YOUNG: Yeah. I mean, airtightness, for  
21 example, the envelope that is nowhere near model -- what it  
22 should be like. We get to a point where it's not cost  
23 effective at all to continue making the home more airtight.  
24 And it's unfortunate because we would like to go that route  
25 but if we're not incentivized properly to do so then it's not

1 a very good business decision. So.

2 MR. ROSALES: And you guys are actually touching on  
3 some of the like the appliance measures I wanted to sort of  
4 touch on as a follow up on this question.

5 So I'll start with Brandon again because obviously on  
6 the ground designing and he's also installing and -- but feel  
7 free to chime in after he responds.

8 So what are you seeing, Brandon, I mean, what  
9 takeaways are you getting from best practices in terms of  
10 water heating and space heating and -- maybe cooking  
11 installation? Maybe not all three together, maybe separately  
12 but what are some of the best practices that you're seeing in  
13 terms of that above and beyond just saying, you know, heat  
14 pumps are good for water heating now. But what type of heat  
15 pump? Where are they being installed? And how they being  
16 designed for installation?

17 MR. DE YOUNG: Yeah. I mean, first thing I'll say as  
18 far as heat pumps go for HVAC and water heating -- so  
19 uncommon around here, at least for the type of construction  
20 we do, single family residential construction. It's like  
21 pretty much unheard of.

22 And it's for that reason, I think, because I  
23 mentioned earlier there's a huge cost premium to switch to  
24 those products. I think that's -- has a lot to do with it.  
25 That they're just so uncommon, they're sort of special order

1 product. And so I'm thinking that over time that cost will  
2 come down as it becomes more common to see these products.

3 But we're definitely still valuating in a lot of our  
4 projects the points you brought us as to where -- is it best  
5 to install these? How is it best to operate them? For  
6 example, on the water heating side, these heat pump systems  
7 have the ability to cool and dry air. Right? Because when  
8 air's coming in that heat pump, it's going to be hotter and  
9 drying. Then when it exists through the exhaust, it's going  
10 to be cooler. Right? Because it's pulling that heat out of  
11 the air so any air coming out is colder. So it has this nice  
12 cooling effect. Right?

13 So there's in theory a way to duct that exhaust air  
14 back into the home during the summertime and now you're  
15 cooling your home while extracting the heat and heating your  
16 water with it. Right? So I mean, it sounds genius in  
17 principle, but then there's all these challenges when you  
18 actually try to implement it.

19 And so for example if you have a two-story home, how  
20 do you get that duct all the way up to the second floor in a  
21 way that will work properly? There's tons of little details  
22 like that that come up when you start to try to implement  
23 these unique ways.

24 But so for now ultimately the short answer is, we use  
25 them in the most typical way, and we install them in the most

1 typical place. So for example, water heater, garage. HVAC,  
2 we still use the split system, it's split forced air ducted  
3 system so outdoor unit, indoor unit up in the attic with duct  
4 work.

5           Once -- however, one thing I will say is in the  
6 attics, we do a sealed attic where we insulate under the roof  
7 deck and that way that whole space is now within the thermal  
8 envelope. So that system can run a lot more efficiently.  
9 Obviously that helps with that problem.

10           Heat pump, water heating, HVAC. And what was the  
11 other one? Oh, cooking. Like appliances. Yeah, I mean,  
12 again it's pretty typical, it's just that education thing.  
13 It's -- if a consumer knows why it's beneficial to them, so  
14 we tried to -- we had a design studio where all our customers  
15 come through when they buy a home, they can pick all their  
16 design selections, including appliances and things like that.

17           And we've tried to equip our design studio sales team  
18 with the right information like YouTube videos or videos made  
19 by the manufacturer that help promote why it's a good thing.  
20 Like boiling a pot of water in three minutes, for example, or  
21 watching two chefs battle it out, you know, making a pasta  
22 plate and one on induction is done in like three minutes or  
23 five minutes when the other one's just starting to boil the  
24 water. Right?

25           You know, trying to use those things to help is

1 helpful but I think it's going to be a long path to get  
2 there.

3 MR. DUNFEE: I would say in general, most folks don't  
4 really care too much about how their water's heated, they  
5 just care that it's hot. They don't really care how their  
6 space is conditioned, they just care that it's comfortable.  
7 But they actually interact with their fuel source when they  
8 cook, and at their fireplaces. And those are the two  
9 sticking points to get homeowners to switch and to get  
10 builders to switch is because they're afraid they're not  
11 going to be able to sell the home because the consumer's  
12 demanding it.

13 So if this comes down to -- we were talking about  
14 workforce education earlier, this comes down to consumer  
15 education. There's a big push the building decarb coalition  
16 right now for public awareness of this. They're actually  
17 dedicating some funding specifically for induction which I  
18 think will really help.

19 There're some studies that have happened recently.  
20 Sonoma Clean Power has a lender program for induction hot  
21 plates. And SMUD actually just gave, I think it's like a 150  
22 of them away to customers if they did a pre and a post  
23 survey. And they did the same study in Sonoma Clean Power.  
24 I'm not going to quote the numbers because I don't know them  
25 that well, both those studies are public and the numbers are

1 pretty astonishing. The turnaround of the perception before  
2 they ever cooked on one until after they cooked on a hot  
3 plate. The turnaround really even for me and somebody's an  
4 advocate and cooks on induction and loves it, thinks it's  
5 superior to natural gas cooking at this point, I was even  
6 astonished at that -- that the drastic turnaround before and  
7 after using the appliances.

8 But the cooking is going to be a major, major hurdle  
9 to overcome because it is the only place where every  
10 household interacts directly with their fuel source.

11 MR. IBARRA: So what's been -- what I -- especially  
12 with what Nic just said is really the focus here for my best  
13 practice is it does come down to the consumer, the customer,  
14 the end user. It's education in trying to influence  
15 behavior, that's what it ends up coming down to as well,  
16 influencing their behavior.

17 So some of the things that, you know, are being  
18 planted, at least for the San Joaquin Valley pilot is, you  
19 know, I mentioned about this community outreach efforts and  
20 so for then. And is to really host those type of events  
21 where they do have kind of like hands on with the appliance  
22 especially with the cooktops and so forth.

23 But what's going -- what's really key and has been  
24 somewhat of a challenge is breaking through that behavior.  
25 Because customers typically will assume hey, if these



1 appliances are energy efficient, then that means I can use  
2 more of it, you know. So then when they actually at the end  
3 of the month when they see their bill and they're like whoa,  
4 wait, why is it much higher than before? I thought it was  
5 supposed to be energy efficient. And it has to do with the  
6 fact that now their using more of it than before.

7           So again, one of those key items that -- is really to  
8 focus on that education and influencing the behavior. It's  
9 that not to necessarily allow, you know, a customer just to  
10 all of a sudden just change the -- how they go about  
11 interacting with their new appliances. So that is one of the  
12 key focus of this pilot as well.

13           MR. DE YOUNG: And just one quick thing to add to  
14 that too. These -- some of these products function  
15 differently. So for example, the water heater is very  
16 different from what we've been using for the last ten years,  
17 tankless gas water heaters. Right? Tankless gas water  
18 heaters, endless hot water. A heat pump water heater is not  
19 endless hot water, very much the opposite. So educating them  
20 on how to properly use it and how it's supposed to be used is  
21 really crucial.

22           Same thing with the HVAC side, it's probably going to  
23 take longer for the system to heat the home or cool the home  
24 than a typical system -- definitely the heating side.

25           And so, you know, they need to be educated on how

1 it's -- what's normal for it and why is it supposed to  
2 function that way? If they're not use to it, yeah, it's a  
3 challenge. But again, that's where educating even our own  
4 team is super important. Because if we didn't know any of  
5 that, then we're going to be stumbling over ourselves trying  
6 to explain why it's a good thing.

7 MR. ROSALES: I got a couple more questions, but I  
8 want to pause because going to pivot over -- we got a  
9 question. I'll ask someone to field that question and then  
10 we can continue. But and after that question, I'll give --  
11 I'll also pause to check on the audience to see if there's  
12 any audience questions. But let's turn to the Webex  
13 question.

14 Was there an audience question? No. An audience  
15 question?

16 Oh, audience.

17 UNIDENTIFIED SPEAKER: No, no. I was just indicating  
18 you need to switch over.

19 MR. ROSALES: All right. So I'll pause for  
20 questions. Is there any questions from the audience at this  
21 point? Do -- great, we got one.

22 Yeah, come up to the podium and ask your question.

23 MS. SOLIS: Hi. So I have more of a couple of  
24 comments and maybe questions geared to the CEC.

25 My name is Abigail, I work with Self Help Enterprises

1 and I also have worked very closely with the San Joaquin  
2 Valley Spanish communities' proceedings over the last couple  
3 of years. And I want to thank the CEC for coming out to  
4 Fresno today. We really appreciate it when you take the time  
5 to actually come to the San Joaquin Valley and hear from us  
6 directly. So I appreciate that.

7 In looking at your agenda and listening to today's --  
8 to this panel and the previous panel, I really appreciate the  
9 conversation. However, I did notice that the agenda didn't  
10 have the place to actually talk about unincorporated  
11 disadvantaged communities in the San Joaquin Valley. And  
12 just want to make sure that I highlight some of the issues  
13 that we're facing here.

14 A lot of the programs that the CEC has funded focus  
15 on multifamily housing which we really appreciate because  
16 Self Help Enterprises works with the multifamily housing.  
17 But we also in the San Joaquin Valley have many, many  
18 communities that are just single-family home communities.

19 And I was just curious if the CEC has numbers about  
20 how much of your investment dollars or your program dollars  
21 are actually coming down to single family homes in the San  
22 Joaquin Valley? I'm just curious what that is compared to  
23 other regions of the state. Because as you're probably well  
24 aware, people here in the San Joaquin Valley are the poorest  
25 in the state and they're paying much more than other areas of

1 the state, which of course alone is wrong. But the fact that  
2 there are programs out there that could possibly be helping  
3 to change this, we'd really like to see how we can work to  
4 make, you know, to make that happen.

5 Also, somebody here earlier talked about the cost  
6 effective test. And I want to say that I completely agree  
7 with you, I think it's about time that we not only revamp our  
8 cost effective test but also make sure that we're considering  
9 the things that really matter to residents in communities.

10 We talked a little bit -- I heard Davi talk about the  
11 San Joaquin Valley disadvantaged communities, the 12  
12 communities that do not have access to natural gas or still  
13 use wood burning to fuel their homes and propane.

14 There are still over 170 communities in the same --  
15 in the same conditions. And when we think about how we  
16 prioritize our investments and our dollars, these communities  
17 are not only facing high costs -- energy costs and high fuel  
18 costs, but they're also the communities that have children  
19 who are getting sick more because they're trying to avoid  
20 using their propane at all cost. There are families who are  
21 using their stovetops or their ovens to heat their homes all  
22 night. And we know that's a huge safety issue.

23 So I think when we consider what we are thinking  
24 about when we make investments, considering non-energy  
25 benefits to communities is very important. I think that will

1 help to kind of reach -- help us reach our goal and our  
2 target in the state. We're not just talking about dollars  
3 and cents, that's not the bottom line. I think the overall  
4 health and safety issues is also very important to consider.

5           And currently Assembly Member Reyes has AB961 which  
6 would mandate that the -- all energy programs to the CPUC be  
7 considered for non-energy benefits when deciding where to  
8 invest that in. So.

9           Also, just want to highlight, since we do have some  
10 IOUs in the room, that when you think about the poorest  
11 residence in California and some of them being here in the  
12 San Joaquin Valley, when you change to time of use rates is  
13 going to drastically affect these communities who already are  
14 the poorest. And just thinking about what we can do to help  
15 them deal with that in the near future. Because in the San  
16 Joaquin Valley we had extremely hot summers, very cold  
17 winters. Cost of -- time of use rates is really a big  
18 problem that residents are starting to think about and worry  
19 about.

20           So again, I didn't have much of a question. I just  
21 had some comments that I wanted to make sure were on the  
22 record. So thank you for your time.

23           MR. ROSALES: Thank you. I don't got an immediate  
24 response on your programs question but maybe we'll get some  
25 information to you. We're mostly policy oriented commission,

1 but we do run programs, but I don't have any information  
2 offhand, but I'll follow up on that.

3 MR. EARLY: So can I make a couple --

4 MR. ROSALES: You can --

5 MR. EARLY: Yeah, just to comment on that. Bryan  
6 Early.

7 We should talk and I can make sure that we can get  
8 you a list of the limited programs that the Energy Commission  
9 does run. We can see the breakdown for the San Joaquin  
10 region and then I can help facilitate figuring out other  
11 funds which mostly come from, you know, PUC and utility  
12 programs. But happy to be a bridge here.

13 MR. ROSALES: Thanks, Bryan.

14 I'm going to field this question, then I'll give it  
15 back to you. Go ahead.

16 MR. LARREA: Yeah. John Larrea with the California  
17 League of Food Producers. We represent the large industrial  
18 food producers. And obviously we're -- are, you know, high  
19 level here in the valley as well.

20 I was pleased to hear Davi and Nic talk about  
21 something that's near and dear to my heart which is  
22 essentially getting a standard that everybody could measure  
23 by. The energy efficiency standards that we're using today  
24 are kind of outmoded. Given what we're facing in the future  
25 coming, we need to have a standard that applies to

1 everything. And as far as I'm -- I've been doing it for two  
2 to three years over at the Air Resources Board because we're  
3 dealing with the cap and trade there, that if you're going to  
4 have a standard -- if carbon is the issue, then make carbon  
5 king and crown it and then start to serve that. Because that  
6 way then we have a single measure for everything as opposed  
7 to allowing what happening now.

8 I can give you horror stories about my guys trying to  
9 get incentive programs and change out new technologies  
10 associated with this, if they're trying to use ratepayer  
11 dollars through the utilities. It's not the utilities' fault  
12 that, you know, something that should take six months ends up  
13 taking three years and sometimes doesn't go through at all  
14 because we have such an archaic system where they have to  
15 measure industry standard practices. Where we have ex-anti  
16 reviews, where we have ex-post reviews. And none of this is  
17 applying to have been looking at is that energy saving dollar  
18 actually being done?

19 You know what, as far as I'm concerned and frankly  
20 I'm happy that Edison's here because they filed a proceeding  
21 at the PUC to essentially kick off this, to try to get some  
22 kind of a basic standard that we can all measure against and  
23 then everybody can come under it.

24 I mean, as a homeowner myself, I would much rather  
25 see a new home that says this home here has now, you know,

1 emissions reductions associated with this home is equal to  
2 this. You know, that's a much easier standard than saying  
3 you're going to save this much money on your bill every month  
4 because of your energy efficiency. Well, most people can't,  
5 they don't make those calculations. And so, you know,  
6 getting to there is going to be probably the best thing we  
7 can do over the next few years.

8           In terms of -- the other is that I've been -- and I  
9 talked to the Air Resources Board and I've talked to others,  
10 too, and industries as well. You know, one of those things  
11 I'd love to see happen is to separate out ratepayer dollars  
12 from energy efficiency projects altogether. Having  
13 utilities, especially -- you can start with large industrials  
14 because they're the ones who are most to risk, and I know  
15 this is about decarbonization of smaller units, but  
16 nevertheless, it can apply down to there, too, and utilize  
17 other sources of income or funds to do those projects through  
18 the utilities.

19           So we've got the cap and trade money. There are  
20 millions of dollars there. And they're sitting there right  
21 now. And the utilities really don't have any access to them  
22 for their large industrial users or even in the residential.  
23 They have to go through the PUC process associated with  
24 looking at those ratepayer dollars which is just -- it  
25 complicates the system more than anything else.



1           Whereas, if we were able to separate that out and a  
2 large facility that came in and said we want to replace our  
3 boiler. Or a homeowner that came in and said I want to  
4 replace my water heater. You know, and the utility had the  
5 access to those dollars that were not associated with  
6 ratepayer dollars.

7           How easy would that be? It would have a heck of a  
8 lot faster because you wouldn't have to go through the  
9 reviews and the hoops that you have to do currently.

10           So again, I'm just supporting what was going on here.  
11 And, really, you know, let's keep pushing on this kind of  
12 thing. The industrials are largely behind where you're  
13 trying to go here, I think, in terms of that. Even though  
14 this doesn't affect them directly, it is a move in the right  
15 direction. And if we can bring along you guys, we can  
16 probably get some change going too.

17           MR. ROSALES: Thank you, John.

18           MS. MORROW: Good afternoon, my name's Colby Morrow  
19 and I work for Southern California Gas Company. And I live  
20 in Fresno, I work in Fresno, so I'm a local.

21           And just a couple of things. So I'm an air quality  
22 expert, not energy efficiency. So I'm -- that's what the  
23 tome said, I think I've in. So for example, if we look at  
24 the greenhouse gas inventory, there's a much larger sources  
25 of greenhouse gas emissions in our state than residential

1 homes, for example. And maybe even if you included all of  
2 the commercial buildings, still much larger. And so where  
3 are those and since I live and work here are the dairies.

4 And so I'm -- and I don't know that this is for the  
5 panelists but rather -- why aren't we talking about renewable  
6 natural gas? Someone said I think it was maybe the panel  
7 before about the only way to go renewable is for electricity.  
8 But that's not true, we have a great need to capture methane  
9 from -- from wastewater treatment plants, from dairies, from  
10 landfills, all this large sources and put it to beneficial  
11 use.

12 So that's -- I think that when you talk about  
13 decarbonization, you need to talk about that as well.

14 And then I'm friends with Courtney and have worked  
15 with her in the past and really the affordability issue in  
16 this area is just overwhelming. And so I also am curious  
17 about the CEC, what are you doing in terms of -- I mean, why  
18 do we have to have fuel switching? Why do we have to have  
19 electric only? In my mind, and again, this is kind of  
20 layperson looking at it, it seems to me that it would be much  
21 more cost effective to have a hybrid approach and use every  
22 type of opportunity to get to the goals.

23 And I really appreciated, I think it was Brandon or  
24 maybe Davi about what -- what is our goal? Like, do we -- I  
25 mean, for me here, I live here, it's a criteria plume

1 emissions here. They largely outweigh any concern I have  
2 about greenhouse gas because my husband got pneumonia two  
3 years in a row. I got pneumonia for the first time last year  
4 and it's because of particulate emissions not because of  
5 greenhouse gas emissions. So it's -- you know, I really  
6 think that we need to have a holistic approach to evaluate  
7 what our priorities are.

8 Thank you.

9 MR. ROSALES: Thank you. Good comments.

10 Now I want to say my quick response is our focus here  
11 was building decarbonization. Biofuels is a very important  
12 subject, it's probably a big enough subject to have a whole  
13 panel by itself, but we were building this panel just around  
14 building decarbonization. So I wouldn't want to veer into  
15 getting into a big response.

16 But I'm going to pause really quick, it looks like  
17 there's one more.

18 Let me -- let's take -- well, let's take your  
19 question and then I want to wrap up because I'm very limited  
20 on time now. But let's field your question, it'll be the  
21 last question.

22 MS. ISLAS: No problem. And it's more of comments  
23 and just really seconding a lot of what my -- some of my  
24 partners had actually mentioned.

25 So my name is Angela Islas, I work with the Central

1 California Asthma Collaborative here in Fresno. I am also a  
2 part of the Disadvantaged Communities Advisory Group. I'm  
3 part of the membership for -- under the PUC and the CEC. So  
4 we are -- we're really trying our best to really kind of  
5 bring up these discussions around energy efficiency. We know  
6 the value with a lot of the programs that we are evaluating  
7 amongst the PUC that really is the essential conversation we  
8 are having is really trying to figure out how to have these  
9 energy efficiency programs more accessible in the communities  
10 that we represent in each of our regions.

11 But definitely the conversation of decarbonization is  
12 really something that, you know, our group and the  
13 Disadvantaged Communities Advisory Group should be really  
14 talking about. It's essential to our -- to my organization  
15 for CCAC that, you know, we see a future where a lot of our  
16 residents are living in this decarbonization home where they  
17 have an EV car and they have a full energy efficient system  
18 in their home and it's zero -- and it's net zero. And it's  
19 just -- that's the image that we see in the future for a lot  
20 of these homes but for right now, we do see the challenges,  
21 especially with affordability.

22 I just wanted to quickly share, one of my clients  
23 that I had met last week, you know, she has a son who is  
24 suffering from asthma and she lives in southwest Fresno  
25 which, you know, as all know is historically disadvantaged

1 and historically always left out of just advancing in making  
2 sure that these residents are getting the best of what will  
3 help them live in a healthier neighborhood.

4 But my client had shared with me how her energy bill  
5 has just been continuously running up and up and up while  
6 she's struggling to even like keep her primary care doctor to  
7 just refuse the proper medication for her son. But yet in  
8 her unit, half of her unit is going to be receiving solar but  
9 yet her unit is not.

10 So that really is something that has bothered me  
11 since our -- our -- our -- our meeting that, you know,  
12 there's this half of the residents that will be able to have  
13 energy efficiency and have solar and have all these projects  
14 but yet there's this other half that's not going to be able  
15 to for some reason, it's probably because of the two-story  
16 complexity of the unit which I think De Young had actually  
17 kind of brushed over. And that is a difficulty. You know,  
18 how you mentioned that, you know, how are you going to be  
19 able to make a full vent kind of get constructed within a  
20 two-story complex. So I do want to still be able to have  
21 this conversation. I'm happy to bring this up in the  
22 Disadvantaged Communities Advisory Group because I think it  
23 is important under energy efficiency that we talk about just  
24 this movement of decarbonization.

25 And definitely just wanted to second about Abby's

1 comments on AB961 with non-energy benefits. That is  
2 something that I think, you know, in the public health lens  
3 that that is something that we want to be able to measure  
4 when it comes to seeing how a decarbonized home is going to  
5 really impact positively with a lot of these families and  
6 those who are suffering of, you know, multiple diseases but  
7 also with asthma being one of the highest rates here in the  
8 valley. So I wanted to really kind of put that out.

9 But also to mention about what Davi had mentioned,  
10 you know, with all of these different senate bills and all  
11 these different priorities that you guys have. You know, I  
12 do want to point out, you know, Governor Brown before he  
13 stepped, you know, before he had left office, he really -- he  
14 signed a bill in 2018 saying that we are going to reach a  
15 hundred percent renewable by 2045, 2050. So all of these  
16 priorities that you all have, it is overwhelming but in my  
17 eye, I see it as a start. Because that's where we need to be  
18 right now. We need to have a start so we're not rushing  
19 towards the end when we're trying to reach a hundred percent  
20 renewable.

21 So that's just a sign of encouragement from me to  
22 just show that I know that there's going to be so many  
23 priorities. I know that you're going to get like this tug of  
24 war saying like you need to prioritize on this, prioritize on  
25 GHG emissions and all this. But at least it's a start. And

1 at least you'll know how to prioritize it to where you are  
2 able to reach that attainment at the end.

3 So I really do appreciate this conversation and I  
4 think definitely that I will hopefully be able to bring this  
5 up in my group but also CEC to continue having this  
6 conversation. And I'm looking forward to that.

7 Thank you.

8 MR. ROSALES: Thank you. So great comments.

9 I'm going to -- only in the interest of time, I'm  
10 going to transition us and start closing out.

11 Before I let you guys go, I'm going to get one quick  
12 question. I want to make one reminder. We had great  
13 comments, I want to make sure everyone's aware that we do  
14 have open docket. If you're not familiar with our public  
15 comment process, please submit your comments and ideas and  
16 your thoughts in that docket. That's very important so we  
17 could have it on the record. We do take notes now, but it's  
18 good to have party comments or, you know, stakeholder  
19 comments on the record.

20 UNIDENTIFIED SPEAKER: Just to clarify. So our  
21 verbal comments is not enough? I thought that's why we were  
22 doing that.

23 MR. ROSALES: Are they?

24 UNIDENTIFIED SPEAKER: I think that's why many of us  
25 did that.

1           MR. ROSALES: I'm getting a nod yes. I wasn't clear  
2 but I'm being told that we are. Bryan.

3           MR. EARLY: Yes, certainly this -- Bryan Early with  
4 the Energy Commission. Definitely appreciate your inputs and  
5 participation. We will create a transcript which we will  
6 then go through. So submitting written comments is not a  
7 requirement, we just encourage it because it makes our job a  
8 little easier. And then it helps to have -- to also, you  
9 know, force participants to really sit down and cogently  
10 summarize everything. You know, just like we all had to do  
11 in college. But we can go through the transcript. So it's  
12 no problem.

13           MR. ROSALES: Thanks, Bryan.

14           Is that clear? So a transcript is part of the record  
15 but it is, I think it would be preferable if you have time  
16 and the energy to submit -- submit a comment on docket. And  
17 you don't have to do it immediately. Like Bryan said it's  
18 not required but it is there available for the public to urge  
19 to comment.

20           Okay. I'm a little over time but I do want to ask  
21 one last important question. Folks, if I could have one  
22 minute of response real quick. And it was touching on  
23 actually an issue that was brought up from the last comment  
24 we had here. Is, how do you measure success? And we'll just  
25 start from my immediate left and go down. How do you



1 record -- document your progress, record your success and  
2 share maybe that record. You know, can you quickly touch on  
3 that?

4 MR. DUNFEE: So I'll say the programs we've launched  
5 for electrifying residential new construction, they're not  
6 even a year old at this point, which means our first homes  
7 are just now completing. So we'll probably be another year  
8 before we can get any -- any real usable data out of those  
9 homes. We have a year's worth of usage.

10 The plan right now is to take those homes and compare  
11 them to a load profile of a similar split commodity home.  
12 And then look at the carbon intensity of the grid on an hour  
13 by hour basis and compare it those load profiles and to see  
14 what are the true carbon impact of those all-electric homes  
15 are. And to see what the bill impacts are as well to the  
16 homeowners.

17 MR. ROSALES: So that's forthcoming.

18 MR. DUNFEE: That is forthcoming. Because since  
19 we're doing new construction, typically you sign homes up a  
20 year before they're built and then you have to wait a year to  
21 get the bill. So we're just about a year into the program.  
22 We've had our first homes completing in both programs. So  
23 within a year we should have some -- some actual usable data  
24 from the real live homes. We're not dealing with our -- our  
25 modeled assumptions any longer.

1 MR. ROSALES: And real quick for the folks in the  
2 audience, information and data like that might be important  
3 to bolster arguments. Where can they find that -- your  
4 report or your reportings?

5 MR. DUNFEE: Yeah, you just follow -- we have several  
6 different TRC websites and blogs for the different programs  
7 to --

8 MR. ROSALES: Can they contact you?

9 MR. DUNFEE: Yeah, they can contact me directly.

10 MR. ROSALES: Thank you.

11 MR. DUNFEE: Yeah.

12 MR. ROSALES: Brandon.

13 MR. DE YOUNG: So I mean, success for us, obviously  
14 we're a for profit private company. Right? So it's to be  
15 able to create and design and build and sell a product that  
16 is better for everyone. Not only the person that's buying it  
17 but everyone in the community as well.

18 We've, like I've said, spent 10 years developing  
19 ultimately what we're building now and to become what we call  
20 our zero energy smart homes. And so I feel like our success  
21 is having built and developed something that is better for  
22 the environment, better for the community, and better for the  
23 homeowners from an energy efficiency, lower cost to operate,  
24 comfort, better air quality, everything above -- basically  
25 all of the above. And that's why we love what we're doing is

1 because it kind of solves all the problems.

2 MR. IBARRA: Measuring success. That's a loaded  
3 question. At least for the San Joaquin pilot. Again,  
4 there's going to be a lot of data collected because this is a  
5 new effort. Like I said, it hasn't fully kicked off. But at  
6 the end of the day, I think success for this pilot would be  
7 the ability to scale the program -- this pilot into a full-  
8 blown program at the end of the day.

9 Because this is a pilot program for three years, it's  
10 limited in the number of customers that are being targeted  
11 within a limited number of communities, so at the end of the  
12 day, the success would be, again, evaluating all the data  
13 that really provides us a pathway to say we could scale this  
14 up into a program that could be offered to more communities  
15 and more customers.

16 MR. ROSALES: And for folks who are interested in  
17 learning about how you can be tracking metrics and progress,  
18 can they find information on the part in the proceeding --  
19 any proceeding documents?

20 MR. IBARRA: There might be, again, in proceeding I  
21 believe there would be -- I would imagine that there'll be  
22 like some kind of monthly reporting or something I think that  
23 would be entailed or required as part of this process. So.

24 MR. ROSALES: Are you guys tracking carbon savings in  
25 that, would you -- do you know?

1 MR. IBARRA: At this time, no, I'm not aware of  
2 what -- there's just a lot of data elements that are being  
3 captured because there is an initial data gathering phase for  
4 baseline. And then at the end of the pilot, there will be an  
5 economic feasibility study and that's what will help in, you  
6 know, paving the way if this is going to be scaled up or not.  
7 So.

8 MR. ROSALES: All right.

9 MR. IBARRA: Yeah.

10 MR. ROSALES: Well that's -- I'm going to wrap it up  
11 there. Thank you for your time, that was great. Thank you  
12 for all your insights, thanks for all the public comments.  
13 And that will conclude the Building Decarbonization panel.

14 Thank you.

15 MR. LOZANO: All right. Good afternoon. My name is  
16 Mike Lozano, I'm a senior mechanical engineer with the Energy  
17 Efficiency Research Office.

18 Just a little background on me. I do a lot of  
19 research in the areas of industrial, agriculture, water.  
20 Industrial is probably most of it but, you know, we're in the  
21 valley a lot, Imperial Valley. And today I'm going to  
22 moderating a panel Capturing Energy Efficiency from the  
23 Agricultural Sector.

24 So if -- let me give you a little something on my  
25 panelists and invite them up at this time. Please take a

1 seat.

2 All right. First, I'd like to give you the bio on  
3 Dr. David Zoldoske from Fresno State University.  
4 Dr. Zoldoske served as a researcher and director for the  
5 Center for Irrigation Technology at CSU Fresno for 35 years.  
6 He also served as the first executive director for the water  
7 resources policy initiatives at the chancellor's office.

8 David has been recognized as person of the year by  
9 the California Irrigation Institute, that was in 2015. He is  
10 a senior fellow with the California Council on science and  
11 technology and worked as a research network expert for the  
12 Public Policy Institute of California, Water Policy Center.

13 We've heard for a little bit from John Larrea. He's  
14 director of the government affairs for the California League  
15 of Food Processors. CLFP is a statewide nonprofit trade  
16 association that represents food processors for the  
17 production facilities in California. The membership includes  
18 firms involved with canning, freezing, drying of a wide  
19 variety of fruit and vegetable products as well as nut  
20 processors, [indiscernible] manufacturers, oil producers. He  
21 has over 30 years of experience in government relations in  
22 California.

23 In 1997, John was appointed as an analyst and  
24 consultant for the CPUC Commission where he covered energy  
25 and natural gas issues as a legislative liaison for the

1 Commission's Office of Government Affairs.

2           And finally, Carolyn Cook is a senior environmental  
3 science -- scientist supervisor with the California  
4 Department of Food and Ag in the office of environmental  
5 farming and innovation. Her work focuses on climate change  
6 impacts and greenhouse gas mitigation opportunities within  
7 California agriculture.

8           She works on the development and implementation of  
9 incentive programs for farmers such as the state water  
10 efficiency enhancement program. This is a grant program  
11 designed to expand water and energy efficient irrigation  
12 systems. She's a Cal Poly grad, and a master's in  
13 environmental management from University of San Francisco.

14           All right. So we're going to dive right in with a  
15 few questions. Please remember to state your name at least  
16 for the first couple of times so we can get it on the record.  
17 And I will start from my left.

18           All right. So Question 1: Describe your current  
19 energy efficiency activities or the state of the art which  
20 you would find interesting. What challenges would you say  
21 are faced in achieving energy efficiency in the agriculture  
22 arena?

23           MR. ZOLDOSKE: Okay. So Dave Zoldoske. Couple of  
24 programs that -- oh, sorry. There we go.

25           Dave Zoldoske. Couple of programs that we're running

1 out of Fresno State or manage, rather. One is the Advanced  
2 Pump Efficiency Program. We've been doing that for probably  
3 close to 20 years. 90 percent of the electrical energy used  
4 in -- on farm production is for pumping water. Shouldn't be  
5 a surprise to anybody. So really, the pumping plan is really  
6 key to -- or the first step in energy efficiency. And so we  
7 have a program, we reach out and we provide pump performance  
8 evaluation.

9 But more important and we've heard this throughout  
10 the day the theme about education. You can give a number to  
11 a grower about their pumping plant but what does that number  
12 mean and what action should be required, if any?

13 So that -- that program's been very successful. Kind  
14 of at the peak of the drought, I think we were booking about  
15 a million kilowatt hours a month in first year of savings by  
16 improving the pumping plant efficiency.

17 A second program which I'm proud to say is sponsored  
18 by the California Energy Commission is -- about four years  
19 ago I was the lead on establishing what we call the  
20 BlueTechValley which is one of four regional centers in the  
21 state; Bay Area, Los Angeles, San Diego, and all the rest.  
22 So we represent 39 counties to really promote in our area ag,  
23 water, and energy innovation. And so we work closely with  
24 entrepreneurs.

25 Locally, we do focus in DACs, trying to understand

1 both their needs and folks in there that might have solutions  
2 to address some of the energy challenges we have. But we  
3 also look for many place around the world to find solutions  
4 that help keep our ag.

5 But primarily our ag, that are ag, water, and energy  
6 usage, you know, optimization. And so we do get folks from  
7 around the world as well as locally and across the country  
8 helping us with new ideas and technologies that we try to go  
9 from concept to commercialization. And so I think we've gone  
10 through about 300 companies that we've, you know, touched  
11 coming in and stuff. And there's a whole range, everything  
12 from automating cooling of cows that help with their  
13 production of milk and other things to, you know, large more  
14 energy attentive savings. So those are two that come to  
15 mind.

16 And what do we -- what do we face? It's really  
17 adoption, right? And so with startup companies, there is  
18 reluctance to adopt technologies that are funded by VC,  
19 Venture Capitalist. Are you going to be here tomorrow if I  
20 spend my money today?

21 So there's some of that that we're working on trying  
22 to either, you know, attach them to -- I mean, obviously came  
23 from John Deere, it's a well-known name, it's been around for  
24 a hundred years. People wouldn't worry about whether John  
25 Deere's going to be here tomorrow. But you know, if you're



1 energy specialist and I've been, you know, 90 days or a year  
2 or whatever, there's real concern. And unfortunately,  
3 there's been a lot of train wrecks out there as well.

4           So our base challenge is really to bring these  
5 technologies to bear and hopefully support those companies so  
6 that they not just be on the technology but the financial,  
7 marketing, and business plans are robust enough to carry it  
8 forward.

9           And on the ag pump efficiency program with the  
10 advanced pump efficiency program, it's really interfacing the  
11 pumping efficiency with the in-field distribution of water  
12 efficiency. Unfortunately, many -- there's 4 million acres  
13 of drip microsystems out there that get installed new and  
14 they're fairly efficient when they're new but they --  
15 maintenance is not really maintained as you would think and  
16 those systems degrade over time.

17           And so one of my favorite questions to ask growers is  
18 what do you think the efficiency of your drip system is and  
19 the whole room of folks will raise their hand and that's over  
20 90. And that's true when they bought it. But if you look at  
21 the curve, maybe it's only 15 or 20 percent of the systems  
22 out there will achieve that today. And that really means  
23 either I've got a very special group in the room or they  
24 haven't checked since the day they bought it. And it's  
25 probably the latter.

1           So it's really again education, getting those systems  
2 audited and taking appropriate action.

3           MR. LOZANO: All right. John.

4           MR. LARREA: Yes.

5           MR. LOZANO: John, same question.

6           MR. LARREA: Yeah, John Larrea with the California  
7 League of Food Producers.

8           As you know, we represent the large industrial. So  
9 describing my current energy efficiency activities is  
10 essentially, I'm looking for options. Options for our  
11 members in our industry to be able to obtain further energy  
12 efficiencies as we move forward to reduce emissions  
13 associated with this.

14           The state's goals are driving this and they're going  
15 to be very strict. Up until 2020, we were just looking at  
16 cap and trade. But after SB32 and we've extended the cap and  
17 trade beyond that and increased the emissions reductions,  
18 essentially doubling them. It's become very important for  
19 our guys to be able to have as many opportunities as we can  
20 find for them to be able to, you know, work through their  
21 systems and their processes to become more energy efficient  
22 as quickly as possible.

23           One of the things that I have been doing lately is to  
24 work with the utilities to try to identify those programs  
25 that would most help our particular members. Also to help

1 them to reform the program so they're more responsive to what  
2 our members need as opposed to just a generalized energy  
3 efficiency program out there to see if anybody will go with  
4 that. We want it targeted. We need to be targeted because  
5 the type of industry that we are.

6           We're working with the agencies as well. One of the  
7 biggest success stories I think is the food production  
8 investment program that we just ran through with the CEC.  
9 That's, you know, despite the fact it's been around for what  
10 two years now?

11           MR. LOZANO: About a year and a half, I think.

12           MR. LARREA: About a year and a half. I was working  
13 on that three years before when I was standing in front of  
14 the Air Resources Board saying you need to direct some of the  
15 cap and trade money back to the industries that are paying  
16 into this. They're the ones that you're saying are the  
17 biggest emitters and they're the ones who are most in need of  
18 the types of support in order to be able to become more  
19 energy efficient.

20           This program actually has accomplished that. We now  
21 have a program that gives preference to cap and trade  
22 facilities, food processing facilities. And it also is  
23 unique in that it doesn't contain all of the regular problems  
24 associated with trying to apply for grants or loans through a  
25 regular agency process. We specifically went in with the

1 idea that let's make this streamline. Let's make it easy for  
2 these companies to come in and to address these issues and to  
3 try to get the technologies that they need.

4 So those are the types of things that I've been  
5 working on for the most part and I continue to look for  
6 options out there in whatever way, shape, or form. You heard  
7 me talk about the idea of making carbon king. That I think  
8 would be the biggest streamlining thing we could possible do  
9 and we can pull all of the agencies into this and then have  
10 that be the measure against all programs that run through  
11 that.

12 And also finding those other funding sources. You  
13 know, the cap and trade is here to stay. And that money is  
14 going to be coming through the auction and it's going to be  
15 available. And we need to be able to make sure it gets  
16 directed to those companies that are going to need it most  
17 and can utilize it the most and create the most emissions  
18 reductions or other types of reductions that they may need  
19 going into the future.

20 And as far as the challenges that we're facing,  
21 technology. For years we've talked about the lack of  
22 technology, especially for our industries. What type of new  
23 technologies are available for boilers. Really, there's none  
24 out there. And the types of reductions that we're going to  
25 need, we're going to need some kind of a giant leap in terms

1 of technologies in order for us to be able to meet the types  
2 of reductions that they're going to demand of us in the  
3 future and still allow us to remain competitive in our  
4 markets.

5           So one of the things that we've really been pushing  
6 on is to try to get more investment in new technologies, R&D  
7 and others that are specifically aimed at food processors.  
8 One of the things we were able to do at the CEC -- and again,  
9 they've been the most receptive is that, you know, for years  
10 they would come to us and say you know, we've got new  
11 technologies and they'd throw out these programs and say, you  
12 know, this is aimed at ag, you know, come on in and apply for  
13 the grants. But the technologies themselves didn't really  
14 focus on what we needed.

15           We began the process of talking with the CEC over a  
16 year or two and told them ask us what we need. Ask us what  
17 we want and then try to find those technologies and provide  
18 those type of grants on those technologies and get those  
19 companies to come in and create those.

20           And part of that I think resulted in the FPIP  
21 program. And the other is that now we've seen kind of a shift  
22 in the focus of at least the Energy Commission in terms of,  
23 you know, targeting our particular industry, understanding  
24 what our industry needs, and what types of technologies are  
25 going to best benefit us in terms of reaching those energy

1 efficiency goals that the state has been tasked with.

2           So that's the other area that I've been working on  
3 for the most part.

4           MR. LOZANO: All right. Carolyn, same question. But  
5 I would request that -- that you would expound on anything  
6 you have water related because that will be part of the  
7 follow-up question.

8           MS. COOK: Well, good. I guess I'm suited to talk  
9 that a little bit.

10           So my name is Carolyn Cook, I am a senior  
11 environmental scientist with the Department of Food and  
12 Agriculture. And I work in our office of environmental  
13 farming and innovation. That's a fairly new office, we're  
14 about three years old now. And really got jump started when  
15 some of the cap and trade money became available for  
16 incentives programs. And so we now house four programs that  
17 are focused on providing incentives to farmers and ranchers  
18 to reduce greenhouse gases.

19           So as far energy efficiency goes, relate that, you  
20 know, our lens is also carbon at this time as far as the  
21 activities we're taking for reducing emissions and  
22 agriculture. I was sort of curious, yeah, how energy  
23 efficiency was being defined I guess, today. And so I  
24 thought a little bit about that. A lot of our programs  
25 involve renewable energy so the program that I work on is the

1 State Water Efficiency & Enhancement Program. It's focused on  
2 irrigation and a lot of the farmers are incorporating  
3 renewable energy production into their irrigation systems and  
4 applying for funding for that from our program.

5           We were kind of lucky to be one of the first  
6 departments at the state to start up a program in response to  
7 the funding being available through cap and trade. SWEEP was  
8 really given its first appropriation of \$10 million in 2014  
9 through an emergency drought legislation bill. So touching  
10 on the water component, water savings and greenhouse gas  
11 reductions became sort of coequal objectives of our program.  
12 And we've now -- now have had \$62 million go through our  
13 program. And we have 20 million that we're looking to spend  
14 in the next year. So we've had over 600 projects and it's  
15 been very exciting and a bit of a whirlwind.

16           I think one thing that's helped SWEEP -- we call it  
17 SWEEP be effective at reducing emissions and hitting energy  
18 efficiency and also water savings is that it's a pretty  
19 flexible program. So folks can apply for funding for what  
20 they need on their farm. Whether they want to install a  
21 micro irrigation system or they're looking at maybe some  
22 sensors that will help them time their irrigations more  
23 effectively. The renewable energy, I touched on that. And  
24 also some of the pump improvements. So a lot folks apply for  
25 funding for variable frequency drives and sort of higher tech

1 equipment that's going to help them be more energy efficient.

2 Challenges. What's been interesting to me and  
3 watching the program evolve is that California really has a  
4 lot regional scenarios as far as water and energy go. And so  
5 what is needed down in Imperial Valley is really different  
6 than what's needed in the central coast or central valley.  
7 So just making sure the programs are accessible to everybody,  
8 that it's flexible has been really important and I'd like to  
9 see us improve in that area as well as far as finding the  
10 right technologies and the right partnerships for different  
11 regions.

12 MR. LOZANO: All right. This is a follow-up question  
13 for the panel.

14 I do -- my group does a lot of, you know, research  
15 projects. And in the old days it was quite easy to figure  
16 out what the value of the project, the value proposition of a  
17 project. You say the therm, you say this percentage of  
18 therms or you saved so much kilowatt hours. The question has  
19 been coming up for many years, it's very difficult. What is  
20 the embedded energy of water?

21 And so my question to you would be how are you  
22 finding the industry, you know, the farmers, irrigation,  
23 agencies, how are they viewing what the value of water is?  
24 Because if you have primary rights, then it's like you get  
25 your water. If you're, you know, pumping, you know, you have



1 to pump even deeper and deeper and use more and more  
2 electricity to pump it out. So when you're talking to your  
3 stakeholders, how are they viewing it? Just as a very simple  
4 calculation or are they thinking deeply about it?

5 So I'll come back from Carolyn back to here.

6 MS. COOK: You know, I think farmers and ranchers are  
7 very cognizant of those costs. And that's something I was  
8 sort of referring to in the differences that we have in  
9 California regions where in some areas water might be less  
10 expensive for them but their energy or their fuel inputs are  
11 very expensive. So, yeah, I think they're always trying to  
12 balance those costs and maximize profitability of farming.

13 MR. LARREA: I'll try to answer this in terms of  
14 that. I'm mostly the energy guy. But for the most part, you  
15 know, food processors tend to use water in their process  
16 itself. From the very beginning when they dump their product  
17 into the process and it starts to go through the factory  
18 itself all the way to the canning process. So it's -- my  
19 understanding is it's simply a matter of how many times can  
20 you reuse that water? And it's more of a conservation-type  
21 issue associated with that before the water finally gets to  
22 the point where it just becomes either a wastewater that  
23 needs to be dealt with on the basis of the locality there or  
24 whether or not it can be spread out and utilized by the  
25 facility either in a growing aspect or some other thing. So

1 they're always looking for ways to become more efficient in  
2 terms of how they utilize that water and they spend a lot of  
3 years doing that.

4           The other of course is the wastewater issues as well  
5 as the pumping issues. That becomes still one of their  
6 number one products. If you're using groundwater associated  
7 with it, they're trying to find energy efficiency associated  
8 with those pumps and they're looking for any means possible  
9 in order to be able to reduce the costs associated with that.

10           So that's essentially as I understand it. It is one  
11 of their major factors associated with how they operate their  
12 businesses.

13           MR. ZOLDOSKE: So, yeah, the cost of water is a  
14 complicated thing, I guess. But I would -- just a couple of  
15 observations. One is that the recent drought, the multiyear  
16 drought I think raised everybody's awareness about water,  
17 it's availability. Even those that thought they had secure  
18 water rights found out that perhaps some of those were in  
19 jeopardy. So I think the awareness of growers is much  
20 higher. I know training at Fresno State, we rarely could get  
21 any growers to come out during the summer, they're working  
22 hard to learn more about water management and we were filling  
23 classes and standing room only during the drought.

24           So just anecdotal if you want to call it that. But  
25 certainly there was -- it -- it's really, you know, what is

1 the most important concern of a farmer and it changes, right?  
2 I mean, it might be labor, it might be weeds or bugs or  
3 water, whatever it might be, and certainly water was raised  
4 to near the top of the list.

5 But I would also say, I mean, I've heard  
6 conversations about the holistic approach and I think that's  
7 really -- and my comments later today will also echo that --  
8 but I think avoided cost when water is mismanaged, it carries  
9 constituents to the groundwater. We have high nitrates in  
10 the groundwater then we have to treat that to bring it back  
11 up to drinking water standards. So I think as we move  
12 forward, the cost of water, the appropriate application to  
13 water, water management all is data driven. And I think  
14 going forward, it's really going to be really imperative that  
15 growers have sufficient data on their farms in order to  
16 certify, if you will, that they're good stewards to that  
17 water supply. And obviously it has huge impacts on the  
18 energy as well.

19 So those are all related. And so it's first use of  
20 water, it's avoided cost. And then lastly I would say we  
21 have lots of water sources, Imperial water bodies, brackish  
22 water in the San Joaquin Valley. Particularly that could  
23 probably surf for ag water. If we can figure out how to  
24 treat it, not to drinking water standards but to plant  
25 standards and do that at a cost that makes sense.

1           So I think technology, you know, somewhere out there  
2 will come along and allow us to do that. So. But without  
3 that, I mean, we can probably look at maybe 2 million acres  
4 of California farmland to be, you know, fallowed or set aside  
5 going forward. Those remaining acres will use more water per  
6 acre perhaps, almonds are the crops that are high value and  
7 that are highly automated and don't use -- depending on labor  
8 with labor being a challenge these days. So.

9           So it is a complicated issue, but I think we are in  
10 the midst of change so it's not a static question to be  
11 answered, it's dynamic. And so you sort of have to throw  
12 your dart at the dart board and, you know, make your best  
13 guess.

14           But I think we kind of know where it's headed. And  
15 but I would say we have a dearth of data in order to manage  
16 at the level we're going to need to in the future and that's  
17 where technology is going to come in and I think provide the  
18 real backbone to make it work.

19           MR. LOZANO: All right. Not just in the water arena,  
20 but what emerging technology -- this is a question for the  
21 entire panel -- do you see on the horizon that may help the  
22 agricultural sector capture more energy efficiency?

23           And I'd like to combine with there was another  
24 question. I would like to hear about emerging technology  
25 seen on the horizon that would help but also that you think

1 that the ag industry in the Central Valley would actually be  
2 open to adopting.

3 So realistic things in let's say three to ten years  
4 that's going to make a big difference.

5 So I'll open this up. Carolyn again.

6 MS. COOK: Yeah, I mean, I think actually --

7 MR. LOZANO: You need --

8 MS. COOK: Sorry. Couldn't tell.

9 I actually think that farmers are quite inundated and  
10 sometimes maybe overwhelmed with the technologies that are  
11 available to them.

12 And it's also hard to know what's cutting edge maybe  
13 because things are moving pretty quickly. Some things that I  
14 think are very promising include some of the, you know,  
15 monitoring services that are available that help people  
16 identify and some of them have been sort of funded through  
17 Energy Commission grants in the past before too. But helping  
18 farmers and ranchers identify when they have an energy leak  
19 or some sort of problem on their pumps, that's one.

20 I know we're seeing a lot more applications for  
21 different types of sensors, not just energy or pump sensors  
22 but water sensors and that water savings can translate to  
23 energy savings of course as well.

24 Drone technology but -- but again I guess sort of the  
25 missing link at least as far as I'm concerned maybe not for

1 the food processors but for the farmers is not the new  
2 technologies but how -- deciding which ones to choose and how  
3 to use them and the training part that goes into that is what  
4 I'm seeing.

5 MR. LOZANO: And John, I know that you're more of the  
6 processors than farmers but in processing -- because you're  
7 absolutely right, you know, from the IAW, my team's  
8 perspective, a lot of the low hanging fruit from like a, you  
9 know, a boiler, a burner, is pretty much gone. You have to  
10 make a paradigm shift.

11 What do you think is the next big thing in food  
12 processing?

13 MR. LARREA: Funny you should ask because that's  
14 exactly the question we were asking ourselves too. Because  
15 just standing there and telling the state that we need new  
16 technologies, we need new investments in technologies, we  
17 need R&D doesn't really get us there. So.

18 But one of the things we also didn't see was targeted  
19 studies that will determine this. You know, I mean, like I  
20 said we've worked with the CEC to, you know, walk them  
21 through our plants, let them look at what we're trying to do.  
22 Give them an idea of what we might need in the future.

23 But to that end, because of the doubling of the  
24 emissions reduction that the state is seeking, we felt a  
25 greater urgency to be able to get there. So the league

1 itself and the members have started a text study. And what  
2 we've done is we've gone out and we've asked them to write a  
3 white paper to determine what is out there? What is a  
4 variable right now in terms of these technologies? What is  
5 coming within the next five years? And what is the  
6 foreseeable future look like in terms of that type.

7           And the reason we want to do that is because we want  
8 to be able to go to the Air Resources Board and to the Energy  
9 Commission and say here's what we found, here's what we'd  
10 like you to focus in terms of what we're looking for in the  
11 future and to drive towards that. This -- for our particular  
12 industry, that's where it's going to be.

13           So one of the things we found is under the FPIP  
14 program we've used the data that has come in, the public data  
15 associated with those projects that were not only okay but  
16 those that were not, anything that is public data. And we  
17 found some surprising correlations there. In fact, we're  
18 probably going to end up sharing those with you here fairly  
19 soon. Because we're still putting them together.

20           But this program is going to be a gold mine in terms  
21 of our ability to be able to pinpoint what our industry's  
22 going to need moving forward. And also, part of that is to  
23 convince the agencies, especially like the Air Resources  
24 Board that, you know, when you're moving forward on a  
25 regulation such as the cap and trade or you're moving forward

1 in terms of your emissions reduction's goals, you need to be  
2 cognizant of what is achievable and what isn't? What will  
3 really impact our industry and what will make it more  
4 difficult for us to reach those goals? And that will impact  
5 our markets and essentially either drive us out of the state  
6 or drive us out of the business.

7           So, you know, having that type of data and like I  
8 said the Resources Board is very excited about this  
9 particular text study and we're hoping it's going to result  
10 in a bigger investment in technology studies for the entire  
11 state in terms of the various types of industries that need  
12 these new types of tech investments.

13           It's pretty easy. I mean, if you look at the  
14 transportation sector, there's a lot of new technologies  
15 there. And those technologies that are available and to try  
16 those forward, you know, the government can put through  
17 regulations and policies that will force that technology in.  
18 But when there's no new technologies that are available for  
19 this, then we end up having to pay. And we pay for  
20 allowances and it does not reduce emissions except through  
21 production reductions.

22           And once we start to reduce our production, that  
23 affects employment, it affects economies, local economies.  
24 And as one person said, you know, we have here in the valley,  
25 it's the highest unemployment rate in the state. And it



1 continues to be that despite the fact the state is doing  
2 fairly well right now. We're still going to be on the low  
3 end.

4 Anything that impacts our ability to be able to  
5 expand our businesses and to, you know, create more jobs, you  
6 know, if it's going to force us into reducing our production  
7 or, you know, hurt us in the marketplace where we lose our  
8 market percentages to a certain degree, jobs follow. You  
9 lose it, you lose the jobs.

10 So that's why we're trying to get the state to  
11 understand technology is where it's at. At least for our  
12 particular industry. And the more you invest in that type of  
13 research associated with that, the better off the valley's  
14 going to be and the better off our industry is going to be  
15 because then we'll have options associated with how we want  
16 to address the emissions reductions that are going to be  
17 required of us in the future.

18 MR. LOZANO: Thanks. So I think to manage -- you  
19 know, I'm going to talk about water and the ag sector but on  
20 farm.

21 Yeah, I'd like to see water meters out there for  
22 farmers. That sounds pretty weird but you know we have  
23 studies that there's 100,000 ag wells and maybe only of a  
24 third of them have water meters. So, you know, I don't know  
25 how you measure -- manage it without measurement. I mean,

1 there's other ways that they get around that and do it. But I  
2 think we need with Sustainable Groundwater Management Act, we  
3 need to have an infrastructure that then really helps  
4 reporting withdraws and stuff with, you know, I think the  
5 best accuracy that technology allows.

6 But I think going forward, I think machine learning  
7 and AI are really things that benefit the -- think of the  
8 farm as a factory just without walls, okay. Because we've  
9 got all the components going on out there. And -- and a  
10 little bit like Brandon said there with, you know, you're  
11 trying to sell something and you can scare away the customer.  
12 And I think machine learning and AI is those spooky things.  
13 But it's really like taking that data, integrating it into a  
14 process that can alert you earlier to abnormalities or some -  
15 - some -- something that's not operating correctly out in the  
16 field and make decisions. And as we get into the demand  
17 response and other things that are important to the energy  
18 use, you can then bank water in the soil and then -- and  
19 then -- and then go through those periods of blackouts.

20 And I know the CFA has its healthy soils program.  
21 And while that sounds like, you know, why is that important?  
22 If you can double the water holding capacity in a healthy  
23 soil, in other words instead of holding two inches of water  
24 in a foot of soil, you can have four, that gives you a long  
25 period of time that the plant has water available to it

1 during a period when the irrigation system isn't running and  
2 allows for perhaps not running a system during peak time and  
3 everything.

4           So it's really about integrating all these variables  
5 together to achieve multiple goals. We just don't have these  
6 conversations. The program said I'd see out there federal,  
7 state, local, whatever, are very targeted on specific things.  
8 And if you just said, hey, you know, if I had another dime  
9 with that dollar, I could double the benefits from it, seems  
10 like a good investment.

11           And it's about educating the growers about how this  
12 all integrates together. But ultimately I think machine  
13 learning and AI have great opportunities to assist the grower  
14 in really managing the roots zone, the soil moisture, the  
15 fertility, and those things in a way that just isn't  
16 achievable from -- from looking at a spreadsheet on getting  
17 an alert on your phone. It just, you know, the -- the  
18 granularity of the data and the action time are just so -- I  
19 think delayed or in the fog of decisions.

20           So I'm hopeful that's where we're all headed and I  
21 think as these technologies roll in there, we really have an  
22 opportunity to optimize at least on the farm the water energy  
23 nexus.

24           MR. LOZANO: Thank you. I need to move on to Q&A in  
25 about five minutes.

1           But I want -- this is the final one-minute elevator  
2 blurb that I want you guys to give me. And here's how I'm  
3 going to -- how I'm going to phrase this question.

4           Knowing what you know what the Energy Commission  
5 does, what is it in the ag arena that you think okay, do more  
6 of that? You know. And if you can put it in 90 seconds, how  
7 do we improve whatever program you think that is.

8           So let's start off with John.

9           MR. LARREA: Simply put, think outside the box. I  
10 think the FPIP program shows that there were some in the  
11 Energy Commission we're open to new ideas, willing to break  
12 through what had always been the traditional way of trying to  
13 do things.

14           By the way, I always want to thank the CDFR because  
15 they were the one who hosted the first governor's task force  
16 on the FPIP, so they had a lot to do with that as well. And  
17 I'm sorry I missed -- I kind of forgot that.

18           MS. COOK: Thanks.

19           MR. LARREA: But thinking outside the box, especially  
20 within their agencies is what's going to get us to the goals  
21 that the state has set for us. We need to come up with new  
22 ways to look at things, new approaches to it. And FPIP is a  
23 perfect example of thinking that is going beyond just the  
24 regular bureaucracy associated with we create a thing, we set  
25 up a grant program, we run to the grant program. And those,

1 you either get it or you don't.

2 An assembly addressed the unique characteristics of  
3 ag and food processing itself and said here's a program that  
4 we feel can, you know, accommodate your needs in terms of how  
5 you can apply for it and what you can utilize out of it.

6 And that's -- for me, that's exactly what's needed  
7 going forward.

8 MR. LOZANO: And just so people know that the FPIP is  
9 Food Processing -- Food Processing Investment Program.

10 Basically it's in your white sheet team that we have  
11 and he's right, it's something that the government doesn't  
12 usually do, put a lot of money into a new program with new  
13 eyes on it. I think, I believe everybody in that team is 30  
14 years or younger, actually. So, you know, it's not the same  
15 old, same old.

16 So it was -- it was -- it was something that I hope  
17 we do more of, so I agree with you there. Thank you.

18 MS. LARREA: Just because I'm an advocate of this, it  
19 did some things, it took our recommendations. And one of the  
20 recommendations we had was I was always disturbed by the fact  
21 that, you know, you have utility incentive programs that are  
22 going on, then you have incentive programs coming through the  
23 Energy Commission. Then you might have incentive programs  
24 coming from someplace else. You know, there's never a  
25 combination of them.

1           You know, one of the things we asked for is can we  
2 combine these programs? Can -- if we have an incentive  
3 program running through the PUC and the utilities are pushing  
4 it, you know, can we combine that with something that comes  
5 out of the FPIP, either by using that -- the money that's  
6 coming out of the incentive program as matching funds or can  
7 we combine it with a new technology there that would qualify  
8 here.

9           I mean, these are the types of innovated thinking  
10 that we're seeing right now that is helping food processors  
11 to move forward. I'm very proud of the fact that out of --  
12 out of all of the awards there, five of the companies that  
13 are members of CLFP were rewarded six programs, six grant  
14 programs of a total of \$12 million which is almost half of  
15 the money that came out of -- that was awarded out of that  
16 first -- first iteration of the program. So and I'm hoping  
17 to improve that.

18           So, yes, this is the type of thinking that we need  
19 going forward at least for the food processors and I'm pretty  
20 sure ag could benefit from this too. So.

21           MR. LOZANO: All right. Thank you. Carolyn.

22           MS. COOK: Yeah. I was thinking about what you were  
23 saying so I kind of lost track of the question.

24           But, yeah, I would just comment also on the food  
25 processors incentive program. I got to sort of witness that

1 from the referee. It was really -- some of the challenges,  
2 the ones that you mentioned on combining funding and the way  
3 programs are sort of structured differently throughout the  
4 state. And then just sort of trying to rectify that or at  
5 least bring it all together was incredible to just see people  
6 meeting that challenge or trying to. So hopefully it keeps  
7 going and there's some good success there.

8 I guess as far as what the Energy Commission works on  
9 and I had two thoughts. I do think with farmers and  
10 ranchers, I mentioned that decision making is really  
11 difficult sometimes, choosing the right technologies. And  
12 since the Energy Commission does often, you know, fund new  
13 technologies or research, it would be great if there was also  
14 maybe more on the translation. The translation to how it's  
15 practiced in the field and of course CDFA can also work in  
16 that some more and we can get some collaborations maybe going  
17 on that kind of thing.

18 And then I also want to go back to what I mentioned  
19 before, maybe tailoring some research to these regional  
20 concerns. You know California is being impacted by Sigma and  
21 other resource needs throughout the state are different. So  
22 we need to maybe tailor our approach in those different  
23 regions whether it's with research or our efforts.

24 MR. LOZANO: Doctor, I'll give you the last word.

25 MR. ZOLDOSKE: Okay. First I'd just like to

1 compliment the Energy Commission on what some of the bold  
2 steps they have taken. I think it's, you know, all the  
3 agencies out there, you seem to be the one that's less bound  
4 by history and I know that the focus on, you know, innovation  
5 and incubators and accelerators and trying to bring  
6 technology to bear on these problems I think is a bold move  
7 and I think it's going to pay off big for the state and for  
8 the producers of California. So I want to first be on record  
9 to compliment you for that.

10 But looking going forward, I think we need to look --  
11 again, I'll just speak to the on farm irrigation. We've  
12 got -- we've got multiple policy changes out there and I  
13 think to use --

14 [Webex interruption]

15 MR. ZOLDOSKE: Ran out of time, huh?

16 I think we've got -- we've got policy issues that I  
17 think the CEC and others, CDFA as well, should at least  
18 consider as they move forward and that is, you know, we're  
19 going to have to be managing withdraws from our groundwater  
20 and there's technologies available for that. So as we go  
21 forward, why not look at individual -- or farms that, you  
22 know, we got efficient pumping plants. Need to distribute  
23 the water uniformly and then you need to manage it  
24 appropriately. And then those all integrate into, as I  
25 mentioned early, you've got demand response possibilities,



1 you've got this shifting of the peak tariffs for energy. But  
2 integrate that into a system approach as -- as a project or  
3 projects and make sure they're all linked together so that --  
4 so what -- begin with the end in mind here, right? And so  
5 how do we make those -- all those pieces fit together?

6           And I guess the last thing I would say, I would look  
7 for some way to aggregate the multiple programs, both federal  
8 and state, throughout their EQUIP from the feds. The SWEEP  
9 program, we've heard about that. We've got the CEC programs.  
10 And how do make those -- and I think you mentioned it a  
11 little bit. How do those integrate together in a way that we  
12 can get multiple benefits and achieve success for everyone  
13 and be seen that the individual parts -- or the whole's  
14 bigger than the individual parts. I think if we can kind of  
15 keep that in the back of our mind as we design these programs  
16 and implement, I think -- including the Air Resources Board  
17 here, how do we, you know, help clean the air with irrigation  
18 systems, there's a lot to be said about that plan. Certainly  
19 can sequester carbon. We've talked about that a lot today  
20 and maybe look at that as part of the equation.

21           So I think it's about taking a holistic approach and  
22 making sure that we get the biggest bang out of our efforts  
23 and I think we will continue to be successful.

24           So thank you for your efforts.

25           MR. LOZANO: All right. Thank you. Well, I wasn't

1 meaning to do this but if anybody is actually interested in  
2 learning more about FPIP, they're going to have a stakeholder  
3 workshop in this room on May 9<sup>th</sup>, 10 to 2.

4 All right. So now I'm going to open -- open the  
5 floor to questions. If you have any questions on anything  
6 was asked. Or you can ask something new. I might not have  
7 the answer, but I'll give it a game try. So. Any questions  
8 online or in the audience?

9 No? In that case -- in that case I would like to  
10 thank my panel. I think it was really good. I finally got  
11 to talk about water, I never get to talk about water.  
12 Everybody wants to talk about kilowatts and I want to talk  
13 about water. So it was fun for me, I hope it was fun for  
14 you. And I hope it was educational for everybody online and  
15 listening. So thank you.

16 MR. ZOLDOSKE: Thank you.

17 MR. KENNEY: All right. So we're going to go ahead  
18 and take a ten-minute break. And then kick off with our  
19 final panel and closing comments. So we'll be returning at  
20 2:25.

21 [Off the record at 2:15 p.m.]

22 [On the record at 2:24 p.m.]

23 MR. KENNEY: All right. We're going to go ahead and  
24 get started with the last portion of today's workshop. So if  
25 everyone could return to their seats. And we apologize for

1 quick drop in our call coverage but hopefully folks have  
2 dialed back in.

3 So our final panel for today is by capturing deeper  
4 savings from multifamily buildings. And will be moderated by  
5 Eugene Lee from the California Energy Commission.

6 MR. LEE: Good afternoon. My name is Eugene Lee, and  
7 I'm the supervisor of the benchmarking and equity unit in the  
8 Efficiency Division at the California Energy Commission. And  
9 again, I'm pleased to be moderating Panel 4, Capturing Deeper  
10 Savings from Multifamily Buildings.

11 I recognize that today is also opening day for  
12 Avengers: Endgame and perhaps many of you are out there,  
13 getting in the line. But I think we've got some really great  
14 energy avengers here this afternoon that will capture your  
15 attention.

16 I'm pleased to introduce to you Dave Brenner. And  
17 he's from the Fresno Housing Authority. Dave has worked as a  
18 planning consultant, nonprofit investment analyst and  
19 affordable housing developer. And he currently works with  
20 the Fresno Housing Authorities Development Team, playing a  
21 dual role as a project manager for new construction projects  
22 and as a coordinator for the Agency's energy projects. His  
23 recent focus includes full scale energy retrofits, rooftop  
24 solar installations, a car sharing in EV pilot, and several  
25 research partnerships. Welcome, Dave.

1           Also, I have Ben Clarin from EPRI. And he is the  
2 senior project manager there and he's focused on advanced  
3 buildings and energy communities. A great topic. And he has  
4 a portfolio projects looking at demonstrating and deploying  
5 advanced building technologies and practices to enable  
6 building efficiency in decarbonization. And his current work  
7 in multifamily includes a new construction projects working  
8 with builders and developers to enable and scalability in  
9 associated grid impacts of low carbon communities. Terrific  
10 work.

11           And we also have Betsy McGovern-Garcia from Self-Help  
12 Enterprises. She represents over 16 years of affordable  
13 housing development experience. And she's also worked at the  
14 city of Tulare where she had facilitated various energy  
15 efficiency projects and coordinated the cleanup of three  
16 brownfields. Also working at the city of Visalia where she's  
17 assisted in the design and the water conservation policy and  
18 community engagement. And now at Self-Help Enterprises, she  
19 is working in advancing sustainability elements and including  
20 zero net energy developments in gray water and virtual net  
21 energy metering. And incentive programs and striving for ZME  
22 deployment as well as substantially rehabbing affordable  
23 housing projects and with their experience in the LWIP  
24 program.

25           So playing off the movie, what is the endgame today?

1 The endgame is basically to change buildings and behavior.  
2 And we're going to have a robust discussion about those  
3 challenges related to both the buildings and behavior. And  
4 we know that we have a housing stock that has aged and that  
5 nearly 60 percent of this multifamily housing stock was built  
6 before 1979 and yet we also know that 47 percent of low  
7 income Californians living in multifamily housing. And 54  
8 percent of low income households use a primary language other  
9 than English.

10           These are all barriers and challenges. But we've got  
11 some smart people to help us talk through these things this  
12 afternoon. So our first question is, what best practices can  
13 you share for capturing energy efficiency in multifamily  
14 buildings?

15           Dave.

16           MR. BRENNER: Yeah. I guess I'll give a little bit  
17 of background first. So the housing authority, we have about  
18 4,000 units spread across 80 properties throughout the  
19 county. And about a third of those are duplexes built in the  
20 1950s, and another third are low rise built in the '70s, and  
21 another third are built in the tax credit program in the last  
22 ten years and are incredibly efficient in high quality and  
23 high density. So it's a very, you know, it's a mixed match  
24 stock with very different challenges.

25           And most of our loads, we don't really have a lot of

1 central metering, most of our loads are in unit so all of our  
2 deep retrofit work goes in unit and is focused on the  
3 residents with -- we tend to add a little bit of a solar  
4 component for the common area but most of all of the work is  
5 focused in unit.

6           And I think just really our best practice in past  
7 we've kind of done one office here and there, we've gone  
8 after windows, we've gone after lighting. But our best  
9 practice is shifting towards major rehabs, combining our work  
10 with major rehabs to go really deep. We found that it takes  
11 a lot of entropy and a lot of momentum to actually mobilize  
12 us both in terms of the [indiscernible] environmental  
13 testing, the resident considerations, procurement for us is a  
14 big issue, dealing with PG&E is a very timely -- time  
15 consuming issue. So all of those things put together and  
16 getting our staff on board, it takes a lot to kind of push a  
17 project forward. And to get really deep retrofits, we should  
18 tie -- we -- it helps us to tie in to other rehab efforts  
19 that are ongoing.

20           So that's been our shift, our learning process in  
21 the last couple of years.

22           MR. LEE: Thank you. Ben.

23           MR. CLARIN: Kind of piggybacking on what Dave said  
24 is one of the best practices that we work, we're not  
25 necessarily a developer or kind of a manager of affordable

1 housing or multifamily housing. We work with multiple  
2 different stakeholders in order to enable advanced practices  
3 in the housing stock. And so what we try to do especially in  
4 our demonstration projects because we're working upstream as  
5 far as evaluating and testing advanced technologies and  
6 practices bringing most stakeholders in, in advance, as far  
7 as everybody understanding to your point that endgame. Are  
8 we trying to meet not only short-term building codes and  
9 standards goals, but recognizing the greater goals in the  
10 state of California which are focused in on climate change  
11 and decarbonization. So that's one step.

12 Another thing is and that in line to Dave's point is  
13 the traditional kind of demand side management program has  
14 been focused in on widgets and specific technologies. But  
15 once you get to a certain point with a builder or a  
16 developer, manufacturers willing to make that -- that -- to  
17 move past the inertia. It's good to enable deep efficiency  
18 because that's when it makes sense cost effectively as well  
19 as a timeline perspective. So our perspective is not  
20 necessarily having technologies fixed but having technologies  
21 in mind that enable building decarbonization and deeper  
22 efficiency.

23 One of the challenges we always have is targeting.  
24 There's an over -- there's sometimes an overgeneralization on  
25 how to approach specific buildings. And so that's something

1 that we've looked at as far as trying to identify some of the  
2 gaps and some of the advance solutions to enable better  
3 targeting of particular measures in particular building  
4 stocks.

5 MR. LEE: Thank you. What do you have to add, Betsy.

6 MS. MCGOVERN-GARCIA: Yeah. So good afternoon.

7 MR. LEE: Mic.

8 MS. MCGOVERN-GARCIA: Oh. There we go.

9 Okay. Well, good afternoon, as Eugene mentioned, I  
10 work for Self-Help Enterprises. We're a community-based  
11 nonprofit organization focused on the San Joaquin Valley. So  
12 we cover eight counties in the valley. We've been around for  
13 over 50 years and have been an active builder of multifamily  
14 housing. We have about 1500 units in our portfolio and I  
15 think generally have taken on the sustainability goal of  
16 getting as close to zero net energy as we can with all of our  
17 new construction and then actively seeking opportunities to  
18 take our existing portfolio to zero net energy. Through the  
19 combination of really focus energy efficiency retrofits and  
20 solar PV onsite.

21 Recently we completed five LWIP projects. We have  
22 six in the queue so we're spending about \$8.3 million of  
23 incentive money with our own capital to retrofit those 11  
24 projects. I think the thing that has really made a  
25 difference in our ability to achieve really deep focused



1 energy efficiency retrofits is the technical assistance that  
2 has come along with the LWIP program. I've never seen -- and  
3 I've worked in a variety of energy efficiency programs over  
4 my career, I've never seen a program where they actually send  
5 somebody out and crawl into your crawl space. And to look at  
6 all of your lightbulbs and test your HVAC and really do an  
7 in-depth energy audit. And then follow that with a  
8 conversation about what your options are.

9           Additionally, with the LWIP program having one  
10 centralized expert that can facilitate the ESA program, all  
11 of the different incentive programs leveraging multiple IOUs  
12 within their funding programs to really yield the largest  
13 amount of incentive to effectuate the project. Within those  
14 projects I think that our success has been on focusing on  
15 large systems. We're seeing an average of 49 percent  
16 reduction in energy consumption at these projects so it's  
17 very, very substantial and that's because we're tackling the  
18 large system, the windows, the HVAC, really doing focus duct  
19 ceiling and blower testing in projects that are 20 years old  
20 and just have really awful systems. So having the ability to  
21 leverage adequate incentive amounts to do those really deep  
22 retrofits has been beneficial.

23           MR. LEE: That's wonderful. I was having nightmares  
24 about crawl spaces when you had mentioned that --

25           MS. MCGOVERN-GARCIA: Yes. Yes.

1 MR. LEE: -- from my past.

2 You touched a little bit on this, Ben, about the  
3 challenges with respect to targeting and our next question  
4 relates to kind of changes that could be made to capture more  
5 energy efficiency in multifamily buildings. Could you expand  
6 on that?

7 MR. CLARIN: Yeah. There's - to Dave's point to  
8 Betsy's point, one thing that we've noticed is kind of  
9 working through our multiple different stakeholders when  
10 they're ready to capture the specific incentives and where  
11 there are -- where they are and when their deadlines are and  
12 when to get those rebates and incentives, they're all over  
13 the place.

14 We had one particular project where the project  
15 manager, we asked that person to draw up how to do that and  
16 it looked like a giant maze that a three -- my three-year-old  
17 son would create. And so having one center program concierge  
18 to have -- to guide a particular builder or developer is one  
19 way to kind of make that a little bit more easy because  
20 this -- we all have specific jobs, myself maybe mine's energy  
21 focus but Dave has a job with managing properties. Energy is  
22 a part of it, it's not necessarily a centralized part of it.  
23 Same with Betsy.

24 MS. MCGOVERN-GARCIA: Uh-huh.

25 MR. CLARIN: It's how to make it easy, how to make it

1 simple is -- has been a challenge as far as expansion.

2 MR. LEE: So it's really just kind of lack of  
3 resources that you could have a sufficient kind of technical  
4 assistance always available to help someone go through this  
5 entire calculus.

6 MS. MCGOVERN-GARCIA: Uh-huh.

7 MR. LEE: It's really difficult.

8 Dave, do you have something to add on this?

9 MR. BRENNER: Yeah, so I think definitely to what Ben  
10 just said about the timeline and availability of funding. I  
11 mean, in the past you had, you know, once a year. The  
12 programs came out with the money and you applied. And then  
13 right now the LAWP program has a -- we went through five  
14 properties and getting those was fantastic and then we've  
15 been on the wait list for 18 months for the next properties.  
16 And as they've come up, they haven't matched our timeline.  
17 So when the money's available, it's incredibly important when  
18 you're talking about deep retrofits.

19 And the other thing I'm going -- exactly what Betsy  
20 said on technical assistance from LAWP program. We'd been  
21 through other programs type -- programs like ESA which are  
22 pretty top level. But that was the first time someone had  
23 sat down with us and gone through everything with us on our  
24 properties, helped us understand maintenance of the systems,  
25 and long term longevity and sort of all the things that go

1 into their calculations for GHGs and fair energy savings.

2 And, you know, coming into that, I was actually -- my  
3 background is finance and housing, my background is not  
4 energy. And that kind of created me, it kind of made me  
5 become the energy person of our agency because I saw so much  
6 potential after that. And I think -- if you're talking about  
7 energy in the smaller organizations, it's easy to say there's  
8 savings to be had, everybody knows that. You also have to be  
9 able to address all of the concerns that come with changing  
10 systems. And I think the technical assistance made us  
11 confident that we could do that and it kind of created  
12 someone in our agency, who in this case was me, who would  
13 push that going forward.

14 MR. LEE: Betsy.

15 MS. MCGOVERN-GARCIA: Sure. I think we've all  
16 mentioned technical assistance. I would just add that there  
17 were two components in that technical assistance --  
18 assistance that were absolutely crucial -- in addition to  
19 helping us navigate other incentive programs. The technical  
20 assistance included finding contractors in order to implement  
21 new technology. So we're hesitant from a maintenance and  
22 upkeep standpoint to take on new technologies that have been  
23 tried and tested and we often have a hard finding installers  
24 or maintenance folks. And so we -- part of our technical  
25 assistance also included finding contractors, finding local

1 workforce, and really an in-depth understanding of the  
2 technology.

3           The second thing I think, you know, the purpose of  
4 this is energy efficiency but often that comes with solar  
5 applications. And understanding the tariff side of these  
6 conversations, you know, if you're under VNOM and you're  
7 installing solar and there's a conversion to a time of use  
8 tariff and all of your residents have to electively make that  
9 shift in their utility account, that can be problematic. If  
10 it's master metered and you're submetering, there are  
11 challenges with that when you embark on certain types of  
12 technology. So not only having expertise with the incentive  
13 programs and the technologies but also the tariff side of it  
14 is absolutely crucial.

15           I mentioned large systems. I think we've all gone  
16 through the weatherization programs or the direct install  
17 programs where they come out and change some of our  
18 lightbulbs and maybe put in an occupancy sensor. But as  
19 California's multifamily inventory continues to age, really  
20 making meaningful opportunities available for HVAC  
21 replacements, windows full systems, and in upgrading those  
22 really to current technologies, I think is where the state is  
23 going to see large reductions in energy consumption and  
24 really great returns. And structuring those incentives to  
25 where they're adequate to cover the majority of the retrofits

1 so that they can be done independently from a tax credit  
2 resyndication or another funding stream and really stand on  
3 their own merits.

4           And then the final thing I'll mention is that we  
5 shouldn't forget data. You know, data drives our  
6 investments. We look at which of our projects are the  
7 highest consumers. We have to have access to that data in  
8 order to make informed decisions. And AB802 has come some  
9 way in getting us access to that data but it is still highly  
10 inaccessible for our projects. Much like Dave's, there's a  
11 lot of townhome units or four-plexes, and so we're under that  
12 six-unit threshold. And so if we can aggregate buildings on  
13 site and meet that threshold to more easily access data for  
14 our entire project and then be able to evaluate post  
15 installation performance, is absolutely crucial.

16           MR. LEE: Wow, excellent points.

17           We touched a little about non-energy benefits this  
18 morning. And I'm curious how you have incorporated non-  
19 energy benefits in this kind of program process.

20           I'll begin with you again, Betsy.

21           MS. MCGOVERN-GARCIA: Oh, sure.

22           MR. LEE: Yeah.

23           MS. MCGOVERN-GARCIA: Yeah. So being from the  
24 valley, we always consider water and so we tried to navigate  
25 through every energy efficiency program to find opportunities

1 for water conservation. And so really drawing that water  
2 energy nexus with an incentive programs is absolutely crucial  
3 and we appreciate those opportunities.

4 I think another benefit is just indoor quality and  
5 comfort. We have a lot of residents that are on extremely  
6 fixed incomes and they are hesitant to run their air  
7 conditioning because of the bills and their budget  
8 constraints. We've seen families in our single family  
9 housing program not use their brand new efficient air  
10 conditioning units and they'll go out and get a super  
11 inefficient swamp cooler and stick in a window or a window  
12 unit and then there's no sealing around the perimeter so that  
13 air is just flowing everywhere and it ends up being more  
14 inefficient. But they're trying to do the best thing for  
15 their family and their household. And so pairing education  
16 with all of these retrofits is absolutely crucial. And  
17 demonstrating the successes once the retrofits are through  
18 and how they can actually have a comfortable indoor air  
19 quality because of the new technologies.

20 And I think we should continue to focus on the  
21 educational opportunity. If we go into a project and really  
22 make it zero net energy through a retrofit that has deep  
23 energy efficiency upgrades that's paired with solar PV and we  
24 educate our residents on their energy allowance and the fact  
25 that they could have near zero bills and then they start to

1 think about their consumption habits and where they're  
2 setting their thermostats and turning their lights off when  
3 they leave their units. All of these retrofit projects are  
4 an opportunity for community engagement and education. And  
5 so that creates a really great opportunity within our  
6 communities.

7 MR. LEE: Great. That's an excellent illustration of  
8 what I was talking about not buildings and -- but it's in the  
9 behavior. Right?

10 And do you have something to add, Dave?

11 MR. BRENNER: Yeah. I think when we think about this  
12 we always start first with kind of the business case for both  
13 the property and for the residents. I mean, our average  
14 household has about \$11,000 in take home cash every year  
15 which are really low numbers so you're talking about any  
16 savings is a pretty substantial percentage addition. So we  
17 start with that case for all the retrofits.

18 And then the second thing is really toward what Betsy  
19 said is the -- is comfort and sort of pride of place. There  
20 are certain upgrades like windows and lighting which make a  
21 unit feel a lot better. Unlike water heaters which are just  
22 water heaters behind the wall. And so that kind of thing  
23 goes a long way with the resident so we take that very  
24 seriously in our considerations.

25 And the last thing is air quality has been a really



1 interesting issue for us. It's -- in the valley, there's a  
2 lot of awareness related to air quality and asthma. So we  
3 use that kind of as a selling point for a lot of our upgrades  
4 and for -- we do a lot of decarbonization on our new  
5 projects. We have an EV project coming out so we've found  
6 that to be a really strong selling point.

7 Really not GHGs, GHGs don't really -- haven't really  
8 sold to anybody, but air quality really has in the valley.

9 MR. LEE: Great. Ben.

10 MR. CLARIN: So we think about it a little  
11 differently, depending on the application and the building.  
12 I think from a new construction standpoint, a couple of  
13 things that they touched on was it's not necessarily non-  
14 energy benefits but non-energy values that have an energy  
15 impact. So for example, when we work with home builders and  
16 developers, they have metrics as far as selling homes,  
17 selling buildings.

18 The way we test scalability is if they're already  
19 developing a customer journey around certain technology,  
20 certain impacts, how can we leverage specific things around  
21 comfort, convenience, control, and have -- develop the tools  
22 in order to have deeper effic -- realize deeper efficiency  
23 using that embedded -- I would call it smart home or kind of  
24 advanced building associated with that.

25 Now in kind of the multifamily -- the retrofit space,

1 it's to a lot of Dave and Betsy's points, it's things like  
2 indoor air quality, its comfort, its pride of home, it's also  
3 safety and security. So we talked about it in the previous  
4 panel and decarbonization, a lot of folks are using their  
5 ovens to heat their home. And so that's -- going to whether  
6 its electric or going to induction, one of the biggest things  
7 is when we go do these demonstrations, just having a gourmet  
8 chef just put his hand on there. And every three-year-old  
9 mom looks at that and says wow, that's great.

10 MR. LEE: Right.

11 MR. CLARIN: And so that's a big thing. And one  
12 thing we want to -- one last thing from a non-energy benefits  
13 is scalability, is understanding the realization rates. It's  
14 one thing to do a demo, it's another thing to have a plan or  
15 scenario to enable tech transfer to not only one building but  
16 [indiscernible] buildings.

17 MR. LEE: Okay. I want to continue with you, Ben.  
18 You know, we talked about these deep energy upgrades and  
19 could you expand a bit more about the challenges that you  
20 discovered on this way?

21 MR. CLARIN: I think some of the deep energy upgrades  
22 is kind of the secondary impact surge. Also so it's timing,  
23 it's realization that a demonstration never happens the way  
24 that you, it's opening wall five years ago and figuring out  
25 that there's asbestos there and there goes all your budget to

1 the -- there goes all your budget and you have to be a little  
2 bit more nimble as far as your original plan and your  
3 strategy.

4 But also understanding secondary impacts that happen  
5 when you talk about scales. So when we have particular  
6 measures or bundles of measures knowing that how -- how  
7 applicable or how extensible that is to a particular  
8 community. So some of the impacts to your point, Betsy, as  
9 far as VNOM is what happens is a secondary impact is tools to  
10 help customers manage time of use rates.

11 MR. LEE: Uh-huh.

12 MR. CLARIN: And so in certain scenarios, those tools  
13 are there. Connected appliances, smart thermostats, apps  
14 that provide energy budgets.

15 But for those who have issues as far as broadband  
16 connectivity, don't have access to broadband, those tools are  
17 not there.

18 MR. LEE: Sure.

19 MR. CLARIN: So I think we had previous discussion or  
20 questions as far as how do we develop tools not only for  
21 those who can't afford but those who can't afford. As  
22 California's grid becomes more, I would call it temporal and  
23 spatial [indiscernible].

24 MR. LEE: Yeah. There really is a call for us a  
25 greater understanding of our communities.

1 MR. CLARIN: Right.

2 MR. LEE: Right? In our residents.

3 And Betsy, to this point about challenges.

4 MS. MCGOVERN-GARCIA: Yeah, so the very first thing I  
5 respond to almost any question about challenges is money  
6 because if there is not money or adequate incentives to do  
7 the project, then it's a nonstarter.

8 And so access to capital, access to adequate  
9 incentives paired with meaningful TA really is the most  
10 effective way to achieve those deep energy efficiency  
11 upgrades.

12 I think there have also been challenges primarily in  
13 LWIP but could exist in other programs where they're  
14 reimbursement based. And so for example at different stages  
15 of our LWIP, really, really deep energy retrofits, we had a  
16 millions dollars outstanding that we had fronted and we were  
17 waiting for reimbursement. And so lucky for us we were able  
18 to absorb that cash flow, but if you have a smaller  
19 organization or individual property owner that maybe, you  
20 know, owns and operates 20 units in a really rural  
21 disadvantaged community and that's their lifeline and they  
22 want to engage in some of these programs, they're not going  
23 to be able to front that type of capital. And so I think  
24 putting some meaningful thought into how you're advancing  
25 incentives within the programs and how you're paying those

1 out is absolutely crucial.

2 I think those are the main things I would highlight.

3 MR. LEE: Absolutely. You bring an excellent point  
4 about, you know, not every organization has those kind of  
5 reserves that -- because we know that multifamily buildings,  
6 there are always things behind the wall as you described.

7 That really goes to my next question because when you  
8 find those unanticipated costs in those discoveries, you  
9 know, whether it be, you know, lead, mold, or as you had  
10 mentioned about asbestos, you know, Dave, I'm sure you've  
11 just made those kind of discoveries in your properties.

12 MR. BRENNER: Yeah.

13 MR. LEE: How do you fund those or what do you do?

14 MR. BRENNER: It's the thing you always fear is that  
15 you're going to come across something big and so we, I mean,  
16 across our portfolio we've tested for lead and asbestos, but  
17 you're always going to have something come up. I mean it's  
18 going to be some code violation that you didn't even think  
19 about. It's going to be some, you know, it's going to be  
20 mold behind the walls, it's going to be something that you  
21 didn't think about, some material you didn't think about. Or  
22 some design issue that you didn't about.

23 And in most of these cases you rely on the property  
24 reserves to -- to deal with that and they're almost never  
25 adequate to deal with it unless you're -- for some reason

1 your property is cash flowing well which is almost never the  
2 case in affordable housing. So I think you -- you come into  
3 that, you come into all these projects fearing that and  
4 projects do get abandoned for that reason, you back off  
5 projects.

6 I don't -- I don't think there's really a good answer  
7 for this question. I mean, you hope you can go as far as you  
8 can with the reserves but at the same time, it really hurts  
9 to deplete your reserves dealing with code issues or things  
10 that are not, you know, top of the list of priority needs for  
11 the property.

12 MR. LEE: Yeah, I guess part of it is really being  
13 proactive and being aware of and trying to as mitigate as  
14 much as you can on the front end these kinds of surprises.

15 Betsy, you've got a huge portfolio.

16 MS. MCGOVERN-GARCIA: Yeah, I don't have a lot of  
17 insight into those specific types of challenges other than to  
18 say the same types of things as Dave. We will typically use  
19 project reserves in those instances and if you have an  
20 experienced owner that can toggle back and forth between  
21 capital improvements and reserve accounts, it can be an  
22 effective solution for addressing those concerns.

23 Also being aware of local resources, we always try to  
24 have a Plan B in case something doesn't pan out the first go  
25 around. And so the HOME program and the CDBG program have

1 been great resources as you know, Eugene, for mold and rehab  
2 and those types of things.

3 I think it's worthwhile to spend some time thinking  
4 about affordable housing resources and how they can be paired  
5 with the energy efficiency programs to potentially leverage  
6 resources. The Affordable Housing and Sustainable  
7 Communities program is a great example of leveraging  
8 transportation investments with energy efficiency water  
9 conservation, et cetera, but that's primarily targeting new  
10 construction. I'm sure with some thought with all of the  
11 housing resources that are coming down the pipeline, pairing  
12 some of those resources together with energy efficiency  
13 opportunities could really help address both sides of the  
14 equation.

15 MR. LEE: Yeah. Yeah. Being very familiar with that  
16 program since I was part of the original work group, I did  
17 try to ensure that retrofits were eligible and these kind of  
18 upgrades were those kind of costs that we could finance.

19 MS. MCGOVERN-GARCIA: Uh-huh.

20 MR. LEE: So certainly that's an opportunity out  
21 there.

22 Just checking for time. Good?

23 So the question that has been asked, you know, today  
24 has been how can the Energy Commission actually advance and  
25 reduce these kind of barriers to energy efficiency upgrades?

1 Dave.

2 MR. BRENNER: Yeah, so kind of two thoughts on this.  
3 And the first one relates to data, very much what Eugene is  
4 working on.

5 So a year ago we really had no data to monitor or  
6 evaluate anything so we had a stack of utility bills to dig  
7 through if we wanted to look at anything. Today we have  
8 portals to evaluate all of our solar which is a substantial  
9 portfolio. It's a megawatt and a half. We have PG&E's  
10 online energy portal for all our common area sites and the  
11 data's getting really good really fast. It's 15 interval  
12 data. And we have portfolio manager for AB802 data, for in  
13 unit data. So we have these three different views into how  
14 our property works. And nothing. I mean, a year ago we had  
15 nothing, we had no insight whatsoever. So this is a drastic  
16 change. And -- well, technical assistance has helped us get  
17 there which has been really helpful.

18 We also need to take the next step in technical  
19 assistance to help us kind of understand what we're looking  
20 at, especially with regards to rates and time of use rates.  
21 And sort of all the opportunities exist within the buildings  
22 now that we can actually see how they're performing and try  
23 to figure out why they're performing that way.

24 And the second thing is rights to utility allowances.  
25 There's kind of a movement at the federal level to make



1 utility allowances performance based or usage based. And so  
2 historically our utility rates were kind of consistent and so  
3 you couldn't really change them with improvements except in a  
4 few cases. But now since they're usage based, when we invest  
5 in the properties, or any affordable housing owner invests in  
6 the properties, they do, it changes your rent levels.

7           So there's a really good incentive coming out of  
8 that. At the moment, it's not, in my view, not that well  
9 done from HUD and from USDA. It's a little bit cumbersome in  
10 how they do it and it goes up and there's a lot of  
11 fluctuations and stuff so at the moment it's not quite there.  
12 But with the data coming out of AB802 and this trend, I think  
13 there's a really -- in the coming years, there's going to be  
14 a really amazing opportunity for UAs to be a really good  
15 incentive for affordable housing owners.

16           MR. LEE: Great point. You know, one of my employees  
17 actually works on the Utility Allowance Calculator, the UAC,  
18 and yeah, it's a tough, it's a tough issue. And yet it has  
19 such a profound effect on your cash flow.

20           MR. BRENNER: Yeah.

21           MS. MCGOVERN-GARCIA: Uh-huh.

22           MR. LEE: You know, I get it. That's a -- do you  
23 have something to add on this?

24           MS. MCGOVERN-GARCIA: Yeah. Just reiterating the  
25 single point of contact to help navigate all the programs.

1 And then with that, we've had challenges with -- on the solar  
2 side, with interconnection but also with some of our energy  
3 efficiency upgrade technologies and in attempting to install  
4 electric vehicle chargers. There's been real engineering  
5 challenges with the meter panel, the tie-ins, the voltage, et  
6 cetera, and we don't understand what any of that means. And  
7 so when we go to try and fix it, it's hard to navigate.

8 And so having an opportunity for there to be a  
9 technical assistance provider from the IOU that can help us  
10 understand interconnection, meter upgrades, aging technology  
11 on the site that needs to be upgrade in order to facilitate  
12 heat pump improvements, those type of things would be very,  
13 very beneficial.

14 I think a lot of our bottleneck and a lot of our  
15 frustration lies with the IOU interface in getting the right  
16 answers and getting timely responses. And so not only having  
17 the technical assistance provider on a side of the incentive  
18 and the actual retrofit implementation, but also having  
19 technical assistance available from the IOUs to help navigate  
20 their systems would also be extremely helpful.

21 MR. LEE: Yeah. You know, speaking of workforce, so  
22 the next question relates to workforce and that local --  
23 having that well-trained local workforce.

24 What has been your experience with a well-trained  
25 workforce? Dave.

1           MR. BRENNER: Yeah. So we actually haven't had from  
2 an installer perspective, we haven't really had any  
3 challenges in installation. We're kind of testing that right  
4 now in a project we're working with EPRI where we're looking  
5 at more kind of cutting edge, leading edge systems and so we  
6 may have a little bit of a challenge.

7           I think about this kind of in terms of our  
8 maintenance staff as well, though, because we really have had  
9 to kind of rethink how we -- how we train them, how to  
10 prepare them for what's coming. We have -- we have good  
11 pensions so we have really long-term maintenance employees.  
12 So they're really skilled people. But, you know, what's  
13 coming is really different.

14           So last year we went through this whole building  
15 training that was provided by TRC. It was looking more at  
16 operations and performance and maintenance evaluation. And  
17 we think that's kind of a new -- a new direction that we'd  
18 like to head. And the other piece of that is that it was  
19 looking a little bit at the tech that's coming into these  
20 homes. So some of the HVAC systems that we're looking at are  
21 pretty tech heavy. There's a lot of sensors, there's a lot  
22 of data coming out of them that if you know how to use it,  
23 it's pretty amazing. But our team would need quite a bit of  
24 training to get there.

25           And then there's more tech coming, right? So we put

1 in 400 Nest thermostats a couple of months ago. And I was  
2 the only one on staff who had one at home. And so there's a  
3 lot of training that needs to go -- which is surprising to  
4 people from other places but it -- there's quite a bit that  
5 needs to go to get up to speed on some of those things. So  
6 we -- I think that's where our focus is going to be in the  
7 coming future.

8 MR. LEE: Great.

9 Betsy, your experience.

10 MS. MCGOVERN-GARCIA: All of the same things that  
11 Dave has described the need to educate our onsite managers  
12 and maintenance staff and really working that into retrofit  
13 programs to make sure that once technologies are installed,  
14 they're operating correctly.

15 MR. LEE: Thank you. So now that you're on board,  
16 what advice would you give to other building owners not  
17 currently going beyond the minimum but may be on the fence  
18 and how can they push the envelope?

19 Yes, Betsy.

20 MS. MCGOVERN-GARCIA: Okay. So two -- two co-  
21 benefits  
22 that we like to consider when doing really deep and  
23 meaningful energy efficiency projects are the opportunities  
24 to replace old, aging systems. We constantly struggle in our  
25 projects with extremely low rents that cannot be raised

1 because we're striving to provide affordable housing. And so  
2 pairing your energy efficiency strategy with your replacement  
3 strategy and your building management strategy can be really  
4 effective in garnering an argument in support of those energy  
5 efficiency upgrades.

6           And then we also look at improved resident  
7 satisfaction and retention. You know, if you have a  
8 multifamily unit in town where your electrical bill is \$20  
9 and then you go down the street and it's \$80, that makes a  
10 huge difference. And so improving the living conditions,  
11 improving the affordability of those units really goes a long  
12 way for a resident satisfaction and retention.

13           MR. LEE: Do you find that you actually consider  
14 these energy retrofits in your capital improvement plan  
15 documents yet or?

16           MS. MCGOVERN-GARCIA: Yeah, we haven't gotten that --  
17 to that point yet. I think that - I think we have a general  
18 goal to integrate energy efficiency in everything that we do  
19 and even one step beyond that. Now we're starting to think  
20 about climate adaptation and some of those requirements when  
21 we're doing a retrofit project. The funding has been really  
22 sporadic and it's been challenging trying to sync up really  
23 meaningful funding opportunities like LWIP with a regular  
24 scheduled retrofit or resyndication schedule. And so we  
25 actually have pursued energy efficiency upgrade projects

1 independent of other capital efforts or resyndication just  
2 because the timing was right on those.

3           So I would say generally that is part of every  
4 strategy for a retrofit. It's just hit and miss. You know,  
5 some of us -- some of our projects may have a 10 percent  
6 reduction and other projects have 60 percent reduction  
7 because of access to incentives at the time the project is  
8 completed. So having a consistent program, a consistent  
9 stream of incentives and ongoing technical assistance will  
10 help create that certainty within our portfolio and help us  
11 be more effective at incorporating those deep energy  
12 efficiency retrofits with other types of building retrofits.

13           MR. LEE: Right. Right. It would be nice not to have  
14 such a financing duct curve, right?

15           MS. MCGOVERN-GARCIA: Right. Yes.

16           MR. LEE: Ben, do you have something to add on this  
17 topic about really -- how do you communicate to a building  
18 owner about think a little deeper here?

19           MR. CLARIN: I think from a new construction  
20 perspective, it's valuating the efficiency or the  
21 decarbonization cell or kind of embedding it into their  
22 current business model. I think Brandon talked about it a  
23 little bit in his panel as far as their metrics are selling  
24 homes, their metrics are selling dwelling places that people  
25 will call their own. And so it's going to go against

1 upgrades of granite countertops, it's just going to have to.  
2 So the quicker we can get it as part of the conversation and  
3 valuate that, that's one thing.

4 I think Betsy talked about it but from the retrofit  
5 perspective, one of the challenges is matching timelines and  
6 having the acknowledgment that when you do match timelines  
7 and then you do have the opportunity to not only go to the  
8 widget base but go deep efficiency because that's when it  
9 kind of makes sense. And not only efficiency but also  
10 renewables. Because, to your point, Betsy, one of the  
11 challenges is the infrastructure that's there from the  
12 utility industry is that when you're going to do an upgrade  
13 as far as not only from the building standpoint but from the  
14 utility distribution standpoint, that cost pencils out a  
15 little bit more when you're doing deep efficiency. If you're  
16 just going to do a single, if you're going to do a heat pump  
17 water heat upgrades, why not -- why not electrify your space  
18 heating, why not go to your EVs, why not go to solar?  
19 Because when you do, the interconnection challenges are going  
20 to stay the same. So when you do them, you might as well do  
21 them and do them all at the same time.

22 MR. LEE: Yeah, really bundling and thinking  
23 holistically, isn't it, is your recommendation?

24 Being a community-based organization, Betsy, I know  
25 you do this at SHE. How do you incorporate other community-

1 based organizations in what you do?

2 MS. MCGOVERN-GARCIA: Yeah, so we have a number of  
3 community-based organizations in our area that provide  
4 weatherization-type services still. And so we will always  
5 seek their guidance and engagements when we're doing any kind  
6 of energy efficiency - well, really any kind of retrofit  
7 project to see what resources they can bring to the table.

8 There's also a really great opportunity with  
9 community-based organizations that run workforce development  
10 programs to engage those workforce development programs in  
11 your projects. And so an example of that would be the  
12 Proteus Solar Training program. We've utilized folks that  
13 have gone through their program or in their program for solar  
14 install. There's a youth bill program that we've done with  
15 Fresno EOC and [indiscernible] other groups to train  
16 individuals on construction. And that inevitably includes  
17 Title 24 and other types of energy efficiency. And so just  
18 being aware of who your community-based organizations are,  
19 what types of programs they offer, and then being thoughtful  
20 in pairing those programs together to really impact your  
21 target community.

22 MR. LEE: I know you're really sensitive to this  
23 about the low-income residents, really thinking permanency.

24 MS. MCGOVERN-GARCIA: Yeah.

25 MR. LEE: You're a long-term quality of life. We're



1 concerned about displacement and how low-income residents may  
2 be really sensitive about being kind of priced out. What  
3 will this effect of these retrofits happen to me? How do you  
4 mitigate that risk and concern?

5 MS. MCGOVERN-GARCIA: Yeah. So we -- we take the  
6 approach with all of our energy efficiency projects that we  
7 are not going to raise rents as the result of the project.  
8 And I think some of this has come from the LIWP, the Low  
9 Income Weatherization Program, restricting adjustments to  
10 utility allowances and rents when improvements go in. But  
11 our goal is to create a better living environment while also  
12 making it more affordable for our resident in the hopes that  
13 they can then use that additional disposable income to pay  
14 off some bills, save for home ownership, go back to school,  
15 et cetera. And so there is not a financial hardship when we  
16 go through these types of retrofits for our residents. And  
17 so I think really in how you're structuring incentive  
18 programs on the benefits to the residents and whether or not  
19 utility allowances can be adjusted, rents can be raised,  
20 those types of things is absolutely crucial.

21 So those are the things that we think about. Also we  
22 really work to engage our residents in pre and post  
23 engagement. So engaging them when we're designing the suite  
24 of retrofits. And then also post installment engagement. If  
25 we go in and sell a bunch of thermostats but no one's using

1 them correctly, you know, we want to know that immediately.  
2 Or if they're not seeing their generation credits on their  
3 bills or they haven't seen a reduction in consumption close  
4 to what was projected. And so really meaningful resident  
5 engagement in the initial design of the suite of retrofit and  
6 then post installation I think is absolutely crucial.

7 MR. LEE: So you're really speaking of education.

8 MS. MCGOVERN-GARCIA: H'm-h'm.

9 MR. LEE: Yeah. And being a part of their benefit  
10 package so to speak.

11 Dave.

12 MR. BRENNER: Yeah, I think -- so with the same  
13 approach, you know, whatever our goals going into these is  
14 that we're putting money back to the residents, especially at  
15 the top, probably at the top of our list. So we don't adjust  
16 rents or utility allowances in any way, except in a few cases  
17 where you have to because their usage based.

18 But we, you know, in our -- our housing is very  
19 stable and rent controlled. But when this happens in the  
20 general market, there is a threat of displacement. And so we  
21 have -- so we run this oversee administered Section 8  
22 programs. That's 11,000 low-income vouchers in Fresno  
23 County. And so they're in market rate housing throughout the  
24 county. And so anytime you have substantial updates to a  
25 project, it does put at risk people who have been living

1 there at a relatively affordable rent or people who are  
2 Section 8 that, you know, they want to move it up -- the  
3 owner wants to move the complex up in the market and it does  
4 create a risk of displacement.

5 So it's a very real issue for us. It hasn't been  
6 historically in Fresno a real issue but it's becoming a real  
7 issue. And there are certain neighborhoods where  
8 gentrification will be substantial in the next five to ten  
9 years.

10 So we're working with community groups to look at  
11 that and we're working with our landlords to sort of lock  
12 them in for the long term into the Section 8 program. But I  
13 think it's a very real problem and I think I would like to  
14 see some of the programs that do go into those market rate  
15 units try to kind of build affordability into it if they can.  
16 If there's some way to do energy dollars for rent freeze  
17 exchange. I know there are like in the east coast there are  
18 some projects like that.

19 I think I'd like to see a pilot like that. I don't  
20 know how successful it'd be because I don't know what the  
21 uptake would be in our community but I think we need to try  
22 something because the pressures are starting to come.

23 MR. LEE: That's a great point. I take it you're  
24 describing a project based kind of Section 8 kind of scenario  
25 with that landlord or.

1 MR. BRENNER: Actually in our case, it's usually not  
2 project based, it's usually, they're floating vouchers.

3 MR. LEE: Okay.

4 MR. BRENNER: But there are so many of them in  
5 certain areas of the city of Fresno that we'll have a complex  
6 with 20 units and 15 of them will be Section 8 vouchers.

7 MR. LEE: Oh, okay. Interesting.

8 How are residents in your buildings best able to  
9 access energy efficiency programs?

10 Betsy.

11 MS. MCGOVERN-GARCIA: Yeah. I would just say that  
12 we -- we believe the most effective method for effectuating  
13 really meaningful energy efficiency retrofit projects is  
14 through the building owner and on a large scale. It's  
15 extremely problematic when you have an incentive program that  
16 targets the accountholder with the electrical account.  
17 They're living in a project where they don't own the capital  
18 asset and they might not have a long term regard for how that  
19 asset is maintained or the energy efficiency level of that.  
20 And so there's also issues, you know, there can be language  
21 barriers, engagement barriers, and really disadvantaged  
22 communities, residents not understanding the interplay  
23 between energy efficiency and their bill or their, you know,  
24 what tier they're in, those types of things.

25 And so designing programs to where the owner of the

1 building can enroll all the units in one sweep without a lot  
2 of requirements for signatures or access to individual  
3 utility accounts, those types of things. The owner really is  
4 the -- as the owner of that asset, they're responsible for  
5 the long-term maintenance. And there's also economies and  
6 efficiencies that go along with that. You know, if you have  
7 a program that's targeted on individual units, you might get  
8 five in a 50-unit project. Whereas if you target the  
9 building owner, you get all 50 in one -- in one shot.

10           So we have found that our residents are hesitant to  
11 engage in programs if they're the ones who are required to  
12 initiate the enrollment, initiate the work, all of those  
13 types of things. But if you allow the opportunity for the  
14 building owner to do those things, it is extremely, extremely  
15 more effective.

16           MR. LEE: Ben, I see.

17           MR. CLARIN: Yeah. The split incentive is definitely  
18 a challenge in some of our projects that we have that or  
19 we've piloted either focused on recruitment of particular  
20 occupants versus recruitment of a building owner. And you  
21 can see a drastic change in essentially participation in \_\_\_\_  
22 to strategies.

23           In that sense and that scenario, it's important that  
24 you have some form of advocacy group or some sort of  
25 knowledge transfer to show the value of the -- to the

1 occupants of those specific efficiency changes. And we've  
2 talked about this in the previous questions as far as will  
3 this -- how does this affect me? How does this affect my  
4 home? Will my rent change because of this is important to  
5 consider.

6 MR. LEE: Important questions to answer and address  
7 head on.

8 Last question, Dave. What is your experience with  
9 actual market rate in multifamily retrofits?

10 MR. BRENNER: Yeah, so we don't own market rate. We  
11 own all deed restricted or portable housing. But last year  
12 we made an effort to try to reach out to landlords that  
13 employ the Section 8 program with the ESA program. Because  
14 we realized that they were underutilizing a program that  
15 could very effectively get them better lighting and  
16 weatherization.

17 And so we tried to go through it. We tried to kind  
18 of figure out which units, which complexes had not ever had  
19 ESA retrofits and we tried to blanket verify which Betsy --  
20 which Betsy just said I wish we had been doing for our own  
21 properties, but we couldn't find a way to do that because  
22 they are market rate properties, they just happen to have a  
23 very large number of Section 8 vouchers on them and just  
24 happen to be a very low rent.

25 So in Fresno you'll have market rate properties that

1 are renting for, you know a two-bedroom unit for 650 a month.  
2 So it's a very affordable property, it's just not, you know,  
3 a deed restricted affordable property.

4           So we didn't make any progress. We did speak to  
5 several of our bigger landlords about the program but we  
6 didn't really have any uptake in it. But it's something that  
7 should be attractive to them and I think there's program  
8 obstacles, especially the verification of income and sort of  
9 the qualification of their units that, you know, that need to  
10 be gotten out of the way because a program that can easily  
11 put high quality lighting in units, you know, should be  
12 considered. And I think if you just take a look around  
13 Fresno, like there's a complex just south of us that has  
14 lighting that looks like it's from the '80s and it has single  
15 pane windows and very thin metal frames. And it's a property  
16 that's going to stay that way for another ten years and be  
17 run relatively affordably. But, you know, it's the kind of  
18 property that we probably won't reach unless we change the  
19 way we go about it.

20           MR. LEE: Thank you.

21           I'll turn, at this time, for any kind of questions  
22 that we may have on line or in the room.

23           Okay. Well, this has been a fantastic discussion.  
24 And thank you so much for participating. Let's give them a  
25 hand.

1           It's tough being the final panel of the day. But as  
2 a -- just a final reminder since we did talk about  
3 benchmarking, this year is our first year for compliance for  
4 multifamily buildings. So June 1<sup>st</sup>, just as we've been  
5 collecting building energy data for commercial buildings,  
6 about 50,000 square feet, we are now collecting multifamily  
7 building energy data for buildings exceeding 50,000 square  
8 feet and 17 units and above.

9           So this is going to be an exciting year for the  
10 Energy Commission as we are going to be actually disclosing  
11 the 2018 commercial data on our website. So stay tuned out  
12 there.

13           This is -- we're beginning I think of a successful  
14 program. And as you said, it's about this data. And  
15 hopefully this is a part of the tool kit that we will use to  
16 advance energy efficiency for both commercial and multifamily  
17 buildings.

18           Thank you, panel. I will now turn it over to  
19 Michael.

20           MR. KENNEY: Okay. So thank you to our final panel  
21 for the day. We are now entering our final phase for today's  
22 workshop. We wanted to offer any last comments from the  
23 audience or from those in attendance to put on the record for  
24 anything they've heard today. So I'll pause for a moment to  
25 allow anybody to make a comment.



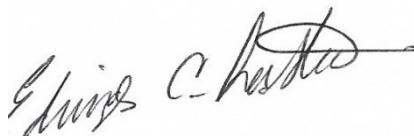


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IN WITNESS WHEREOF, I have hereunto set my hand this 16th day of May, 2019.



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Eduwiges Lastra  
CER-915

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MARTHA L. NELSON, CERT\*\*367

May 16, 2019